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Jun. 17/03.

City of Hamilton

AGENDA

COMMITTEE OF THE WHOLE 03-017

Tuesday, June 17, 2003

9:30 a.m.

Council Chamber
Hamilton City Hall
71 Main Street West
Hamilton, Ontario

Kevin C. Christenson
City Clerk

Please note: All cellular telephones and pagers to be switched to a non-audible function during Council and Committee meetings.

Agenda available on-line at www.hamilton.ca
(click on "City Government")

1. DECLARATIONS OF INTEREST

2. ADOPTION OF MINUTES

2.1 June 3, 2003

3. DELEGATION REQUESTS

3.1 Request to address the Hearings Sub-Committee by Reverend Brother Walter Tucker and Michael Baldasaro respecting filling in the Clearwater Quarry at the Fletcher Creek Conservation Area

3.2 Request to address the Hearings Sub-Committee by Wayne Schreuer respecting 2003 World Cycling Championships Bike Rally and related Hess Village events

4. CONSENT ITEMS

4.1 Monthly Status Report of tenders and Requests for Proposals for April 2003 (FCS03053(c) (City Wide)

4.2 Award-Winning May for GIS Services Staff (FCS03101) (City Wide)

4.3 Employee Personal Computer Purchase Plan Update (FCS01132(a)) (City Wide)

4.4 Demolition Permit - 229 Wood Street East (PD03155) (Ward 2)

4.5 Demolition Permit - 100 Charlotte Street 9PD03149) (Ward 5)

4.6 Downtown Hamilton Business Improvement Area (B.I.A.) Revised Board of Management (PD03006(b)) (Ward 2)

4.7 Heritage Permit Application (HP2003-007) to permit the installation of a sign at 80 Mill Street North (Knox Presbyterian Church) Flamborough (PD03146) (Ward 15)

4.8 Enterprise Zone - Application EZ03/002 - 11 Rebecca Street (PD03143) (Ward 2)

5. PRESENTATIONS

5.1 Industrial Business Park Review (PD03125) (City Wide)

DISCUSSION ITEMS

6. POLICE SERVICES BOARD

6.1 Community Policing Partnerships (CPP) Program - Agreement with the Ministry of Public Safety and Security for additional funding for front line officers (City Wide)

7. CITY MANAGER

None

8. CORPORATE SERVICES

8.1 Juno Beach Centre Donation (FCS03098) (City Wide)

8.2 2003 Municipal Election - Voting Equipment for Blind or Visually Impaired Electors (FCS03092)

8.3 Capital Budget Variance Report - As of March 31, 2003 (FCS03105) (City Wide)

8.4 2003 BTR Plan (FCS03022b) (City Wide)

8.5 2002 Tax and Rate Current Budget Variance Report to December 31, 2002 (FCS03103)

8.6 2003 Tax and Rate Current Budget Variance Report to April 30, 2003 (FCS03014)

9. ECONOMIC DEVELOPMENT

None

10. EMERGENCY SERVICES

10.1 Overtime Budget Variance, Hamilton Emergency Services - Fire (HES03004) (City Wide)

11. HUMAN RESOURCES

None

12. PLANNING AND DEVELOPMENT

12.1 Hamilton Downtown Residential Loan Program Allocation of Funds from 100 Main Street East to 14 Mary Street (PD03145) (Ward 2)

12.2 Request under the Hamilton Downtown Residential Loan Program for Applications for the Development of 74 Hughson Street South (PD03144) (Ward 2)

12.3 Surplus School Site, Le Conseil Scolaire de District du Centre-Sub-Ouest, 1212 Upper Wentworth Street, Hamilton (PD03150) (Ward 7 and City Wide)

12.4 Provision of Schools to Keep Pace with New Developments (PD03136)

13. PUBLIC HEALTH AND COMMUNITY SERVICES

13.1 Hamilton Children at Severe Risk for Mental Health Problems Due to Lack of Provincial Funding Commitment (HCS03013) (City Wide)

13.2 Career Development Centre (HCS03016) (City Wide)

13.3 2003 West Nile Virus Adulticiding Contingency Plan (HCS03015) (City Wide)

13.4 Ontario Disability Support Program Delivery Expenditures for 2002 (SPH02014(a))

13.5 Sir Allan MacNab and Other Pool Closures on Sunday (HCS03014) (City Wide)

13.6 Proposal from Rotary Club of Dundas to construct a Seniors Centre (HCS03008) (Ward 13)

14. PUBLIC WORKS

14.1 Community Playgrounds Capital Budget Program (PW03070) (Wards 2, 7, and 8)

14.2 Structural Rehabilitation of Water Distribution Pipes (Pilot Project) (PW03071) (City Wide)

14.3 Agreements with Catholic District School Board (PW03069) (Ward 9)

15. JOINT DEPARTMENTAL REPORTS

15.1 Hamilton-Wentworth District School Board School Closures – Surplus Sites to be Considered for Acquisition (PD03135/PW03074/HSC03017) (Wards 4, 6, 7, 11 & 14)

15.2 SuperBuild Millenium Partnership Program Update (TOE02054(a))

16. REPORTS BY SUB-COMMITTEES

None

17. ITEMS DEFERRED AT PREVIOUS MEETING

17.1 Beverly Minor Hockey Outstanding Ice Fee Charges (HCS03010)(Ward 14/15)

18. REPORTS OF VOLUNTEER CO-ORDINATING COMMITTEES

18.1 Corporate Services Volunteer Co-ordinating Committee

19. ITEMS REFERRED BY CITY COUNCIL

19.1 Federation of Canadian Municipalities (FCM) National Housing Policy Options Team (NHPOT) - Funding (PD03151) (City Wide)

20. MOTIONS

None

21. NOTICES OF MOTIONS

None

22. GENERAL INFORMATION

None

23. PRIVATE AND CONFIDENTIAL

23.1 Memorandum of Agreement between the City of Hamilton and the Greater Hamilton Volunteer Firefighters' Association (HUR03006/HES03005) (City Wide)

23.2 American Water Works by Thames Water (RWE AG) (LS03019)

23.3 SWARU (LS03021)

24. ADJOURNMENT

OUTSTANDING BUSINESS

	Issue	Date Action Initiated	Lead Dept/Div	Status	Agenda Item
A.	Report on Colliers Recommendations – HECFI Facilities	March 28/01	Public Works (Fleet and Facilities)		2002 - Q1
B.	Demolition of 226 Avondale Street	April 25/01	N/A		TABLED by Councillor Morelli
C.	Toll for Red Hill Creek Expressway	Nov 21/01	Public Works Corporate Services	Staff to bring a report back on option for tolling Red Hill Creek Expressway	Awaiting Provincial Regulations
D.	Strategy to attract Factory Outlet stores	Feb. 13/02/further updated on August 6/02	Economic Development	Staff to bring implementation plan to Committee	
E.	Pest Control	May 7/02	Planning and Development	Staff to report back on control of pests/rodents prior to demolition permit issued	June/03
F.	Hannon Post Office	May 7/02	Corporate Services	Staff to report back on possibility of address changes that align with telephone exchanges	
G.	Capital Program to modify mountable curb driveway approaches	July 2/02	Public Works	Three sections tabled pending public consultation	
H.	Floating Casino - West Harbour	August 13/02	Legal Services	Staff to report back on feasibility of securing a casino license for floating casino	Nov./02

	Issue	Date Action Initiated	Lead Dept/Div	Status	Agenda Item
I.	Correspondence from Mr. Reginald Beaudry respecting Tree Species List	Council Communication of September 11, 2002	Public Works (Parks)	Staff to report back to Committee of the Whole as part of the Forestry Management Plan exercise	Q1- 2004
J.	Hamilton Future Fund	Sept. 10/02	Corporate Services	Staff to provide monthly reports to Council and Trustee Panel on the approved projects to assist in monitoring	Ongoing
K.	Services Review - City Maintenance Operations	Sept/10/02	City Manager	City Manager to provide ongoing and final reports to Council on behalf of the Services Review Committee	Ongoing
L.	Hamilton's Wastewater System	Sept. 17/02	Public Works	Staff to investigate possible partnership re: dredging of the Windemere basin, Updates	Q3 - 2003
M.	Subsection g) HMRF/HWRF Pension Administration Sub-Committee Report	Sept. 24/02	COW	Tabled pending delegation from Hamilton Police Association appearing at HSC	
N.	By-law to regulate postering of signs on public property	Sept. 17/02	Public Works and Corporate Services	Staff to prepare by-law to regulate	Q1 - 2004
O.	Community Care Access Centre - program pressures arising from enforcement of eligibility criteria	Nov/02	Public Health and Community Services	Staff to report back	

	Issue	Date Action Initiated	Lead Dept/Div	Status	Agenda Item
P.	Joint Local Transfer Plan - CCCOSH	Nov 19/02	Planning and Development	Staff to report back with recommendations on areas of municipal flexibility by April 30th 2003	May 2003
Q.	Indoor Soccer Facility	Dec 10/02	Public Health and Community Services	Staff to report back on EOI	
R.	MOU with YMCA	Dec 10/02	Public Health and Community Services	Staff to report back on any formal agreements	
S.	286 Sanford Avenue	Jan. 7/03		Tabled at Committee	
T.	Term Ending Report Card - 6 municipalities and Region	Feb 11/03	City Manager	Report back on implementation of recommendation	
U.	HAHPI	Mar.3/03 Budget	Planning and Development	Staff to report back with detailed Terms of Reference for the Housing Hamilton Innovations fund	Q2-2003
V.	Transit Service	March 3/03 Budget	Public Works	Staff to report back on transit service levels, public consultation of process for transit	Q4-2003
W.	Future consulting costs	March 3/03 Budget	CMT	Staff to report back on all future consulting costs	
X.	Shifting Gears	March 4/03	Public Works	Staff to report back on plan's implementation, outstanding issues, goals	Q3-2003

	Issue	Date Action Initiated	Lead Dept/Div	Status	Agenda Item
Y.	Land Application and Biosolids/Nutrient project	March 4/03 COW & April 9 HSC	Public Health/Public Works	Staff to report back on public health involvement; results and recommendations of final Master Plan	
Z.	Keys to Home - Housing Policy	March 4/03	Planning and Development	Staff to report back with draft plan by August 31/2003	
AA.	Retail Booths at City Hall and Municipal Service Centres	March 18/03	City Manager/Corporate Services	Staff to report back on concept	
BB.	Severe Acute Respiratory Syndrome (SARS)	Apr. 1/03	Public Health	Staff to report to back on a regular basis the city resources expended	Ongoing
CC.	Policy to permit staff to go onto private property	April 1/03	Public works/Planning / Legal	Staff to formulate policy	Q1-2004
DD.	Plan for Contingency Fund	April 1/03	Corporate Services	Staff to formulate policy	2004 Budget
EE.	DARTS contractual compliance with approved budget and trip delivery	April 15/03	Public Works	Ongoing	
FF.	2003 Municipal Election Advance, Special Advance and Institutional Voting	April 15, 2003	Finance and Corporate Services	Report back in one month on comparisons	June/03
GG.	Insurance Riders - Patios	April 15, 2003	Finance and Corporate Services	Staff to report back on required rider	

	Issue	Date Action Initiated	Lead Dept/Div	Status	Agenda Item
HH.	Commonwealth Games Host City Contract/ multi-party agreement with the Government of Canada and the Government of Ontario/ "2010 Games Office"	April 30, 2003		Staff to report back	
II.	Property Standards By-law	May 6, 2003	Planning and Development	Staff to report back in one year on the effectiveness of the by-law	May 2004
JJ.	In Year Service Reductions to mitigate 2003 tax budget unfavourable variances	May 6, 2003	Finance and Corporate Services	Staff to develop plans	
KK.	Budget Reductions for Print & Mail	May 6, 2003	Finance and Corporate Services	Tabled	
LL.	Red Light Camera Program	May 6, 2003	Public Works	Staff to review options, and submit results of investigation to Council	
MM.	Investigation of State-of-the-Art Energy	May 6, 2003	Public Works	Staff to investigate EFW technologies and report back to council with findings and recommendations for action	

SECTION 2

2.1

Committee of the Whole

MINUTES

9:30 a.m.
Tuesday, June 3, 2003
Council Chambers
Hamilton City Hall
71 Main Street West, Hamilton

Present:	Mayor R. Wade Councillors A. Bain, D. Braden, M. Caplan, C. Collins, F. D'Amico, L. DiIanni, M. Ferguson, T. Jackson, A. Horwath, B. Kelly, S. Merulla, M. McCarthy, B. Morelli, R. Powers
Absent with regrets:	Councillor D. Mitchell – Vacation

Mayor R. Wade called the meeting to order.

THE FOLLOWING ITEMS WERE REPORTED TO CITY COUNCIL FOR CONSIDERATION:

1. **Request for Removal of the Holding (H) Provision - Lands located on the East Side of Garth Street, in the Former Township of Glanbrook (PD03132) (Ward 11) (Item 4.1)**

    (a) That approval be given to **Zoning Application ZAR-03-29, Garth Trail Limited, owner,** requesting removal of the Holding "H" Provision under Section 36(1) of the Planning Act, R.S.O., 1990, to permit townhouse dwellings on lands located on the east side of Garth Street, Part of Lot 3, Concession 1, as shown on Appendix "A" to Report PD03132, on the following basis:

        (i) That the Lands be rezoned from the Residential Multiple Holding "H-RM3-162" Zone to the Residential Multiple "RM3-162" Zone.

    (b) That the draft By-law to amend Zoning By-law No. 464, attached as Appendix "B" to Report PD03132, be forwarded to Council for adoption. **CARRIED.**

2. **Heritage Permit Application (HP2003-010) to Permit the construction of a Detached Residence and Detached garage at 1026 Beach Boulevard within the Hamilton Beach Heritage Conservation District, City of Hamilton (PD03128) (Ward 5) (Item 4.2)**

   That Heritage Permit (HP2003-010) be approved for the construction of a detached residence and detached garage at 1026 Beach Boulevard, Hamilton, subject to detailed plans and drawings of all elevations and materials being approved by LACAC and heritage staff, prior to construction. **CARRIED.**

3. **Intersections on Garth Street at Twenty Road and at Garth Trails Crescent (PW03064) (Ward 11) (Item 4.3)**

   (a) That eastbound traffic on Garth Trails Crescent (northerly intersection) be required to stop for northbound and southbound traffic on Garth Street.

   (b) That eastbound traffic on Garth Trails Crescent (southerly intersection) be required to stop for northbound and southbound traffic on Garth Street.

   (c) That the by-law outlined in Report PW03064 as Appendix A to amend the City of Hamilton Traffic By-law 01-215 be passed and enacted. **CARRIED.**

4. **Sign Variance Application SV-03-01 for 92 and 116 Glancaster Road (Former Town of Ancaster) (PD03134) (Item 4.4)**

   That **Sign Variance Application SV-03-01, Hamilton Association For Christian Education Incorporated, owners**, for lands located at 92 and 116 Glancaster Road, (former Town of Ancaster), to permit an Electronically Animated Sign, be approved provided that the sign is used for school purposes only and third party advertising is prohibited.
   CARRIED.

5. **Request for the Assumption of Public Services, Rockview Summit, Waterdown Mills, Phase 1 and Waterdown Mills, Phase 2 (PD03130) (Ward 15) (Item 4.5)**

   (a) That Council authorize and direct the City Clerk to prepare the necessary By-laws for the assumption of the public services constructed in the Rockview Summit, Waterdown Mills, Phase 1 and Waterdown Mills, Phase 2 Subdivisions, in the former Town of Flamborough;

(b) That the By-laws be registered in the Registry Office;

(c) That Council authorize the City's Manager of Development Engineering to approve all future assumption of services constructed under all former Town of Flamborough Subdivision Agreements once the maintenance period is over and the services are satisfactorily complete. **CARRIED.**

6. Status of the Homemakers and Nurses Services Program Termination (HCS03012) (City Wide) (Item 4.6)

That report number HCS03012 on the Status of the Homemakers and Nurses Services Program Termination be accepted for information.
CARRIED.

7. 2004 Business Plan and Budget (CM03018) (Item 6.1)

(a) That report CM03018 "2004 Business Plan and Budget" be received as a preliminary proposal for 2004 budget process;

(b) That the 2004 Business Plan Budget Guidelines and Schedule be approved in principle subject to further review by council and staff
CARRIED AS AMENDED.

Councillor S. Merulla Opposed.

Note: Appendix B was amended as follows:
Delete all but the last sentence in the opening paragraph;
Item 2 include 0% to 4 percent in first line
Delete 3(b) and replace with – Assess all user fees and
Include bullet under section 7 – Identify and maintain core services and establish priorities

8. Ontario Municipal Employees Retirement System (OMERS) Update on Phasing-In of Contributions (FCS03091) (City Wide) (Item 7.1)

That report FCS03091 "Ontario Municipal Employees Retirement System (OMERS) – Update on Phasing-in of Contributions" be received for information. **CARRIED.**

9. Uncovered Crossovers on Highways (LS03014) (City Wide) (Item 7.2)

That report LS03014 respecting Uncovered Crossovers on Highways be received as information. **CARRIED.**

10. Sale of City Owned Property - Cormorant Road, Ancaster Industrial Park Phase IV to 1340778 Ontario Inc. (ECO03011) (Ward 12) (Item 8.1)

(a) That an Offer to Purchase executed by 1340778 Ontario Inc. (Mr. Arie Koppelaar) on April 29, 2003 and scheduled to close on or before October 17, 2003 for the property known as part of Block 3, Plan 62M-921, composed of Parts 9, 11, 12, and 13 on Plan 62R-16265, having a frontage of 145.7 metres (478.2 feet) on the south side of Comorant Road, in the former Town of Ancaster, now in the City of Hamilton, being part of PIN number 17411-0233LT, comprising an area of 1.48 hectares (3.67 acres), subject to a drainage easement to be retained in favour of the City of Hamilton over Part 9 on Plan 62R-16265, and subject to easements to be conveyed by the City of Hamilton, prior to closing, to Hydro One Networks Inc. for hydro services over Parts 11 and 12 on Plan 62R-16265, be approved and completed and that the funds derived from this sale of $271,580, be credited to account HAMTN 47702-3629007054 (Ancaster Industrial Park Phase 4 – Land Sales).

(b) That the General Manager of Finance hold the deposit cheque in the amount of $27,158 pending the closing of this transaction.

(c) The sale price does not include the Goods and Service Tax, should GST be applicable and collected by the City of Hamilton, the GST amount will be credited to Account 22835009000 (GST Payable).

(d) Upon successful completion of the sale, a real estate commission of $16,294.80 plus GST (6% of the $271,580 sale price) be paid to Blair, Blanchard, Stapleton, Commercial Realtors Ltd. (Sale Representative Drew Blair) who acted in this matter.

(e) That the Mayor and Municipal Clerk be authorized and directed to execute and issue a Certificate of Compliance in the form prescribed pursuant to Section 193 of the Municipal Act incorporating the following:

   i) The former Regional Municipality of Hamilton-Wentworth passed By-Law R95-0052 on May 16, 1995. It is a procedural By-Law for the purposes of the sale or other disposition of real property and was in force on the date of the sale or disposition of the property described above.

   ii) The property was declared surplus under Resolution approving Item 4 of the Finance Committee Report 6-95 of the former Regional Municipality on May 16, 1995.

iii) The property sale or disposition is exempt from the requirements to obtain an appraisal of its fair market value under Sub-section 193(4) of the Municipal Act.

iv) Public notice of the intent to sell or dispose of the property was given by the listing of the property with a real estate broker. **CARRIED.**

11. Municipal Housing Facility By-law (PD03122) (City Wide) (Item 11.1)

That the "Municipal Housing Facility By-Law", marked as Appendix "A" to Report PD03122, which has been prepared in a form satisfactory to Corporate Counsel, be enacted by City Council. **CARRIED.**

12. Hamilton Downtown Residential Loan Program (PD03123) (Ward 2) (Item 11.2)

(a) That a conditional loan commitment, outlined as Appendix "A" to Report PD03123, be issued to four (4) development projects within the terms and conditions of the Hamilton Downtown Residential Loan:

(i) 80 King William Street
(ii) 66 Bay Street
(iii) 47 Caroline Street
(iv) 165 King Street East

(b) That the remaining projects which applied under the Request for Proposals (R.F.P.) be given ninety (90) days to complete the required information in order for Downtown Renewal staff to effectively assess each project:

(i) 150 Main Street West
(ii) 250 Main Street East
(iii) 80 Jackson Street East
(iv) 42 Mary Street **CARRIED.**

Councillor M. McCarthy Opposed.

13. Sanitary Sewer Capacity - Dundas/Flamborough (PD03131) (Wards 13, 14 and 15) (Item 11.3)

That the General Manager of Planning and Development Department be authorized and directed to lift the sanitary servicing allocation restrictions for all new development and redevelopment applications to be serviced by the Dundas Wastewater Treatment Plant on the basis that the plant expansion and diversion scheme has now been completed. **CARRIED.**

14. Hiring of Temporary Staff to Facilitate Moving Forward with Divesting in Surplus Properties (PD03133) (City Wide) (Item 11.4)

(a) That the Real Estate Section be authorized to hire four (4) FTEs and the Development Division be authorized to hire one (1) FTE as detailed in Report PD03133 for up to two (2) years to facilitate moving forward with the rezoning, declaration and sale of surplus properties.

(b) That the positions be self-funded through the sale of properties from the City's Capital - Property Purchase and Sale Account.

(c) That the Ward Councillor be consulted prior to a property being declared surplus. **CARRIED AS AMENDED.**

15. Downtown Hamilton Urban Development Bank (PD03106) (Ward 2) (Item 11.5)

(a) That staff of the Downtown Renewal Division of the Planning and Development Department be authorized to further develop a Business Plan and Governance Model reflecting appropriately targeted criteria leading to the establishment of an Urban Development Bank.

(b) That funding support for the Urban Development Bank Project be authorized to a maximum of $25,000 to be funded from the monies allocated to the Urban Development Bank by the Hamilton Future Fund. **CARRIED.**

16. Request for Proposal for the Sale and Development of Municipal Property Identified as 171 Main Street East (PD03085) (Ward 2) (Item 11.6)

(a) That T. Valeri Construction Limited be notified that their submission under contract C2-11-02-B for the sale and development of 171 Main Street East be approved subject to the negotiation of a suitable purchase and development agreement.

(b) That the City's Real Estate Section be authorized and directed to sell 171 Main Street East in accordance with the Real Property Procedural By-law #95-049.

(c) That appropriate Development Division staff of the Planning and Development Department, with Legal Counsel, negotiate an appropriate development agreement together with the development proponent for 171 Main Street East.

(d) That the net proceeds of the sale be used first to help offset any shortfall in achieving the $1 million program reduction in Real Estate to realize operating cost reductions and if not required, be contributed to the Reserve for Property Purchases. **CARRIED.**

17. Hamilton Association For Community Living - Litter and Cleaning Services Contract (PW03058) (City Wide) (Item 13.1)

That the annual expense, in the amount of $73,300 in 2003, resulting from the Litter and Cleaning Services contract between the City and Hamilton Association for Community Living be funded from Transit Reserve account number 108025. **CARRIED.**

18. Delegation of Authority Respecting HSR Bus Stops (PW03062) (City Wide) (Item 13.2)

(a) That the Planning & Development Department's Parking & Enforcement Section prepare and submit for approval to Council a By-law to amend Section 59 Bus Stops of Traffic Bylaw No. 01-215 and Section 13(1)(k) of Parking By-law No. 01-218, to delegate the authority to the General Manager, Public Works to install, remove and relocate Hamilton Street Railway Bus Stops as may be required, from time to time, for the delivery of public transit services within the City of Hamilton.

(b) That Schedule 32 of Traffic By-law No. 01-215 be deleted in its entirety.

(c) That the Director of Transit be directed to maintain an up-to-date list of all Hamilton Street Railway Bus Stops and provide notification to members of City Council of any bus stop changes which may affect their respective Wards at the stakeholder consultation stage.

Councillors C. Collins, F. D'Amico Opposed.

CARRIED AS AMENDED.

19. Potential Infestation of Emerald Ash Borer on City Owned Ash Trees (PW03063) (City Wide) (Item 13.3)

(a) That the Public Works Department, Operations & Maintenance Division, Forestry Section monitor the actions being taken by the Federal Government to control the infestation of Emerald Ash Borer (EAB) in quarantined Essex county and that the Forestry Section report to Council regarding the status of this program and any new developments that may arise.

(b) That City staff be authorized to identify suitable wood processing sites within the city of Hamilton so that in the event that an infestation of this or another invasive pest occurs in Hamilton, a site is immediately available for wood storage and processing as required to contain the pest from further spread.

(c) That a communications strategy be implemented to increase public recognition of Emerald Ash Borer, reduce the risk of importation of firewood from infested areas, and ensure that in the event of EAB being introduced to Hamilton, the infested areas are discovered quickly.

(d) That Forestry Section staff report back to Council on the costs associated with implementation of a communications strategy.

(e) That the City of Hamilton's Forestry Section, in conjunction with Canadian Food Inspection Agency, staff monitor for EAB using aerial devices as required and report if necessary on funding requirements.

(f) That a letter be directed to Honourable Lyle Van Clief, Minister of Agriculture and Agri-Food and Minister Coordinating Rural Affairs, responsible for the Canadian Food Inspection Agency (CFIA):

  (i) requesting that the CFIA enter into an agreement with the City of Hamilton such that in the event that there is a positive identification of EAB or any other imported alien pest in Hamilton that leads to a quarantine and eradication program, the CFIA agrees to pay for the cost of ground and aerial device surveys, removal and proper disposal of trees that are dead or infested by EAB or pest of equal significance;
  (ii) requesting that the CFIA provide additional funding to support the recommendations of the Science and Risk Mitigation Committee for eradication of EAB in Essex Region of Ontario.

(g) That a letter be directed to the Honourable Yvan Hardy, Assistant Deputy Minister, Canadian Forest Service, requesting that funding be provided to municipalities through the Tree Canada Foundation to help with the replanting of street trees which have been killed by an infestation of an alien pest such as the Emerald Ash Borer.

(h) That a copy of this report and the associated resolutions be sent to Honourable Herb Dhaliwal, Federal Minister of Natural Resources; Honourable David Anderson, Federal Minister of Environment;

Honourable Jerry Ouellette, Provincial Minister of Natural Resources, (Ontario); the Association of Municipalities of Ontario; and the Federation of Canadian Municipalities, urging them to adopt a similar position and advocate on behalf of municipalities affected and potentially affected. **CARRIED.**

20. Bell Canadian Open (PW03065) (Ward 12) (Item 13.4)

(a) That the application from the Royal Canadian Golf Association (R.C.G.A) for the temporary closure of the following roadways as outlined in Report PW03065 as Appendix "A", from Monday, September 1, 2003 until Sunday, September 7, 2003 from 7:00 a.m. until 7:00 p.m. each day, be approved:

Southcote Road from Book Road East to Golf Links Road; and
Golf Links Road from McNiven Road to Halson Street; and
Garner Road from Fiddler's Green Road to Glancaster Road; and
Halson Street from Wilson Street to Golf Links Road; and
McNiven Road from Mohawk Road / Rousseau Street to Golf Links Road, southbound only.

(b) That the General Manager of Public Works or designate be granted delegated authority to temporarily install, remove or change existing traffic regulations or initiate new temporary traffic regulations along the required roadways to facilitate the 2003 Bell Canadian Open.

(c) That a residential parking plan be adopted within the defined boundaries as outlined in Report PW03065 as Appendix "C".

(d) That "permit parking" restrictions be in effect where parking is permitted on residential streets within the defined boundaries, as outlined in Report PW03065 as Appendix "C", during the 2003 Bell Canadian Open (from Monday, September 1, 2003 until Sunday, September 7, 2003 from 7:00 am to 7:00 pm each day), through the erection of temporary signs; and that the City Parking By-law 218-01 be amended accordingly.

(e) That "Special Event Parking/Access Permits" be issued to area residents in accordance with the criteria outlined in Report PW03065 as Appendix "B".

(f) That the City of Hamilton has no objection to the issuance of the ACGO liquor application from the Royal Canadian Golf Association for the 2003 Bell Canadian Open being held on the grounds of the Hamilton Golf and Country Club from September 1, 2003 to September 7, 2003 inclusive. **CARRIED.**

21. Leash Free Parks Program Policy (PW03067) (City Wide) (Item 13.5)

(a) That the Leash Free Parks Program Policy, as outlined in Report PW03067 as Appendix A be approved;

(b) That the City of Hamilton continue to collect one dollar ($1) per dog license tag sold, and that all funds be deposited into a Leash Free parks account to be used in accordance with the provisions of the policy as outlined in Report PW03067 as Appendix A.

(c) That "Cinema Park" in the Meadowlands Neighbourhood be approved as a leash free park. **CARRIED AS AMENDED.**

22. University Bus Program - McMaster Students Union and McMaster Graduate Students Association (PW03068) (City Wide) (Item 13.6)

(a) That the General Manager of Public Works be authorized and directed to negotiate a three-year Agreement with the McMaster Students Union and McMaster University for a University Bus Pass Program, commencing September 1, 2003, under terms and conditions outlined in this report.

(b) That the General Manager of Public Works be authorized and directed to negotiate a one-year renewable Agreement with the McMaster Graduate Students Association and McMaster University for a University Bus Pass Program, commencing September 1, 2003, under terms and conditions outlined in this report.

(c) That the Mayor and Clerk of the City of Hamilton be authorized and directed to execute the said Agreements in a form satisfactory to the Acting City Solicitor and Corporate Counsel. **CARRIED.**

23. Seasonal Decorative Tree Lighting - Electricity Charges (PW03061/PD03129) (City Wide) (Item 14.1)

(a) That payment of the outstanding 2002 electrical energy charges related to seasonal decorative tree lighting in areas of recognized Business Improvement Areas and Business Associations at a cost of approximately $2000, be approved and charged to Dept ID 469055.

(b) That the City of Hamilton install equipment in 2003 to control the timing of the seasonal decorative tree lighting, with the cost of this equipment, approximately $25,000, to be charged to the street lighting capital account 4030310016.

(c) That the City of Hamilton pay from the streetlighting energy account, the 2003 and subsequent year electrical energy charges related to seasonal decorative tree lighting in areas of recognized Business Improvement Areas and Business Associations, at an annual cost of approximately $6500, on the basis that decorative lighting will be typically illuminated during the hours of about 5:00 p.m. to 1:00 a.m. daily during the year-end holiday season.

CARRIED.

Councillors T. Jackson and D. Braden OPPOSED.

24. Report of the Working Group on Advisory Committees (Item 15.1)

(a) That Schedule A of Report CMO01006 respecting Volunteer Co-ordinating Committees approved by City Council as Item 15 of Committee of the Whole Report 01-036, and replaced by City Council at its meeting on February 13, 2002, be deleted in its entirety and replaced with the Schedule A in lieu thereof, in order to reflect the existing Volunteer Co-ordinating Committee structure.

(b) That the Budget Allocation for City of Hamilton Volunteer Committees attached as Appendix B to the Report 03-001 of the Working Group on Advisory Committee be adopted;

(c) That $5,760 remaining in the reserve be allocated to LACAC towards the plaquing initiative. **CARRIED AS AMENDED.**

25. Playfields Sub-Committee Report 03-001 (Item 15.2)

That the Playfields Sub-Committee Terms of Reference, attached as Appendix A to the Playfields Sub-Committee Report 03-001 be approved.

CARRIED.

26. Awarding of Contract C6-05-03 (FCS03100) (City Wide) (Item 18.2)

That the General Manager of Finance and Corporate Services be authorized to retain CN Watson and Associates to undertake contract C6-05-03, request for consultant services to provide a development charge background study, at an upset limit of $324,800, to be funded from the Development Charge Reserves and the General Tax Capital Reserve, as previously approved by Council on March 5, 2003. **CARRIED.**

27. Requested staff report respecting pipe dimensions (Item 20.1)

That the following resolution be referred to the General Manager of Transportation, Operations and Environment for a report back to Committee of the Whole:

Whereas the City of Hamilton's Mission, Vision, Values, and Goals commits Council to investment in safe water today and tomorrow.

And whereas the City faces very significant deferred infrastructure challenges relating to water and wastewater pipe replacements.

And whereas there is an urgent necessity to replace antiquated old iron pipe.

And whereas the City's acceptance of pipe made from vinyl in dimensions up to 300 mm (12") in diameter has fostered innovation, competition and good performance in the past.

And whereas the City of Hamilton is committed to sustainability, fostering competitive procurement and nurturing best practices.

Be it resolved that the Council for the City of Hamilton instruct the General Manager of Transportation, Operations and the Environment to amend specifications immediately to further allow the use of large diameter vinyl pipe to dimensions up to 1200 mm (48") for all future contracts ensuring Hamilton taxpayers receive the benefits from open, transparent competitions. **CARRIED.**

28. **Union Gas Settlement (FCS03102/LS03018) (City Wide) (Item 23.1)**

That the settlement of the city's Account with Union Gas for the payment of natural gas which was omitted from the Direct Purchase Contract and consumed during the period 1999 to 2002 (as outlined in Report FCS03102/LS03018) be approved. **CARRIED.**

Councillors F. D'Amico, C. Collins and A. Horwath Opposed.

FOR THE INFORMATION OF COUNCIL:

(a) **Declarations of Interest**

None

(b) **Adoption of Minutes**

The Minutes of May 20/27 were received and adopted as presented.

(c) **Delegation Requests**

The following delegation request was approved for referral to the Hearings Sub-Committee:

3.1 Request to address the Hearings Sub-Committee by Peter Bieling respecting enforcement issues of the Leash Free Parks Program

(d) Status of the Homemakers and Nurses Services Program Termination (HCS03012) (City Wide) (Item 4.6)

Staff were further directed to provide regular updates to keep Committee informed on this issue.

(e) Leash Free Parks Program Policy (PW03067) (City Wide) (Item 13.5)

A motion to reconsider the referral of this item to the Hearings Sub-Committee was APPROVED.

A motion to Table the recommendation for "Cinema Park" in the Meadowlands neighbourhood to be made into a leash free park pending a staff report was DEFEATED.

(f) The following items were deferred to the June 17, 2003 Committee of the Whole:

(i) Corporate Secretariat Volunteer Co-ordinating Committee (Item 18.1)

(ii) Beverley Minor Hockey Outstanding Ice Fee Charges (Item19.1)

(g) Hiring of Temporary Staff to Facilitate Moving Forward with Divesting in Surplus Properties (PD03133) (City Wide) (Item 11.4)

Staff were directed that where opportunities present themselves, Human Resources will review benefit packages for temporary employees/contract employees.

Committee adjourned at 2:45 p.m.

Respectfully submitted,

R. Wade
Mayor

K. Christenson, City Clerk

R. Caterini, Deputy Clerk
M. Gallagher, Co-ordinator
June 3, 2003

SECTION 3

THE ASSEMBLY OF THE CHURCH OF THE UNIVERSE
Morning Star Mission of God, 544 Barton St, E, Ham., On., Can. L8L 2Z1, (905) 522-3247
www.churchoftheuniverse.com

3.1

June 3, 2003 Via E-mail & Personal delivery

The Corporation of the New City of Hamilton
And The Committee of the Whole
c/o Mary Galliger, Coordinator, Committee of Whole
City Clerk's Office
71 Main Street West
Hamilton, Ontario
L8P 4Y5

Dear Representatives,

Re: Filling in the Clearwater Quarry at the Fletcher Creek Conservation Area Formerly Clearwater Abbey, Church of the Universe, Front of the Gore, Puslinch, On., N0B 2J0

We request that the Committee of Whole entertain our Delegation at their Meeting on June 11, 2003, at 9:30 a.m. and that the following motion for the following relief be granted, upon the following grounds:

That any plans of the Hamilton Conservation Authority and/or the Corporation of the City of Hamilton, which are and/or may be in operation to fill in the aforesaid Quarry be Ordered to be **STOPPED IMMEDIATELY** and put on hold pending a final determination of the proceedings commenced in Ontario Court of Justice (County of Wellington) Court File No. 4286/03, *(wherein the City and Authority were served as Interested Parties)*, in Reverend Tucker's constitutional challenge to the Decision of His Honour Judge E.G. McNeely, pronounced June 21, 1983 at Guelph, from which no appeal has ever been heard and determined according to law.

We hope that there will be no need to resort to the Ontario Courts of Justice to stop this atrocity.

The Committee of the Whole should simply grant our request, especially in light of the probable changing of some it's Members after the 2003 Civic Election and likely changes thereafter to the composition and attitude of the Hamilton Conservation Board Members, and especially in light of the desire of many of Hamilton's Citizens to keep the Quarry open so it may be continued to be used and enjoyed by everyone and their children and their children's children, just as it has been used for spiritual and personal growth, appreciation and fulfillment since its creation by God when the waters rushed in to end Canada Crushed Stone Limited Quarry Operations in the 1930's.

Thank you in advance for your re-consideration and help.

Be well and prosper.
In peace, bless you, bless us all.

Reverend Brother Walter A. Tucker
Reverend Brother Michael J. Baldasaro

WAT/MJB

"two of two"

Tuesday, June 3, 2003

Mary Gallagher
City Clerk's Office
Hamilton City Hall
71 Main Street West
Hamilton, ON L8P 4Y5

RE: Bike Rally and Hess Village

Please consider this a formal request for appeal against the decision to approve the Hamilton 2003 World Cycling Championships Bike Rally and related Hess Village events.

The Festival Committee is requesting to be included in the Council Meeting scheduled for Wednesday, June 11 to appear before Council to appeal this decision.

Sincerely,

Wayne Schreuer
Executive Director, Festival

SECTION 4

CITY WIDE
IMPLICATIONS

CITY OF HAMILTON

4.1

CORPORATE SERVICES
Financial Services

Report to:	Mayor and Members Committee of the Whole	**Submitted by:**	Joseph L. Rinaldo General Manager
Date:	May 21, 2003	**Prepared by:**	Rick Male 905-546-4157

SUBJECT: **Monthly Status Report of Tenders and Requests for Proposals for April 2003 - FCS03053(c) - (City Wide)**

RECOMMENDATION:

That the Monthly Status Report of Tenders and Requests for Proposals for April 2003 as set out in Appendix 'A' to Report FCS03053(c) be received for information.

Joseph Rinaldo

Joseph L. Rinaldo, General Manager
Finance & Corporate Services

EXECUTIVE SUMMARY:

This report is in accordance with our Policy #6, Council Approval of Contracts, whereby a Council report recommending award of a tender or proposal is not required when the criteria outlined in Items a. through d. of the policy have been met.

BACKGROUND:

Tenders and Proposals reported in this document have been issued in accordance with Purchasing Policies and are being awarded to the lowest acceptable bid.

Staff will continue to report to Council on awards where the conditions have not been met.

Those items with a status of "Under Review" or "Pending Approval" will remain on the report until such time an award is made.

ANALYSIS OF ALTERNATIVES:

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

POLICIES AFFECTING PROPOSAL:

CONSULTATION WITH RELEVANT DEPARTMENTS/AGENCIES:

This report encompasses all Tenders and Proposals issued by the City and is produced in consultation with the Public Works Department.

CITY STRATEGIC COMMITMENT:

The recommendation contained within this report has city-wide implications.

Tenders and Proposals are issued to encourage the competitive bidding process with objective and equitable treatment of all vendors, in accordance with the Purchasing Policies approved by Council. Further, the City of Hamilton's commitment to procure goods and/or services with due regard to the preservation of the natural environment and to encourage the use of "environmentally friendly" products and services, as supported by the Pollution Prevention Committee.

Appendix A to Report No. FCS03053(c)

CITY OF HAMILTON

Summary of Tenders & Proposals Issued - April, 2003

Reference	***Project Description***	***Closing Date***	***Status Award Information***
C11-35-02	Supply & Delivery of Brake Parts and Service for Cars, Light Duty Trucks and Heavy Duty Vehicles	July 17	Pending Award
C3-85-02	RFP for Records Management System for Emergency Services – Fire	November 28	One Bid Received Pending Award
C4-04-02	RFP for Print Management Services and Related Equipment Services	December 20	Under Review
C11-104-02	Tender for Supply and Delivery of One (1) Hydro-Excavation Machine, 66,000 LB. GVW Truck Chassis	January 17	Joe Johnson Equipment $334,350.00
C3-42-02	RFP for Consultant Services for Corporate Real Property Planning Project	January 20	Under Review
C11-08-03	Tender for Supply and Delivery of Recycling Containers -Recycling Boxes, Wheeled Recycling Carts, Recycling Bags	February 6	Carts: SSI Schaefer System Int'l $325,000
C2-11-02 **A** C2-11-02 **B**	RFP for the Purchase and Development of Two City Owned Properties **A** 87-89 King Street East, Hamilton, ON **B** 171 Main Street East, Hamilton, ON	February 14	C2-11-02 **A** – Cancelled C2-11-02 **B** – Under Review
C2-12-02	RFP for the Hamilton Downtown Residential Loan Program	February 14	Report being issued to COW June 3 by Planning & Development to recommend loan applications.
C11-31-03	RFP for Operational Review of Fleet Services Division	March 4	TkMC $126,195.80
C11-27-03	Tender for Supply & Delivery of Mixed Concrete	March 6	Under Review
TOE-03-09(W)	Replacement of approx. 700 curb box and operating rod units using hydro excavation method.	March 6	Super Sucker $412,110.50

Reference	***Project Description***	***Closing Date***	***Status Award Information***
C11-34-03	Tender for Glanbrook Weigh Scale Installation and Miscellaneous Site Works	March 14	James Kemp Construction $298,757.00
C11-28-03	Tender for Supply & Delivery of Aggregates	March 20	Under Review
C11-29-03	Tender CCTV Inspection Contractors	March 20	Under Review
PW-03-11(SW)	Resetting and rehabilitation of existing Manholes, Catch Basins and Valve Chambers in the City of Hamilton	March 20	LM Enterprises $614,575.90
C11-38-03	RFP for Process Optimization Study for the Waterdown (Main Street) Wastewater Treatment Plant	March 24	Under Review
PW-03-16(W)	Emergency watermain repairs in the City of Hamilton	April 3	Under Review
C3-26-03	RFP for Artificial Turf Replacement at Ivor Wynne Stadium	April 7	SRI Sports Canada $1,180,135.00
PW-03-02(W)	Replacement watermain from 87m north of Dickenson Rd. to the Hydro/TransCanada pipeline corridor (Ward 11)	April 8	FCM Construction $616,100.65
C11-42-03	Tender for Highland Road Booster Station Control System Upgrades	April 11	Lexsan Electrical $305,000.00
C11-39-03	Tender for Structural Spot Rehabilitation of Existing Circular Sewers	April 15	Under Review
C3-21-03	Tender for Grass Cutting – Rural Roadsides	April 16	Under Review
C3-19-03	Tender for Rink Slab Replacement at Dundas Arena	April 17	Under Review
C10-03-03	Tender for the West Nile Virus Program Phase 1 – Supply and Delivery of Pesticide Phase 2 – Sampling and Larvicide Administration of Pesticide	April 22	Under Review
C3-32-03	Tender for Construction of Dieppe Veterans' Memorial Park	April 23	Under Review
C11-48-03	Tender for Inspection and Flow Testing of Fire Hydrants	April 24	Under Review

Reference	Project Description	Closing Date	Status Award Information
C11-49-03	Tender for Cleaning and Painting of Fire Hydrants	April 24	Under Review
PW-03-03(HW)	Road and sidewalk reconstruction and watermain replacement on Julian Ave. from Dunsmure Rd. to Melvin Ave. (Ward 4)	April 24	Under Review
PW-03-18(W)	Installation of Storz adaptor nozzles and operational direction change at various locations in the City of Hamilton	April 24	Under Review

CITY WIDE
IMPLICATIONS

CITY OF HAMILTON

4.2

CORPORATE SERVICES DEPARTMENT
Information Technology Services Division

Report to:	Mayor and Members Committee of the Whole	**Submitted by:**	Joseph L. Rinaldo, General Manager
Date:	May 23, 2003	**Prepared by:**	Al Little x4287

SUBJECT: Award-Winning May for GIS Services Staff - (FCS03101) - (City Wide)

RECOMMENDATION:

That Report FCS03101 "Award-Winning May for GIS Services Staff", be received for information.

Joseph Rinaldo

Joseph L. Rinaldo, General Manager
Finance and Corporate Services

EXECUTIVE SUMMARY:

During the month of May 2003, the GIS Services Section of Information Technology Services was awarded multiple recognitions for their achievements in the field of Geographic Information Systems (GIS). Two awards have been granted at the Provincial level and two additional awards have come at the International level.

BACKGROUND:

On May 6, 2003, the City of Hamilton was formally recognized for its achievements in the Geographic Information Systems (GIS) field. At the “Urban and Regional Information Systems Association (URISA) - Ontario Chapter” Annual Conference in Toronto, the City received recognition in 2 out of 3 categories (taking 2 of 6 possible awards).

The first was a 2nd place SILVER Award in the Best Web GIS Challenge, for the newly launched Map.Hamilton web site (http://map.hamilton.ca).

The Map Hamilton web site was developed as a joint initiative between the Information Technology Services Division and the City's Economic Development Department. The main application is an "Economic Development Site Selector", a promotion and marketing tool for available lands for development and Brownfield re-development. It provides information including infrastructure services, traffic volumes, bus routes, demographics, business reports, aerial photography, and realtor contact information. The application is also a promotion and marketing tool for downtown renewal and includes assessment data, parcel mapping, street-level building photos, development incentive programs, and business improvement areas.

Another important benefit of this collaboration is the ability to extend the City's current internal GIS capabilities to our citizens, businesses, and the rest of the world. Currently, in addition to the Economic Development components, Map.Hamilton provides interactive mapping on a General Hamilton Atlas, 2003 Tax Impacts, National Cycling Championships, World Cycling Championships, and the Bell Canadian Open. Many static maps are also available for online viewing and printing.

The net results are:

- An Economic Development site selection tool that is one of a kind in Canada
- A site that provides a mechanism for tax base enhancement, better world exposure for Hamilton, and reduced wait time for preliminary information requests (considerable information can now be accessed directly by potential developers 24x7, from anywhere in the world)
- a state-of-the-art web site that provides access to the City's wealth of GIS information
- Leveraging of over $40,000 of federal money for the development of the program

The second award was a 1st place GOLD in the Map Gallery component of the Annual General Meeting, featuring the work of GIS technology users from across the Province.

The winning map represented a pictorial poster view of the City's GIS Services Spatial Data Warehouse. The GIS Services Section is actively promoting and illustrating the use of GIS technology and spatial data sets at the City of Hamilton. This poster is helping to educate and/or make other City staff more aware of spatial data that is currently captured and maintained in the City's central GIS repository. The GIS Services central repository was developed to minimize the many spatial data silos throughout the organization. Sharing these data sets throughout the City has proven to be beneficial in helping to avoid redundant effort and provide more consistent and accurate information for better decision-making.

Later in the month, on May 20, 2003, the City was once again recognized for its GIS accomplishments, this time at the international level. At the "GeoSpatial World 2003" conference in New Orleans, the City of Hamilton won TWO Cartographic Excellence Awards! The Awards for Cartographic Excellence recognize professional excellence in design, technique, aesthetics, innovation, communication, and presentation.

In this case, the City received a FIRST Place finish for the Map.Hamilton Web GIS application (http://map.hamilton.ca), and a SECOND Place showing for the GIS Services Spatial Data Warehouse poster.

Although these awards were presented to the GIS Services team (who did a fabulous job for the submissions), it would not be possible without the collaborative efforts of staff from across virtually every department in the organization, who contribute significantly to the enterprise GIS vision. It is quite a thrill to be able to make such a good news announcement.

These recognitions also demonstrate the City's commitment to technological innovation and leadership through the delivery of state-of-the-art IT business solutions.

ANALYSIS OF ALTERNATIVES:

N/A

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

N/A

POLICIES AFFECTING PROPOSAL:

N/A

CONSULTATION WITH RELEVANT DEPARTMENTS/AGENCIES:

N/A

CITY STRATEGIC COMMITMENT:

These awards recognize initiatives that align with the City strategic goal of "A City of Growth and Opportunity".

To secure a future of growth and opportunity for the City of Hamilton, Council commits to focus all available resources on economic development. Specifically:

- Investment in Infrastructure - Council will pursue investment in strategic infrastructure necessary to attract and maintain business.
- Developing Partnerships for Hamilton with Other Levels of Government - Council will urge its government partners to take the steps necessary to support the city in its efforts
- Attracting and Retaining Business - Council will explore the best methods and quantity of resources necessary to attract and retain business.

CITY WIDE IMPLICATIONS

CITY OF HAMILTON

4.3

CORPORATE SERVICES
Information Technology Services

Report to:	Mayor and Members Committee of the Whole	**Submitted by:**	Joseph L. Rinaldo, General Manager
Date:	May 29, 2003	**Prepared by:**	Christine Swenor 4562

SUBJECT: **Employee Personal Computer Purchase Plan Update - FCS01132(a) - (City Wide)**

RECOMMENDATION:

That report FCS01132(a) "Employee Personal Computer Purchase Plan Update" be received for information.

Joseph Rinaldo

Joseph L. Rinaldo, General Manager
Finance & Corporate Services

EXECUTIVE SUMMARY:

In December of 2001, Council approved an Employee Personal Computer Purchase Plan and in March of 2002 that program was implemented. The plan provides eligible staff with an interest free loan repayable over 12, 24 or 36 months, to be used to purchase computer equipment for home use. The program is ongoing, and staff can take advantage of it any time during the year. Staff can apply for the program once every 3 years on an ongoing basis.

Providing access to a computer at home for employees promotes continuous learning and provides new and exciting challenges. A goal of the Employee Personal Computer Purchase Plan was to improve staff's knowledge of personal computers and to allow them to become more familiar with desktop software applications used during the day. Personal learning is then brought back to the workplace. The employee, in turn, receives the benefit of an interest free loan for the purchase of computer equipment.

As of February 2003, 765 applications were processed totalling $1,314,886 in computer purchases.

BACKGROUND:

Council at its meeting of December 11, 2001, adopted Item 34 of Committee of the Whole Report 01-038, which reads as follows:

> **"34. Employee Personal Computer Purchase Plan (FCS01132) (City Wide Implications) (Item 8.7)**
>
> That Council approve an Employee Personal Computer Purchase Plan whereby;
>
> a) The Employee Personal Computer Purchase Plan be available to all full-time, permanent employees of the City of Hamilton.
>
> b) The City fund the acquisition of personal computer equipment to a maximum of $2,000 per full-time, permanent employee.
>
> c) That funding be provided from working capital and be repaid to the City by way of payroll deduction over a 12, 24 or 36 month period, in accordance with Option 1."

The primary goal of the plan as outlined in Report FCS01132, was to facilitate the purchase of a home computer to provide:

- Increased knowledge and confidence of the employee using personal computers;
- Reduced internal demand for training and support;
- Broader base of skilled employees to participate more fully and to be more open and accepting of the changes in workplace automation;
- Facilitate telecommuting where and when appropriate;
- Improved employee morale;
- An extension of the office computer to allow for increased productivity;
- Employee access to the City's website from home could facilitate better employee communication.

The program also demonstrates to City staff that they are a valued component of the organization.

To ensure the intended benefits were realized, only computer equipment and software that support the purpose and intent of this program were made eligible. Eligibility criteria were established based on the City of Hamilton corporate computer standards. These standards were created to reduce the City's support costs and to improve the efficiency of City staff that use and support the equipment. Current corporate standards are based on IBM compatible personal computers or notebooks. In March of 2002, the criteria were expanded to include MacIntosh computers.

In addition, software for games, the creation of greeting cards, or personal income tax programs; and peripherals such as digital cameras, MP3 players, are not considered eligible under the program. The employee may purchase equipment from a retail vendor of their choice under the condition that the equipment meets the pre-defined eligibility criteria.

The Employee Personal Computer Purchase Plan eligibility criteria is as follows:

Hardware	Software
IBM compatible personal computer IBM compatible notebook Macintosh computers External peripherals: Mouse/keyboard Monitor Printer/plotter Scanner Multi-function printer (i.e. scanner, copier, fax) CD DVD writers PC Modems Backup unit (tape backup, etc.) Power protection	Software All Microsoft Windows operating systems All Microsoft Office Suites and/or development software Bundled software Anti-virus PC utilities

For the plan to achieve its goals and yet remain feasible to the organization, it included the following characteristics:

- Plan is available to full-time, permanent staff
- Repayment of loan is through payroll deduction over a 12, 24 or 36 month period
- No loan may exceed a 36 month term
- Employee can take advantage of the program only once every 3 years
- The minimum loan available is $1,000 and the maximum available is $2,000

All loans are conditional upon the employee agreeing, in writing:

- To the payroll deductions
- To repay the loans in full in the event of a leave of absence except in the case of a maternity leave (which may be paid by the provision of post-dated cheques).
- To full payment in the event of termination of employment

Recently staff initiated a review of the program to re-examine the eligibility criteria and to assess the effectiveness of the internal processes. All criteria and eligibility requirements continue to support the purpose of the program and will, therefore, remain as defined at program initiation. Overall, the process to date has been very effective with the majority of reimbursements occurring within a single pay period. Subsequent reviews will be conducted on an annual basis with resulting program changes and costs reported to Council.

As of the end of February, 794 applications were received and processed at a total one-time cost to the City of $1,314,886. These costs are being recovered through payroll deductions within a 36 month period. Based on the year 2002 internal rate of return of 6% and a 36-month repayment period, the opportunity cost of financing the purchases to date was $123,000. In addition, there are internal costs for the administration of this program, which are not included in this amount.

Staff participation levels are slightly lower than the original 20% estimate based on surveys conducted prior to program introduction. Out of the 794 applications, 29 were declined because they did not meet the eligibility requirements of the program.

ANALYSIS OF ALTERNATIVES:

A review of the Employee Computer Purchase will be conducted on an annual basis or as directed by Council.

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

Financial
The interest free loan requires repayment of loan principal with no interest charges applied over the duration of the loan period.

The City is securing the loan via a promissory note. Provision has been made to ensure that the employee will repay the loan in full in the event he or she were to leave the employ of the City prior to the full amount of the loan being repaid.

Staffing
Approximately 30 minutes of staff time is required to process each approved application.

CONSULTATION WITH RELEVANT DEPARTMENTS/AGENCIES:

Staff from Financial Services and Information Technology were consulted in conducting the review of this program.

CITY STRATEGIC COMMITMENT:

The Employee Personal Computer Purchase Plan continues to support the City's goal in becoming "A City of Choice for High Performance Public Servants", where employees can excel in their service to the community. Well-trained staff can contribute to the optimal use of technology and will improve the City's ability to deliver sustainable service levels.

AFFECTS WARD 2

4.4

CITY OF HAMILTON

PLANNING AND DEVELOPMENT DEPARTMENT
Building and Licensing Division

Report to:	Mayor and Members Committee of the Whole	**Submitted by:**	Lee Ann Coveyduck General Manager
Date:	May 30, 2003	**Prepared by:**	Frank Peter (905) 546-2781
File:	03 205003		

SUBJECT: **Demolition Permit – 229 Wood Street East (PD03155) (Ward 2)**

RECOMMENDATION:

That the Director of Building and Licensing be authorized and directed to issue a demolition permit for the building located at 229 Wood Street East, in accordance with Demolition Control By-Law 74-209 pursuant to the demolition control provisions of Section 33 of The Planning Act, as amended, subject to the following conditions:

(a) the applicant apply for and receive a building permit for a replacement building on this property; and,

(b) the said building permit specifies that the replacement building be erected within two years of the demolition of the existing building on this property; and,

(c) the said building permit for the replacement building specified if such replacement building is not erected within the said two year time limit, that the City be paid the sum of $20,000; and, the applicant be required to register on title to the subject property (prior to issuance of the said demolition permit), notice of these conditions (including the directions to the City Clerk outlined in sub-section (d)) in a form satisfactory to the Director of Building and Licensing and to the Director of Legal Services and Corporate Counsel; and,

(d) if the said replacement building is not erected as required, the City Clerk be authorized to add the said sum, until payment thereof, as a lien or charge upon the property until paid.

Lee Ann Coveyduck

Lee Ann Coveyduck
General Manager
Planning and Development Department

EXECUTIVE SUMMARY:

The owner is proposing to demolish the existing single family dwelling and replace the dwelling with a new single family dwelling. This property is subject to the demolition control provisions of The Planning Act, as amended, and therefore, a building permit is required to replace the dwelling prior to approval of a demolition permit. A building permit application has been submitted to this department for the replacement dwelling and is currently under review.

BACKGROUND:

PRESENT ZONING:	D (Map E-2)
PRESENT USE:	Single Family Dwelling
PROPOSED USE:	Single Family Dwelling
BRIEF DESCRIPTION:	The owner is seeking approval to demolish the existing single family dwelling and construct a new single family dwelling. These lands are subject to demolition control in the Central Area and a building permit application to replace the dwelling has been submitted. These lands are in the North End East neighbourhood and are located in Ward 2. Please see attached location map shown as Attachment A to Report PD03155.

No LACAC interest. Lot size 13.72m x 54.91m

The owner of the property, as per the demolition permit application, is:

Steven Gago
275 Springbrook Avenue
Ancaster, ON L9G 3K9

ANALYSIS OF ALTERNATIVES:

N/A

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

Financial – N/A

Staffing – N/A

Legal – N/A

POLICIES AFFECTING PROPOSAL:

City Council passed a resolution on July 26, 1994 regarding demolition control in the Central Area which states: "That appropriate conditions for Demolition Control under Section 33 of The Planning Act be applied to all buildings with residential component in the Central Area bounded by Victoria Avenue, the Escarpment, Queen Street and the Harbour." As a result of this resolution, a demolition permit for building with a residential component cannot be issued until one of the following two conditions have been met:

1. a building permit has been issued for the subject site and an agreement has been registered on title for reconstruction within a specific time frame, or
2. a site plan has been approved for the proposed development.

CONSULTATION WITH RELEVANT DEPARTMENTS/AGENCIES:

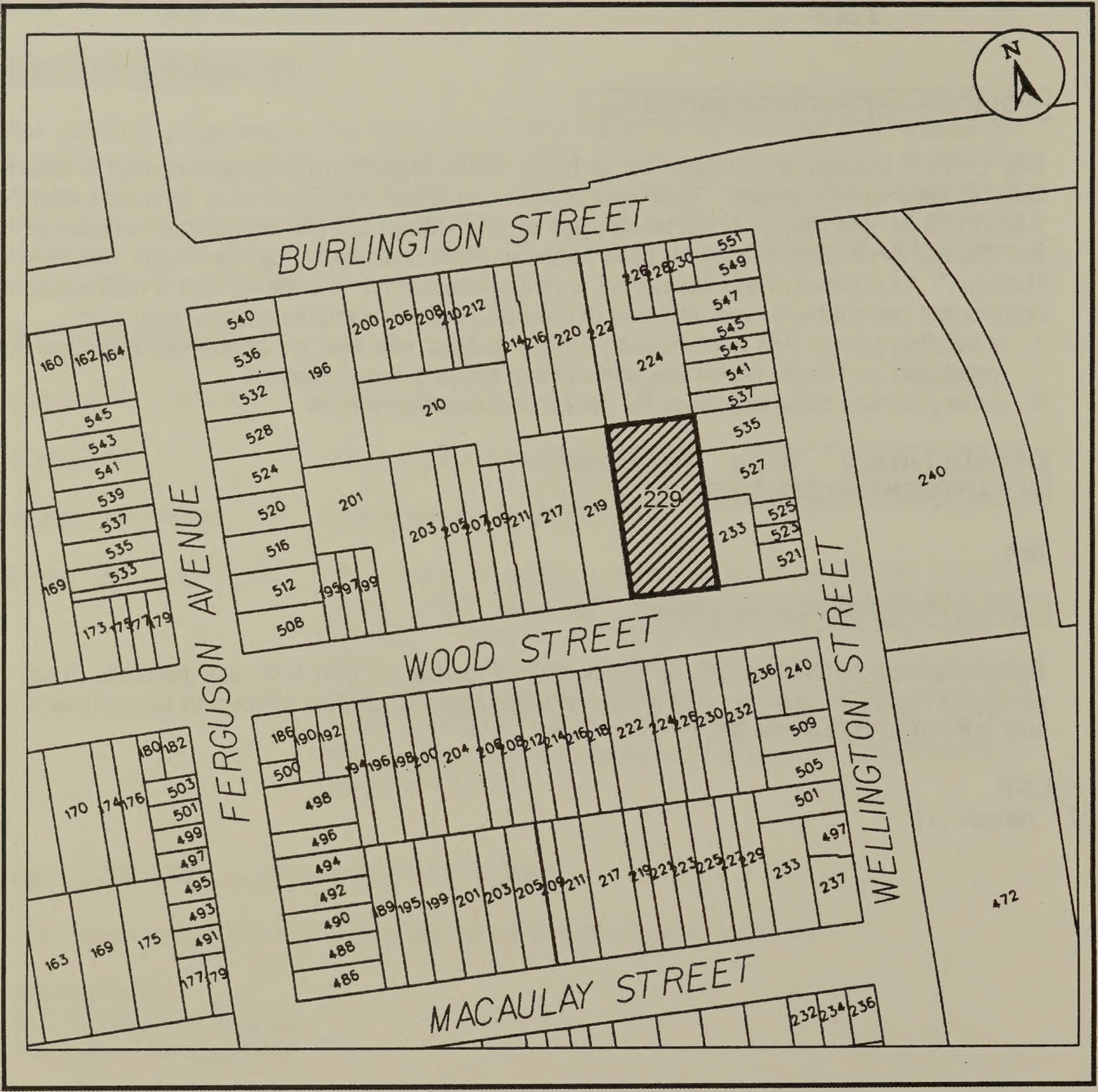
N/A

CITY STRATEGIC COMMITMENT:

Reconstruction of the dwelling is required in accordance with land use policies. The applicant has taken the required action to redevelop the subject lands and is consistent with current land use policies.

FP
Attach. (1)

Attachment A to Report PD03155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BURLINGTON STREET
FERGUSON AVENUE
WOOD STREET
WELLINGTON STREET
MACAULAY STREET
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240
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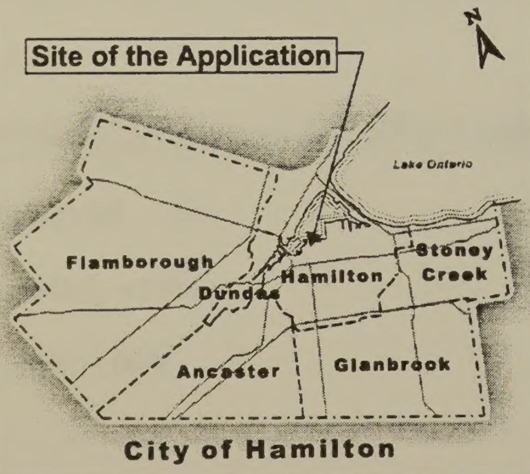

Site of the Application
N
Lake Ontario
Flamborough
Dundas
Hamilton
Stoney Creek
Ancaster
Glanbrook
City of Hamilton

PLANNING AND DEVELOPMENT DEPARTMENT

Location Map

Hamilton

▨ **Subject Property**
229 Wood Street East (Hamilton)

Filename/number
Pd03155

Date
June 2, 2003

Technician:
LM

Map Not to Scale

Appendix "A"

AFFECTS
WARD 5

4.5

CITY OF HAMILTON

PLANNING AND DEVELOPMENT DEPARTMENT
Building and Licensing Division

Report to:	Mayor and Members Committee of the Whole	**Submitted by:**	Lee Ann Coveyduck General Manager
Date: **File:**	May 30, 2003 03 206162	**Prepared by:**	Frank Peter (905) 546-2781

SUBJECT: Demolition Permit – 100 Charlotte Street (PD03149) (Ward 5)

RECOMMENDATION:

That the Director of Building and Licensing be authorized and directed to issue a demolition permit for 100 Charlotte Street in accordance with By-Law 74-209 pursuant to Section 33 of The Planning Act as amended.

R. M. Marini

for Lee Ann Coveyduck
General Manager
Planning and Development Department

EXECUTIVE SUMMARY:

The owner is proposing to demolish the existing single family dwelling and construct a new single family dwelling.

BACKGROUND:

PRESENT ZONING:	C (Map E-76)
PRESENT USE:	Single Family Dwelling
PROPOSED USE:	Single Family Dwelling
BRIEF DESCRIPTION:	The owner is seeking approval to demolish the existing single family dwelling and construct a new single family dwelling. As of this date a building permit application has not been submitted to replace the dwelling. These lands are in the Rosedale neighbourhood and are located in Ward 5.

Please see attached location map shown as Attachment A to Report PD03149.

No LACAC interest. Lot size 15.24m x 32.31m

The owner of the property, as per the demolition permit application, is:

Homes by Oakbrook
113 #8 Highway
Stoney Creek, ON L8G 1C1

ANALYSIS OF ALTERNATIVES:

N/A

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

Financial – N/A

Staffing – N/A

Legal – N/A

POLICIES AFFECTING PROPOSAL:

N/A

CONSULTATION WITH RELEVANT DEPARTMENTS/AGENCIES:

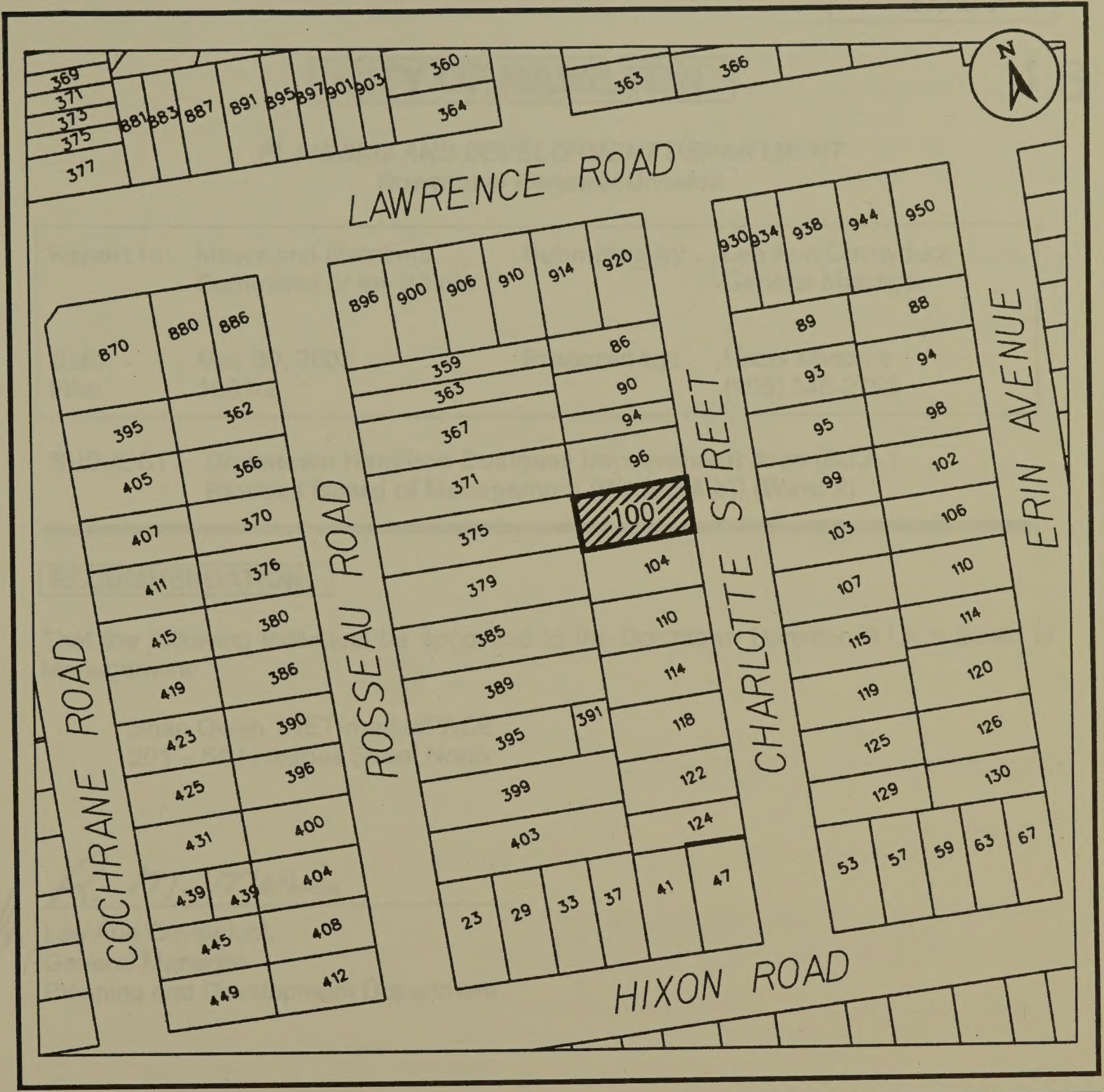
N/A

CITY STRATEGIC COMMITMENT:

This property is not listed on the City's inventory list as being of interest to the Local Architectural Conservation Advisory Committee (L.A.C.A.C.), therefore, there are no issues with heritage preservation.

:FP
Attach. (1)

Attachment A to Report PD03149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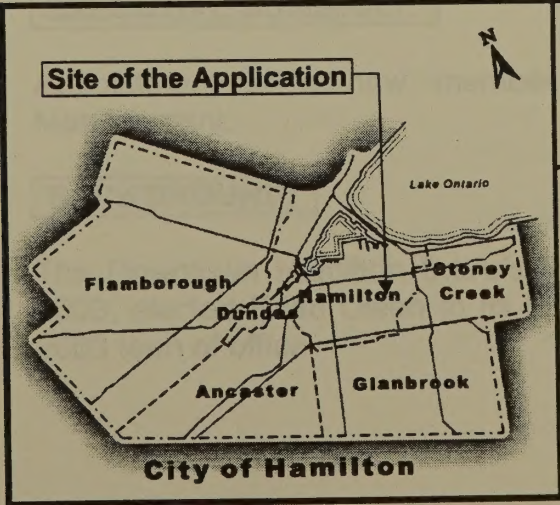
LAWRENCE ROAD
COCHRANE ROAD
ROSSEAU ROAD
CHARLOTTE STREET
ERIN AVENUE
HIXON ROAD
100


Site of the Application
N
Lake Ontario
Flamborough
Dundas
Hamilton
Stoney Creek
Ancaster
Glanbrook
City of Hamilton

PLANNING AND DEVELOPMENT DEPARTMENT

Location Map

▨ **Subject Property**
100 Charlotte Street (Hamilton)

Hamilton

Filename/number
Pd03149

Date
May 29, 2003

Technician:
LM

Map Not to Scale

Appendix "A"

AFFECTS WARD 2

CITY OF HAMILTON

4.6

PLANNING AND DEVELOPMENT DEPARTMENT
Downtown Renewal Division

Report to:	Mayor and Members Committee of the Whole	**Submitted by:**	Lee Ann Coveyduck General Manager
Date:	May 30, 2003	**Prepared by:**	Hazel Milsome (905) 546-2755
File:	1001-2		

SUBJECT: **Downtown Hamilton Business Improvement Area (B.I.A.) Revised Board of Management (PD03006(b)) (Ward 2)**

RECOMMENDATION:

That the following individual be appointed to the Downtown Hamilton B.I.A.'s Board of Management:

Brian Owen, iNET-marketPACE
201 – 54 ½ James Street North

R. M. Marini

fr Lee Ann Coveyduck
General Manager
Planning and Development Department

EXECUTIVE SUMMARY:

Appointment of a new member to the Downtown Hamilton B.I.A.'s Board of Management.

BACKGROUND:

The Downtown Hamilton B.I.A.'s Board of Management, at its meeting held May 21, 2003, elected Brian Owen to its Board of Management for the remainder of the 2001-2003 term of office.

The Downtown Hamilton B.I.A.'s constitution dictates that the Board of Management will consist of a maximum of seventeen (17) members and a minimum of seven (7) members (not including its Ward Councillor). The appointment of the above individual brings the number of Board members to fifteen (15), not including the Ward Councillor, and therefore is in accordance with the Downtown Hamilton B.I.A.'s constitution.

ANALYSIS OF ALTERNATIVES:

Not applicable.

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

Financial – Not applicable.

Staffing – There are no staffing implications.

Legal – The Municipal Act, 2001. Section (12) stipulates "..if a vacancy occurs for any cause, the municipality may appoint a person to fill the vacancy for the unexpired portion of the term and the appointed person is not required to be a member of the improvement area".

POLICIES AFFECTING PROPOSAL:

Not applicable.

CONSULTATION WITH RELEVANT DEPARTMENTS/AGENCIES:

Not applicable.

CITY STRATEGIC COMMITMENT:

The initiatives of B.I.A.s help create an attractive business district that extends to the local residents through the creation of a safer, cleaner and more aesthetically attractive district with positive results on the quality of life. Healthy business districts support neighbourhoods and healthy neighbourhoods support business districts. Economic health and healthy communities are important strategic objectives of the City.

c.c. Kathy Drewitt, Executive Director, Downtown Hamilton B.I.A.

AFFECTS WARD 15

CITY OF HAMILTON

4.7

PLANNING AND DEVELOPMENT DEPARTMENT

Long Range Planning and Design Division

Report to:	Mayor and Members Committee of the Whole	**Submitted by:**	Lee Ann Coveyduck General Manager
Date: **File:**	May 30, 2003 HP2003-007	**Prepared by:**	Stephanie Barber (905) 643-1262 Ext. 220

SUBJECT: Heritage Permit Application (HP2003-007) under Part V of the Ontario Heritage Act to Permit the Installation of a Sign at 80 Mill Street North (*Knox Presbyterian Church*), Former Town of Flamborough (PD03146) (Ward 15)

RECOMMENDATION:

That Heritage Permit (HP2003-007) be approved for the installation of a sign at 80 Mill Street North (Knox Presbyterian Church) subject to the following conditions:

(a) That the sign be located on the front (west) facade of *Knox Presbyterian Church*, 80 Mill Street North, immediately below the existing stained glass window.

(b) That the sign not exceed the width of the existing stained glass window.

(c) That the section of the sign comprising the name of the church and its logo is to be backlit, and the remainder of the sign is to be front lit only.

(d) That fully dimensioned drawings and details of the sign be submitted for final approval to heritage planning staff and the Mill Street District Advisory Committee, prior to installation.

Lee Ann Coveyduck

Lee Ann Coveyduck
General Manager
Planning and Development Department

EXECUTIVE SUMMARY:

80 Mill Street North, Waterdown, is located within the Mill Street Heritage Conservation District (HCD) designated under Part V of the Ontario Heritage Act and a heritage permit is required for the alteration of the external portions of any building or structure within a heritage conservation district. The application is for a wall sign to be located on the west (Mill Street North) facade, immediately below a prominent stained glass window. The proposed sign is to replace an existing sign (now removed) in the same location on this facade.

The sign will feature the name of the Church and its logo against a dark blue background and is to be the only back lit portion of the sign. (Please attend at the City Clerk's Department to view Appendix A to Report PD03146.) The remainder of the sign will comprise a white background with changeable black lettering and will be front lit only. The design and dimensions will be submitted for final approval by heritage staff and the Mill Street District Advisory Committee (DAC) as a condition of this application. The subject application satisfies the intent of the applicable HCD guidelines.

BACKGROUND:

80 Mill Street North is located at the southeast corner of Mill Street North and Church Street, Waterdown, within the Mill Street HCD (see Appendix B to Report PD03146). The Mill Street HCD was designated in 1996 under Part V of the Ontario Heritage Act. The applicant wishes to install a replacement sign for one that was destroyed by vandalism.

The original sign was located below the stained glass window on the front facade of the subject building. It was rectangular in shape and approximately 3' by 5' in size and fastened to the brick wall with anchors. The original sign comprised a white background with black lettering and a hinged glass cover. In 2002, the glass cover was destroyed by vandalism. The sign is to be relocated below the stained glass window. (Please attend at the City Clerk's Office to view Appendix A to Report PD03146.)

The proposed sign will have a white background with black lettering and a section of the sign will contain the name of the church and church logo with the background painted dark blue. (Please attend at the City Clerk's Office to view Appendix A to Report PD03146.) This section of the sign will be backlit and the remainder of the sign will be front lit only. The final dimensions and design of the sign will be submitted to heritage planning staff and the Mill Street DAC for final approval, prior to installation.

The subject application satisfies the intent of the HCD guidelines. The Mill Street DAC has reviewed this application, met with the applicant and offered advice on possible locations. The Committee has recommended approval subject to a number of conditions.

ANALYSIS OF ALTERNATIVES:

A number of alternatives have been considered for the location of the sign. They are as follows:

- locate the sign on the new addition with frontage on Church Street;
- locate the sign in front of the west (front) facade of the church or at the corner of Mill Street North and Church Street as an in-ground sign; and,
- install the sign on the west (front) facade in the former location below the stained glass window.

The applicant and the Mill Street DAC agreed that although the sign could be attached to a non-heritage building, locating the sign on the Church Street elevation would not provide adequate public exposure. The option of an in-ground sign on posts was discussed, however, it was concluded that there is not an adequate amount of setback from the street to protect the sign from possible damage caused by cars and snow ploughs. The applicant and the Mill Street DAC agreed that installing the sign in the original location below the stained glass window is the most preferable option.

Critical factors in the evaluation of any change affecting a heritage building are "displacement effects" (those adverse actions that result in the damage, loss or removal of valued heritage features) and "disruption effects" (those actions that result in detrimental changes to the setting or character of a heritage feature). The proposed sign does result in disruption effects, however, the proposed sign is minor in extent, will be fastened to the wall in the same location as the original sign and no additional damage to the masonry will occur. The existing symmetry of the facade will also be maintained. The proposed sign will not result in any displacement effects.

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

Financial – Not applicable.

Staffing – Not applicable.

Legal – 80 Mill Street North is located within the Mill Street Heritage Conservation District (HCD) designated under Part V of the Ontario Heritage Act.

POLICIES AFFECTING PROPOSAL:

Official Plan policies of the former Town of Flamborough support the conservation, protection and management of cultural heritage features. Approval of this heritage permit would not conflict with these policies.

CONSULTATION WITH RELEVANT DEPARTMENTS/AGENCIES:

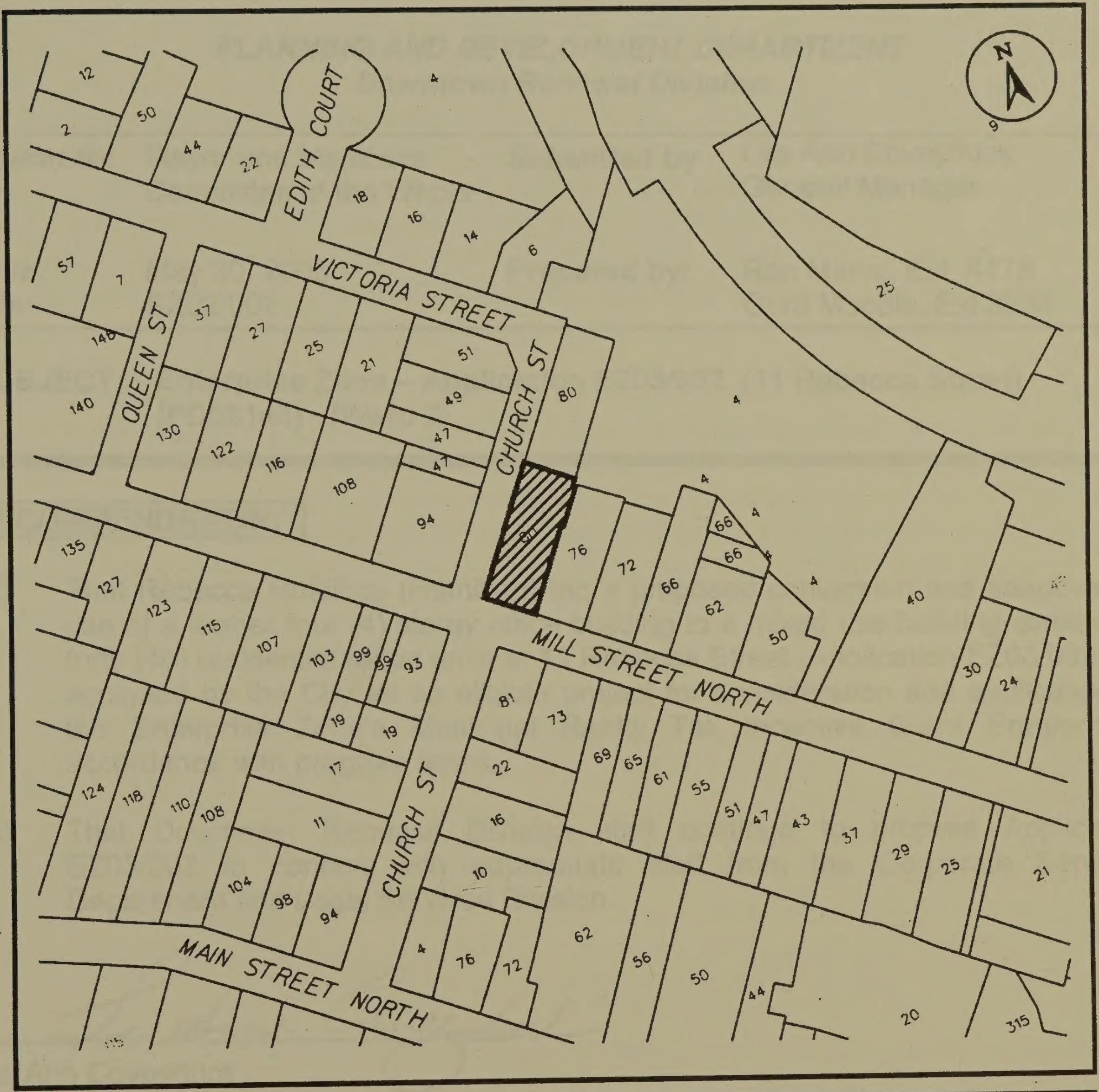
The former Town of Flamborough established the Mill Street DAC to advise Council on heritage permits under Part V of the Ontario Heritage Act. This advisory committee of property owners within the district was re-established by the City of Hamilton in 2001. This application was considered at the DAC's meeting of May 26, 2003. The Committee recommended that the application be approved with conditions.

CITY STRATEGIC COMMITMENT:

The sign enhances the continued use of the existing structure. The application is considered to be compatible with sustainable development and the values of VISION 2020.

:SB
Attachs. (2)

Appendix B to Report PD03146
Page 1 of 1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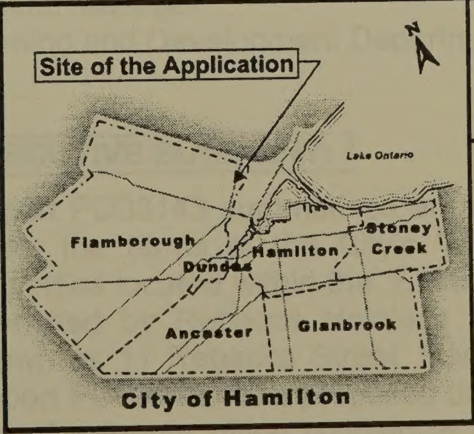
VICTORIA STREET
QUEEN ST
CHURCH ST
MILL STREET NORTH
CHURCH ST
MAIN STREET NORTH
N
80


Site of the Application
N
Lake Ontario
Flamborough
Dundas
Hamilton
Stoney Creek
Ancaster
Glanbrook
City of Hamilton

PLANNING AND DEVELOPMENT DEPARTMENT

Location Map

Hamilton

▨ **Subject Property**
80 Mill Street North

Filename/number
80_mill_ts_n

Date
May 29, 2003

Technician:
NM

Map Not to Scale

Appendix "B"

AFFECTS WARD 2

4.8

CITY OF HAMILTON

PLANNING AND DEVELOPMENT DEPARTMENT

Downtown Renewal Division

Report to:	Mayor and Members Committee of the Whole	**Submitted by:**	Lee Ann Coveyduck General Manager
Date:	May 30, 2003	**Prepared by:**	Ron Marini, Ext. 4178 Gord Moodie, Ext 3934
File:	EZ03/002		

SUBJECT: Enterprise Zone – Application EZ03/002 (11 Rebecca Street) (PD03143) - (Ward 2)

RECOMMENDATION:

(a) That Rebecca Holdings (Hamilton) Inc.'s proposed conversion and adaptive re-use of a former four (4) storey office building to a mixed use building containing forty (40) residential rental units at 11 Rebecca Street (Application EZ03/002) be accepted by the City as an eligible project for consideration and application of the Enterprise Zone's Municipal Realty Tax Incentive Grant Program in accordance with program terms.

(b) That Downtown Renewal Division staff continue to process Application EZ03/002 in concert with appropriate staff from the Corporate Services Department and Legal Services Division.

Lee Ann Coveyduck
General Manager
Planning and Development Department

EXECUTIVE SUMMARY:

Report PD03143 summarizes an application for a municipal realty tax incentive grant under the terms of the City's "Municipal Realty Tax Incentive Grant Program" for properties located within the "Enterprise Zone" of Downtown Hamilton. The application, submitted by Rebecca Holdings (Hamilton) Inc., relates to its property municipally known as 11 Rebecca Street, Hamilton. The location is illustrated in Appendix "A" to Report PD03143. The proposed development involves the conversion and adaptive re-use of a former office building at 11 Rebecca Street, which is presently vacant, to a mixed use building containing forty (40) residential rental units with commercial uses located on the ground floor of the building.

The proposed development meets all of the criteria of the Municipal Realty Tax Incentive Grant Program and conforms with the intent of the Secondary Plan.

BACKGROUND:

City Council, at its meeting held August 22, 2002, approved that the Enterprise Zone Municipal Realty Tax Incentive Grant Program be expanded to the full limits of the Downtown Hamilton Community Improvement Project Area together with program refinements. The Province approved the original program as an amendment to the Downtown Hamilton Community Improvement Plan to apply to properties within the Downtown Hamilton and International Village Business Improvement Areas, on October 22, 2001.

As a first step, applications are submitted to Council to determine if the proposal meets the terms of the program and whether or not the project is acceptable to the City.

Subsequently, when the proposed project's improvements have been carried out, the improvements' effect (if any) on assessment and on realty taxes, will be reviewed by staff. A further report would then be submitted for Council's consideration of an amount of a municipal tax grant (if any) that may, under the program, be paid over a ten (10) year period.

Rebecca Holdings (Hamilton) Inc.'s Application EZ03/002 regarding its property known as 11 Rebecca Street, proposes the conversion and adaptive re-use of a former office building to a mixed use building containing 40 residential rental units at an estimated cost of $3,000,000. The application is accompanied by construction estimates. The subject property is within the Enterprise Zone of the Downtown Hamilton Community Improvement Plan. Rebecca Holdings (Hamilton) Inc. was approved under the original terms of the Hamilton Downtown Loan Program. The original terms of the Hamilton Downtown Residential Loan Program allow for a $20 per square foot of habitable floor space interest free loan for a term of ten (10) years.

The developers are proposing to convert and adaptively re-use the former office building as a mixed use building. The proposal maintains the current built form and will not add height to the existing four (4) storey office building. This being the case, the proposed development conforms with the intent of the Downtown Secondary Plan.

ANALYSIS OF ALERNATIVES

The Municipal Realty Tax Incentive Grant Program makes the development financially viable for the development proponent. In the event that the project was not to be considered for the municipal tax grant, the development would undoubtedly not proceed and the subject site would remain in its present state as it has for many years.

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

Financing - Report PD03143 recommends Council's preliminary and conditional recognition of the proposed development as an eligible project under the program. This Council resolution will also authorize staff to continue processing this application, and as such, this recommendation has no present financial implications. Final approval by City Council will be the subject of a further report. Corporate Services staff advise that this is a multi-residential development; after the ten (10) year tax rebate, the property would qualify for the remainder of the new multi-residential tax rates.

Staffing - Administration of this application under the terms of the program can be accommodated by staff of the Downtown Renewal Division and the Corporate Services Department.

Legal - Pursuant to the Council resolution recommended above regarding this application, a Letter of Understanding between the City and the applicants will be negotiated and executed in a form satisfactory to the Director of Downtown Renewal and Corporate Counsel. Appendix "B" to Report PD03143 is a partial list of issues to be the subject of the proposal Letter of Understanding.

POLICIES AFFECTING PROPOSAL:

Report PD03143 relates to processing an application under terms of Council's grant program which forms part of the City's Provincially-approved Downtown Hamilton Community Improvement Plan.

CONSULTATION WITH RELEVANT DEPARTMENTS/AGENCIES:

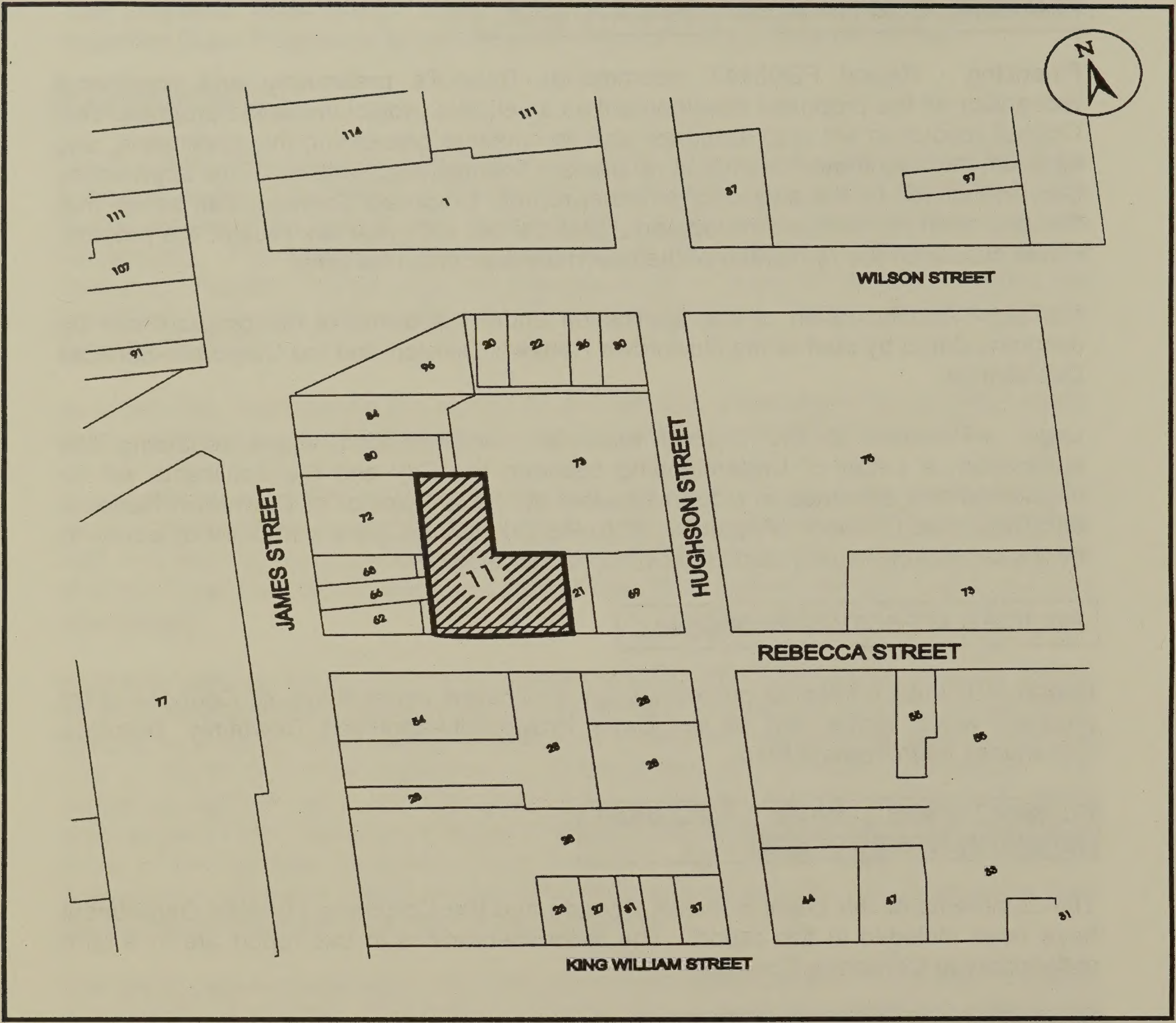
The comments of the Legal Services Division and the Corporate Services Department have been included in this report. The recommendations in this report are in a form satisfactory to Corporate Counsel.

CITY STRATEGIC COMMITMENT:

Report PD03143 relates to an application received under the City's Municipal Realty Tax Incentive Grant Program which is aimed at rehabilitation and redeveloping a portion of the Downtown consistent with the intent of the Downtown Hamilton Secondary Plan. The program makes financial assistance available for sustainable use of existing services and infrastructure. This program is intended to make the Downtown a healthier and more vibrant people-oriented place.

GM:jcs Amm
Attachs. (2)

Appendix 'A' to Report PD03143
Page 1 of 1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JAMES STREET
HUGHSON STREET
REBECCA STREET
KING WILLIAM STREET
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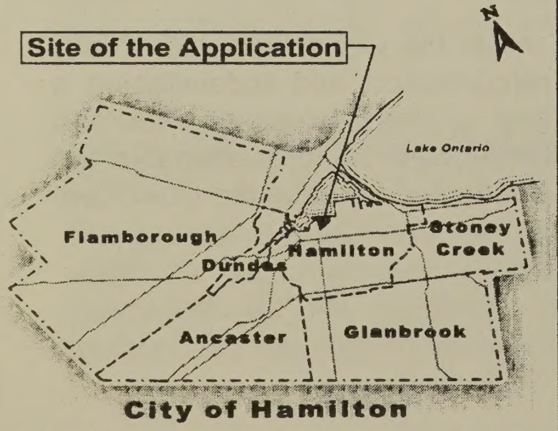

Site of the Application
N
Lake Ontario
Flamborough
Dundas
Hamilton
Stoney Creek
Ancaster
Glanbrook
City of Hamilton

PLANNING AND DEVELOPMENT DEPARTMENT

Location Map

▨ **Subject Property**
11 Rebecca Street

Hamilton

Filename/number
25cdm200303

Date
March 18, 2003

Technician:
LC

Map Not to Scale

Appendix "A"

APPLICATION EZ03/002– 11 REBECCA STREET

A Letter of Understanding between the City and the applicant regarding the application, including the following:

- Application is in respect of proposed development at 11 Rebecca Street.
- Applicant is Rebecca Holdings (Hamilton) Inc., the registered owner of the property.
- Eligible improvement work is construction of a forty (40) residential rental unit within the existing building at 11 Rebecca Street at an estimated cost of $3,000,000.00.
- Application is based on current assessment, as of the date the application was received complete.
- If the property is registered and sold as condominiums, the rebate will reduce to a five (5) year 100% municipal tax rebate payable to the condominium purchaser.
- Property taxes must be paid current, to receive final approval by City Council.
- Rebates to be calculated based upon the recorded assessed value as above.
- Rebate to comprise a portion of the municipal portion of the tax increase attributable to the assessment increase resulting from the project, in accordance with and subject to the provisions of the Municipal Tax Incentive Grant Program. All other provisions of the program shall also be referenced within the Letter of Understanding.
- Applicant to acknowledge that although the project may be recognized by Council as an acceptable, eligible project, the award and the final amount of a grant (if any) is solely within Council's discretion (except award may not exceed maximum amount determined within program parameters) and no grant is available unless and to the extent the assessment and municipal taxes increase, as required by the program.

SECTION 5

CITY WIDE IMPLICATIONS

CITY OF HAMILTON

5.1

PLANNING AND DEVELOPMENT DEPARTMENT
Long Range Planning and Design Division

PUBLIC WORKS DEPARTMENT
Water and Waste Water and Capital Planning and Implementation Divisions

CORPORATE SERVICES DEPARTMENT
Budgets and Fiscal Policy Services Division

ECONOMIC DEVELOPMENT DEPARTMENT

Report to:	Mayor and Members Committee of the Whole	**Submitted by:**	Lee Ann Coveyduck General Manager Peter M. Crockett General Manager Joseph L. Rinaldo General Manager Neil Everson Executive Director
Date: **File:**	May 30, 2003 SS-IBPR	**Prepared by:**	Paul Mason (905) 643-1262 Ext. 213 Alan Waterfield (905) 643-1262 Ext. 251

SUBJECT: Industrial Business Park Review (PD03125/PW03075/ECO03012/FCS03108) (City Wide)

RECOMMENDATION:

(a) That Council consider a significant allocation or re-allocation of funding in its forthcoming review of Capital Budget priorities to support a ‘jump start’ public-private development program to achieve short-term expansion in available industrial park land at improved market prices, and further direct staff to continue discussions with the Province of Ontario to establish the appropriate foundation to support such a program for final consideration in the 2004 budget.

(b) That Council receive the Industrial Business Park Review (IBPR) report and direct staff to hold consultation meetings with stakeholder groups, prior to final consideration of the following recommendations at a future Hearings Sub-Committee meeting (HSC).

(i) That Council not support the redesignation or rezoning of existing IBP lands to uses incompatible with the employment use policies of the current Official Plans (OPs).

(ii) That the lands identified as Area 'C' in Report PD02100(a) Stoney Creek Interim Urban Boundary Expansion be supported for consideration in the Stoney Creek Secondary Plan study as a potential expansion to the Stoney Creek Business Park, and that the final Growth Related Integrated Development Strategy (GRIDS) report include recommendations on further IBP designations, sufficient to meet revised estimates of long-term employment land needs.

(iii) That reforms to business park secondary plan policies, zoning regulations and development design guidelines necessary for more efficient and effective development of IBP districts be undertaken as part of the current Official Plan and Zoning Reform program.

Lee Ann Coveyduck

Lee Ann Coveyduck
General Manager
Planning and Development Department

Peter M. Crockett, P. Eng.
General Manager
Public Works Department

Joseph Rinaldo

Joseph L. Rinaldo
General Manager
Corporate Services Department

FOR Neil Everson
Executive Director
Economic Development Department

EXECUTIVE SUMMARY:

The Council of the City of Hamilton has identified economic development as one of its central strategic priorities. The City's Strategic Plan sets out a series of Vision, Mission, Value and Goal directives to the civic administration to implement those priorities.

In early 2002, Council authorized Planning and Development staff to recommend changes to Secondary Plan policies, zoning and infrastructure designs for the Airport, Flamborough and North Glanbrook business parks in order to enhance their immediate development prospects. As a result of a previous settlement of a legal dispute in the Flamborough Business Park and conclusions made on employment land forecasting in the ROPA #9 Ontario Municipal Board (OMB) hearing, the study also included a reassessment of the City's overall employment land forecast in the context of related land market conditions, within Hamilton and the surrounding regions.

The major findings of the IBPR consultants, for this component of the project, indicated that Hamilton's business parks face a fundamental challenge that can't be addressed by only updating planning and infrastructure policies. The City can make improvements to its planning policy and development practices; however, these improvements are comparatively minor. Corporate Management Team directed that the scope of the IBPR be broadened to include analysis of land needs and site development economics covering all six (6) of the City's business park designations (adding the Ancaster, Mountain and Stoney Creek parks).

Further analysis concluded that the City has extremely bright prospects for employment land development over the medium to long-term, as GTA-based employers gradually spread their demand for new sites toward our boundaries. A revised procedure used by the consultants for estimating industrial land demand suggests that the City needs to retain all its employment land designations. In addition, it is estimated to require approximately 750 gross acres of new business park land to accommodate approved 2021 growth forecasts. Further, approximately 300 acres of vacant "Brownfield" land exists in older industrial areas, which staff judge to have long-term potential for redevelopment.

However, the servicing analysis conducted for the IBPR also concludes that, with the exception of about 55 gross acres of land adjacent to the eastern end of the Stoney Creek Business Park, there are no readily justified or predictably serviced lands outside the current Urban Area boundary that could be added to today's business park designations.

In the absence of improved employment land development performance, the City's weak employment growth rates may well continue, as there is only a very small supply of immediately marketable land and most of that supply is not attractive to regionally-oriented employers looking to expand and relocate within our boundaries. Hamilton needs a considerably larger and more diverse supply of serviced industrial land to respond to the competitive challenges of surrounding communities in a regional employment market. The consultants conclude that Hamilton's employment land development must meet the challenges of its location between a successful, private, industrial land market in the GTA and low priced public industrial parks in communities to the west of the City in order for it to meet approved economic development objectives.

The analysis indicates that current prices for serviced, vacant, industrial land in most of Hamilton's business parks are presently too low for land owners to make a business case to finance the installation of services on their land for employment purposes and still receive a reasonable return on that investment. This is one of the central forces behind the on-going demands from land owners to redesignate or rezone business park land to retail commercial and residential uses.

In this circumstance, further business park re-designations will most likely engender intense conflict between competing interests at the OMB. Other communities, which have experienced similar conflicts have shown that only a comprehensive growth management strategy can provide the balanced and defensible assessment of public and private issues associated with such decisions. In 2002, Council directed staff to prepare the Interim Urban Boundary Review to assess residential growth land needs. That review has concluded that such needs be addressed in the north Stoney Creek area rather than through re-designation of business park lands. The GRIDS process, initiated by Council earlier this year, in conjunction with the Official Plan Review will generate a more long-term growth assessment process for all land uses in the City. Based on the conclusions of the IBPR that few viable expansion options exist, staff's recommendation is not to pursue further business park expansions outside of the on-going GRIDS – OP Review process.

The IBPR suggests to staff that in the short-term the City has two choices. It can do nothing and wait for GTA focused demand to eventually reach our borders, engendering an increase in the value of local employment land to the point where the private sector can achieve a reasonable return on investment. Corporate Management Team does not recommend this option. It is incompatible with Council's Strategic Plan and corporate planning objectives while merely extending the City's current job creation performance into the foreseeable future.

Alternatively, the City can significantly expand its involvement in industrial park development through expanded actions in the development of public land or through a new program of public-private partnership. The latter concept involves the City providing direct and in-kind assistance to willing business park land owners sufficient to bridge today's "gap" between serviced land sale values and their need for a reasonable return on investment. It would not fund the owner's entire development cost or be used to augment profit margins. The objective of partnership incentives from the City would be to increase short-term supply of marketable employment land and support an increase in business park land values to levels competitive with GTA conditions so the municipality could eventually leave our business park growth to the private market.

This partnership option is favoured by Corporate Management Team, but faces two significant hurdles. First, Council must reallocate a substantial pool of funds commencing in 2004 to attract credible private partners. Secondly, the Province of

Ontario must agree to the creation of a Community Improvement Area under Section 28 of the Planning Act for the affected business parks to provide a legal basis for such direct municipal participation in private land development. Staff recommends that this concept be diligently pursued in the months ahead for the new Council to be able to make a final determination as expeditiously as possible.

BACKGROUND:

As per Council's direction, Hemson Consulting Ltd., Johns + Khes Planning Solutions and Stantec Consulting were retained to conduct an IBPR. An Executive Summary of their final report is attached as Appendix A to Report PD030125/PW03075/ECO03012/FCS03108. The consultants were supported by staff from the Planning and Development, Public Works, Economic Development and Corporate Services Departments. When the study began it was focused on three (3) of the City's business parks: Airport, Flamborough and North Glanbrook.

The IBPR was intended as a background study for a future secondary plan, servicing strategies and zoning by-law amendments to improve the development prospects for these business parks. While the IBPR does provide this input, the scope of the study shifted in order to address a more fundamental problem that was uncovered by the consultants, through the industrial market analysis, and an updated land supply/demand forecast. The final IBPR discusses issues that need to be addressed to manage the City's employment land supply and bring a short-term serviced land supply to market in the face of a competitive regional environment that exists for attracting new employers. Its scope was expanded to provide greater consideration of all of Hamilton's business parks, including Ancaster, Mountain and Stoney Creek business parks.

Employment Growth Trends and Outlook

The IBPR recognizes that Hamilton needs properly serviced and marketable employment land in order to meet the economic development and sustainable community objectives of its approved OPs and Council adopted strategies. These objectives seek to achieve diversification of the economic base, local employment growth in line with approved population forecasts and increased industrial-commercial assessment. They are expressed in many City documents, including the OPs, VISION 2020, the Economic Development Strategy and Council's Strategic Plan. They are an essential component of fundamental City policy to balance economic, social and environmental considerations to create a sustainable community.

The City's priorities for economic expansion respond to trends in population and employment growth experienced in Hamilton. Census data shows population and labour force have been increasing without a corresponding increase in local employment. The population increased by approximately 80,000 people between 1981 and 2001, however, the total number of jobs in Hamilton in 2001 is only slightly greater than it was in 1981, as illustrated in Figures 1 and 2. This growth imbalance means that the City's ability to achieve its sustainable community objectives and to fund basic community services is increasingly reliant upon the residential assessment base.

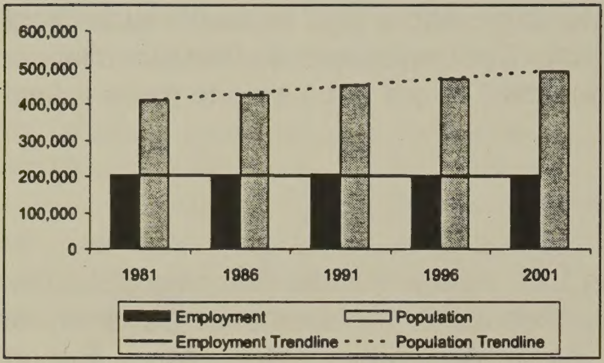


Figure 1: Hamilton Population and Employment, 1981 to 2001
Source: Statistics Canada census data

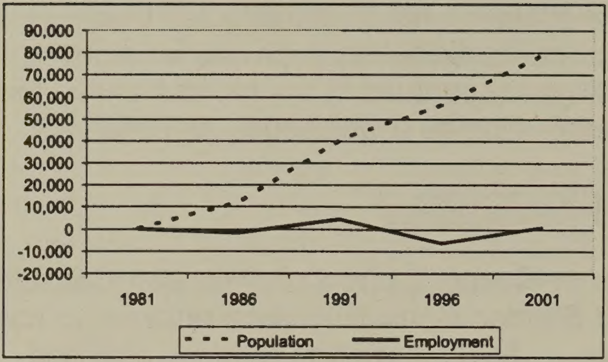


Figure 2: Population and Employment Growth in Hamilton Since 1981
Source: Statistics Canada census data

Hamilton's population and labour force continue to grow because of residents' ability to commute to jobs in other municipalities. Over the past 30 years, Hamilton has shifted from a net commuter surplus (job-importer) to a net commuter deficit (job-exporter). In 2001 there were 23,200 more people leaving Hamilton than coming to Hamilton to work, as Table 1 illustrates. Our commuter deficit continues to roughly double every five years.

Year	Work Trips From Other Municipalities Into Hamilton	Work Trips From Hamilton to Other Municipalities	Net Commuter Surplus or Deficit
1971	22,500	15,100	7,400
1981	30,800	24,300	6,500
1986	30,700	33,200	-2,500
1991	34,400	40,800	-6,400
1996	32,900	44,255	-11,355
2001	33,950	57,185	-23,235

TABLE 1: City of Hamilton Commuter Surplus/Deficit
Source: 2001 – Statistics Canada; other years – Statistics Canada census data as reported in All in a Day's Work, Commuter Trends and Patterns for Hamilton-Wentworth, Vol. 1 Main Report, Region of Hamilton-Wentworth Community Planning and Development Division, June 1999

In the medium to long-term, Hamilton has a very positive employment growth outlook that should include opportunities for a diversified economic base, as it becomes more integrated with the western GTA growth forces. The City has strong potential to attract new employers in the future due to its strategic location between Toronto and the GTA's primary markets in the United States. The challenge is to position Hamilton in the short-term so it can compete to fully benefit from its growth potential.

Hamilton is in a unique position in comparison to many Central Ontario communities. Toward the GTA, employment land development is primarily undertaken by the private sector; where numerous development interests acquire, finance and can quickly develop serviced land at prices that reflect commercial rates of return for those investors. To the west, in Brantford, Guelph and Cambridge/Kitchener-Waterloo, employment land has long been developed as a municipal government function. These communities have more extensive public land holdings than Hamilton and consistently market employment land at prices below its true economic cost. In competing to attract new businesses, Hamilton faces development costs that demand higher prices than our competitors to the west and lower market prices for development-ready land than our competitors to the east.

Land Needs Analysis

The IBPR consultants conducted a comprehensive review and update of the City's industrial land needs analysis, in accordance with the approved growth forecasts of the OPs. This analysis significantly improved on the City's previous industrial land supply data with a new comprehensive inventory of the "net" or developable land supply. The IBPR has re-estimated the total occupied and vacant supply of employment land in Hamilton to be approximately 9,300 net acres. About half of this is located in the six (6) business parks and the other half is located in older industrial areas, primarily the Bayfront industrial district; home to Hamilton's traditional industries.

Just over one quarter of the total employment land supply is vacant, accounting for some 2,500 net acres; comprised of 2,200 net acres in the six business parks and about 300 acres of Brownfield sites in older industrial districts. Results of the business park inventory are shown below:

Business Park	Net Vacant Acres
Airport	460
Ancaster	330
Flamborough	300
Mountain	200
North Glanbrook	570
Stoney Creek	340
Total	2,200
Long-term Vacancy Allowance	-460
Estimated Net Effective Vacant Supply	1,740

TABLE 2: Hamilton Business Park Land Supply

Even when a business park area is fully developed, some land will remain vacant (e.g. land parcels set aside for future expansion of an established industry). The consultants have reduced the total net vacant supply by an estimated long-term vacancy allowance to arrive at a net effective vacant supply of 1,740 acres.

Hamilton's land need, required to meet the City's official population growth forecast to the year 2021, has been re-estimated to be 2,350 net acres. This suggests there is a rationale for a future urban boundary expansion or urban land redesignation of approximately 750 additional gross acres of employment land to meet projected demand by 2021.

The IBPR study's employment land analysis uses a projection that looks to future employment trends rather the City's past land absorption rates and building permits. It anticipates that approximately 65% of all future employment growth in the City must be accommodated on the employment lands within our business parks. The consultants feel that such an approach is more appropriate because Hamilton's future growth will be very different from its past. The IBPR concludes that if required infrastructure is provided, Hamilton's business parks can attract a greater proportion of GTA "spill over" employment that is now going to other communities in the competitive southern Ontario marketplace.

Fundamental Supply Problem

A distinction must be made between designated vacant land in a planning document and the supply that is actually available for development. Industry seeks land that is already serviced or can be serviced quickly in a cost-effective manner for the construction and occupancy of new buildings within a rigidly predictable time line. Although a considerable supply of land is designated in the OPs, the IBPR revealed that we have a lack of serviced land ready for purchase and development. The marketable land consists of generally small and scattered parcels, which are primarily of interest only to local businesses.

The IBPR concludes that current employment land economics are the primary cause of this lack of "shovel-ready" business park land. The financial analysis shows that the estimated selling price achievable today in most business parks is not sufficient to provide a reasonable rate of return on investment to developers, following the installation of on-site infrastructure required for industrial development. While this gap differs among business park sites, it acts as a disincentive to installing new infrastructure that would make all of the City's business parks more marketable to regionally-oriented employers. Business park landowners perceive low demand for their holdings and typically wish to increase the value of their land through redesignation to residential or commercial use. In the end, the short-term supply remains inadequate, poorly serviced and unattractive.

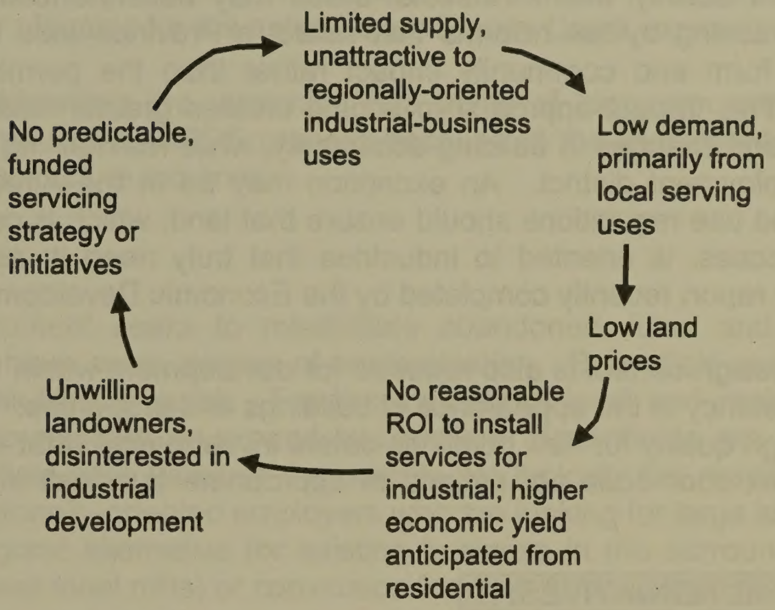

Limited supply, unattractive to regionally-oriented industrial-business uses
Low demand, primarily from local serving uses
Low land prices
No reasonable ROI to install services for industrial; higher economic yield anticipated from residential
Unwilling landowners, disinterested in industrial development
No predictable, funded servicing strategy or initiatives

Figure 3: Fundamental Supply Problem

Related Municipal Planning Policy Issues

Addressing this problem requires clear and consistent municipal policy in order to remove the uncertainty, which promotes on-going pressure for use re-designation and contributes to inconsistent design of new buildings and uses that make business parks unattractive. Re-designation and rezoning of business park land to permit other uses in one location promotes speculative pressure for similar changes in other locations.

On-going demands to re-designate business park land are not unique to Hamilton. They also exist in other municipalities, even in Burlington and Mississauga, which have experienced greater employment expansion activity than Hamilton. Residential and commercial uses are typically more lucrative for land owners than industrial because they offer a higher and potentially quicker return on investment. The key to retention of a municipality's employment land inventory is to ensure a sufficient supply of residential land is maintained to meet forecasted needs.

Council has recently supported staff recommendations for an interim urban boundary expansion in lower Stoney Creek to address residential land requirements associated with the City's approved population forecast. All other urban boundary expansion requests have been referred to GRIDS. Consistent adherence to that referral policy helps to remove uncertainty with respect to future residential land requirements. Similarly, recent retail analyses conducted in the City indicate that a significant over supply of commercially vacant and under-utilized property appears to exist. In this context, further re-designation and rezoning of business park land for retail purposes would only compound this apparent inefficiency.

The development activity within industrial areas may be enhanced, especially in the former City, by zoning by-law reforms that reflect a Province-wide trend to regulation based on built form and community impact rather than the permission or denial of specific uses. This impact approach to zoning creates greater flexibility for approved land marketing and changes in building occupancy, while maintaining the function of the area as an employment district. An exception may be in the Airport Business Park, where future land use regulations should ensure that land, which is capable of providing direct airside access, is oriented to industries that truly need it; as discussed in the Airport Gateway report recently completed by the Economic Development Department.

More effective design control is also required for development within the business parks to provide consistency in the appearance of buildings and properties. The current lack of predictable design quality for new buildings deters investment if what may be built across the street or next door does not project an appropriate business image for the entire business park.

ANALYSIS OF ALTERNATIVES:

The IBPR concludes that Hamilton needs to protect its supply of employment land by maintaining its current business park designations. The analysis also concludes there is justification for designating or re-designating a further 750 gross acres to address long-term supply needs. Most potential sites for expanded or new business parks were found to be not viable in the short-term due to major servicing constraints. Infrastructure services are severely limited in key areas, such as lands surrounding the Hamilton International Airport. Interim private and communal service options were investigated by staff found to be non-viable on both a cost of development and return on investment basis.

These servicing constraints are potentially very costly and technically difficult to overcome. Provincial and City planning policies demand that urban expansions not occur without an approved Master Plan to resolve these servicing issues. The GRIDS process will address long-term servicing issues and determine the City's strategy and precise direction for future expansion. All potential expansion areas are subject to the same property development economics that negatively impact today's land supply. Simply designating more Business Park land will merely add to the City's short-term problems, not resolve them.

The only district where an expansion of business park land is comparatively straightforward is in Stoney Creek. Lands between Fifty Road and the City's eastern municipal boundary, south of the QEW and north of the CN railway line have already been identified in the lower Stoney Creek Urban Boundary Expansion Area analysis, as Area "C" in Report PD02100(a). That study identified Area "C" as a potential Business Park designation considering its highly accessible and visible location adjacent to a QEW interchange at Fifty Road. The IBPR demand forecast now supports the need for additional employment land and this site provides the opportunity to address 55 acres of the 750 gross acres of land identified in the land needs analysis. It is recommended that the redesignation of this area to Business Park be pursued though upcoming secondary planning for the entire Lower Stoney Creek expansion area.

Opportunities for addressing the remaining 695 acres of long-term employment land need are best referred to the GRIDS process because of the associated cost/feasibility issues for major infrastructure expansion.

Brownfields

Brownfield redevelopment seeks to rehabilitate abandoned, idled and under-utilized properties that may have some degree of contamination. Brownfield redevelopment is usually not easy, risk-free or quick. For the majority of local and regionally-oriented employers looking to relocate or expand in Hamilton, Brownfields are not a realistic alternative to Greenfield sites because the parcels are typically not readily redeveloped to accommodate regionally-oriented employers who are looking for large lots. Brownfield sites do provide a great alternative for existing business in the surrounding area (i.e. warehousing uses near steel mills) or conversion for other Urban purposes. Only a small segment of the forecasted employment market can be attracted to Brownfields, where the right land developer and new business interest can come together to resolve environmental issues and redevelop the land. Only developers with specific knowledge and experience in Brownfield redevelopment are likely to pursue these benefits.

Industrial Business Park Investment Options

a) Current Investments

The City and Province continue to make significant investments in community infrastructure that supports the development of IBP land. Current initiatives include:

- North-South Expressway – By far the largest investment in growth-related infrastructure ever made in the municipality, construction of the $139 million final phase of this project gets underway in 2003 and will continue until 2007. The Province is contributing approximately half of this cost, as well as the full cost of the interchange at the QEW. This transportation and wastewater service improvement project is vital for long-term growth in the south mountain district. It should dramatically improve accessibility and enhance land values in the Mountain and North Glanbrook business parks once completed.

- Stoney Creek Drainage Area 7 – A $1.8 million capital project was approved for 2003 implementation by Council. Storm drainage impediments that have impaired the development of 180 acres in the McNeilly Road area will be rectified by this initiative. A further $900,000 in public road improvements has been programmed for 2004 to support the development of the Kingford and DeSantis industrial subdivisions in this district.

- In 2002, Council approved funding for an $8.1 million upgrade to water service distribution and capacity for the Mount Hope/Airport pressure district. The funding includes $5 million allocated by the Hydro Trust Fund Committee. This project will deliver sufficient long-term water supply to support the full, long-term development of the Airport Business Park and Hamilton International Airport.

- Highway 6 By-pass – Final land acquisition and design engineering work is now being completed by the Province for construction of a new $35 million Highway 6 road alignment, from the Garner Road Interchange to south of Mount Hope. This two (2) lane facility will provide access that is more direct to Hamilton International Airport and the Airport Business Park from Highway 403.

- Highway 6 Upgrades – The upgrade of Highway 6 from Highway 403 to Clappison's Corners in scheduled to begin in 2003. This project will eliminate the capacity and safety deficiencies at York Road, and add a truck climbing lane to considerably enhance accessibility and exposure for the Flamborough Business Park.

- Highway 5 & 6 Interchange – The Province is now in the final stages of an environmental assessment process to support construction of a full grade separated interchange at Clappison's Corners within the next ten years. This medium-term project will further enhance the accessibility and exposure of this business park.

Ongoing investment by governments in the public infrastructure related to business park development will continue. For the medium to long-term, these investments enhance the attractiveness of the business parks and improve their opportunities for marketable success. However, public infrastructure improvements cannot respond to the short-term problem of return on investment that many business park land developers now face on a City-wide basis.

b) Further Investment Options:

The IBPR has determined that there are inherent problems in the IBP land market of Hamilton, which impair the ability of land owners to proceed with development even if they are willing to do so. Without a resolution to these problems, development companies will be reluctant to invest in private business parks. The analysis shows that the significance or severity of this problem varies among the business parks in relation to their current level of market accessibility and development.

In this context, the City can resume and considerably expand the public industrial park development program of the former Region, or it can set a clear and unequivocal policy objective to support a transition in the City's industrial land market toward a private sector environment that continues to prosper in the GTA. A high level analysis, by the IBPR consultants, indicates the total cost for the City to purchase and service new industrial land in quantities sufficient to alleviate the short-term supply problem would be very high. Corporate Management Team does not consider this approach to be feasible given the significant demands already being made on the City's capital funding resources.

A transition to a private sector development market can be approached in two ways. As the City has already witnessed in regard to its residential growth, GTA based demand has gradually gained momentum in Hamilton. Experience in other GTA communities confirms that employers eventually relocate to "commuter-oriented" communities in order to capture this suburban labour force in the face of a growing inconvenience for their employees and suppliers. As they do so, business park land values and development momentum in suburban areas will increase.

Hence, the first approach is simply to wait for this trend to arrive in Hamilton. The IBPR consultants estimate that the City would likely see the necessary enhancement of IBP land values from GTA demand in approximately 10 to 15 years. While this approach has the advantage of not requiring funding from the public sector, it carries the prospect for continuing disappointing employment conditions, further expansion in our out-commuting labour force and escalating pressure from business park land owners to redesignate to other uses.

The second approach would be for the City to develop a public private partnership with interested business park landowners to "jumpstart" Hamilton's transition to a competitive, private sector employment land market. The City would be called upon to supply sufficient financial and technical assistance with the development of their property to address the current gap between development costs and market prices. The nature and amount of a City contribution would vary with each participating business park landowner and would involve City contributions to their development, while sustaining a reasonable return on investment for the developer.

This public-private development incentive program should have three central objectives:

a) address the City's short-term serviced business park land supply shortfall,

b) bridge the current gap between realistic development costs and return on investment for the private sector partner, not subsidize the partner's development costs to inflate that partner's profit, and

c) deliver sufficient new business parks that will demonstrate to the new, regionally-oriented employers that Hamilton can provide attractive opportunities in competition with surrounding communities.

The overall costs of this partnership approach would be considerably less than the capital funding demands of the public industrial park option discussed above.

It is essential to emphasize that this concept for a partnership program faces two major hurdles. Foremost is the need for a significant funding allocation in the context of the City's highly constrained fiscal environment. Council is meeting on June 10 with the Corporate Management Team to begin to review its long-term capital funding priorities.

The outcome of that review will determine whether the partnership "jump start" concept is feasible. Assuming the first hurdle is overcome, the second hurdle relates to Municipal Act prohibitions against the payment of incentives to the private sector. This restriction does not apply in Community Improvement Areas (such as Hamilton's Downtown) approved by the Ministry of Municipal Affairs and Housing (MMAH) under Section 28 of the Planning Act. Preliminary discussions with MMAH staff indicated that such a novel concept for business park districts would require thorough consideration before Provincial support could be given.

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

Financial – This report requests consideration from Council to allocate or reallocate significant funds in 2004 and beyond to support a potential IBP partnership program with interested landowners in these districts. Pending Council's acceptance of this strategic direction, staff will pursue further discussions with IBP land owners and Provincial officials to establish the feasibility of this concept, prior to final 2004 budget approval.

Staffing – This report recommends a new program for industrial land development that would require extensive liaison and negotiations with IBP land owners, financial institutions and government agencies. A minimum of one senior management position would be required to deliver such a program. The complement requirements for this new program would be addressed as part of the 2004 budget.

Legal – Legal staff have participated in preliminary background research and discussions on Municipal Act and Planning Act issues with the MMAH. Further input will be required to secure Provincial approval for any Community Improvement Plan that may be required for the City to participate in public-private agreements and contributions, which facilitate the short-term delivery of marketable business park land.

POLICIES AFFECTING PROPOSAL:

As discussed in the body of this report, approved OPs policies and Council-endorsed strategic plans, directions and strategies reinforce the City's position to achieve sustainable employment growth to balance with its social and environmental aspirations in community development. These policies are too numerous to replicate in this report, but serve as a foundation for Hamilton's strategic decision-making on these issues.

CONSULTATION WITH RELEVANT DEPARTMENTS/AGENCIES:

The study has been conducted with extensive input from staff of the Planning and Development, Economic Development, Public Works and Corporate Services Departments.

Focus groups held in September 2002, provided opportunity for public input into the study following a project open house held in June. The open house was advertised through the City's newspaper insert, with additional notice sent direct to all landowners in the Airport, Flamborough and North Glanbrook business parks. The open house provided an opportunity for all interested parties to sign up for the focus groups. Subsequent meetings for each of the Airport, Flamborough and North Glanbrook business parks included discussion about the land's characteristics, including strengths, weaknesses, opportunities and missing elements. Potential options, actions and strategies were suggested. Participants included property owners, residents, businesses and developers, reflecting a variety of interests and opinions about the business parks.

CITY STRATEGIC COMMITMENT:

The IBPR recommendations support the City's goal of being "A City of Growth and Opportunity", as outlined Council's Strategic Plan. More specifically, the study identifies and evaluates options and priorities in the pursuit of "Investment in strategic infrastructure necessary to attract and maintain business". Effective business parks providing serviced land that meets the requirements of regionally-oriented industrial business uses are key to meeting the goal of "Attracting and retaining business". The study is also relevant to Local Economy strategy in the VISION 2020 Renewal Program, including the diversification of the economic base.

:aw/pm
Attach. (1)

EXECUTIVE SUMMARY

The Industrial Business Park Review (IBPR) study was initiated in May, 2002. The purpose of the study was to recommend development strategies and implementation plans for three business parks — Flamborough, North Glanbrook, and Airport.

At the time, the perception was that the City of Hamilton had too much employment land. The lack of development was perceived to be the result of many factors including planning policy, ownership patterns, and poor market conditions. Indeed, the original terms of reference for the IBPR attributed the poor performance of the parks to:

- Poor accessibility and trunk service infrastructure;
- Current lack of master plans and capital financing programs to provide the required infrastructure;
- Incompatible land uses;
- Fragmented property ownership; and
- Lack of larger-sized, development-ready parcels.

In undertaking the original analysis, Hamilton's competitive position in the south central Ontario employment land market was identified. A detailed site-by-site inventory of the vacant land and existing users in each park was prepared. A series of interviews were undertaken with realtors, staff, users and other stakeholders. And finally, an analysis of the financial viability of developing each of the three parks for industrial use was prepared.

The conclusion was that Hamilton did not have too much employment land. Most municipalities accommodate the majority of their employment on employment lands. We anticipate Hamilton will accommodate 65 per cent of its *future* employment growth on employment land. Based upon the current, Council-approved population forecasts and the City's stated economic development objectives, at least the current amount of employment land is required. We estimate demand to 2021 will exceed the current, designated supply by about 700 gross acres.

The current designated supply needs to be maintained. It is well-located considering existing and planned transportation access. There are virtually no other options for a new business park within Hamilton based upon current infrastructure and servicing constraints.

Development economics has emerged as the major problem. There is no functioning employment land market in

Hamilton. This is because Hamilton is caught between two employment land markets: a private employment land market in the GTA; and, a municipally-assisted employment land market in neighbouring communities to the west in Brantford, Guelph, Cambridge and Kitchener/Waterloo. Over time, Hamilton should make the transition to a fully-functioning private market. But in the interim, employment land cannot be privately developed at current market values.

Because of this situation, few landowners are interested in developing employment land. Landowners believe there is no market at current land values and more money to be made in residential development. Hamilton's residential market is currently quite strong, particularly in areas nearest to the GTA.

Added to this is a relatively constrained residential land supply, which contributes to promoting a compact urban form and achieving Hamilton's vision of sustainable development. Notwithstanding this planning goal, the combination of a strong residential market and relatively "tight" residential land supply gives landowners continued hope of converting employment land to residential designations.

As a result, Hamilton has been, currently is, and will continue to be under pressure to redesignate employment land to residential use. The situation will persist until one of two things happen — either planning policy makes clear that the redesignation of employment land is not an option, or other actions are taken to make the near-term development of employment land economically feasible to the private landowner.

Hamilton is not alone having to deal with pressures to redesignate employment land to residential use. Most municipalities in the GTA are having difficulty protecting the employment land supply and designating additional supply. Landowners are typically more interested in residential development. Residents oppose the lights, noise, traffic and other externalities associated with the normal functioning of industrial-type uses and related support activities. In Hamilton the situation is made even worse by factors such as fragmented ownership, permitted non-compatible uses within some designated business parks, and rapid nearby residential development, which has increased the value expectation of some land owners enormously.

It is critical to address this situation within the context of Hamilton's long term growth outlook, which we believe is very positive. Hamilton is entering a period with great potential for employment land development. Most forecasters agree that strong population growth will continue in the GTA, and Hamilton is being steadily absorbed into this larger economic region. Continued growth in Hamilton's labour force will make it an increasingly attractive location for employment.

In order to provide the land to accommodate this employment, there are two options. Hamilton can either wait for the market to "catch up", or stimulate short term development of employment land. If Hamilton decides to wait, strong policies for maintaining the employment land supply need to be set in place. If Hamilton decides to stimulate development, some form of municipal capital expenditure is required.

The recommendation is to not wait. Hamilton will likely continue to experience difficulty achieving its economic development objectives while neighbouring communities move forward. Industrial commercial development, assessment, and employment growth in the City of Hamilton will continue to lag. Hamilton may lose its best, current employment land designations.

A high level financial analysis was undertaken. For the purposes of providing a strategic-level estimate of costs to the municipality of pursuing a strategic direction to stimulate development, potential locations were identified in five of the City's six business parks.

The North Glanbrook business park was included in the original financial analysis, because the purpose of the original IBPR study was to assess the financial feasibility of three business parks—Flamborough, North Glanbrook, and Airport. The purpose of the subsequent financial analysis is different: to assess short term options for simulating development. The North Glanbrook business park is not considered a short term option. Its market potential depends on the Red Hill Creek Expressway, whose completion remains a number of years away. Because of this, North Glanbrook has not been included in the current analysis.

Once the Red Hill Creek Expressway is completed, however, in our view North Glanbrook will be an ideal business park location. The City of Hamilton needs to ensure planned road and related infrastructure improvements will coincide with the completion of the new highway. This could involve a review of the capital plan to ensure consistency in the timing of future public investment, such as the Dartnall Road extension.

The cost of municipal development and a range of other incentive options were estimated. Opportunity bonds, interest free loans, and grants were considered. Municipal development, and these incentive options, are currently the only effective options available.

A detailed financing plan has not been prepared. Rather, the analysis is structured around demonstrating what would be involved — from the perspective of cost to the municipality — in influencing current development economics to the extent that near-term development of employment lands would become economically feasible.

The purpose of the report that follows is not to recommend where, or in what form incentive options should be pursued. The purpose is to help Council and senior staff make decisions on long range policy, and potentially a future action plan to bring competitive employment land supply to market.

SECTION 6

CITY WIDE IMPLICATIONS

CITY OF HAMILTON

Hamilton Police Services Board

6.1

Report to:	Mayor and Members Committee of the Whole	**Submitted by:**	Lois Morin Administrative Assistant
Date:	May 26, 2003	**Prepared by:**	Lois Morin Administrative Assistant 905-546-2727

SUBJECT: **Community Policing Partnerships (CPP) Program – Agreement with the Ministry of Public Safety & Security for additional funding for front line officers (City Wide)**

RECOMMENDATION:

That the Mayor and City Clerk be authorized and directed to execute the Community Policing Partnerships (CPP) Program Agreement between the Province of Ontario, the City of Hamilton and the Hamilton Police Services Board, such agreement to be in a form satisfactory to Corporate Counsel.

Lois Morin

Lois Morin, Administrative Assistant
Police Services Board

EXECUTIVE SUMMARY:

The Police Services Board met on Tuesday, May 20, 2003 and respectfully submits the above recommendation which, the Police Board approved. As outlined in the attached report (PSB 98-069d), the agreement was to be forwarded to City Council for execution. The Community Policing Partnerships Program Agreement has been reviewed and approved by Legal Counsel to the Police Service.

BACKGROUND:

(see attached PSB 98-069d)

ANALYSIS OF ALTERNATIVES:

(see attached PSB 98-069d)

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

(see attached PSB 98-069d)

POLICIES AFFECTING PROPOSAL:

(see attached PSB 98-069d)

CONSULTATION WITH RELEVANT DEPARTMENTS/AGENCIES:

(see attached PSB 98-069d)

CITY STRATEGIC COMMITMENT:

(see attached PSB 98-069d)

Attachments: PSB 98-069d & Community Policing Partnerships (CPP) Program Agreement

HAMILTON POLICE SERVICES BOARD

- RECOMMENDATION -

DATE: 2003 May 12

REPORT TO: Chair and Members
Hamilton Police Services Board

FROM: Kenneth D. Robertson
Chief of Police

SUBJECT: ***Community Policing Partnerships (CPP) Program – Agreement with Ministry of Public Safety & Security for additional funding for front line officers***
(PSB 98-069d - Cross Reference with PSB 99-006 and PSB 98-069b)

RECOMMENDATIONS:

a) That the Board direct the Chair to execute the Community Policing Partnerships (CPP) Program Agreement between the Province of Ontario, the City of Hamilton and the Hamilton Police Services Board in a form satisfactory to legal counsel to the Police Service;

b) That the Board direct the Secretary to refer the Agreement together with this report to the City of Hamilton for execution of the Agreement by the City of Hamilton.

Kenneth D. Robertson
Chief of Police

FINANCIAL / STAFFING / LEGAL IMPLICATIONS:

FINANCIAL –

STAFFING –

LEGAL – The Community Policing Partnership Agreement with the Province of Ontario provides funding for frontline officers and full-time Community Policing Partnership (CPP) activities for twenty-nine (29) police officers. The Agreement reflects previous Agreements between the Board and the Province. The legal obligations originally assumed by the Board, which are summarized below, continue to apply:

(1) The Municipality and the Board shall ensure proper accounting records are kept in respect of the Grant.

(2) The Agreement continues the Grant from April 1, 2003 to March 31, 2005.

(3) The Municipality and the Board shall maintain all materials and records associated with this Agreement for a period of seven years following termination of the Agreement. It will be important for appropriate parties administering the Agreement to ensure compliance.

(4) There must be strict compliance with the Grant guidelines. The Grant must be used solely to increase the complement of front-line uniform police officers. It may not be used for purposes relating to maintaining the existing complement of front-line police officers due to the re-assignment of front-line officers to non-front-line policing activities. The Program must increase the actual total number of sworn officers beyond the June 15, 1998 figures submitted to Statistics Canada.

BACKGROUND:

This is a continuation of a funding program with the Ministry of Public Safety and Security whereby the Ministry grants funding up to a maximum of $30,000.00 per officer to the Municipality to provide to the Board so that the Board can employee frontline officers in full-time Community Policing Partnership activities.

KDR/bd

Attachment: Community Policing Partnerships (CPP) Program Agreement

cc: Ted Mason, Chief Accountant

Rosemarie Auld, Human Resources Manager

Brian Duxbury, Legal Counsel

THIS AGREEMENT made as of the ______ day of ________________, 2003.

BETWEEN:

HER MAJESTY THE QUEEN IN RIGHT OF ONTARIO
as represented by the Minister of Ministry of Public Safety and Security

(the "**Ministry**")

- and -

The City of Hamilton

(the "**Municipality**")

- and –

Hamilton Police Services Board

(the **"Board")**

WHEREAS the Ministry has established the **Community Policing Partnerships (CPP) Program (the "Program")** as part of the government's commitment to make Ontario communities safer by enhancing police visibility;

AND WHEREAS the Municipality and the Board have applied to the Ministry for funding under the CPP Program **to increase front-line operational policing presence;**

AND WHEREAS it is the desire of the Ministry to fund the Board by granting funds to the Municipality **for the purpose of increasing the number of sworn officers of the Hamilton Police Service to enhance police visibility;**

NOW THEREFORE, in consideration of the mutual covenants and Agreements contained herein and for other good and valuable consideration, the receipt and sufficiency of which is hereby expressly acknowledged, the parties hereto agree as follows:

1.0 Definitions

1.1 In this Agreement the following words shall have the following meanings:

(a) "**Agreement**" means this Agreement entered into between the Ministry and the Municipality and the Board and all schedules and attachments to this Agreement and any instrument amending this Agreement;

(b) "**CPP Activities**" means the front-line policing activities described in Schedule "B".

(c) "**Fiscal Year**" means from April 1st in the year the Grant Funds were provided and until the following March 31st;

(d) "**Grant Fund(s)(ing)**" means the grant funds provided to the Recipient by the Ministry pursuant to this Agreement;

(e) "**Program**" means the Community Policing Partnerships (CPP) Program.

2.0 Term of the Agreement

2.1 The Agreement shall commence on **April 1, 2003** and shall expire on **March 31, 2005** unless terminated earlier pursuant to either section 14.1 or 15.1 of this Agreement.

3.0 Grant Funding

3.1 The Ministry shall provide up to **a maximum of $30,000.00 per officer** to the Municipality to provide to the Board so that the Board can **employ front-line officers in full-time CPP Activities**.

3.2 The Ministry shall disburse the Grant Funds according to the schedule provided in Schedule "A".

3.3 Despite sections 3.1 and 3.2 the Ministry, in its sole discretion, may adjust the amount of Grant Funding to be provided to the Municipality for the Board in any fiscal year during which the Agreement is in effect based upon the Ministry's assessment of the current year's final audited statement provided to the Ministry pursuant to section 6.1 of this Agreement.

3.4 Despite sections 3.1 and 3.2 the Ministry shall not provide any Grant Funds to the Municipality for the Board until the insurance requirements described in section 9.1 have been met and the Municipal Council has provided a municipal by-law or resolution authorizing the Municipal Council to enter into this Agreement with the Ministry.

4.0 Municipality and Board Warrant

4.1 Representations, warranties, covenants and limitations of liability in this Agreement shall continue in full force and effect after the termination or expiry of this Agreement.

5.0 Further Grants

5.1 It is agreed and understood that the provision of the Grant in no way commits the Ministry to provide other or additional grants to the Municipality or the Board now or in the future.

6.0 Accounting and Review

6.1 The Municipality and Board:

a) shall conduct itself in accordance with all Applicable Laws;

b) shall keep and maintain all financial records, invoices and other financially-related documents relating to the Ministry Funding in a manner consistent with generally accepted accounting principles and clerical practices, and shall maintain such records and keep them available for review by the Ministry for a period of seven (7) years from the date of the termination of this Agreement;

c) shall maintain all non-financial documents and records relating to the Grant Funding, including any records it receives about the people it serves, in a confidential manner consistent with all Applicable Law; and

d) hereby authorize the Ministry, upon twenty-four (24) hours' notice and during normal business hours, to enter upon the business premises of the Municipality and the Board to review the status and manner of operation of the Program and to inspect and copy any financial records, invoices and other financially-related documents, and subject to consent by the person it serves, non-financial records and documents, in the possession or under the control of the Municipality or the Board which relate to the Grant Funds.

6.2 The Ministry's right of inspection in this Agreement includes the right to perform a full or partial audit.

6.3 To assist the Ministry in the task described in this section, the Municipality and the Board shall provide any other information to the Ministry reasonably requested by the Ministry.

6.4 The purposes for which the Ministry may exercise its right under this section include:

(a) determining for what items and purposes the Municipality and the Board expended the Grant Funds;

(b) determining whether, and to what extent, the Municipality and the Board expended the Grant Funds with due regard to economy and efficiency; and

(c) determining whether the Municipality and the Board completed the Program effectively.

7.0 Limitation of Liability

7.1 The Ministry, its officers, employees and agents shall not be liable for any incidental, indirect, special or consequential damages, injury or any loss or use or profit of the Municipality or the Board arising out of or in any way related to the Program or this Agreement.

8.0 Indemnity

8.1 The Municipality and the Board shall indemnify the Ministry, its officers, employees and agents from and against all costs incurred as a result of a claim or proceeding related to the Program, unless it was caused by the negligence or wilful act of an employee of the Ministry.

9.0 Insurance

9.1 The Municipality and the Board shall put in effect and maintain for the period during which the Agreement is in effect, at its own expense, with insurers acceptable to the Ministry, all the necessary insurance that would be considered appropriate for a prudent Grant Recipient of this type, including:

1. Comprehensive General Liability Insurance, to an inclusive limit of not less than Five Million Dollars ($5,000,000) per occurrence for property damage, bodily injury and personal injury, and including, at least, the following policy endorsements:

    (a) Her Majesty the Queen in right of Ontario as represented by the Minister as an additional insured;
    (b) Contractual Liability;
    (c) Products and Completed Operations Liability;
    (d) Employers Liability and Voluntary Compensation; or WSIB coverage, as applicable.
    (e) Non-Owned automobile coverage with blanket contractual and physical damage coverage for Hired Automobiles; and
    (f) A thirty (30) day written notice of cancellation.

9.2 The Municipality and Board shall provide the Ministry with a valid Certificate of Insurance (and any replacements thereof) that confirms the above requirements. The Municipality and the Board shall provide the Ministry with a copy of the policy and any renewal replacement certificates as may be necessary.

10.0 Credit

10.1 The Municipality and the Board shall acknowledge the support of the Ministry in all reports and materials and in all advertising and publicity relating to the Program, in a format approved by the Ministry.

10.2 The Municipality and the Board shall ensure the acknowledgement in any report or materials indicates that the views expressed in the report or materials are the views of the Municipality and the Board and do not necessarily reflect those of the Ministry.

11.0 Reports

11.1 The Municipality and the Board shall prepare and deliver in a form satisfactory to the Ministry reports described in Schedule A.

11.2 The Municipality and the Board shall each ensure that an authorized person signs all reports on behalf of the Municipality or the Board, as applicable.

12.0 Inspection

12.1 The Ministry reserves the right to inspect any aspect of the CPP Activities being carried out under the Program at any time.

13.0 Assignment

13.1 Neither the Municipality nor the Board shall assign this Agreement or the Grant Funds, or any part thereof, without the prior written approval of the Ministry, which approval may be withheld by the Ministry in its sole discretion or given subject to such terms and conditions as the Ministry may impose.

14.0 Termination by Ministry for Convenience

14.1 The Ministry may in its sole discretion, without liability, cost or penalty, and without prejudice to any other rights or remedies of the Ministry under this Agreement or at law or in equity, terminate this Agreement at any time, for any reason, upon giving at least thirty (30) days notice to the Municipality and the Board.

14.2 Where notice to terminate is given under this section, the Ministry may, in its sole discretion, assess the state of the Program and allow the Municipality and the Board to wind down the CPP Activities by the end of the notice period.

15.0 Termination by the Ministry

15.1 The Ministry may, in its sole discretion, without liability, cost or penalty, and without prejudice to any other rights or remedies of the Ministry under this Agreement or at law or in equity, terminate this Agreement immediately upon giving notice to the Municipality and the Board if:

(a) in the opinion of the Ministry:

- i) the Municipality or the Board has knowingly provided false or misleading information regarding its funding request or in any other communication with the Ministry;
- ii) the Municipality or the Board breaches any term or condition of this Agreement;
- iii) the Municipality or the Board is unable to carry out CPP Activities or is likely to discontinue it;
- iv) the Municipality or the Board makes an assignment, proposal, compromise, or arrangement for the benefit of creditors, or is petitioned into bankruptcy, or files for the appointment of a receiver;

v) it is not reasonable for any reason for the Municipality or the Board to participate in the Program;

or if

(b) the Municipality or the Board ceases to operate.

15.2 If the Ministry, in its sole discretion, considers the nature of the breach to be such that it can be remedied and that it is appropriate to allow the Municipality or the Board the opportunity to remedy the breach, the Ministry may give the Municipality or the Board, as circumstances dictate, an opportunity to remedy the breach by giving the Municipality and the Board written notice

(a) of the particulars of the breach;

(b) of the period of time within which the Municipality or the Board, as circumstances dictate, is required to remedy the breach;

(c) that the Ministry shall terminate this Agreement:

i) at the end of the notice period provided for in the notice if the Municipality or the Board fail to remedy the breach within the time specified in the notice, or

ii) prior to the end of the notice period provided for in the notice if it becomes apparent to the Ministry that the Municipality or the Board cannot completely remedy the breach within that time or such further period of time as the Ministry considers reasonable, or the Municipality or the Board are not proceeding to remedy the breach in a way that is satisfactory to the Ministry.

15.3 If the Ministry has provided the Municipality and the Board with an opportunity to remedy the breach, and

(a) the Municipality or the Board does not remedy the breach within the time period specified in the notice; or

(b) it becomes apparent to the Ministry that the Municipality or the Board cannot completely remedy the breach within the time specified in the notice or such further period of time as the Ministry considers reasonable; or

(c) the Municipality or the Board is not proceeding to remedy the breach in a way that is satisfactory to the Ministry;

the Ministry shall have the right to immediately terminate this Agreement by giving notice of termination to the Municipality and the Board.

15.4 In the event of termination pursuant to this section the effective date of termination shall be the last day of the notice period, the last day of any subsequent notice period or immediately, which ever applies.

16.0 Grant Funding Upon Termination

16.1 If this Agreement is terminated by the Ministry pursuant to section 14.1, the Ministry shall:

(a) cancel all further Grant Funding instalments;

(b) demand the repayment of any Grant Funds remaining in the possession or under the control of the Municipality and the Board that are not required by the Municipality and the Board to pay the costs of winding down the CPP Activities as determined by the Ministry pursuant to section 14.2.

16.2 If this Agreement is terminated by the Ministry pursuant to section 15.1, the Ministry shall:

(a) cancel all further Grant Funding instalments;

(b) demand the repayment of any Grant Funds remaining in the possession or under the control of the Municipality and the Board.

16.3 If this Agreement is terminated by the Ministry because the Municipality and the Board use the Grant Funds for purposes not agreed upon by the Ministry, the Ministry may in addition to the rights conferred upon it under this Agreement or in law or in equity, demand from the Municipality and the Board the payment of funds equal to those improperly used by the Municipality or the Board.

16.4 If the Ministry demands the repayment of any part of the Grant Funds pursuant to this Agreement the amount demanded shall be deemed to be a debt due and owing to the Ministry and the Municipality and the Board shall pay the amount to the Ministry immediately unless the Ministry directs otherwise.

16.5 The Ministry reserves the right to demand interest on any amount owing by the Municipality or the Board at the then current rate charged by the Province of Ontario on accounts receivable.

16.6 The Municipality and the Board shall repay the amount demanded by cheque payable to the "Minister of Finance" and mailed to the Ministry to the attention of the Ministry Representative as provided for in section 19.

17.0 Grant Funding at end of Fiscal Year or on Expiry of Agreement

17.1 Any part of the Grant Funds that have not been used or accounted for by the Municipality or the Board by the end of any fiscal year during the term of this Agreement shall belong to the Ministry. The Municipality and the Board shall use the Grant Funds only for the purposes agreed upon by the Ministry or shall return them to the Ministry immediately on the request of the Ministry.

17.2 Any part of the Grant Funds that have not been used or accounted for by the Municipality or the Board at the time the Agreement is terminated shall belong to the Ministry. The Municipality and the Board shall use the Grant Funds only for the purposes agreed upon by the Ministry or shall return them to the Ministry immediately on the request of the Ministry.

17.3 At the end of any fiscal year or upon the expiry of the Agreement, the Municipality and the Board shall, upon the demand of the Ministry, repay to the Ministry an amount equal to any part of the Grant Funds used by the Municipality and the Board for purposes not agreed upon by the Ministry. This amount shall be a debt due and owing to the Ministry and the Ministry's right to demand payment of this money is in addition to the rights conferred upon it under this Agreement or in law or in equity.

18.0 Counterparts

18.1 This Agreement may be executed in any number of counterparts, each of which shall be deemed an original, but all of which together shall constitute one and the same instrument.

19.0 Notices

19.1 Any notice or communication required to be given under this Agreement shall be in writing and shall be served personally, delivered by courier or sent by certified or registered mail, postage prepared with return receipt requested. or sent by facsimile addressed to the other party at the address provided below or at such other address as either party shall later designate to the other in writing. All notices shall be addressed as follows:

To the Ministry:

Ministry of **Public Safety and Security**
25 Grosvenor Street, 12th Floor
Toronto ON M7A 2H3

Attention: Samina Sami, Manager, Program Development Section, Police Support Services Branch, Policing Services Division

Fax: (416) 314-3092
Telephone: (416) 314-0206

To the Municipality:

The City of Hamilton
City Hall, 71 Main Street W.
Hamilton ON L8P 4Y5

Attention: Robert Wade, Mayor

Fax: 905-546-2095
Telephone: 905-546-2700

To the Board:

Hamilton Police Services Board
71 Main Street West, 2nd Floor
Hamilton ON L8P 4Y5

Attention: Bernie Morelli, Chair

Fax: 905-546-4720
Telephone: 905-546-2727

19.2 All notices shall be effective:

(a) at the time the delivery is made when the notice is delivered personally, by courier or by fax; and

(b) on the fourth business day after the date of mailing when the notice is sent by certified or registered or postage prepaid mail.

20.0 Confidentiality

20.1 Subject to the rights and safeguards provided for in the *Freedom of Information and Protection of Privacy Act* and the *Municipal Freedom of Information and Protection of Privacy Act*, the Municipality and the Board shall not disclose or publish at any time, any of the information provided to it by the Ministry or any of the information obtained or discovered in the course of the performance of the Municipality's and the Board's duties and obligations under this Agreement ("Ministry Information") without the prior written consent of the Ministry Representative.

20.2 All information the Municipality and the Board are required to provide to the Ministry under this Agreement is deemed to be the property of the Ministry and as such is to remain confidential. A breach of this provision could result in the immediate termination of this Agreement.

21.0 Severability of Provisions

21.1 The invalidity or unenforceability of any provision of this Agreement shall not affect the validity or enforceability of any other provision of this Agreement and any invalid provision shall be deemed to be severed.

22.0 Waiver

22.1 A waiver of any failure to comply with any term of this Agreement must be written and signed by the Municipality and the Board or by the Ministry as the circumstances dictate. Each waiver must refer to a specific failure to comply and shall not have the effect of waiving any subsequent failures to comply.

23.0 Independent Parties

23.1 The parties are and shall at all times remain independent and are not and shall not represent themselves to be the agent, joint venturer, partner or employee of the other. No representations shall be made or acts taken by either party which could establish or imply any apparent relationship of recipient, joint venture, partnership or employment and neither party shall be bound in any manner whatsoever by any Agreements, warranties or representations made by the other party to any other person nor with respect to any other action of the other party.

24.0 Governing Law

24.1 This Agreement and the rights, obligations and relations of the parties hereto shall be governed by and construed in accordance with the laws of the Province of Ontario.

25.0 Further Assurances

25.1 The parties agree to do or cause to be done all acts or things necessary to implement and carry into effect this Agreement to its full extent.

26.0 Circumstances Beyond the Control of Either Party

26.1 Neither party shall be responsible for damage caused by delay or failure to perform under the terms of this Agreement resulting from matters beyond the control of the parties including strike, lockout or any other action arising from a labour dispute, fire, flood, act of God, war, riot or other insurrection, lawful act of public authority, or delay or default caused by a common carrier which cannot be reasonably foreseen or provided against.

27.0 Survival

27.1 The provisions in articles 6.0 (Accounting), 7.0 (Limitation of Liability), 8.0 (Indemnity), 10.0 (Credit), 12.0 (Inspection), 16.0 (Grant Funding upon Termination) and 17.0 (Grant Funding at end of Fiscal Year or on Expiry of Agreement), and shall survive termination or expiry of this Agreement for a period of seven (7) years from the date of expiry or termination of this Agreement. The provisions in article 20.0 (Confidentiality) shall survive the termination or expiry of this Agreement.

28.0 Schedules

28.1 The following are the schedules attached to and forming part of this Agreement.

(a) Schedule “A” (Funding Payment Schedule)
(b) Schedule “B” (Grant Application)
(c) Schedule “C” (Interim and Final Reporting Forms re: front-line activities)

29.0 Entire Agreement

29.1 This Agreement together with the attached schedules listed in section 28.1 of this Agreement constitutes the entire Agreement between the parties with respect to the subject matter contained in the Agreement and supersedes all prior oral or written representations and Agreements.

29.2 This Agreement may only be modified by a written Agreement duly executed by the parties.

IN WITNESS WHEREOF the parties have executed this Agreement made as of the date first written above.

HER MAJESTY THE QUEEN IN RIGHT OF ONTARIO as represented by the Minister of Public Safety and Security

per:

Date

Authorized Signatory for the Ministry
Roger B. Hollingworth
Assistant Deputy Minister
Policing Services Division

The City of Hamilton

per:

Date

Authorized Signatory for the Municipality
Name:
Position:

Witness

Print Witness Name

Hamilton Police Services Board

per:

Date

Authorized Signatory for the Board
Name:
Position:

Witness

Print Witness Name

Schedule "A"

Attached to and forming part of the Agreement between the Ministry of **Public Safety and Security** and **The City of Hamilton** and **Hamilton Police Services Board** dated the _____ day of _____________, 2003.

Allocation

1. The Ministry agrees to cost share **29** police officers and provide the Grant in accordance with the Program, under the terms of which the Board and Municipality will undertake visible front-line policing activities ("CPP Activities") as outlined in the grant application attached as **Schedule B**.

2. The Grant shall be used by the Board and the Municipality solely for the purposes of increasing the complement of front-line, uniformed police officers and for no other purposes. **The Grant shall not be used for purposes related to maintaining the existing complement of front-line police officers due to the assignment of front-line police officers to non-CPP Activities.**

June 15, 1998 Benchmark

3. The Program will increase the actual total number of sworn officers above the June 15, 1998 figures submitted to Statistics Canada. The purpose of this benchmark is to ensure that the Ministry is not paying the salaries of new officers hired to replace officers who have resigned, retired or been terminated. In addition, the Program will not cover civilianization or the hiring of existing officers who increase the complement due to amalgamations. Officers funded through the Program must increase the complement above the combined complement of the amalgamated police service.

Use of the Grant Funds

4. The Grant shall be used only to pay half the costs of salaries, overtime and payroll benefits to a maximum of $30,000.00 per officer for newly hired officers engaged in full time CPP Activities. The Ministry's share of overtime will not exceed $5,000.00 per officer.

Reporting Requirements

5. The Board and the Municipality shall, by September 30th of each fiscal year that the Agreement is in effect, submit the **CPP Program Interim Report**, in the form provided in Schedule C. The Interim Report shall include the following information:

   (a) the name of the front-line police officer(s) hired under the Program, the date hired, salary paid to date and salary requested (50%);

   (b) the number of sworn officers as of September 30th of each year and the number of sworn officers submitted as of June 15, 1998 to Statistics Canada; and

   (c) confirmation of CPP Activities undertaken by the front-line police officer(s) under the Program.

6. The Board and the Municipality shall, by March 15th of each fiscal year that the Agreement is in effect, submit the **CPP Program Annual Report**, in the form provided in Schedule C. The Annual Report shall include the following information:

(a) name of front-line police officer(s), date hired, salary paid to date, salary requested (50%), overtime (actual) and overtime requested (50%) and total number of officers funded by the Program;

(b) name of existing front-line police officer(s), overtime rate, total overtime hours (actual), overtime requested (50%);

(c) the number of sworn officers as of March 15th and the number of sworn officers submitted as of June 15, 1998; and

(d) confirmation of CPP Activities undertaken by the front-line police officer(s) under the Program.

Payment Schedule

7. The Ministry will reimburse the Board and the Municipality bi-annually subject to the Ministry receiving and approving the interim and annual CPP Program reports. Overtime will be paid annually **after the final Annual CPP Program Report**, in the form provided in Schedule C, is received and approved by the Ministry.

8. The Board and the Municipality may be required to provide such further or additional information as the Ministry deems appropriate in approving the CPP Program interim and annual reports.

9. Approval of the interim and annual reports is at the sole discretion of the Ministry.

Return of Unused Funds

10. The Board and Municipality shall return to the Ministry any balance of the Grant that is not spent in accordance with this Agreement.

Ministry Contact

11. The Ministry Contact for the Program is:

Samina Sami
Manager, Program Development Section
Police Support Services Branch
Policing Services Division
Ministry of Public Safety and Security
25 Grosvenor Street, 12th Floor
Toronto ON M7A 2H3

PARTNERS AGAINST CRIME
Working together for a safer Ontario.

Community Police Partnerships (CPP) Program

SCHEDULE B

SECTION A:

Name of Police Services Board: Hamilton-Wentworth Regional Police Services Board	**Address of Police Services Board:** 71 Main Street West Hamilton ON L8P 4Y5	
Name of Police Service: Hamilton-Wentworth Regional Police Service		
Name of Municipality or Regional Municipality: Regional Municipality of Hamilton-Wentworth	**Address of Municipality or Regional Municipality:** 71 Main Street West Hamilton ON L8P 4Y5	
Name of Contact Person: Kenneth D. Robertson Chief of Police	**Telephone #:** 905-546-4700	**Fax #:** 905-546-4752

SECTION B: GOALS AND OBJECTIVES

Name of Police Service: **Hamilton-Wentworth Regional Police Service**

The Hamilton-Wentworth Regional Police Service intends to increase public safety by improving the visibility of their members in a pro-active and reactive manner.

Initiatives include Highway/Traffic Safety; Business District Foot Patrol; and Air Support. The goals of these initiatives are:

1. Highway/Traffic Safety -- to improve traffic safety by enhancing public awareness of traffic laws through vehicle safety initiatives, through increased traffic enforcement, and by increasing police visibility on streets and highways region wide; and to decrease the number of fatal accidents region wide.

Objectives include: creating a four (4) member Traffic Enforcement Unit which will develop and deliver traffic enforcement/ education initiatives region wide -- Implementation timeline: June 1999; improve traffic problem solving capabilities by increasing the number of officers assigned as Divisional Safety Officer by nine (9) -- Implementation timeline: June 1999; improve traffic safety on the highways obtained through the OPP disentanglement by establishing additional patrol units (beats) in Divisions Two and Three -- Implementation timeline: June 1999 (four (4) officers) and January 2000 (six (6) officers).

2. Business District Foot Patrol -- to improve police visibility and decrease the fear of crime in Business Districts across the Region.

Objectives include: deploying Foot Patrol Officers on a full-time basis to Business Districts in Patrol Divisions; reduce the frequency of malicious damage, thefts and the fear of crime within the noted Business Districts.

3. Air Support Unit -- to improve the apprehension capabilities of the Hamilton-Wentworth Regional Police Service by providing helicopter support during peak time periods.

Objectives include: establishing and staffing an Air Support Unit for deployment across the region. Timeline: January 2000.

Community Police Partnerships (CPP) Program

Name of Police Service: **Hamilton-Wentworth Regional Police Service**

SECTION C: COMPLEMENT VARIANCE

Number of Sworn Officers as of June 15, 1998	676

Comments:

SECTION D: TRANSITIONAL PROVISION

(1)

(2)

COMMUNITY POLICING PARTNERSHIP PROGRAM (CPP)

Name of Police Service:	*Hamilton-Wentworth Regional Police Service*	*Project No.*	58

Number of New Officers

Number of Sworn Officers as of June 15, 1998	676
Number of Proposed New Front-line Officers Under the CPP Program	34

Five-Year Plan for New Officers

	A	B	C	D	E	F	G	H	I	J	K
Year ***	Number of New Officers	Salary Per Officer	Total Salary (A x B)	Salary Requested (50%C)	Proposed O/T Hours For New Officers	O/T Rate/ Hour	Proposed O/T Costs** (F x G)	O/T Requested (50% G)	Total Amount Requested (D + H)	Total Allocation Recommended	No. of Officers Recommended
Year 1	16	$28,336.11	$519,570.91	$259,785.46	0	$0.00	$0.00	$0.00	$259,785.46		
Year 2	16 18	$39,502.83 $28,336.11	$1,343,104.03	$671,552.02	0 0	$0.00 $0.00	$0.00	$0.00	$671,552.02		
Year 3	16 18	$44,770.53 $39,502.83	$1,678,598.20	$839,299.10	0 0	$0.00 $0.00	$0.00	$0.00	$839,299.10		
Year 4	16 18	$52,670.26 $44,770.53	$1,938,746.19	$969,373.10	0 0	$0.00 $0.00	$0.00	$0.00	$969,373.10		
Year 5	34	$52,670.26	$2,105,967.67	$1,052,983.84	0	$0.00	$0.00	$0.00	$1,052,983.84		
Total			$7,585,987.00	$3,792,993.50	0		$0.00	$0.00	$3,792,993.50	$0.00	$0.00

* Ministry will pay on the basis of actual overtime incurred.

** Ministry will pay 50% of overtime to a maximum of $10,000 (up to $5,000 ministry share) per officer.

*** Years do not refer to the municipal fiscal year but are based on the Ontario Government fiscal year which runs from April 1st to March 31st (e.g., Year 1 refers to April 1, 1998 to March 31, 1999).

12/4/98

COMMUNITY POLICING PARTNERSHIP PROGRAM (CPP)

ame of Police Service: Hamilton-Wentworth Police Service

ECTION 6: Year 1 Transitional Provision For Existing Officers

Number of Officers	Proposed O/T Hours*	O/T Costs** (Average)	O/T Requested (50%)
			$0.00

Ministry will pay on the basis of actual overtime incurred.

Ministry will pay 50% of overtime to a maximum of $10,000 (up to $5,000 ministry share) per officer.

12/4/98

Community Policing Partnerships (CPP) Program

Interim Report

(Due: September 30, ____)

Description of New Police Officers Hired Under CPP

(Please attach an additional sheet if required.)

Note: Overtime requests will be submitted in the final report due March 15, ____.

Name of Officer	Date Hired			Salary Paid to Date	Salary Requested (50%)
	D	M	Y		
Total					

Community Policing Partnerships (CPP) Program

Interim Report

(Due: September 30, ____)

Actual Strength

Number of Sworn Officers as of September 30, ____	
Number of Sworn Officers Submitted as of June 15, 1998 to Statistics Canada	

Confirmation of CPP Activities

Provide a one page (maximum) outline of CPP activities undertaken by officers under the program.

Community Policing Partnerships (CPP) Program

Annual Report

(Due: March 15, ____)

Description of New Police Officers Hired Under CPP

(Please attach an additional sheet if required.)

Name of Officer	Date Hired			Salary Paid to Date	Salary Requested (50%)	O/T Hours (Actual)	O/T Rate	Overtime Requested * (50%)
	D	M	Y					
Total								

** $10,000 maximum (50 per cent ministry share up to $5,000)*

Community Policing Partnerships (CPP) Program

Overtime Payment for Existing Officers

(Up to March ____)

(Please attach an additional sheet if required.)

Name of Officer	Overtime Rate	Total Overtime Hours (Actual)	Overtime Requested * (50%)
Total			

** $10,000 maximum (50 per cent ministry share up to $5,000)*

Community Policing Partnerships (CPP) Program

Annual Report

(Due: March 15, ____)

Actual Strength

Number of Sworn Officers as of March 15, ____	
Number of Sworn Officers Submitted as of June 15, 1998 to Statistics Canada	

Confirmation of CPP Activities

Provide a one page (maximum) outline of CPP activities undertaken by officers under the program.

COMMUNITY POLICING
PARTNERSHIP

COMMUNITY POLICING PARTNERSHIPS (CPP) PROGRAM
SEPTEMBER 30TH INTERIM REPORT AND MARCH 15TH
ANNUAL REPORT FOR YEAR 200__/200__
(DUE: SEPTEMBER 30TH AND MARCH 15TH)
SCHEDULE "C"

Attached to and forming part of the Agreement between the Ministry of **Public Safety and Security** and **The City of Hamilton** and **Hamilton Police Services Board** dated the _____ day of _______________, 2003.

CPP - Statistical Information Sheet

Part A - POLICE SERVICE INFORMATION *(Please complete all boxes)*

Police Service Name: _______________	
Police Service Address: _______________ _______________	
Name of Contact Person: _______________	Phone Number: _______________
Contact Person's e-mail address:	Fax Number:
Name of Authorized Official: _______________	Signature of Authorized Official: _______________
Authorized Official's Rank/Title/Position:	Date:

Part B - STATISTICAL INFORMATION *(Please complete all boxes)*

Number of Sworn Officers as of March 15, 200__	
Number of Sworn Officers as of September 30, 200__	
Population of area served by your police service	
Number of Sworn Officers as of June 15, 1998	

Part C – DESCRIPTION OF FRONT-LINE OFFICERS HIRED UNDER THE CPP PROGRAM *(SEE ATTACHED EXCEL SPREADSHEET)*

Reporting Period - April 01, 200_ - March 31, 200_

Part C Description of Officers Hired Under the CPP Program

Please attach an additional sheet if required. If you are using the electronic format of the form, insert additional rows into the table by clicking "insert rows" from the Table menu.

Note: Overtime claims, up to an annual maximum of $10,000 (50% ministry share up to $5,000) will be submitted one time in the final report due March 15 every year.

	1		2			3		4			5	6	7	8	9	10	11	12
	Name of Officer		Date Hired			Officer Classification (Recruit or Experienced) (Previous or New Hire)		**FOR NEW RECRUITS ONLY** Eligible Funding date (15 days before recruit class)			Total Salary Paid *(From April 01 to Sept. 30, 200_)*	Salary Requested (50%)	Total Salary Paid *(From Oct. 01, 200_ to Mar. 31, 200_)*	Salary Requested (50%)	Total Annual Salary Requested (to a maximum of $30,000)	Overtime Rate	Total of Actual Overtime Hours	Overtime Requested (50% to a maximum of $5,000; Included in $30,000 max)
	Surname	First Name	D	M	Y	**R** or **E**	**P** or **N H**	D	M	Y								
1																		$
2																		$
3																		$
4																		$
5																		$
6																		$
7																		$
8																		$
9																		$
10																		$
TOTALS																		$

SECTION 7

SECTION 8

CITY WIDE IMPLICATIONS

8.1

CITY OF HAMILTON

CORPORATE SERVICES
Corporate Management Services

Report to:	Mayor and Members Committee of the Whole	**Submitted by:**	Joseph L. Rinaldo, General Manager
Date:	May 15, 2003	**Prepared by:**	Tony Tollis 905-546-4549

SUBJECT: Juno Beach Centre Donation - FCS03098 - (City-Wide)

RECOMMENDATION:

a) That a donation of $2,500 be made to the Juno Beach Centre on behalf of The City of Hamilton and charged to the Mayor's Corporate Initiatives, Capital Project # 300035310.

b) That the inscription on the plaque include the City of Hamilton Logo and read as follows: "In Honour and Remembrance" Mayor Robert E. Wade, Council, Staff and the Citizens of The City of Hamilton, Canada"

Joseph Rinaldo

Joseph L. Rinaldo, General Manager
Finance and Corporate Services

EXECUTIVE SUMMARY:

The Juno Beach Centre is being constructed in the Town of Courseulles/sur/Mer on the Normandy coast. The centre will honour all Canadian who contributed to WWII. The donations from groups such as the City of Hamilton are made through the purchase of bricks whereon a message can be placed. The cost of each brick is $2,500. Many Municipalities have contributed to this cause. The majority have purchased one brick with others purchasing as many as 4. The Mayor's office has a grants budget for this type of donation which has a Budget of $5,000. The recommendation is to donate $2,500 to purchase one brick on which the City of Hamilton logo will be placed along with an inscription reading, "In Honour and Remembrance, Mayor Robert E. Wade, Council, Staff and the Citizens of the City of Hamilton, Canada.

BACKGROUND:

Council in their meeting of May 14, 2003, approved a recommendation that the request from Jan de Vries (attached) for a donation to the Juno Beach Centre be referred to the General Manager, Finance & Corporate Services to report back to the Committee of the Whole.

ANALYSIS OF ALTERNATIVES:

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

The donation to the Juno Beach Centre in the amount of $2,500 will be funded from the Mayor's Corporate Initiatives Capital Budget #3000353100.

POLICIES AFFECTING PROPOSAL:

N/A

CONSULTATION WITH RELEVANT DEPARTMENTS/AGENCIES:

N/A

CITY STRATEGIC COMMITMENT:

THIS BEACH – COULD TELL A STORY
THIS BEACH – IT WOULD NOT LIE
COULD WE - BUT ONLY LISTEN
THIS BEACH – WOULD MAKE US CRY

Tony Chapman

JUNO
BEACH
CENTRE

1947 Spruce Hill Road
Pickering ON L1V 1S6 Canada
Phone:

April 21, 2003

His Worship
Mayor Robert E. Wade
The City of Hamilton
71 Main Street West
Hamilton, Ontario, L8P 4Y5

Dear Mayor Wade and Councillors,

I sincerely regret that I cannot appear before council in person. Time and money constrains make it impossible for me to travel to make a personal presentation. All directors of the Juno Beach Centre are volunteers and we pay our own expenses.

I write to you on behalf of the young Canadians who left their homeland to fight on foreign soils during WWII. Forty-five thousand of those young Canadians gave their lives for the freedom we enjoy today.

As a nation we have failed in our duty when we say, **"We will remember them."** We have not done a very good job of it. It is one thing to give one's life for one's country; **an entirely different matter to be forgotten for doing so.**

We have one last chance to correct this oversight. The memorial/education centre known as the Juno Beach Centre is under construction and scheduled to open this year June 6, 2003. No longer will thousands of visitors to Normandy only learn what British and Americans did to liberate Europe.

The Centre is supported by substantial pledges and donations from the Federal, Provincial, and Municipal Governments, French Governments, Police Associations across the country, as well as donations from over eleven thousand Canadian citizens in amounts from one to one hundred thousand dollars. Many municipalities, to name a few, Peterborough, Orangeville, Newmarket, Markham, Cobourg, Winnipeg, Edmonton, Nelson, Toronto, and every municipality in the Region of Durham, have purchased Group (Municipal) bricks. We have received donations and pledges in the amount of seven million, but, eight point one million are needed. This is a one-time fundraising venture. Studies have been made that show tourist traffic will pay for maintenance and staff of the Centre.

My request of Council of the City of Hamilton is for your support of the Juno Beach Centre. It would be fitting if Hamilton was recognized with other Canadian municipalities as a supporter of this project in memory of all local citizens who volunteered to serve Canada in WWII, in particular, the Hamilton Light Infantry.

Enclosed are:

- A number of brochures and inserts with information about the project. (Do visit the Juno Beach Centre web site www.junobeach.org for a wealth of additional information.)
- A print of the Architects model of the Centre.
- A sample copy of the inscription that the City of Pickering chose for their two bricks.
- Additional copies of municipal brick inscriptions.
- Synopsis of a speech I have made to a number of Councils

I will be pleased to answer any questions that you may have. Please do not hesitate to contact me at the above address or numbers.

Yours truly,

Jan de Vries

Jan de Vries
WWII Veteran
President, 1st Canadian Parachute Battalion Association
Director, Juno Beach Centre Association

jcd

encl

Synopsis of Speech to Municipalities

I am speaking on behalf of the young Canadians who left their homeland to fight on foreign soils during WWII. 45,000 of those young Canadians gave their lives for the freedom we enjoy today.

As a nation, we have failed in our duty when we say, ***"We will remember them."***

We have before us the last chance to correct that oversight. The memorial/education centre known as the Juno Beach Centre is under construction, and scheduled to open on June 6, this year, the 59th Anniversary of D-Day.

This Centre will honour all Canadians who contributed to WWII - on the Home Front – the Italian Campaign - in the Air – on the Sea – the Far East. To date, there is no significant Canadian memorial to mark these events.

The site for the Centre is in the town of Courseulles/sur/Mer on the Normandy Coast where Canadian troops stormed on to the beach code named 'Juno.' The Centre will not be a museum of artefacts, but, rather an educational facility built around a wide variety and range of audio/visual story themes.

A company has been formed in France with a Canadian Banker in charge. All funding is audited.

- The Federal Government has pledged one million dollars
- The Ontario Provincial Government has pledged one million
- French Governments have pledged 1.2 million
- Wal-Mart Canada, 1.5 million
- There is full support of Kinsmen Clubs of Canada and the Toronto Police Association; also support of some Rotary, Lions, Probus Clubs, as well as many other organizations.

All the municipalities of Durham, Ontario have seen fit to support the Juno Beach Centre in memory of their citizens who took part in WWII:

- Pickering, Ajax, Whitby, Oshawa, Clarington, Brock, Scugog, and Uxbridge.

Some other municipalities are:

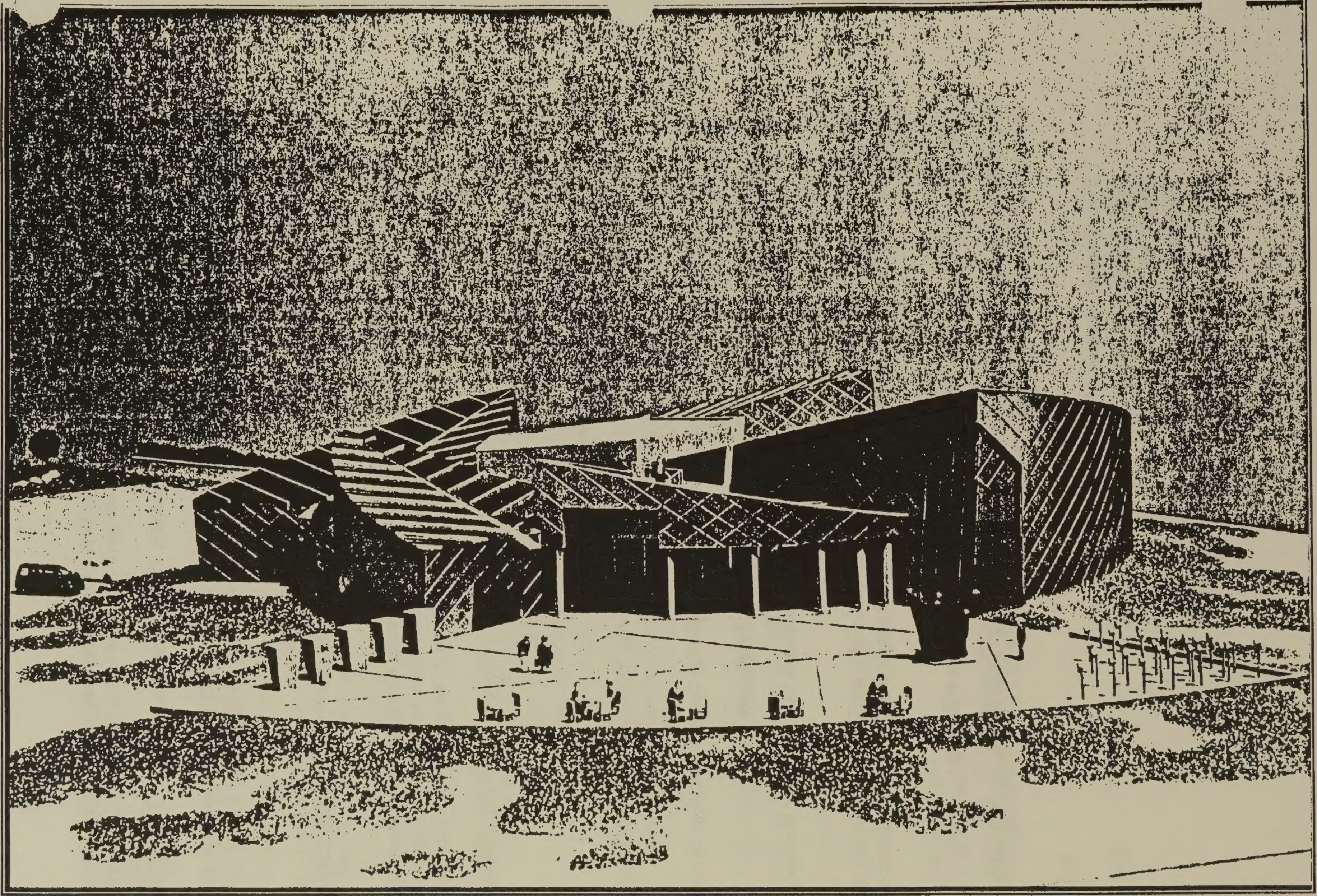
- Cobourg, Orangeville, Peterborough, Newmarket, Richmond Hill, Markham, Winnipeg, Edmonton, Toronto.

A number of the above municipalities have purchased up to 4 bricks, which will be grouped together, to enable the councils to enlarge their inscriptions. Each brick can include up to 8 lines of text, or crest and 4 lines.

A final push for funding is now underway. Over a million dollars are still needed.

We cannot fail to make this memorial/education centre a success. Most importantly, this municipality must remember its citizens who participated in WWII.

This beach - could tell a story
This beach - it would not lie
Could we - but only listen
This beach - would make us cry
Tony Chapman



JUNO
BEACH
CENTRE

Model – Ceremonial Area View
Normandy, France

CHAMBERLAIN

www.junobeach.org

www.chamberlain-online.com

CITY WIDE IMPLICATIONS

CITY OF HAMILTON

8.2

CORPORATE SERVICES
City Clerk's Division

Report to:	Mayor and Members Committee of the Whole	**Submitted by:**	Joseph L. Rinaldo, General Manager
Date:	May 26, 2003	**Prepared by:**	Charlene Touzel (905) 546-2753

SUBJECT: 2003 Municipal Election - Voting Equipment for Blind or Visually-Impaired Electors - FCS03092 - (City Wide)

RECOMMENDATION:

(a) That the City rent from Diebold Election Systems, sixteen (16) AccuVote-TS touch screen voting tabulators for use at the advance polls for the 2003 Municipal Election at an estimated cost of $32,000 to be funded from the Election Reserve Account; and,

(b) That in accordance with Sections (b) and (f) of Purchasing Policy No. 11 - Policy for Negotiations as adopted by City Council on May 29, 2001, that the Manager of Purchasing be authorized to negotiate best possible pricing for the rental of the sixteen (16) AccuVote-TS touch screen voting tabulators from Diebold Election Systems, in accordance with recommendation (a) above; and,

(c) That the City Clerk be authorized to enter into and sign an agreement for the rental of sixteen (16) AccuVote-TS touch screen voting tabulators from Diebold Election Systems for the 2003 Municipal Election in a form satisfactory to Corporate Counsel; and,

(d) That a By-law authorizing the use of optical scanning vote tabulators and touch screen voting tabulators by the City of Hamilton for the 2003 Municipal Election be prepared in a form satisfactory to Corporate Counsel for presentation to City Council.

Joseph Rinaldo

Joseph L. Rinaldo, General Manager
Finance and Corporate Services

EXECUTIVE SUMMARY:

The needs of electors with disabilities is addressed in recent amendments to the *Municipal Elections Act* and with the introduction of the *Ontarians with Disabilities Act*, which prescribes that every Returning Officer for an electoral district will be required to report on the measures taken to provide accessibility for electors with disabilities.

A recent Ontario Human Rights Code challenge against the City of Ottawa may also impact methods employed to assist voters with visual disabilities. The challenge was based on the fact that the City of Ottawa did not have in place support devises such as Braille templates to assist visually impaired voters. The settlement reached indicates that the accessibility needs of person with disabilities must be accommodated, whenever possible, in such a way that their dignity is respected. To this end, Staff has investigated options available to blind and visually-impaired electors including the Braille template, Touch Screen voting equipment, changes to the ballot format to include a larger font size and pronounced voting ovals, effective demonstrations of the voting equipment at the polls, inclusion of a sensitivity component on recognizing the needs and assisting voters with disabilities in Election Staff training and related manuals, and, voting assistance at the polls.

Meetings have been held with the City's Advisory Committee for Persons with Disabilities and with representatives from the Canadian National Institute for the Blind (CNIB) and the Canadian Hearing Society to discuss these options and to provide an opportunity for these groups to try the touch screen voting equipment to determine if this new technology would meet their needs at the polls.

The CNIB's Client Services Committee was very enthusiastic about the equipment which includes voice output with headset, a telephone-style key pad, large print and a touch screen monitor. Based on this feedback and following a review of various other options that would meet the legislative requirements to accommodate the needs of electors with disabilities, Staff is recommending the introduction of touch screen voting equipment for the 2003 Municipal Election which would give blind and visually impaired electors independence in casting their ballots.

A demonstration of the AccuVote-TS touch screen voting tabulators is being co-ordinated for Members of Council prior to the consideration of this report by the Committee of the Whole on June 17, 2003. Members of Council will be advised of the date and time of this presentation by the City Clerk, as soon as these details become available.

BACKGROUND:

As outlined in report FCS02065, the City of Hamilton currently considers the needs of electors with disabilities in the selection of its voting locations and provides assistance to voters who need assistance at the polls.

Section 41(3) of the *Municipal Elections Act* also provides that the Clerk shall make such changes to some or all of the ballots as he or she considers necessary or desirable to allow electors with visual impairments to vote without assistance. While improvements to the ballot format to include a larger font size and pronounced voting ovals will be made for 2003, they do not address the needs of blind voters in our community.

In its review of options, Staff met with Diebold Election Systems, the company that supplies the AccuVote Optical Scanning System to be used by the City of Hamilton in the 2003 Municipal Election, to explore options for voters with disabilities. One such option is the AccuVote-TS System, a simple, secure and proven touch screen voting system currently sold or leased by Diebold.

Voters using the AccuVote-TS System can cast their ballots simply by touching the large target areas on an electronically generated ballot or by using the voice guidance system that reads the ballot aloud and guides the voter in making ballot selection by listening to spoken prompts through a headset and pressing a corresponding key on a keypad. This system is gaining popularity in municipalities across the United States and Canada. As an example, the touch screen units have been used by the City of Barrie in past Elections and will be used by other Ontario municipalities including Welland, Windsor, Brampton, Woodstock, Pickering, Whitby, Ajax, Oshawa, King Township, etc in 2003. Advantages of the system include wheelchair accessibility, interaction between the voter and the system without Election worker intervention (Election Staff would simply insert a programmed card into the unit and then the elector would be able to vote unassisted), ballot magnification to assist visually impaired voters, a multi-lingual component (supports up to seven different languages), and the elimination and reduction of over-voting and under-voting respectively.

On May 7, 2002, City Clerk's Staff met with the City's Advisory Committee for Persons with Disabilities to provide an overview of this voting system technology and the changes being considered for the 2003 Municipal Election that would impact voters with disabilities. The Committee was receptive to the idea of exploring the AccuVote-TS System further and Staff arranged a formal demonstration of the system for members of the Committee as well as representatives of both the CNIB and the Canadian Hearing Society. The CNIB has indicated that the equipment would address the needs of blind and visually impaired electors, but suggested that the touch screen units should be made available to electors at all voting locations.

Given the City's significant investment into the purchase of the AccuVote voting tabulators used in the 1997 and 2000 Municipal Elections and the fact that acquiring touch screen units for all 150 voting locations on Election Day would be cost prohibitive (see cost comparison table below), Staff is recommending that the touch screen units be rented and made available at each Advance Poll for the 2003 Municipal Election at an estimated cost of $32,000. This would give the City an opportunity to test the equipment on a City-wide basis and get feedback from its electors without limiting the municipality to current technology for future Elections. Diebold also offers a lease to purchase option wherein the City could apply the full rental amount from the 2003

Election as a credit to the purchase of the equipment for the next Election, which provides the municipality with further options for future Elections.

Number of units	Rental Cost	Purchase Cost
1 touch screen voting tabulator at each of the City's 15 Advance Polls (and one spare)	$32,000	Over $87,000 (annual maintenance costs would also apply)
1 touch screen voting tabulator at each of the City's 150 polls on Election Day	$300,000	Over $815,000 (annual maintenance costs would also apply)
10-15 to touch screen voting tabulators at each of the City's 150 polls on Election Day (replacing the cardboard privacy screens that are currently used)	$3,000,000 - $4,500,000	$8,156,250 - $12,234,375 (annual maintenance costs would also apply)

If Council approves the inclusion of touch screen voting for special needs electors, a public outreach program will be developed to inform candidates, scrutineers, media, various interest groups and the general public of the new technology prior to the 2003 Municipal Election. Groups such as the CNIB Client Services Committee, the Advisory Committee for Persons with Disabilities and the Seniors Advisory Committee will be asked to help communicate information respecting the new voting technology to members of the community who would best benefit from its use.

ANALYSIS OF ALTERNATIVES:

To accommodate electors with disabilities in past Elections, the City of Hamilton has:

- staff at each voting location who can make themselves available to assist electors through the voting process
- conducted assessments of each voting location used to ensure that the sites are wheelchair accessible and barrier free
- in keeping with Elections legislation, a friend of an elector is permitted to assist them in voting, after taking a verbal oath of secrecy
- included information on working with special needs electors in its training sessions

As found in the Ontario Human Rights challenge against the City of Ottawa, these provisions may not be enough as the City does not have in place support devises such as Braille templates to assist visually impaired voters. Simply maintaining the status quo is not recommended, however, the following options were considered:

Option 1

Braille Template and Magnification Sheets

The City of Ottawa currently uses Braille templates for blind and visually impaired electors. With a potential for five ballot faces in each of the Hamilton's 15 wards at 150 voting locations on Election Day, the costs to provide Braille templates is estimated at over $18,000. In a meeting with representatives from the CNIB, Staff was advised that only a small percentage of persons who are blind can actually read Braille. For those that cannot, they would still require some assistance at the polls in order to cast their ballot.

Some municipalities provide magnification sheets which can overlay the ballot and enlarge the text to assist electors who can see but need further assistance. The City will purchase sufficient copies and make available at all voting locations.

Option 2

Touch screen voting equipment at Advance Polls

The introduction of one touch screen voting tabulator, to augment the existing AccuVote voting tabulator at each Advance Poll, is being recommended.

Having one of the touch screen voting units available at Advance Voting only (October 21, October 25 and November 1) would provide electors that would most benefit from the use of this system, three opportunities to vote. Advance Polls are traditionally less busy than voting locations on Election Day, which would give the elector more time to try the equipment and more time for Election Staff to assist.

At this time, Staff is recommending rental of this equipment over its purchase to give the City an opportunity to test the equipment on a City-wide basis and get feedback from its electors without limiting the municipality to current technology for future Elections. Diebold Election Systems does offer a lease to purchase option wherein the City could apply the full rental amount from the 2003 Election as a credit to the purchase of the equipment for the next Election, which provides the municipality with further options for future Elections.

Costs to purchase or rent more than 16 units are cost prohibitive as detailed under the Financial Implications Section of this report. The estimated $32,000 rental cost for the 16 units would be part of the $750,000 ($250,000 is contributed each year to offset cost of Election) operating budget for the Election.

Option 3

Touch screen voting equipment at all polls

While the CNIB supported the use of touch screen voting equipment, they did suggest that the equipment should not be limited to Advance Polls but should be made available to electors at all polling locations.

As outlined in Option 2, the costs to rent or purchase 150 of the touch screen units (one for each voting location) would be $300,000 and over $800,000 respectively. To replace all voting compartments in each voting location with touch screen units would range from $3,000,000 to over $12,000,000 depending on whether the equipment was rented or purchased.

Longer lines of electors wanting to try the touch screen units at regular polls, which receive a greater turnout of voters, could be expected and would undoubtedly result in longer delays for those electors that legitimately need the use of this equipment to vote independently.

To implement a touch screen only election process would be extremely costly as only one elector can use the equipment at a time. With the optical scanning vote tabulators however, several electors may be in various voting compartments simultaneously and although there may be more than one elector queued to cast their ballot through the voter tabulator, the wait is minimal (approximately 10 seconds).

To minimize waiting times it is estimated that at least 10 touch screen units would be required at each poll in comparison to the same number of cardboard privacy screens and one voting tabulator. The additional touch screen units that would be required to provide an equivalent level of service would significantly increase the cost of the Election.

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

Financial

A comparison of costs to rent or purchase the touch screen units is as follows:

Number of units	Rental Cost	Purchase Cost
1 touch screen voting tabulator at each of the City's 15 Advance Polls (and one spare)	$32,000	Over $87,000 (annual maintenance costs would also apply)
1 touch screen voting tabulator at each of the City's 150 polls on Election Day	$300,000	Over $815,000 (annual maintenance costs would also apply)
10-15 to touch screen voting tabulators at each of the City's 150 polls on Election Day (replacing the cardboard privacy screens that are currently used)	$3,000,000 - $4,500,000	$8,156,250 - $12,234,375 (annual maintenance costs would also apply)

Staffing

Additional Staff time would be required to set up and test each of the touch screen units.

Legal Implications

Relevant Sections of the *Municipal Elections Act* respecting electors with disabilities are listed below:

Section 41(3) - the Clerk shall make such changes to some or all of the ballots as he or she considers necessary or desirable to allow electors with visual impairments to vote without assistance.

Section 45(2) - in choosing a location for a voting place, the clerk shall have regard to needs of electors with disabilities.

Section 45(9) – to allow an elector with a disability to vote, a deputy returning officer shall attend on the elector anywhere within the area designated as the voting place.

Section 52(1)(4) – the deputy returning officer may permit an elector who needs assistance in voting to have such assistance as the deputy returning officer considers necessary.

POLICIES AFFECTING PROPOSAL:

Policy #11 of the City's Purchasing Policy sets out the guidelines for acquiring goods and/or services through the negotiation process. Occasionally when conditions dictate, negotiations for goods or services may be conducted. The Manager of Purchasing must authorize the Request for Use of Negotiation Policy form justifying the need to use this policy. This process may be adopted when any of the following conditions apply:

b. where there is only one known source for the goods or services (sole source);

f. when a single source is being recommended because it is more cost effective or beneficial for the City.

There are only a handful of companies across the US and Canada that provide voting equipment. The City currently owns 160 of the AccuVote voting tabulators produced by Diebold Election Systems (formerly Global Election Systems). A single source (Diebold Election Systems) is being recommended for the provision of this equipment for the following reasons:

- The City's investment in the AccuVote voting tabulator system – all current election policies and procedures developed by the City Clerk's Division are based on the AccuVote voting tabulators and the electorate has used the system for two Municipal Elections and are used to the technology;
- The AccuVote-TS touch screen equipment operates using the same GEMS software as the AccuVote voting tabulators, a product exclusive to Diebold Election Systems, so the ability to electronically communicate between the two systems from the same supplier is guaranteed;
- Other vendor's equipment would not be able to communicate with the GEMS system to accumulate election results and the Staff time required to analyze and test a new system prior to the Election is not possible. Manually inputting results from another vendor's touch screen equipment is labour intensive and prone to error;
- Using another vendor's touch screen system creates a potential for Diebold to pull their support of GEMS systems and any guarantee of accurate results;
- Problems will result in dealing with two different vendors for support issues which could increase costs and the time required to resolve problems. If Diebold equipment is used, Staff would only have to deal with one vendor, which is a known quantity for the past two elections; and,

- There is a need for an integrated solution. Utilizing voting equipment complete with compatible ballots is critical to the operation of an efficient, reliable, user friendly election that generates accurate results in a timely manner. Continuing to utilize the Diebold equipment results in reduced election staff costs and offers a voting procedure to the electorate that is easy to use and consistent with previous elections.

CONSULTATION WITH RELEVANT DEPARTMENTS/AGENCIES:

With regard to the provision of voting equipment to assist blind and visually-impaired voters, the following Committees/agencies have been consulted:

Advisory Committee for Persons with Disabilities
Canadian National Institute for the Blind
Canadian Hearing Society

Staff of the City Clerk's Division has also been working closely with Staff of the Information Technology Services Division with respect to the potential acquisition of new voting equipment to ensure that programming and testing needs can be met as well as Purchasing Staff to ensure compliance with the City's Purchasing Policies.

CITY STRATEGIC COMMITMENT:

The recommendations contained within this report are in keeping with the following goals of Vision 2020:

- to enable participation by all citizens and communities in government decisions;
- to develop the social and physical environments to create a barrier-free community that allows all citizens to participate fully in community life; and,
- to ensure that public activities and decisions at all levels of government are coordinated, efficient, effective and easily accessible to all citizens.

cc Stephen Bauld, Manager of Purchasing
Chairperson, Advisory Committee for Persons with Disabilities
Chairperson, Seniors Advisory Committee
Client Services Committee, Canadian National Institute for the Blind
Hamilton School Boards

CITY WIDE IMPLICATIONS

CITY OF HAMILTON

8.3

CORPORATE SERVICES
Budgets, Taxation & Policy Division

Report to:	Mayor and Members Committee of the Whole	**Submitted by:**	Joseph L. Rinaldo, General Manager
Date:	May 26, 2003	**Prepared by:**	John Di Battista 546-4371

SUBJECT: **Capital Budget Variance Report - As of March 31, 2003 - FCS03105 - (City Wide)**

RECOMMENDATION:

a) That the March 2003 Budget Variance Report (Appendices A, B & C) for the tax levy supported and the rate supported capital projects be received for information.

b) That the General Manager of Finance & Corporate Services be directed to close the completed Capital Projects as listed in Appendix D and that the net funding requirement of $3,638,849 be funded from the sources as listed in Appendix D – Summary of Net Funding Sources.

Joseph Rinaldo

Joseph L. Rinaldo, General Manager
Finance & Corporate Services

EXECUTIVE SUMMARY:

This report presents the capital budget variance status for both the Tax and the Rate Supported Capital budgets as submitted by operational departments and is based on actual & committed expenditures to March 31st, 2003.

As of March 31st, the combined capital budget was about 57.0% complete.

Appendix A summarizes the percentage of completion by department

The Tax-supported capital budget portion consists of projects totalling about $802.2 million (Appendix B) whereas the Rate capital budget portion consists of projects totalling $331.0 million (Appendix C) for a total of about $1,133.2 million. Further, an additional $160.8 million of completed projects are being recommended for closure.

This report will present the variance analysis for the Tax and the Rate Capital Budget separately.

VARIANCE ANALYSIS – TAX LEVY SUPPORTED CAPITAL BUDGET (Appendix B)

This capital variance report is based on information submitted by departments for tax levy capital projects.

Overall, the approved Tax Supported Capital budget totals $802.2 million of which $514.6 or 64.1% is expended or committed as of March 31st, 2003.

Appendix B provides an explanation of each project variance.

The following provides a variance summary for each sub-section within the Tax Levy Supported capital budget.

PUBLIC WORKS

Fleet Management- Includes Transit

The Fleet Management budget totals $44.4 million of which $26.3 million or 59.4% is expended or committed as of March 31st, 2003.

Of the unspent $18.1 million, most is expected to be tendered in 2003, but $16.1 million will not be fully expended until the late 2004. This is due to the time required to construct and deliver the specialized vehicles.

Roads

The Roads Capital budget totals $121.1 million of which $68.5 million or 56.6% is expended or committed as of March 31st, 2003.

Of the remaining $52.6 million, $16.1 million in projects are either delayed or being reviewed and the remaining $36.5 million is expected to be committed or expended by the end of 2003.

Storm Sewers

The Storm Sewer Capital budget totals $30.0 million of which $16.0 million or 53.4% is expended or committed as of March 31st, 2003.

Of the remaining $14.0 million, $4.9 million in projects are either delayed or being reviewed and the remaining $9.1 million is expected to be committed or expended by the end of 2003.

Transit-Non Fleet

The Transit Capital budget totals $8.0 million of which $2.9 million or 35.8% is expended or committed as of March 31st, 2003.

Of the remaining $5.1 million, $4.5 million consists of the Fare box replacement project. The RFP for this project is expected in 2003 with anticipated completion in 2004. The remaining $0.6 is expected to be spent in 2003.

Waste Management

The Waste Management Capital budget totals $71.3 million of which $34.2 million or 47.9% is expended or committed as of March 31st, 2003.

Of the remaining $37.1 million, $6.1 million in projects are either delayed or being reviewed, $16.5 for the Water Management Master Plan is under development and the remaining $14.5 million is expected to be committed or expended by the end of 2003.

Cemetery /Forestry

The Cemetery/Forestry Capital Budgets total $0.7 million of which $0.2 million or 22.7% is expended or committed as of March 31st, 2003.

The remaining $0.5 million includes $0.3 million for cemetery data mapping project which is expected to be completed by 2006, the remaining balance is expected to be committed or expended by the end of 2003.

Design & Construction

The Design & Construction Capital Budget totals $73.0 million of which $31.0 million or 42.5% is expended or committed as of March 31st, 2003.

Since this budget includes major construction projects such as Wentworth Lodge Reconstruction and Bay St improvements, the time frame between budget approval and project completion can span over several years. Most of the projects will have the design stage portion completed in 2003 with the construction stage being completed between 2004 and 2006.

Parks

The Parks Capital budget totals $30.4 million of which $10.2 million or 33.4% is expended or committed as of March 31st, 2003.

The remaining $20.2 million is expected to be tendered in 2003 with construction for some projects extending into 2004.

Facilities

The Facilities Capital budget totals $12.1 million of which $2.1 million or 17.3% is expended or committed as of March 31st, 2003.

Of the remaining $10.0 million, $0.5 million in projects are being reviewed and the remaining $9.5 million is expected to be committed or expended by the end of 2003.

Culture & Recreation

The Culture & Recreation Capital budget totals $20.1 million of which $9.9 million or 49.2% is expended or committed as of March 31st, 2003.

The remaining $10.2 million is expected to be tendered in 2003 with construction for some projects extending into 2004.

Red Hill Valley Project

The Red Hill Valley Project Capital budget totals $292.8 million of which $261.5 million or 89.3% is expended or committed as of March 31st, 2003.

The remaining $31.3 million is expected to be committed or expended by the end of 2003, but this schedule may vary depending on the timing of anticipated final approvals.

PLANNING & DEVELOPMENT

Long Range Planning

The Long Range Planning capital budget totals \$6.5 million of which \$1.4 million or 22.0% is expended or committed as of March 31st, 2003.

Of the remaining \$5.1 million, \$3.9 million consists of the Official Plan & Zoning Reform project. A majority of the work for this project will be completed over the next 5 years. The remaining \$1.2 million is expected to be committed or expended by the end of 2003.

Downtown Renewal

The Downtown Renewal Capital budget totals \$7.9 million of which \$2.7 million or 34.4% is expended or committed as of March 31st, 2003.

The remaining \$5.2 million is expected to be committed or expended by the end of 2003.

Development Division

The Development Division Capital budget totals \$3.4 million of which \$0.2 million or 4.6% is expended or committed as of March 31st, 2003.

The remaining \$3.2 million is expected to be committed or expended by the end of 2003.

Building & Licensing

The Building & Licensing Capital budget totals \$1.6 million of which \$0.2 million or 11.4% is expended or committed as of March 31st, 2003.

The remaining \$1.4 million which consists of the Digital Data Conversion project is expected to be committed in 2003 and completed in 2004.

Housing

The Housing Capital budget totals \$3.5 million of which no funds have been expended or committed as of March 31st, 2003.

This budget includes HAPHI Partnership projects in the amount of \$3.0 million. These projects are part of the Future Fund approved projects and are expected to be completed by June 2004.

Parking, Operations & Enforcement

The Parking Operations & Enforcement capital budget totals $1.6 million of which $0.7 million or 42.2% is expended or committed as of March 31st, 2003.

The remaining $.09 million is expected to be committed or expended by the end of 2003.

EMERGENCY SERVICES

Fire Program

The Fire Capital budget totals $14.5 million of which $9.7 million or 67.4% is expended or committed as of March 31st, 2003.

The remaining $4.8 million is expected to be committed or expended by the end of 2003.

Ambulance Program

The Ambulance Capital budget totals $4.1 million of which $3.9 million or 94.6% is expended or committed as of March 31st, 2003.

The remaining $0.2 million is expected to be committed or expended by the end of 2003 or early 2004.

ECONOMIC DEVELOPMENT

The Economic Development capital budget totals $22.1 million of which $19.0 million or 85.7% is expended or committed as of March 31st, 2003.

Of the remaining $3.1 million, $1.0 million represents the Hamilton & Biotechnology Incubator and $1.8 million represents the Stoney Creek Storm Drainage Works project. These projects are currently getting started. The remaining $0.3 million is expected to be committed or expended by the end of 2003.

CORPORATE SERVICES

Information Technology

The Information Technology capital budget totals $15.1 million of which $4.3 million or 28.2% is expended or committed as of March 31st, 2003.

The remaining $10.8 million which includes $6.7 million for IP Telephony is expected to be committed or expended by the end of 2003 or early 2004.

Commonwealth Games Bid

The Commonwealth Bid capital budget totals $1.7 million of which $0.6 million or 35.7% is expended or committed as of March 31st, 2003.

The remaining $1.1 million is expected to be committed or expended by the end of 2003.

Corporate Programs

The Corporate Program capital budget totals $1.6 million of which no funds have been expended or committed as of March 31st, 2003.

The remaining $1.6 million consists primarily of the Replacement & Upgrade of printing equipment project which is expected to be committed or expended by the end of 2003, but is pending Council approval.

H.E.C.F.I.

The H.E.C.F.I. capital budget totals $7.1 million of which $5.4 million or 76.6% is expended or committed as of March 31st, 2003.

The remaining $1.7 million is expected to be committed or expended by the end of 2003 or early 2004.

POLICE

The Police capital budget totals $3.7 million of which $2.3 million or 62.9% is expended or committed as of March 31st, 2003.

The remaining $1.4 million is expected to be committed or expended by the end of 2003.

VARIANCE ANALYSIS – WATER/WASTEWATER CAPITAL BUDGET (Appendix C)

This section of the capital variance report is based on information submitted by the Public Works Department for water & wastewater capital projects.

Overall, the approved Rate Budget totals $331.0 million, of which $131.8 million or 39.8% is expended or committed as of March 31st 2003. Appendix C provides an explanation of each project variance.

The following will provide a variance summary for each sub-section within the Rate capital budget:

WASTEWATER

The Wastewater capital budget totals $199.8 million of which $75.8 million or 37.9% is expended or committed as of March 31st, 2003.

Of the unspent $124.0 million, $91.9 is expected to be tendered or completed in 2003, $12.3 million in projects have been delayed to 2004 or later and the remaining $19.8 million in projects are under review.

WATERWORKS

The Waterworks capital budget totals $131.2 million of which $56.0 million or 42.7% is expended or committed as of March 31st, 2003.

Of the unspent $75.2 million, $71.0 is expected to be tendered or completed in 2003, $2.7 million in projects have been delayed to 2004 or later and the remaining $1.5 million in projects are under review.

CLOSURE REPORT (Appendix D)

All capital projects have been reviewed and it has been determined that the projects listed in the Closure Report (Appendix D) are complete and all revenue and expenditure transactions relating to the projects have been processed.

Appendix D lists a funding source for each project in a deficit position and a funding transfer for each project in a surplus position.

The total budget for projects recommended to be closed is $160.7 million of which $143.8 million or 89.5% is expended. Total revenues are $140.1 million leaving a funding requirement of $3.6 million.

The Summary of the Net Funding Sources table included in Appendix D summarizes the recommended net funding transfers required to fund all closed projects and their resulting impact on the various funding sources.

BACKGROUND:

The information contained in this report has city-wide implications.

Council approved capital projects are reviewed in accordance with the City's approved capital budget variance and closure policy (FCS01133/TOE01184). For each variance/closure report, staff determines if projects can be closed (inactivated) and also monitor financial activity to ensure that Council is aware of any capital projects which deviate significantly from approved budgeted amounts.

Inactivating completed projects helps to keep the number of capital projects in the financial system to a manageable size and eliminates redundant data from reports.

The financial information in this report is based on actual spending to June 2002.

ANALYSIS OF ALTERNATIVES:

None

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

The inactivation of projects listed in Appendix D requires net funding of $3.6 million.

The Summary of the Net Funding Sources table included in Appendix D summarizes the recommended net funding transfers required to fund all closed projects and their resulting impact on the various funding sources.

POLICIES AFFECTING PROPOSAL:

None

CONSULTATION WITH RELEVANT DEPARTMENTS/AGENCIES:

Information included in this variance report regarding the capital budget variances and closures have been provided by the staff of the following departments:

Public Works
Planning & Development
Corporate Services
Economic Development

CITY STRATEGIC COMMITMENT:

N/A

APPENDIX A TO REPORT FCS03105

CITY OF HAMILTON
BUDGET VARIANCE SUMMARY REPORT

	APPROVED BUDGET	REVENUES	COMMITMENTS/ EXPENDITURES	% COMPLETE
TAX SUPPORTED PROGRAM				
PUBLIC WORKS-TAX SUPPORTED				
Fleet Management	44,363,000	41,981,838	26,348,121	59.4%
Roads	121,111,991	62,834,055	68,519,653	56.6%
Storm Sewers	29,978,000	23,164,120	16,003,497	53.4%
Transit	8,023,660	7,873,677	2,873,326	35.8%
Waste Management	71,278,000	18,935,450	34,167,692	47.9%
Forestry/Cemetery	680,000	680,000	154,397	22.7%
Design & Construction	73,046,810	32,806,862	31,039,063	42.5%
Parks	30,410,690	26,822,900	10,172,119	33.4%
Facilities	12,123,000	12,198,396	2,095,945	17.3%
Culture & Recreation	20,088,000	10,904,030	9,887,975	49.2%
Red Hill Valley Project	292,837,060	266,899,125	261,498,309	89.3%
	703,940,211	***505,100,453***	***462,760,099***	**65.7%**
PLANNING & DEVELOPMENT				
Long Range Planning	6,514,281	6,475,751	1,430,702	22.0%
Downtown Renewal	7,859,735	5,209,533	2,706,121	34.4%
Development Division	3,384,850	3,354,843	154,279	4.6%
Building & Licensing	1,627,000	1,627,000	185,705	11.4%
Housing	3,465,000	382,000	10,000	0.3%
Parking Operations & Enforcement	1,590,000	1,024,180	671,610	42.2%
Real Estate Division	245,000	245,000	55,068	22.5%
	24,685,866	***18,318,307***	***5,213,484***	**21.1%**
HAMILTON PUBLIC LIBRARY	***788,000***	***788,000***	***0***	***0.0%***
EMERGENCY SERVICES				
Fire Program	14,463,950	11,445,096	9,748,928	67.4%
Ambulance	4,115,000	4,425,874	3,892,089	94.6%
	18,578,950	***15,870,971***	***13,641,017***	**73.4%**
ECONOMIC DEVELOPMENT	***22,111,215***	***11,463,884***	***18,956,316***	***85.7%***
CORPORATE SERVICES				
Legal Services	2,700,000	2,611,792	1,473,400	54.6%
Information Technology	15,106,200	15,106,200	4,254,765	28.2%
Corporate Secretariat	215,000	215,000	0	0.0%
Commonwealth Games - Bid	1,700,000	331,000	607,300	35.7%
Corporate Programs	1,588,000	1,588,000	0	0.0%
Mayor	95,000	95,000	0	0.0%
	21,404,200	***19,946,992***	***6,335,465***	***29.6%***

CITY OF HAMILTON
BUDGET VARIANCE SUMMARY REPORT

	APPROVED BUDGET	REVENUES	COMMITMENTS/ EXPENDITURES	% COMPLETE
H.E.C.F.I.	*7,073,300*	*6,842,509*	*5,417,927*	*76.6%*
POLICE	*3,660,000*	*3,403,452*	*2,300,953*	*62.9%*
TOTAL TAX SUPPORTED VARIANCE	**802,241,742**	**581,734,566**	**514,625,262**	***64.1%***
RATE SUPPORTED PROGRAM				
PUBLIC WORKS-RATE SUPPORTED				
Wastewater	199,796,620	110,541,622	75,794,981	37.9%
Waterworks	131,213,600	77,591,663	56,046,654	42.7%
	331,010,220	***188,133,286***	***131,841,634***	**39.8%**
TOTAL VARIANCE	**1,133,251,962**	**769,867,852**	**646,466,896**	***57.0%***

CITY OF HAMILTON
BUDGET VARIANCE REPORT
TAX PROGRAM CAPITAL PROGRAM
AS OF MARCH 31, 2003

YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET a	ACTUAL REVENUES b	ACTUAL EXPENDITURES c	COMMITMENTS d	AVAILABLE BALANCE e=a-c-d	FINANCING REQUIRED TO BUDGET f=(a-b)	% COMPLETE g=(c+d)/a	VARIANCE EXPLANATION
TAX SUPPORTED PROGRAM										
PUBLIC WORKS										
	Fleet									
1997	4949751023	1997 Vehicle Replacement Program	2,456,000	2,466,329	2,169,140	297,189	(10,329)	(10,329)	100.4%	Completed - Qtr 3/03
2001	4940151001	2001 Vehicle Replacement Program	7,064,000	7,219,745	7,008,046	4,803	51,151	(155,745)	99.3%	Completed - Qtr 1/04
2002	5310282100	2002 DARTS Vehicle Program	1,650,000	1,569,290		1,355,921	294,079	80,710	82.2%	Completed - Qtr 4/03
2002	5300283101	2002 Transit Buses	5,100,000	5,100,000	4,848,192	0	251,808	0	95.1%	Completed - Qtr 4/03
2002	4940251100	2002 Vehicle Program Central Fleet	8,446,000	8,446,000	2,026,504	1,196,807	5,222,689	0	38.2%	Completed - Qtr 1/04
2003	5310382100	2003 DARTS Vehicle Program	1,760,000	1,193,474		1,573,008	186,992	566,526	89.4%	Completed - Qtr 4/03
2003	5300383101	2003 Transit Buses	5,780,000	3,880,000	4,845,905	48,361	885,734	1,900,000	84.7%	Completed - Qtr 4/03
2003	4940351100	2003 Vehicle Program	10,520,000	10,520,000	150		10,519,850	0	0.0%	Completed - Qtr 1/05
2002	4940251101	Decommission Inground Fuel Sys	475,000	475,000	7,405		467,595	0	1.6%	Resolving Issues with User Depts - Qtr 4/04
2002	4940251102	Garage Equipment	508,000	508,000	509,684	91,096	(92,779)	0	118.3%	Ongoing - work in progress
2003	4940351101	Pre-wetting Retrofit-Sanders	130,000	130,000	0		130,000	0	0.0%	Completed - Qtr 2/04
1997	4949751022	Replace Computer Fuel Control Sys	174,000	174,000	156,620	6,825	10,555	0	93.9%	Ongoing - work in progress
2001	4940151100	Retrofit Salt Spreader Trucks	300,000	300,000	143,166	59,299	97,535	0	67.5%	Completed - Qtr 4/03
			44,363,000	*41,981,838*	*21,714,812*	*4,633,309*	*18,014,879*	*2,381,162*	*59.4%*	
	Roads									
2002	4030212221	Aberdeen Studholme easterly	40,000	40,000	1,738		38,262	0	4.3%	Construction scheduled for 2003
2002	4030255269	Ainslie Woods Transport Study	90,000	90,000	2,909	80,980	6,111	0	93.2%	Ongoing - work in progress
2001	4030111202	AN Old Dundas Rd - Part 2	219,000	219,000	139,004	79,563	433	0	99.8%	Ongoing - work in progress
2001	4030116102	Annual - Traffic Calming	250,000	250,000	1,154		248,846	0	0.5%	Durand delayed due to MOE bump up request
1991	4039117124	Annual Bicycle Route	2,893,995	2,893,995	2,222,190		671,805	0	76.8%	Ongoing - work in progress - report to HSC forthcoming
2003	4030310001	Annual Bridge & Culvert 2003	1,600,000	0	0	276,324	1,323,677	1,600,000	17.3%	Anticipate 100% spent/committed by year end
2000	4030010001	Annual Bridge & Culvert Program	919,000	919,000	616,347	141,890	160,764	0	82.5%	Ongoing - work in progress - close at year end
2003	4030310003	Annual Engineering & Utilities	120,000	0	0		120,000	120,000	0.0%	Anticipate 100% spent/committed by year end
2000	4030010003	Annual Engineering, Utilities	502,000	502,000	389,323	86,743	25,935	0	94.8%	Ongoing - work in progress
2000	4030010004	Annual Escarpment Stabilization	680,000	680,000	109,770	1,419	568,811	0	16.4%	Inventory being compiled
2003	4030311225	Annual Geotech	100,000	0	0		100,000	100,000	0.0%	Anticipate 100% spent/committed by year end
2002	4030211225	Annual Geotech Investigation	100,000	100,000	6,790	75,184	18,026	0	82.0%	Ongoing - work in progress - close at year end
2003	4030320388	Annual Graffiti Removal	150,000	0	0		150,000	150,000	0.0%	RFP for contract being prepared.
2003	4030317384	Annual Guide Rail Upgrade	300,000	0	0		300,000	300,000	0.0%	Anticipate 100% spent/committed by year end
2003	4030310005	Annual Major Road Mtnce	500,000	0	0	43,781	456,219	500,000	8.8%	Anticipate 100% spent/committed by year end
2000	4030010006	Annual Minor Construction	1,139,000	923,000	929,286	78,559	131,155	216,000	88.5%	Ongoing - work in progress - close at year end
2003	4030310006	Annual Minor Construction	350,000	0	0	25,000	325,000	350,000	7.1%	Anticipate 100% spent/committed by year end
2002	4030211222	Annual New Sidewalk Program	390,000	390,000	113,961	255,331	20,708	0	94.7%	Ongoing - work in progress - close at year end
2003	4030311222	Annual New Sidewalk Program	260,000	0	0		260,000	260,000	0.0%	Anticipate 100% spent/committed by year end
2000	4030014008	Annual New Traffic Signal Inst 00	887,000	432,055	695,222	11,244	180,534	454,945	79.6%	Ongoing - work in progress - close at year end
2000	4030014010	Annual Pedestrian Priority Signal	674,000	674,000	409,070	5,533	259,396	0	61.5%	Ongoing - work in progress - close at year end
2003	4030314010	Annual Pedestrian Signals	220,000	0	0		220,000	220,000	0.0%	Program to be sent to members of Council shortly.
2003	4030310012	Annual Railway Rehab/Resurface	105,000	25,000	0	105,403	(403)	80,000	100.4%	Anticipate 100% spent/committed by year end

CITY OF HAMILTON
BUDGET VARIANCE REPORT
TAX PROGRAM CAPITAL PROGRAM
AS OF MARCH 31, 2003

YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET	ACTUAL REVENUES	ACTUAL EXPENDITURES	COMMITMENTS	AVAILABLE BALANCE	FINANCING REQUIRED TO BUDGET	% COMPLETE	VARIANCE EXPLANATION
			a	b	c	d	e=a-c-d	f=(a-b)	g=(c+d)/a	
	Roads Con't									
2000	4030010012	Annual Railway Rehabilitation	394,000	394,000	257,856	24,133	112,011	0	71.6%	Inventory being compiled
2003	4030319101	Annual Reconstruction & Replace	5,877,000	27,000	0	32,665	5,844,335	5,850,000	0.6%	Anticipate 100% spent/committed by year end
2000	4030014013	Annual Reflectorized Signs Pavement	326,000	326,000	57,717	22,500	245,783	0	24.6%	Ongoing - work in progress - close at year end
2003	4030311015	Annual Resurfacing	8,260,000	80,000	0		8,260,000	8,180,000	0.0%	Anticipate 100% spent/committed by year end
2000	4030011015	Annual Resurfacing Program	15,995,000	5,504,388	10,273,906	1,618,043	4,103,050	10,490,612	74.3%	Ongoing - work in progress - close at year end
2003	4030317152	Annual Roadside Substandard Drain	100,000	0	0		100,000	100,000	0.0%	Anticipate 100% spent/committed by year end
2001	4030119101	Annual Roadway & Sidewalk Recon	15,833,000	9,435,000	7,437,390	5,668,532	2,727,078	6,398,000	82.8%	Ongoing - work in progress - close at year end
2003	4030311223	Annual Semi Barrier Curb	130,000	0	0	108,000	22,000	130,000	83.1%	Anticipate 100% spent/committed by year end
2002	4030211223	Annual Semi Barrier Curb Replace	250,000	125,000	92,874	111,166	45,960	125,000	81.6%	Ongoing - work in progress - close at year end
2003	4030311224	Annual Sidewalk Replace	260,000	0	0		260,000	260,000	0.0%	Anticipate 100% spent/committed by year end
2002	4030211224	Annual Sidewalk Replacement	250,000	250,000	50,000		200,000	0	20.0%	Ongoing - work in progress - close at year end
2003	4030316102	Annual Traffic Calming	190,000	0	0		190,000	190,000	0.0%	Ongoing - awaits EA from various sites, plus Durand decision
2000	4030015019	Annual Traffic Control Rep 00	1,470,000	1,470,000	853,108		616,892	0	58.0%	Ongoing - work in progress - close at year end
2003	4030315019	Annual Traffic Controller	450,000	0	0		450,000	450,000	0.0%	Ongoing - work programmed for summer/fall
2003	4030314008	Annual Traffic Signal Install	260,000	188,000	0		260,000	72,000	0.0%	Program to be sent to members of Council shortly.
2000	4030010042	Bridge Asset Management Program	300,000	300,000	214,286	78,310	7,405	0	97.5%	Ongoing - work in progress
2001	4030155128	Bridge Inspection Program	440,000		0		440,000	440,000	0.0%	Anticipate 100% spent/committed by year end
2002	4030255272	Bridge Master Plan	150,000	130,000	3,756	139,300	6,944	20,000	95.4%	Ongoing - work in progress
2001	4030155130	Bridge No 1534 West 5th	800,000	800,000	67,759	25,804	706,438	0	11.7%	Design & tender 2003, construction 2004
2003	4030318366	Bridge Structure 180 - Mary St	3,000,000	0	0		3,000,000	3,000,000	0.0%	EA & Design 2003, Design/Property Acquisition 2004/Construction 2005
2002	4030249285	Brighton Avenue Noise Wall	55,000	55,000	542	5,774	48,684	0	11.5%	study complete; negotiating with residents (spring 2003)
2001	4030111148	Claremont Acc Structure 2 & 3	380,000	310,000	253,651	23,001	103,347	70,000	72.8%	Ongoing - work in progress
1999	4039910998	Closed Projects	96,993	5,071	(165)	20,000	77,159	91,922	20.4%	Ongoing - work in progress
2002	4030255274	Comp Transport Master Plan	450,000	150,000	42,187	72,985	334,829	300,000	25.6%	Anticipate 80% by year end - pending GRIDS
1995	4039517589	Contaminated Sites Manual	144,156	73,198	77,921	72,307	(6,072)	70,958	104.2%	Ongoing - work in progress - approx. only $40k of p.o. to be spent
2002	4030220250	Dofasco Ingot Truck Route	1,000,000	450,000	180,805	28,000	791,195	550,000	20.9%	Ongoing - work in progress
1999	4039910942	Downtown Initiatives	3,332,000	0	2,038,293	71,431	1,222,275	3,332,000	63.3%	To be coordinated with down town initiatives
2000	4030011051	Downtown Initiatives - TBD	441,000	0	154,757		286,243	441,000	35.1%	To be coordinated with down town initiatives
1998	4039810896	Downtown Streetscaping Improve	1,944,180	1,391,145	1,452,143		492,037	553,035	74.7%	To be coordinated with down town initiatives
2002	4030255273	Downtown Transit Terminal	125,000	75,000	146	2,274	122,581	50,000	1.9%	anticipate completion 2003
2001	4030119182	DU Park - Wellington to Bond	270,000	270,000	168,362	27,038	74,600	0	72.4%	Ongoing - work in progress
2003	4030355368	EMME 2 Travel Demand Update	100,000	0	0		100,000	100,000	0.0%	Anticipate 100% spent/committed by year end
2002	4030212219	Falcon Fifty to west limit	260,000	260,000	0		260,000	0	0.0%	Development driven
2001	4030103100	Ferguson-Lights & Streetscaping	400,000	400,000	35,360	4,655	359,985	0	10.0%	Tender scheduled for 2003
2000	4030014043	Fifty Rd & Hwy 8 - Culvert Replace	260,000	0	37,919		222,081	260,000	14.6%	Pre-Design complete - construction 2003
2002	4030212220	Garth Street Oversizing	1,000,000	1,000,000	7,177		992,823	0	0.7%	Planning & Development Lead
2001	4030111144	GL Hwy 56 Binbrook to Corliss	480,000	480,000	231,742	92,906	155,352	0	67.6%	Complete - pending final review/audit/payment
2000	4030011053	Glover - North & South of CNR	182,000	192,989	675		181,325	(10,989)	0.4%	scope being reviewed - project may no longer be warranted
2002	4030255265	GRIDS TOE Related Initiatives	30,000	10,000	4,554	15,632	9,814	20,000	67.3%	Anticipate 100% spent/committed by year end
2002	4030212217	Hamilton Hwy 403 to Hwy 53	992,000	794,000	2,152	18,947	970,901	198,000	2.1%	Development driven
1998	4039811827	Hwy 56 - Guyatt to Binbrook Rd	368,809	280,397	280,397		88,412	88,412	76.0%	subject to ongoing Transportation Plan review

CITY OF HAMILTON
BUDGET VARIANCE REPORT
TAX PROGRAM CAPITAL PROGRAM
AS OF MARCH 31, 2003

YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET a	ACTUAL REVENUES b	ACTUAL EXPENDITURES c	COMMITMENTS d	AVAILABLE BALANCE e=a-c-d	FINANCING REQUIRED TO BUDGET f=(a-b)	% COMPLETE g=(c+d)/a	VARIANCE EXPLANATION
	Roads Con't									
1999	4039914943	Hwy 56 - Left turn lanes at Be	180,000	180,000	112,786	17,956	49,258	0	72.6%	Complete - pending final review/audit/payment
1999	4039912925	Hwy 8 - Dewitt to Fruitland	62,000	14,000	0		62,000	48,000	0.0%	Project under review - EA
1998	4039812830	Hwy 8 - Hillcrest to Park	51,000	37,000	0		51,000	14,000	0.0%	Project Delayed - pending EA
2002	4030255270	Integrated Management System - IMS	180,000	180,000	0		180,000	0	0.0%	Anticipate 100% spent/committed by year end
2001	4030103132	James King St to Barton St	457,000	447,544	440,732	15,867	401	9,456	99.9%	Complete - pending final review/audit/payment
2003	4030320386	James-John 2Way Conversion Ph2	600,000	310,000	0		600,000	290,000	0.0%	Postponed to 2004
2001	4030105156	John King St to Barton St	524,000	515,000	506,683	16,975	342	9,000	99.9%	Complete - pending final review/audit/payment
2001	4030111145	King - Bay 160m Breadalbane	394,000	402,559	291,035	32,020	70,946	(8,559)	82.0%	Complete - pending final review/audit/payment
2002	4030212218	Kitty Murray Hwy 53 to N Hwy 53	1,374,000	1,040,000	18,540		1,355,460	334,000	1.3%	Development driven
1999	4039909210	Lake Ave S (King To Maple)	125,000	173,719	185	52,870	71,945	(48,719)	42.4%	Construction scheduled for 2003
2002	4030211230	Lakeport Truck Access Improve	54,000	27,000	44,195	3,601	6,204	27,000	88.5%	Complete - pending final review/audit/payment
2002	4030249283	Limberlost Noise Berm	215,000	69,000	0	105,000	110,000	146,000	48.8%	Project Tendered by MTO - to be constructed summer 2003
2000	4030011045	Main -Cootes - 403 to Olympic	1,030,000	0	82,174	73,175	874,651	1,030,000	15.1%	Project Delayed 2004 - EA ongoing
2002	4030212216	McNeilly Barton to SSR	100,000	100,000	0		100,000	0	0.0%	EA in progress
2001	4030118126	Mount Albion Bridge No 1516	1,000,000	1,020,000	51,130	50,309	898,561	(20,000)	10.1%	EA / Land ongoing
2000	4030012050	MTO Mid Peninsula Corridor - N	232,000	143,239	113,913	10,377	107,710	88,761	53.6%	Ongoing - work in progress
2001	4030114147	Ottawa Lawrence Ped Bridge	300,000	300,000	0		300,000	0	0.0%	Consultant to be hired in 2003
1990	4039012901	Perimeter Rd - EA	987,635	851,622	874,362	25,005	88,268	136,013	91.1%	part of "Setting Sail"
1990	4039012002	Perimeter Rd - Property Maintenance	3,259,782	2,591,992	2,940,888	17,534	301,360	667,790	90.8%	Ongoing - work in progress
1990	4039012001	Perimeter Rd Land Acquisition	8,967,440	8,407,411	8,407,632		559,808	560,029	93.8%	Ongoing - work in progress
2002	4030249555	QA-QC Service Contract	300,000	150,000	115,639	162,217	22,144	150,000	92.6%	Ongoing - work in progress
2001	4030111170	Queen - Main to Amelia	1,835,000	1,820,000	1,819,715	15,134	150	15,000	100.0%	Complete - pending final review/audit/payment
2003	4030317385	Railway Xing Protection Improvements	650,000	0	0		650,000	650,000	0.0%	Pending Cost share with Federal Gov't & CN
2001	4030141104	Renovations - Upp Ottawa Yard	90,000	90,000	0		90,000	0	0.0%	Under review
2001	4030111157	Retaining Wall - Mohawk Rd	145,000	139,000	133,224	11,973	(197)	6,000	100.1%	Complete - pending final review/audit/payment
2000	4030011047	Rymal - Springside to Upper Gage	750,000	256,436	359,708	2,888	387,404	493,564	48.3%	Construction of outstanding works scheduled for 2003
2003	4030312367	Rymal - Up James to W5 - SMA	300,000	0	0		300,000	300,000	0.0%	Design Complete-Land & Utility Relocate Pending
2001	4030112138	S Mtn Arterial U Paradise	1,375,000	1,225,000	1,105,013	246,660	23,327	150,000	98.3%	Ongoing - work in progress
2001	4030109171	SC Mountain S-King to Maple	825,000	828,556	49,305	693,409	82,286	(3,556)	90.0%	Construction scheduled for 2003
2001	4030112170	SC Mud St - Allanbrook	900,000	100,000	0		900,000	800,000	0.0%	Planning & Development Lead
1999	4039909701	SC Town Square (Jones & King)	3,771,000	3,770,948	3,572,066	11,361	187,573	52	95.0%	Complete - pending final review/audit/payment
2002	4030220280	School Reflect Sign Upgrades	200,000	200,000	0		200,000	0	0.0%	Anticipate 100% spent/committed by year end
2003	4030355369	Specific Area Trans Master	210,000	0	0		210,000	210,000	0.0%	Anticipate 100% spent/committed by year end
2003	4030310016	Street Lights-Various Location	200,000	0	0	198,900	1,100	200,000	99.5%	Ongoing - work in progress
1998	4149810016	Street lighting - Various Locations	807,000	841,563	612,678	67,688	126,634	(34,563)	84.3%	Ongoing - work in progress - close at year end
1996	4039611619	Sydenham - Bridge to Quarry Rd	1,000,000	0	0	231,050	768,950	1,000,000	23.1%	Construction scheduled for 2003
1998	4039810836	Sydenham Rd Bridge (#3003) N o	2,639,000	0	103,892	1,979,332	555,775	2,639,000	78.9%	Construction scheduled for 2003
2002	4030220281	Traffic Calming Studies EA	70,000	70,000	0		70,000	0	0.0%	Corktown TOR finished, to be released shortly
2001	4030155155	Traffic Calming Study - Durand	60,000	50,000	57,836		2,164	10,000	96.4%	Ongoing - work in progress
2003	4030320387	Traffic Signal System Retiming	120,000	0	0		120,000	120,000	0.0%	TOR being developed
2002	4030212215	U James-Linc-Stone Church-W5th	2,300,000	1,366,000	1,866,257	130,332	303,412	934,000	86.8%	Ongoing - work in progress

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	Roads Con't									
2003	4030320389	Up Ottawa-Salt-Sand Building	250,000	68,000	0		250,000	182,000	0.0%	Under review
2003	4030320390	Upgrade Existing Salt Domes	100,000	0	0		100,000	100,000	0.0%	Under review
2001	4030111257	Upp Well - Concess to Fennell	274,000	274,000	0		274,000	0	0.0%	Project Delayed 2004
2001	4030120160	Upper Ottawa Salt Dome	582,000	582,000	493,904	42,875	45,221	0	92.2%	Ongoing - work in progress
2003	4030320318	W5th - Stone to Rymal - SMA	150,000	108,000	0		150,000	42,000	0.0%	Scope of work being defined; likely only a MA sewer project
2001	4030111149	Wentworth - King to Barton	250,000	250,000	9,270		240,730	0	3.7%	Project Delayed 2004
2003	4030320391	Wentworth-Salt-Sand Building	250,000	0	0		250,000	250,000	0.0%	Under review
2002	4030255268	West Harbour Transport Study	180,000	180,000	123,906	52,443	3,651	0	98.0%	Ongoing - work in progress
2002	4030249284	Winona Noise Wall Replace	425,000	130,000	17,183	1,859	405,958	295,000	4.5%	Project Delayed due to public process - restarting spring 2003
1999	4039910124	Winona Rd (Barton-Hwy#8)	476,000	160,228	411,590	51,014	13,397	315,772	97.2%	Complete - pending final review/audit/payment
			121,111,991	*62,834,055*	*54,649,473*	*13,870,180*	*52,592,338*	*58,277,936*	*56.6%*	
	Storm Sewers									
2000	5180061070	Annual - Minor Improvements SS	1,264,000	1,264,000	979,175	38,616	246,209	0	80.5%	Ongoing - work in progress - close at year end
2000	5180068077	Annual - Overflow Alarms SS	100,000	100,000	0		100,000	0	0.0%	
2000	5180060071	Annual - Rehabilitation SS	2,700,000	2,700,000	1,661,675	375,785	662,540	0	75.5%	Ongoing - work in progress - close at year end
2000	5180068078	Annual - WQI SS	31,000	31,000	0		31,000	0	0.0%	
2003	5180372074	Annual Cont Unsched Works 2003	1,000,000	100,000	67,740	84,496	847,764	900,000	15.2%	Anticipate 100% spent/committed by year end
2003	5180362073	Annual Field Data Systems-2003	100,000	100,000	0		100,000	0	0.0%	Anticipate 100% spent/committed by year end
2003	5180360071	Annual Rehabilitation 2003	500,000	500,000	0		500,000	0	0.0%	Anticipate 100% spent/committed by year end
2002	5180262208	Beach Strip Interceptor	200,000	200,000	0		200,000	0	0.0%	Under review - scope of work changed
2000	5180080020	Binbrook Village Stormwater Mgt Pond	1,533,000	506,501	1,384,629		148,371	1,026,499	90.3%	Ongoing - work in progress
2000	5180072086	Britannia-Strathearne-Walter	1,205,000	1,205,000	467,803	575,631	161,566	0	86.6%	Ongoing - work in progress
1999	5189960999	Closed Storm Project	66,000	11,000	11,875	4,113	50,012	55,000	24.2%	Ongoing - work in progress
1999	5189972933	Concession-Up Gage-Up Sherman	906,000	906,615	906,615	15,860	(16,474)	(615)	101.8%	OBN - litigation
2001	5180172119	East 14 St - Fennell to Howe	180,000	180,000	147,786	8,495	23,719	0	86.8%	Complete - pending final review/audit/payment
2002	5180271270	Federal-Red Oak-Hemlock-Worsley	1,474,000	1,474,000	494,637	817,373	161,990	0	89.0%	Construction scheduled for 2003
2001	5180103109	Ferguson-Cannon to Wilson	145,000	145,000	0		145,000	0	0.0%	Tender scheduled for 2003
2003	5180362353	Greenhill-Cortina CSO-Drop shaft	2,000,000	200,000	0		2,000,000	1,800,000	0.0%	Detailed study ongoing
2001	5180168112	Greenhill Ave CSO Tank	2,055,000	1,000,000	1,323,050	266,704	465,246	1,055,000	77.4%	Ongoing - work in progress
2003	5180368312	Greenhill CSO-Rehab Original Tank	20,000	20,000	0		20,000	0	0.0%	to be undertaken after the commissioning of the new tank
2002	5180255265	GRIDS TOE Related Initiatives	30,000	30,000	2,869	15,632	11,499	0	61.7%	Anticipate 100% spent/committed by year end
2003	5180355352	Hannon Crk Sub-Watershed Study	100,000	100,000	0		100,000	0	0.0%	May/June 2003 start
2001	5180162135	Herkimer-MacDonald to Dundurn	243,000	250,000	215,467	15,204	12,328	(7,000)	94.9%	Complete - pending final review/audit/payment
2002	5180255266	Low Davis SubWatershed Study	100,000	100,000	0		100,000	0	0.0%	Delayed due to Karst issue
2000	5180025085	MA - W5th-Rymal-Stonechurch	1,440,000	360,000	5,088	26,155	1,408,757	1,080,000	2.2%	Delayed due to expropriation Issues/Newburn study ongoing
1998	5189825843	MA-Miles-265m S Rymal - 314m	64,000	64,000	0		64,000	0	0.0%	Under review
2000	5180025053	MA-Montgomery Creek Mgmt Project	1,000,000	1,393,052	1,366,764	39,682	(406,446)	(393,052)	140.6%	Development driven - Finance is project lead
2002	5180249555	QA-QC Service Contract	60,000	30,000	28,097	28,547	3,356	30,000	94.4%	Ongoing - work in progress
1997	5189768725	Redhill CSO Tanks-Tunnel	410,000	77,000	58,006		351,994	333,000	14.1%	Partial award 2003 with Expressway
2001	5180174191	SC Watercourse #0 and #00	50,000	50,000	0		50,000	0	0.0%	Anticipate 100% spent/committed by year end

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		Storm Sewers Con't								
1999	5189980986	St Elizabeth Detention	300,000	1,917	1,917	5,160	292,923	298,083	2.4%	Planning & Development Lead
2002	5180260269	Stoney Creek Erosion Rehab	360,000	360,000	9,646	26,108	324,246	0	9.9%	EA complete, Design (May) and Construction (summer) 2003
2003	5180360390	Storm Sewer Lining Program	730,000	730,000	0	500,627	229,373	0	68.6%	Anticipate 100% spent/committed by year end
2002	5180272290	Storm Sewer Upgrade Program	3,170,000	2,869,444	1,924,917	1,231,860	13,222	300,556	99.6%	Ongoing - work in progress - close at year end
2003	5180372290	Storm Sewer Upgrade Program	2,510,000	2,510,000	69	86,400	2,423,531	0	3.4%	Anticipate 100% spent/committed by year end
2002	5180255264	Storm water Master Plan	963,000	963,000	87,689	149,843	725,468	0	24.7%	Ongoing - work in progress
2003	5180374351	Storm water Pond-Dartnall Rd	640,000	640,000	0		640,000	0	0.0%	Under review
2002	5180255268	Storm water Quality Network	120,000	120,000	0		120,000	0	0.0%	Anticipate 100% spent/committed by year end
2002	5180280281	Turnwater Management Schwenger Park	330,000	30,000	833	34,795	294,372	300,000	10.8%	Development driven - EA under review
2002	5180255267	Up Davis Sub Watershed Study	100,000	100,000	0		100,000	0	0.0%	Delayed due to Karst issue
2003	5180355350	Upp Ottawa Sub-Watershed Study	100,000	100,000	0		100,000	0	0.0%	late 2003 start
2001	5180162128	Victoria-CNR Tracks	455,000	454,645	433,884	5,302	15,814	355	96.5%	Complete - pending final review/audit/payment
2001	5180103137	Walnut - King to Main	118,000	81,946	660	47,150	70,190	36,054	40.5%	Construction scheduled for 2003
1998	5189860825	Western San Intercept Rehab SS	156,000	156,000	2,156		153,844	0	1.4%	Scope under review
1999	5189968988	Windermere Basin Dredging	950,000	950,000	14,068	6,842	929,090	0	2.2%	
			29,978,000	***23,164,120***	***11,597,114***	***4,406,383***	***13,974,503***	***6,813,880***	***53.4%***	
		Transit								
2001	5300151100	ATS Schedule & Dispatch Software	1,300,000	1,150,000	157,109	805,665	337,226	150,000	74.1%	Ongoing - work in progress
2003	5300351100	Fare Box Replacement	4,500,000	4,500,000	0		4,500,000	0	0.0%	RFP expected 2003/completion 2004
2001	5309284000	Information Systems Maintenance	1,073,400	1,073,421	926,972	480	145,948	(21)	86.4%	Ongoing - work in progress
2003	5310382101	ATS Expanded Service	1,150,260	1,150,256		983,100	167,160	4	85.5%	Ongoing - work in progress
			8,023,660	***7,873,677***	***1,084,081***	***1,789,245***	***5,150,334***	***149,983***	***35.8%***	
		Waste Management								
2002	5120292125	Assess & Rehabilitate Former Beverly LF	58,000	0	0		58,000	58,000	0.0%	Anticipate 100% spent/committed by year end
2002	5120292124	Assess & Rehabilitate Former Dundas LF	108,000	0	0	43,027	64,973	108,000	39.8%	Anticipate 100% spent/committed by year end
2002	5120292128	Assess & Rehabilitate Former Glanford	59,000	0	0		59,000	59,000	0.0%	Anticipate 100% spent/committed by year end
1996	5129694616	Computer Sys for SW Facility	444,000	54,270	187,571	5,439	250,990	389,730	43.5%	Anticipate 100% spent/committed by year end
2002	5120292127	Gas Flaring Study Up Ottawa LF	105,000	0	0		105,000	105,000	0.0%	Anticipate 100% spent/committed by year end
2002	5120291112	Glanbrook Landfill Weigh Scale	400,000	0	12,946	55,478	331,576	400,000	17.1%	Anticipate 100% spent/committed by year end
2003	5120391303	Glanbrook Landfill Building Add	150,000	0	0		150,000	150,000	0.0%	Anticipate 100% spent/committed by year end
2001	5120194108	Video Surveillance	100,000	0	0		100,000	100,000	0.0%	Anticipate 100% spent/committed by year end
2002	5120255137	WM Research & Development	200,000	100,000	0		200,000	100,000	0.0%	Committed by end of 2003 - Waste audits & Federal Research Partnership Projects
2002	5120290136	Materials Facility Cap Replace	209,000	100,000	19,376	190,000	(376)	109,000	100.2%	Anticipate 100% spent/committed by year end
2003	5120392301	An-Assess-Rehab Former Landfill	70,000	0	0		70,000	70,000	0.0%	Contingency/Control account.
1998	5129892807	Former Binbrook Site-Rehab	263,000	18,420	18,420		244,580	244,580	7.0%	Delayed pending added study/MOE surface water response
1997	5129792712	Former Edgewood Site - Rehab	1,700,000	20,950	21,509		1,678,491	1,679,050	1.3%	Delayed pending added study/MOE surface water response
1996	5129692611	Ancaster - Leachate Collection	2,652,000	25,380	121,387	81,161	2,449,452	2,626,620	7.6%	Delayed to 2003 pending added study
2002	5120294115	WM Master Plan Construction	16,500,000	0	0	780,632	15,719,368	16,500,000	4.7%	Implementation plan under development
2000	5120055009	Waste Management Master Plan Study	2,988,000	75,100	406,123		2,581,877	2,912,900	13.6%	Implementation plan under development - committed by year end
2002	5120290135	Recycle & Litter Container Replace	80,000	40,000	20,928		59,072	40,000	26.2%	Ongoing - containers on order - spent/committed by end of 2003

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	Waste Management Con't									
2002	5120290114	Multi Residential Recycling	1,180,000	1,180,000	657,743	280,950	241,307	0	79.6%	Ongoing - Fall 2002 start-up with winter '03 completion
2002	5120294140	Annual Capital Replace Kenora TS	468,000	447,930	39,545	428,295	160	20,070	100.0%	Ongoing - fire costs to be reimbursed by insurance
2003	5120392305	Erosion-Leach-Rennie-Brampton	4,500,000	0	0		4,500,000	4,500,000	0.0%	Ongoing - Leachate Collection System - pending findings
1994	5129455400	Comp Municipal Pollution Prevention	698,000	565,270	511,426		186,574	132,730	73.3%	Ongoing - Projects under review
2002	5120294139	Annual Capital Replace Dundas TS	75,000	50,000	13,270		61,730	25,000	17.7%	Ongoing - work in progress
2002	5120294138	Annual Capital Replace Mtn TS	75,000	50,000	19,081		55,919	25,000	25.4%	Ongoing - work in progress
1997	5129792711	Former Brampton Site - Rehab	11,300,000	3,525,270	4,632,510	6,582,271	85,220	7,774,730	99.2%	Ongoing - work in progress
2003	5120392302	Ph II-Closed Landfill Invest	200,000	0	0		200,000	200,000	0.0%	Ongoing - work in progress
1999	4149949030	Rennie St Landfill	12,500,000	11,686,000	10,707,207	1,672,021	120,772	814,000	99.0%	Ongoing - work in progress
1995	5129592505	Security Fence-Former Landfill	81,000	26,610	26,610		54,390	54,390	32.9%	Ongoing - work in progress
2002	5120292141	WM Abatement Programs - Landfills	422,000	200,000	77,177	232,268	112,556	222,000	73.3%	Ongoing - work in progress
2002	5120293143	SWARU Site Decommissioning	1,060,000	15,000	128,692	27,713	903,594	1,045,000	14.8%	Ongoing - work in progress - carry to 2004.
2003	5120391306	Glanbrook Landfill Redesign-Stage 3-4	1,037,000	0	0		1,037,000	1,037,000	0.0%	Ongoing - work in progress - multi year project
2002	5120292130	Assess & Rehabilitate Former West Ham	344,000	161,000	0		344,000	183,000	0.0%	Ongoing - work in progress - remediation plan with MOE
2001	5120191111	Glanbrook Landfill Alter Cover Application	230,000	75,000	129,600	93,090	7,310	155,000	96.8%	Ongoing - work in progress - spent/committed by end of 2003
2002	5120290122	3 Stream Waste Collection Demo	574,000	100,000	324,477	249,440	83	474,000	100.0%	Ongoing - work in progress completion Oct 2003
1998	5129892810	Former Stoney Creek Site-Rehab	1,576,000	17,250	103,821	97,191	1,374,988	1,558,750	12.8%	Ongoing pending further study from MOE
2002	5120294113	Community Recycling Centres	2,875,000	0	561		2,874,439	2,875,000	0.0%	Project plan initiated - operational by 2004
1999	5129991913	Glanbrook Leachate Improve	5,000,000	252,000	2,129,803	3,013,032	(142,834)	4,748,000	102.9%	Report to Council to increase by $1.2m
2003	5120391304	Dundas Transfer Station Weigh Scale	150,000	0	0		150,000	150,000	0.0%	Spent/committed by 2003 - construction in fall 2003
2003	5120394307	Kenora Station Renovations	419,000	0	0	21,200	397,800	419,000	5.1%	Spent/committed by 2003 - construction in fall 2003
2002	5120292142	Route Optimization Software	150,000	150,000	0	4,704	145,296	0	3.1%	Spent/committed by end of 2003 - Implementation Jan. 2004
2002	5120290121	Glanbrook Landfill Rdway Const	203,000	0	0		203,000	203,000	0.0%	Spent/committed by end of 2003 after construction.
2002	5120241134	Waste Management Centre of Excellence	75,000	0	0		75,000	75,000	0.0%	To be developed in 2003 - spent/committed by end of 2003
			71,278,000	*18,935,450*	*20,309,782*	*13,857,910*	*37,110,308*	*52,342,550*	*47.9%*	
	Cemetery									
2001	2110141004	Office Renovations	25,000	25,000	0	0	25,000	0	0.0%	Estimated completion winter 2003
2001	2110157005	Data Mapping & Computer	250,000	250,000	0	0	250,000	0	0.0%	Estimated completion 2006
2002	2270253102	Forestry-Removal of Wood Chips	180,000	180,000	154,397	0	25,603	0	85.8%	Substantially completed; expect 100% spending
2002	2270253118	Urban Forest Management Plan	50,000	50,000	0	0	50,000	0	0.0%	Estimated completion winter 2003
2002	2270253121	Purch Aerial Bucket-Forest	175,000	175,000	0	0	175,000	0	0.0%	Estimated completion winter 2003
			680,000	*680,000*	*154,397*	*0*	*525,603*	*0*	*22.7%*	

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		Design & Construction								
2002	3769951001	Mountain Police Station - Desgn & Const	11,000,000	90,000	2,114,548	0	8,885,452	10,910,000	19.2%	Construction 25% complete; complete Oct. 2003
2003	7500341100	South Mtn Complex-New Library	400,000	400,000	0	0	400,000	0	0.0%	Design begin May-Sept 2003; complete March 2004
2003	8200303101	Bay St Pedestrian Imp-Main to Cannon	410,000	410,000	0	0	410,000	0	0.0%	Design stage complete 2003; Ph 1 construction 2003;Ph 2 construction 2004
2003	8200303102	King St Ped Imp-James to Bay	217,000	217,000	0	0	217,000	0	0.0%	Design stage complete 2003; construction 2004
2003	8200303110	King Wm Imp-James to Catherine	2,051,000	0	0	0	2,051,000	2,051,000	0.0%	Design stage complete 2003; construction 2004
2003	8200303111	Hughson St-Hunter to Rebecca	2,213,000	0	0	0	2,213,000	2,213,000	0.0%	Design stage complete 2003; construction 2004
2002	8100203100	Master plan-Bay Cannon et al	2,882,000	752,000	336,167	0	2,545,833	2,130,000	11.7%	Construction in summer 2003, on budget
2000	6000051001	Wentworth Lodge Recon - Phase II-IV	20,410,000	1,599,000	132,444	0	20,277,556	18,811,000	0.6%	Construction tender fall 2003; completion 2006
1997	6009751001	Macassa Lodge-Ph 3&4 Renovations	21,716,300	21,967,648	21,568,261	0	148,039	(251,348)	99.3%	Substantially completed; final deficiencies o/s
2001	4030103100	Ferguson-Lights & Streetscping	400,000	400,000	35,360	0	364,640	0	8.8%	Design stage complete 2003; construction 2004
2000	4140003002	Downtown Linkages & Waterfront	350,000	350,000	256,227	0	93,773	0	73.2%	Signage estimated completion late summer 2003
2000	4140003003	Ferguson Av-Pedestrian Bike Lane	1,001,000	1,001,000	953,883	0	47,117	0	95.3%	Substantially completed, deficiencies o/s; on budget
2000	4140003004	Restore the Core	187,000	187,000	127,680	0	59,320	0	68.3%	Millenium wall estimated completion fall 2003
2001	4240103100	2001 Downtown Hamilton Init	1,600,000	1,587,215	1,403,240	0	196,760	12,785	87.7%	Substantially completed, deficiencies o/s; on budget
1999	4249955036	Downtown Hamilton Improvemment	2,059,510	205,510	1,977,989	0	81,521	1,854,000	96.0%	Property purchase, public art oustanding
1998	4249855043	Downtown Hamilton Improve Ph 2	1,150,000	1,640,490	1,251,907	0	(101,907)	(490,490)	108.9%	Property purchase, public art oustanding
2002	7400241105	Station 1 Renovations	4,272,000	2,000,000	273,938	0	3,998,062	2,272,000	6.4%	Currently being tendered; complete March 2005
2001	7400141010	Station 1-Admin and Prevention	728,000	0	607,420	0	120,580	728,000	83.4%	Deficiencies and final payments outstanding
			73,046,810	***32,806,862***	***31,039,063***	***0***	***42,007,747***	***40,239,948***	***42.5%***	
		Parks								
2003	4400349100	Stair Replace & Install	158,000	158,000	0	0	158,000	0	0.0%	Estimated completion winter 2003
2003	4400349101	Pathway Resurfacing	120,000	120,000	0	0	120,000	0	0.0%	Estimated completion winter 2003
2003	4400349102	Sportsfield Rehabilitation	75,000	75,000	0	0	75,000	0	0.0%	Estimated completion winter 2003
2003	4400349103	Court Rehabilitation & Upgrade	70,000	70,000	0	0	70,000	0	0.0%	Estimated completion winter 2003
2003	4400349104	Parks-Field Lighting Replace	163,000	163,000	0	0	163,000	0	0.0%	Estimated completion winter 2003
2003	4400349105	Cherry Beach - Erosion of Bank	75,000	75,000	0	0	75,000	0	0.0%	Estimated completion winter 2003
2003	4400349106	Rail Trail-Slope Stabilization	72,000	72,000	0	0	72,000	0	0.0%	Estimated completion winter 2003
2003	4400349107	Replace Park Fencing	65,000	65,000	0	0	65,000	0	0.0%	Estimated completion winter 2003
2003	4400349108	Battlefield Creek-Bridge Repairs	120,000	120,000	0	0	120,000	0	0.0%	Estimated completion winter 2003
2003	4400349109	Bayfront Parking Lot - Walkway	340,000	340,000	0	0	340,000	0	0.0%	Estimated completion winter 2003
2003	4400351100	Beach Groomer Fleet	144,000	144,000	0	0	144,000	0	0.0%	Estimated completion winter 2003
2003	4400352100	Playgrounds-CSA Standards	400,000	400,000	0	0	400,000	0	0.0%	Estimated completion winter 2003
2003	4400352101	Pier 4-Tugboat Upgrades	140,000	140,000	0	0	140,000	0	0.0%	Estimated completion winter 2003
2003	4400352102	Park Regulations	75,000	75,000	0	0	75,000	0	0.0%	Estimated completion winter 2003
2002	4400249109	GL Homestead Brackets for Lights	30,000	30,000	17,510	0	12,490	0	58.4%	Substantially completed; minimal surplus
2002	4400249112	Victoria Park Backstop Replace	40,000	40,000	13,351	0	26,649	0	33.4%	Estimated completion fall 2003
2002	4400249114	Harbour West Marina Breakwall	90,000	90,000	34,632	0	55,368	0	38.5%	Estimated completion fall 2003
2002	4400249118	Sam Lawrence Park Renovations	50,000	50,000	0	0	50,000	0	0.0%	Estimated completion fall 2003
2002	4400249120	FL Sheffield Park Rep Backstops	15,000	15,000	0	0	15,000	0	0.0%	Estimated completion summer 2003

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	Parks Con't									
2002	4400249121	Mud St-Island Improvements	75,000	30,000	6,535	0	68,465	45,000	8.7%	Estimated completion fall 2003
2002	4400252101	Playground Retrofit Various Pk	400,000	400,000	377,315	0	22,685	0	94.3%	Project ongoing - no variance expected
2001	4400150112	FL Courtcliffe Pk Development	70,000	70,000	34,889	0	35,111	0	49.8%	Estimated completion winter 2003
2001	4400152003	AN Playground App Replace	60,000	60,000	49,099	0	10,901	0	81.8%	Estimated completion winter 2003
2003	4400356100	Desj Canal Walkway-Emerg Plan	240,000	240,000	0	0	240,000	0	0.0%	Project underway; completion into 2004
2003	4400356101	Shaver Estates Park Development	385,000	385,000	0	0	385,000	0	0.0%	Purchase pending; estimated completion 2004
2003	4400356102	Plastimet Site-Park Development	640,000	640,000	0	0	640,000	0	0.0%	Design stage complete 2003; construction 03/04
2003	4400356103	Leisure Park-Development	580,000	530,000	0	0	580,000	50,000	0.0%	Design in progress; construction fall 2003
2003	4400356104	Cherry Beach Development	120,000	120,000	0	0	120,000	0	0.0%	Ongoing land acquisition and development to 2010.
2003	4400356106	Kopperfield-Park Development	50,000	50,000	0	0	50,000	0	0.0%	Estimated completion fall 2003
2003	4400356107	Homebrook Park-Multi-Purpose Ct	50,000	50,000	0	0	50,000	0	0.0%	Estimated completion fall 2003
2003	4400356108	Ferris Park-Bocce Building	140,000	140,000	0	0	140,000	0	0.0%	Estimated completion Nov. 2003
2003	4400356109	Scenic Waterfall Program	500,000	0	0	0	500,000	500,000	0.0%	Design/tender drawing complete fall 2003
2003	4400356110	Skateboard Parks - Two	500,000	0	0	0	500,000	500,000	0.0%	Site selection in process by Culture & Rec
2003	4400356111	2003 Community Playgrounds	456,000	420,000	0	0	456,000	36,000	0.0%	Tender closed Report to Council Pending
2003	4400356112	Eleanor Park - Fitness Trail	99,000	74,000	0	0	99,000	25,000	0.0%	Estimated completion fall 2003
2003	4400356113	Diamond Lights-Binbrook	100,000	80,000	0	0	100,000	20,000	0.0%	Estimated completion fall 2003
2002	4400206102	Discovery Centre Streetscaping	750,000	500,000	73,704	0	676,296	250,000	9.8%	Design stage underway; HWT lead; spring 2004 completion
2002	4400249122	Mountainview Park Walkway	18,000	0	0	0	18,000	18,000	0.0%	Estimated completion summer 2003
2002	4400252108	Community Playgrounds Dev	161,000	171,000	159,225	0	1,775	(10,000)	98.9%	Substantially completed; finalize June 2003
2002	4400256100	Billy Sherring Park Soccer Fields	1,100,000	1,100,000	145,944	0	954,056	0	13.3%	Phase 1 complete June; Phase 2 complete fall
2002	4400256103	SC Heritage Green Com Sports Park	3,995,000	3,995,000	1,382,549	0	2,612,451	0	34.6%	Tenders complete June; construction begin summer
2002	4400256104	AN Shaver Estates Park Develop	615,000	615,000	26,730	0	588,270	0	4.3%	Awaiting site plan approval; purchase pending
2002	4400256105	H & B Warden Park Creek Realign	28,000	28,000	590	0	27,410	0	2.1%	Tender in spring 2003; completion fall 2003
2002	4400256106	AN James Smith Park Development	525,000	525,000	8,462	0	516,538	0	1.6%	Entry feature $20k; land purchase will not proceed.
2002	4400256107	SC Whitedeer Park Dv School Bd	99,000	99,000	4,270	0	94,730	0	4.3%	Trail completion fall 2003; parking lot complete
2001	4400103020	Plastimet Site Redevelopment	160,000	160,000	10,363	0	149,637	0	6.5%	Design work complete 2003; $100k under budget due to charges to other Plastimet account
2001	4400106100	Ham Beach Recreation Trail Dev	2,130,000	1,036,842	500,000	0	1,630,000	1,093,158	23.5%	Substantially complete, HWT lead; finalize June
2001	4400149103	Dieppe Memorial Park	420,000	0	17,952	0	402,048	420,000	4.3%	Tender closed; completion August 2003
2001	4400149111	DU Parks Irrigation System	25,000	25,000	1,250	0	23,750	0	5.0%	Installation in fall 2003
2001	4400150001	Park Development & Redevelop	600,000	607,191	225,105	0	374,895	(7,191)	37.5%	Projects ongoing - estimated completion fall 2003
2001	4400150105	SC Parkland Purchase-Annual Program	200,000	200,000	49,895	0	150,105	0	24.9%	Ongoing land acquisition for sports park
2001	4400150108	SC Waterfront Parkland Acquire	50,000	50,000	3,000	0	47,000	0	6.0%	Cherry Beach land acquisition as available
2001	4400150113	FL New Leisure Park	65,000	65,121	45,621	0	19,379	(121)	70.2%	Design in progress; completion summer 2003
2001	4400150114	GL Kopperfield Playground	85,000	85,000	76,419	0	8,581	0	89.9%	Substantially completed; finalize spring 2003
2001	4400152002	Playstructure Redevelopment	300,000	319,392	209,243	0	90,757	(19,392)	69.7%	Projects ongoing - estimated completion fall 2003
2001	4400156001	Rosedale Park-New Bocce Courts	584,000	564,000	250,616	0	333,384	20,000	42.9%	Substantially complete; finalize June 2003
2001	4400156100	Additional Bocce Facilities	226,000	226,000	204,774	0	21,226	0	90.6%	Substantially completed; restoration work o/s
2001	4400156106	SC Winona Park	20,000	40,009	20,494	0	(494)	(20,000)	102.5%	Estimated completion May 2003, on budget
2000	4400052002	Park Development and Redevelop	600,000	658,400	585,347	0	14,653	(58,400)	97.6%	Projects ongoing - estimated completion fall 2003
2000	4400054002	Parkdale Park	300,000	300,000	47,019	0	252,981	0	15.7%	Estimated completion fall 2003

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	Parks Con't									
2000	4400054003	East Hamilton Escarpment Steps	687,000	687,000	60,978	0	626,022	0	8.9%	Estimated completion fall/winter 2003
2000	4400054004	Park Corridor Development	90,000	90,000	0	0	90,000	0	0.0%	Temporarily on hold; public meeting o/s
2000	4400054005	Red Hill Remaining Projects	592,000	592,000	0	0	592,000	0	0.0%	Project scope definition underway.
2000	4400056311	AN Meadowlands Park	1,213,000	1,212,847	47,121	0	1,165,879	153	3.9%	Design stage underway; estimated completion 2004
2000	4480050046	Park Development (Various)	0	86,221	62,538	0	(62,538)	(86,221)	N/A	Substantially completed; finalize June 2003
2000	4920049600	GL New Cemetery	499,160	499,160	295,376	0	203,785	0	59.2%	Entrance feature in design stage; fall '03 completion
1999	4409954044	1999 Park Development & Redevelop	600,000	450,000	453,059	0	146,941	150,000	75.5%	Projects ongoing - estimated completion fall 2003
1999	4409954070	SC Jackson House	1,823,000	1,218,344	1,016,641	0	806,359	604,656	55.8%	Project options being reviewed
1999	4489956067	SC Fifty Pt Neighbourhood Park	747,000	746,807	0	0	747,000	193	0.0%	Land acquisition for Winona park lakefront ongoing
1999	4489956069	SC Waterfront Parks Development	195,000	194,598	7,006	0	187,994	402	3.6%	Ongoing land acquisition for sports park
1998	4489856065	SC Highland Stage #2	246,000	266,868	216,833	0	29,167	(20,868)	88.1%	Estimated completion fall 2003
1992	4409254005	T B Mcqueston Park	2,115,530	2,034,859	2,042,557	0	72,973	80,671	96.6%	Final work - lights installed June/July 2003
1987	4408710002	Bike Paths-Playscapes-Ph 3 & 4	660,000	663,250	573,053	0	86,947	(3,250)	86.8%	Consulting study complete 2003; construct 2004
1997	4509755037	Downtown Phase-Ferg Mast Plan	780,000	780,000	482,053	0	297,947	0	61.8%	Project ongoing - construction complete 2004
1994	4529405001	Crown Point E-Mcanulty-Phase1	400,000	400,000	333,003	0	66,997	0	83.3%	Final work - lights installed fall 2003
			30,410,690	*26,822,900*	*10,172,119*	*0*	*20,238,571*	*3,587,790*	*33.4%*	
	Facilities									
2003	3540341101	Asbestos Management Program	150,000	150,000	0	0	150,000	0	0.0%	Project ongoing Q4 2003
2003	3540341102	Town Halls-Building Code Rep	100,000	100,000	0	0	100,000	0	0.0%	Completion target Q2 2004
2003	3540341103	Community Buildings-Roof Mgmt	500,000	500,000	0	0	500,000	0	0.0%	Completion target Q1 2004
2003	3540341104	Barrier Free Design Bill 125	250,000	250,000	0	0	250,000	0	0.0%	Project scope being determined in consultation with Barrier Free Comm.
2003	3540341105	Central Lib-Carpet Replace 2-6	100,000	100,000	0	0	100,000	0	0.0%	Tender close May; estimated completion Dec 2003
2003	3540341106	Security Audit	200,000	200,000	0	0	200,000	0	0.0%	Completion date Q3 2004
2003	3540341107	Pilot Proj-Alternative Ice Sol	285,000	285,000	0	0	285,000	0	0.0%	Programme requirements being established with C&R
2003	3540341108	City Hall Renovations-First Floor	160,000	160,000	0	0	160,000	0	0.0%	Project currently in design stage. Completion Q4 2003
2003	3540341109	Mechanical Refrigeration-Code Comp	120,000	120,000	0	0	120,000	0	0.0%	Completion Q2 2004
2003	3540341110	Ivor Wynne-Blding Survey	100,000	100,000	0	0	100,000	0	0.0%	Ongoing Q4 2003
2003	3540341111	CC & HP-Boiler Sensor	50,000	50,000	0	0	50,000	0	0.0%	In negotiations with HECFI
2003	3540341112	Ivor Wynne-Turf Replacement	1,500,000	1,500,000	0	0	1,500,000	0	0.0%	AWARD - June 1, 2003 completion date
2003	3540341113	Sackville-Bleacher & Park Lot	470,000	420,000	0	0	470,000	50,000	0.0%	Completion Q1 2004
2003	3540355100	Asset Mgmt-Facilities Audits	500,000	500,000	0	0	500,000	0	0.0%	Completion Q4 2004
2003	7100354100	Olympic Arena-Roof Replace	120,000	90,970	0	0	120,000	29,030	0.0%	Project scope being determined
2003	7100354101	Brewster Pool Repairs	80,000	60,650	0	0	80,000	19,350	0.0%	Project scope being determined
2003	7100354103	Dundas Valley-Resurface Pool	80,000	60,650	0	0	80,000	19,350	0.0%	Project scope being determined
2002	3540241100	CUP Cooling Tower Recondition	120,000	94,000	19,066	0	100,934	26,000	15.9%	Project in commissioning stage
2002	3540241101	Forecourt Temp Landscaping	157,000	157,932	148,009	0	8,991	(932)	94.3%	Substantially completed
2002	3540241102	Asbestos Management Program	150,000	150,000	71,746	0	78,254	0	47.8%	Estimated completion Q4 2003
2002	3540241103	Mechanical Refrigeration Rooms Code Comply	120,000	120,000	2,371	0	117,629	0	2.0%	Estimated completion Q3 2004
2002	3540241104	Roof Replacement Program 2002	300,000	300,000	230,615	0	69,385	0	76.9%	Ongoing

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			a	b	c	d	e=a-c-d	f=(a-b)	g=(c+d)/a	
	Facilities Con't									
2002	4400241108	Sports Park Field Houses	175,000	175,000	0	0	175,000	0	0.0%	Estimated completion Q1 2004
2002	7100241103	Dundas Arena Replace Floor	500,000	500,000	26,163	0	473,837	0	5.2%	TENDER CLOSED - Additional 85 K approved by Council Sept 03 completion date
2001	3540141100	City Hall Retrofit	3,758,000	3,757,068	376,625	0	3,381,375	932	10.0%	RFP to COW May 20th
2001	3540141101	EOC Reallocate-Part Of Retro Fit	0	0	98,554	0	(98,554)	0	N/A	On going Q4 2003
2001	3540155020	Facilities Mtnce & Renovations	500,000	500,000	137,928	0	362,072	0	27.6%	Project ongoing - Q1 2004
2001	4400149107	SC Various Parking Lots-Paving	59,000	59,000	1,030	0	57,970	0	1.7%	On going Q4 2003
2001	7100141100	Parkdale Pool Renovations	20,000	20,000	0	0	20,000	0	0.0%	Hold pending technical review
2000	3540041001	Asbestos Mgt Program (1921001)	200,000	312,649	312,649	0	(112,649)	(112,649)	156.3%	Under review F&F Director
2000	3540041003	Roof Mgt-Facilities	285,000	0	153,960	0	131,040	285,000	54.0%	Under review F&F Director
2000	3540041125	Facilities Conserve Prog-Transp	0	91,605	0	0	0	(91,605)	N/A	Under review F&F Director
2000	3540041505	Facilities Capital Conserve Pr	0	40,293	0	0	0	(40,293)	N/A	Under review F&F Director
2000	3540050900	City Owned Property's-Appraise	0	309,579	334	0	(334)	(309,579)	N/A	Under review F&F Director
1999	3549941073	West Ave School-Retrofit Heating	50,000	0	35,353	0	14,647	50,000	70.7%	Estimated completion Q1 2004
1997	3549741039	125 Barton-Embankment Stabilization	275,000	275,000	262,548	0	12,452	0	95.5%	Estimated completion Q2 2003
2001	2110155033	FAC-RECAPP	157,000	157,000	32,134	0	124,866	0	20.5%	Facilities audit ongoing - estimated completion Q4
2001	2110155034	FAC-ARCHIBUS-CAFM	130,000	130,000	168,221	0	(38,221)	0	129.4%	Project ongoing - to be reviewed by Director
2001	2110155035	FAC-Utility Management	157,000	157,000	6,097	0	150,903	0	3.9%	Project ongoing - to be reviewed by Director
2001	2110155036	FAC-ASD Review	145,000	145,000	4,809	0	140,191	0	3.3%	Project ongoing - to be reviewed by Director
2001	2110155037	FAC-Data Collection	100,000	100,000	7,731	0	92,269	0	7.7%	Project ongoing - to be reviewed by Director
			12,123,000	***12,198,396***	***2,095,945***	***0***	***10,027,055***	***(75,396)***	***17.3%***	
	Culture & Recreation									
2003	7100304100	Scourge Ships Surveillance Sys	140,000	90,000	0	0	140,000	50,000	0.0%	In development; estimated completion Sept. 2003
2003	7100341100	South Mountain Complex New Facility	200,000	200,000	0	0	200,000	0	0.0%	Design stage to begin summer 2003
2003	7100341101	Heritage Curatorial Centre	1,500,000	0	0	0	1,500,000	1,500,000	0.0%	Project in development; land acquisition req'd
2002	7060203100	Streetscaping-Pre Const Costs	917,000	917,000	235,495	0	681,506	0	25.7%	Design stage underway; est. completion fall 2003
2002	7100241105	Hamilton Walker Outdoor Pool	1,360,000	1,100,000	27,310	0	1,332,690	260,000	2.0%	Design complete; tender summer 2003; complete 2004
2002	7100249100	Purchase Benetto School	930,000	930,000	919,293	0	10,707	0	98.8%	Purchase completed
2002	7100249110	Steam Museum-Downstream Exhibits	300,000	29,730	27,815	0	272,185	270,270	9.3%	In developmental; estimated completion Sept. 2003
2002	7100257101	CLASS System Update	715,000	715,000	20,610	0	694,390	0	2.9%	Project is 40% complete
2002	7100257102	Digitization Project Museums	288,000	2,000	0	0	288,000	286,000	0.0%	Project in development
2002	7100258106	Dundurn Castle Landscape Restore	1,600,000	787,000	81,860	0	1,518,140	813,000	5.1%	Estimated completion winter 2003
2002	7100258107	Early Years Challenge Fund	16,000	5,830	1,766	0	14,234	10,170	11.0%	Project in development; 2004 completion
2001	7100141101	Battlefield Archeology	30,000	0	0	0	30,000	30,000	0.0%	In developmental; estimated completion Sept. 2003
2000	7100041003	Hamilton East Kiwanis	3,600,000	2,391,930	962,768	0	2,637,232	1,208,070	26.7%	60% construction complete; final Sept 03; on budget
2000	7100054003	Multi-pad Arena-Mohawk Sports	0	0	45,222	0	(45,222)	0	N/A	On hold - review by Task Force
1999	7099958001	AN Tisdale House	124,000	124,096	103,647	0	20,353	(96)	83.6%	Project on hold - require additional funds to proceed
1999	7109941066	Riverdale Recreation & Seniors	4,738,000	300,000	4,467,337	0	270,663	4,438,000	94.3%	Remedial site work completed August 2003
1999	7109941074	Whitehern Stable Bldg-Barrier	420,000	420,000	0	0	420,000	0	0.0%	In development; estimated completion Dec. 2003
1999	7109955040	Asset Management - Recreation	2,575,000	2,252,682	2,519,743	0	55,257	322,318	97.9%	Substantially completed; finalize June 2003

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YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET a	ACTUAL REVENUES b	ACTUAL EXPENDITURES c	COMMITMENTS d	AVAILABLE BALANCE e=a-c-d	FINANCING REQUIRED TO BUDGET f=(a-b)	% COMPLETE g=(c+d)/a	VARIANCE EXPLANATION
	Culture & Recreation Con't									
1999	7109955042	Risk Man-Various Facilities 99	360,000	360,000	282,130	0	77,870	0	78.4%	Project ongoing.
1997	7109741048	Children's' Museum-Improvements	75,000	75,000	63,969	0	11,031	0	85.3%	In development; estimated completion Sept. 2003
1997	7109753031	War Of 1812 Trail Tourist Book	15,000	15,000	0	0	15,000	0	0.0%	In development; estimated completion Dec. 2003
1997	7109755035	Public Art Program	35,000	35,000	10,133	0	24,867	0	29.0%	In development; estimated completion Oct. 2003
1988	7108804002	Hamilton-Scourge Lab Facility Equip	150,000	153,762	118,877	0	31,123	(3,762)	79.3%	In development; estimated completion Sept. 2003
			20,088,000	*10,904,030*	*9,887,975*	*0*	*10,200,025*	*9,183,970*	*49.2%*	
	Red Hill Valley Project									
	4060087001	Expressway - Land Purchases	58,768,000.00	888,611.12	58,798,126.49	0.00	(30,126)	57,879,389	100.1%	Ongoing over life of project
	4060087002	Expressway - Property Mtnce	2,669,000.00	2,442,832.51	2,617,004.57	0.00	51,995	226,167	98.1%	Ongoing over life of project
	4060087003	Expressway - Completed Works	133,147,000.00	0.00	131,655,046.67	0.00	1,491,953	133,147,000	98.9%	Ongoing over life of project
	4060087004	Expressway Capital Holding Acct	10,821,060.00	253,263,052.17	11,651,278.85	0.00	(830,219)	(242,441,992)	107.7%	Ongoing over life of project
	4060087005	Dartnall Rd Monitoring	130,000.00	0.00	141,881.92	0.00	(11,882)	130,000	109.1%	Ongoing over life of project
	4060087006	Signs-MTO	677,000.00	0.00	150,611.98	0.00	526,388	677,000	22.2%	Ongoing over life of project
	4060087007	North-South Holding	22,126,000.00	0.00	40,003.90	0.00	22,085,996	22,126,000	0.2%	Ongoing over life of project
	4060087008	Administration Holding Account	12,997,000.00	8,487,090.47	11,639,861.30	0.00	1,357,139	4,509,910	89.6%	Ongoing over life of project
	4060087009	Items Not Eligible For Subsidy	6,098,000.00	0.00	6,798,671.52	0.00	(700,672)	6,098,000	111.5%	Ongoing over life of project
	4060088001	Design-Detail Landscape Archit	643,000.00	0.00	438,851.65	0.00	204,148	643,000	68.3%	Ongoing over life of project
	4060088002	Environmental Studies	2,641,000.00	0.00	822,012.28	0.00	1,818,988	2,641,000	31.1%	Ongoing over life of project
	4060088003	EA Exemption Order N-S	5,223,000.00	0.00	4,880,052.22	0.00	342,948	5,223,000	93.4%	Ongoing over life of project
	4060088004	Preliminary Design North-South	397,000.00	0.00	416,145.75	0.00	(19,146)	397,000	104.8%	Ongoing over life of project
	4060088005	Design, North-South (Philips)	2,231,000.00	0.00	1,725,808.06	0.00	505,192	2,231,000	77.4%	Ongoing over life of project
	4060088006	Design, Mud Street (Parker)	1,735,000.00	0.00	1,127,625.40	0.00	607,375	1,735,000	65.0%	Ongoing over life of project
	4060088007	Design, 403 Interchange (Parker)	1,498,000.00	88,570.00	1,467,611.99	0.00	30,388	1,409,430	98.0%	Ongoing over life of project
	4060088008	Design,North-Sth (McCormRank)	2,605,000.00	0.00	1,988,244.53	0.00	616,755	2,605,000	76.3%	Ongoing over life of project
	4060088009	Geotech-Brampton To Glencastle	243,000.00	0.00	162,082.76	0.00	80,917	243,000	66.7%	Ongoing over life of project
	4060088010	Geo, Glencastle-Pritchrd-403IC	312,000.00	0.00	334,641.63	0.00	(22,642)	312,000	107.3%	Ongoing over life of project
	4060088011	Studies, Burlington Street IC	173,000.00	0.00	108,005.21	0.00	64,995	173,000	62.4%	Ongoing over life of project
	4060089001	Noise Wall Additions - LINC	250,000.00	0.00	212,380.97	0.00	37,619	250,000	85.0%	Ongoing over life of project
	4060089002	Miscellaneous Construction	1,106,000.00	45,000.00	1,063,273.42	0.00	42,727	1,061,000	96.1%	Ongoing over life of project
	4060089003	Construction-403 Interchange	19,539,000.00	592,646.01	17,515,028.37	0.00	2,023,972	18,946,354	89.6%	Ongoing over life of project
	4060089004	Mud Street Interchange	5,658,000.00	1,091,322.77	5,593,176.73	0.00	64,823	4,566,677	98.9%	Ongoing over life of project
	4060089005	Const, CN Grade Separation	550,000.00	0.00	43,898.30	0.00	506,102	550,000	8.0%	Ongoing over life of project
	4060089006	Const-Traffic Charges	600,000.00	0.00	106,982.61	0.00	493,017	600,000	17.8%	Ongoing over life of project
			292,837,060	*266,899,125*	*261,498,309*	*0*	*31,338,751*	*25,937,935*	*89.3%*	
	TOTAL PUBLIC WORKS		*703,940,211*	*505,100,453*	*424,203,072*	*38,557,027*	*241,180,112*	*198,839,758*	*65.7%*	

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YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET a	ACTUAL REVENUES b	ACTUAL EXPENDITURES c	COMMITMENTS d	AVAILABLE BALANCE e=a-c-d	FINANCING REQUIRED TO BUDGET f=(a-b)	% COMPLETE g=(c+d)/a	VARIANCE EXPLANATION
PLANNING & DEVELOPMENT										
	Long Range Planning									
2003	8200303100	King St Master Plan	100,000	100,000	0	0	100,000	0	0.0%	ToR have been prepared and will be let out for quotes. Completion by Q3, 2003.
2003	8200303103	Ferg Ave MP Imp Main to Hunter	90,000	90,000	0	0	90,000	0	0.0%	Move forward to Public Works for future reporting (Open Space Development) .
2003	8300355100+ 8109555019+ 8100055001 + transition approve proj 2110155023 combine projects	LRP&D - OP & Zoning Reform	4,290,000	4,217,490	314,588	31,143	3,944,270	72,510	8.1%	Project was restructured and re-financed via Council approval of PD02179 - Building a Stronger Foundation - to integrate with GRIDS project. Total project costs for 2003-2008 approved to be $5.985M. Work commenced in Feb 03, with multi-phase project del
2002	8100255101	Meadowlands - Neighbourhood Secondary Plan	75,000	40,000	0	0	75,000	35,000	0.0%	Ongoing - Work is expected to be completed summer of 2003. A reconciliation of staffing costs will be made at the end of the project.
2002	8100255102	Waterdown East Secondary Plan	150,000	75,000	0	0	150,000	75,000	0.0%	Terms of Reference have been prepared for North Waterdown and currently working with property owners to select a consultant. Estimated completion in Fall 2004. Work on East Waterdown to follow.
2002	8300208101	West Harbour Design Strategy	178,000	178,000	74,704	90,934	12,362	0	93.1%	Development Strategy to be presented to Council in June 2003. The project will be complete in Spring 2004.
2002	8200203103	Downtown Streets Master Plan	250,000	250,000	72,432	35,045	142,523	0	43.0%	Project is being finalized and will be completed in Q 2 2003
2002	8200203101	Hughson Street Master Plan Implementation	0	0	0	0	0	0	N/A	Master plan component will be completed Q 2 2003.
2002	8200203102	King William Master Plan (the Implementation DSP portion of $228k has been transferred to Comm Serv)	60,000	60,000	2,166	0	57,834	0	3.6%	This project has 2 components 1st is the completion of master plan ($60K) by P & D. This work is being finalized and will be completed in Q2 2003 . The 2nd component is the implementation being administered by Comm Serv Original ($228k) was transferre
2001	8090149100	Major Gateways to City Phases	100,000	100,000	0	0	100,000	0	0.0%	Project delayed by Council - approved work priorities for 2002. TOR are complete and RFP has been issued. For completion in Q 3 2003
1996	8099655601	Hamilton Wentworth Air Quality Initiatives	184,281	233,586	170,742	0	13,539	(49,305)	92.7%	The remaining funds represent the Dubai award funds. A strategy for the use of this funds is under preparation and will be presented to Council summer 2003. Work will be undertaken in 2004.
2000	8100055003	Zoning By-Law Review	120,000	120,000	67,744	0	52,256	0	56.5%	This account was established for the former City of Hamilton. The Zoning By-law review was put on hold in favour of a new comprehensive zoning by-law that is currently under way. The remaining funds will be used as part of new capital budget submission fo
2000	8100055002	Digital Imaging of Zoning Maps	300,000	300,000	15,350	177,960	106,690	0	64.4%	Project is underway and will be complete in Q 2 2003.
2000	8100055005	Neighbourhood Plan Review	100,000	100,000	3,894	0	96,106	0	3.9%	Work is currently underway on Ainsliewood/Westale Secondary Plan and will be complete Fall 2003. Other Secondary Plan work to follow.
1998	8109855032	Heritage Studies	32,000	32,000	19,639	0	12,361	0	61.4%	Reserve account for special heritage studies.
1998	8109855045	Hamilton Beach Exhibition	10,000	32,511	21,246	0	(11,246)	(22,511)	212.5%	Grant monies rec'd from Minister of Cdn Heritage. Addn't funds credited to project to be reviewed as may belong to another project. To be carried over to 2003. NOTE: THIS PROJECT OF INTERPRETIVE PLAQUES WAS COMPLETED IN 2001.
1998	8109855802	Vision 2020 Progress Team	0	38,319	15,640	0	(15,640)	(38,319)	N/A	The funds are to used for the implementation of the Vision 2020 communication strategy, which is currently being prepared and will continue into 2003/04.
1999	8109955004	Highway # 8 Urban Design	0	27,245	0	0	0	(27,245)	N/A	Residual funds from Downtown Capital projects of the former City of Stoney Creek. Recommended 2003 Capital Budget includes new allocation of $150K for further planned urban design projects in Stoney Creek. These residual funds will be added to that 2003
2001	3620155104	Industrial Bus Park Review	350,000	350,000	196,045	64,802	89,154	0	74.5%	Phase 1 - Development Strategy and Implementation Plan to be completed in June 2003. Phase 1 was originally to have been completed by year end 2002. Project timing was extended as it became apparent that a more comprehensive analysis was required than o
2002	8100255103	Bullocks Heritage Conservation Study	0	6,600	0	0	0	(6,600)	N/A	Former Town of Flamborough did not complete HCD study. Project to be completed by Q3 2004.

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YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET	ACTUAL REVENUES	ACTUAL EXPENDITURES	COMMITMENTS	AVAILABLE BALANCE	FINANCING REQUIRED TO BUDGET	% COMPLETE	VARIANCE EXPLANATION
			a	b	c	d	e=a-c-d	f=(a-b)	g=(c+d)/a	
		Long Range Planning Con't								
2002	8300255101	SC Urban Expansion Studies	71,000	71,000	0	56,628	14,372	0	79.8%	These monies will be used for secondary planning studies as it relates to urban boundary expansion.
2002	8300255100	Waste Disposal Recycling Site	54,000	54,000	0	0	54,000	0	0.0%	The project has been delay due to shortages in staff time due to competing project demands. The works should commerce later in 2003 with works carrying over to 2004.
			6,514,281	*6,475,751*	*974,190*	*456,512*	*5,083,579*	*38,530*	*22.0%*	
		Downtown Renewal								
2003	8200303104	Walnut Street Laneway Refurbish	150,000	150,000	0	0	150,000	0	0.0%	Laneway to be developed upon successful acquisition of rear of properties fronting on King Street East - anticipated to be completed by year end.
2003	8200303105	Suburban Downtowns-Improvement	250,000	250,000	0	0	250,000	0	0.0%	C.O.W. approved allocation of $250K at its meeting May 6th. Projects anticipated to be completed by year end.
2003	8200303106	DR - Stoney Creek - Downtown	150,000	150,000	0	0	150,000	0	0.0%	Art Sculptures to be created and installed by year end.
2003	8200203107	Development Urban Bank	2,300,000	50,000	50,000	35,045	2,214,955	2,250,000	3.7%	$50K provided to Downtown Partnership for development of a business plan. Staff report to Council in June 2003. Pending Council approval, monies will be allocated by year-end.
2003	8200355100	Commercial Assessments-BIA's	100,000	95,000	0	0	100,000	5,000	0.0%	Commercial assessments anticipated to be completed by year end.
2002	8200203104	Downtown Hamilton - Special Events ($50k) , Christmas Decorations - Al Dore ($50)	100,000	100,000	73,099	0	26,901	0	73.1%	Remaining monies will be spent by year end.
2002	8200203105	Strategy for Increasing Public Safety in the Downtown	50,000	50,000	0	0	50,000	0	0.0%	Task Force continuing its work on this initiative. Financial needs will to be determined by Spring 2003.
2002	8200203106	Downtown Zoning By-Law	478,000	478,000	0	0	478,000	0	0.0%	The funding for this project was derived from transfer from West Harbour Contaminated Sites Project. In addition $250k approved in 2003 capital budget. Project to be initiated in 2003/completed in 2004.
2002	8300208100	Commercial Property Improvement Grant Program	250,000	250,000	10,529	0	239,471	0	4.2%	Out of $250k , $188k has been committed to grant applicants who have applied and have qualified for the program. Applicants are given one year to complete work - due to weather most applicants proceeding with work in Spring of 2003
2001	4240103100	**2001 Downtown Initiatives (5 projects)**					0	0	N/A	
		1) City Views	166,000	166,000	160,000	0	6,000	0	96.4%	Completed at end of 2001
		2) King Street Streetscape - Bay to Queen	1,300,000	1,287,215	1,183,636	16,739	99,625	12,785	92.3%	Project completed - Public Works is managing the project.
		3) Restore the Core	50,000	50,000	39,603	0	10,397	0	79.2%	Events took place - monies to be charged to this account.
		4) Xmas Decorations (King St -Al Dore in CS)	20,000	20,000	20,000	0	0	0	100.0%	Christmas decorations purchased and installed and is fully spent.
		5) Plang Dept Admin	64,000	64,000	0	0	64,000	0	0.0%	Monies to be transferred to current budget to cover administration of projects under Restore The Core.
2001	4030103100	Ferguson - Lights & Streetscaping (Cannon &Wilson)	400,000	400,000	35,360	4,655	359,985	0	10.0%	Work anticipated to commence 2003 - depending on co-ordination with Hamilton Hydro.
1999	4669909212	Heritage Signing (SCR)	0	16,500	16,500	0	(16,500)	(16,500)	N/A	Project to be carried over to 2003
2001	2050105103	BIA projects to be reallocated (Incl 10K admin)	100,000	100,000	96,636	0	3,364	0	96.6%	Remaining monies to be transferred to current budget to cover administration for commercial assessments.
1999	4249955038	Commercial Improvement Program (BIA's)	120,000	120,000	48,182	4,154	67,664	0	43.6%	Various initiatives commenced in 2002 with completion of those initiatives anticipated by end of the year. Initiatives include murals, banners. Other projects expected past 2003.
1997	4509755037	Downtown Phase-Ferg Mast Plan	780,000	780,000	482,053	6,000	291,947	0	62.6%	This account was transferred to Community Services for implementation of Ferguson Avenue Project.
1987	4528705001	1987 To 1991 Programmes	1,031,735	210,419	1,532	0	1,030,203	821,316	0.1%	Funding for ongoing B.I.A. streetscape initiatives including the maintenance of banners. Original budget amount set up in late 90's before amalgamation based on revenues of numerous projects being set up in one project dept id and expenditures set
1988	4528803004	Jarvis Street Square	-	422,399	422,399	0	(422,399)	(422,399)	N/A	New banners for the Jarvis Square Clock tower were ordered however have not been supplied to date. Once banners are paid for account can be closed.
			7,859,735	*5,209,533*	*2,639,528*	*66,593*	*5,153,614*	*2,650,202*	*34.4%*	

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YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET a	ACTUAL REVENUES b	ACTUAL EXPENDITURES c	COMMITMENTS d	AVAILABLE BALANCE e=a-c-d	FINANCING REQUIRED TO BUDGET f=(a-b)	% COMPLETE g=(c+d)/a	VARIANCE EXPLANATION
	Development Division									
2003	8120355100	Share of Subdivision Costs	1,645,000	1,645,000	0	0	1,645,000	0	0.0%	To provide a provision for City Share of growth related & Oversizing of subdivisions and expenditures for this project dependent on
2002	8100255100	Mayor's Open for Opportunity Task Force	50,000	50,000	6,118	0	43,882	0	12.2%	The task force met and work is now completed . All the costs related to task force were absorbed by the Mayor's budget. The potential consultants and speakers that were originally planned to be hired were not needed, therefore, we not spend whole budge
2000	8100055006	West 5th Storm Infrastructure Study	175,000	175,000	33	0	174,967	0	0.0%	Funding originally approved for Mgmt Eng Design Work , however, project halted these funds were going to be diverted for Quad City Pad Arena site selection process. Work completed by Comm Serv approx. $38K not chgd to this project. The West the area stil
2003	8120141100	Unsubdivided Land Unallocated	626,850	626,843	0	0	626,850	7	0.0%	
2002	8120141101	Stoney Creek - Tree Planting	163,000	163,000	11,984	0	151,016	0	7.4%	This capital project was set up with fund transferred from the former City of Stoney Creek in order to meet existing obls to developers. Cash contributions were held until the developments were completed . Staff use to the funds to hire independent cont
2002	8120155102	Tandi Litigation- Block 9 (LS03004)	0	(30,000)	0	0	0	30,000	N/A	Confidential report to Council (LS03005). Status unknown
2001	2110157003	Comprehensive Review of Sign By-Law (Lic By-Law System)	300,000	300,000	0	0	300,000	0	0.0%	Report with terms of reference for RFP for consultant retention to be considered by Committee/Council in June 2003. Anticipate completion of sign by-law by third quarter 2003.
2001	2110155024	Infrastructure Cost Sharing Study	70,000	70,000	0	17,000	53,000	0	24.3%	AJ Clark consultants hired for this study in conjunction with work for Engineering Design Standards Manual . The work of the consultants was being done simultaneously with all costs to date charged to Eng Standards project dept id.
2001	2110157014	Dev Agreement Consolidation	20,000	20,000	0	0	20,000	0	0.0%	A substantial amount of work completed by in-house staff. All agreements are expected to be updated and streamlined by late 2003. Completion of projects could not be done until guidelines such as Eng Design and site plans had been completed. May requir
2001	2110157015	Engineering Standards Manual	60,000	60,000	33,655	0	26,345	0	56.1%	Project to be completed by fall 2003. Consultations with industry completed to Committee and Council April 2003. Proceed with site plan standards , Phase II .
2001	2110157016	Stormwater Management Guidelines	80,000	80,000	0	18,530	61,470	0	23.2%	This project is companion phase of Engineering Guidelines being worked on by staff in Public Works along with consultant assigned, Phillips Engineering . Project will be finished by spring 2004. There is $30k committed to PW for assistance with projec
2001	2110157017	Urban Design Standards & Site Plan	75,000	75,000	66,959	0	8,041	0	89.3%	Project near completion. To be completed by September 2003.
2001	2110157018	Electronic Draw Review - Software	20,000	20,000	0	0	20,000	0	0.0%	In process of developing protocols and standards of electronic transfers and review of drawings between consulting industry and Engineering staff. Low priority due to competing work plan demands with higher priority. Expect completion by end of 2004.
2001	2110157019	Implementation of Amanda	100,000	100,000	0	0	100,000	0	0.0%	Nothing done to date. There has been some initial strategy meetings . This project is labour intensive and requires dedicated Dev staff (cost of $30-$40k) to work on design aspects with outside consultants..
			3,384,850	***3,354,843***	***118,749***	***35,530***	***3,230,571***	***30,007***	***4.6%***	
	Building & Licensing									
2001	8090149101	50 Frederick Ave - Renovations	27,000	27,000	23,286	0	3,714	0	86.2%	Anticipate bill for legal fees not yet billed by Lawyer , therefore, balance to be carried forward from 2002.
2001	2110155001	Costing study - digital data conversion project / AKA Electronic document management system (EDMS)	100,000	100,000	44,050	57,233	(1,283)	0	101.3%	CMT delayed project start due to significant corporate implications regarding records management standards associated with this project. Project was initiated in November 2002 at a revised cost of $161,000. Phase 1 was completed in April 2003.
2001	2110157002	Digital data conversion project	1,500,000	1,500,000	1,052	60,083	1,438,865	0	4.1%	Phase 2 implementation plan will immediately result in RFP for consulting & data conversion services in July 2003. This will also include purchase and/or upgrade of document imaging hardware and software for Building the Building & Licensing Division. An
			1,627,000	***1,627,000***	***68,388***	***117,316***	***1,441,295***	***0***	***11.4%***	

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TAX PROGRAM CAPITAL PROGRAM
AS OF MARCH 31, 2003

YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET	ACTUAL REVENUES	ACTUAL EXPENDITURES	COMMITMENTS	AVAILABLE BALANCE	FINANCING REQUIRED TO BUDGET	% COMPLETE	VARIANCE EXPLANATION
			a	b	c	d	e=a-c-d	f=(a-b)	g=(c+d)/a	
	Housing									
2003	6290341100	HAPHI Partnership Fund	1,500,000	0	0	0	1,500,000	1,500,000	0.0%	Expected completion date is June 30, 2004. Delay was due to late start of the HAHPI Program
2003	6290341101	Housing Contribution-Future Fund	1,400,000	0	0	0	1,400,000	1,400,000	0.0%	Expected completion date is June 30, 2004. Delay was due to late start of the HAHPI Program
2003	6290341102	Housing Innovation Fund	100,000	0	0	0	100,000	100,000	0.0%	Expected to be completed by December 31, 2003 and funds will be fully utilized.
2003	8300355101	Tech Audit-Downloaded Housing	165,000	82,000	0	0	165,000	83,000	0.0%	Should be completed by June of 2004. Staffing capacity and extent of project has influenced completion date.
2001	2270153101	PL - Tech Audit - Ont Housing Stock	150,000	150,000	10,000	0	140,000	0	6.7%	Expected to be completed by December 31, 2003 and funds will be fully utilized.
2002	2270253105	Pl Housing Statement & Policy	150,000	150,000	0	0	150,000	0	0.0%	Due to delay in staffing up. Personnel now in place and anticipate completion by mid 2004.
			3,465,000	*382,000*	*10,000*	*0*	*3,455,000*	*3,083,000*	*0.3%*	
	Parking Operations & Enforcement									
2001	4900151001	Parking Offices Summer Lane	650,000.00	84,180.00	668,621.78	4,987.78	(21,609.56)	565,820	103.3%	100% complete, however, to remain open as project being funded from current dept id "490004" from efficiencies and parking revenues until capital fully funded or an alternative source of funding is determined.
2002	4900251101	Electronic Parking Meters	80,000.00	80,000.00	0.00	0.00	80,000.00	0	0.0%	Equipment ordered fall '02, received in early '03, awaiting Purchasing approval for payment.
2003	4900345100	Repairs - 37 & 68 York Blvd	545,000.00	545,000.00	0.00	0.00	545,000.00	0	0.0%	Work delayed until after World Cycling Championships as carpark on cycling route. Minimal expenditures in 2003
2003	4900345101	Paving of Municipal Car Parks	125,000.00	125,000.00	0.00	0.00	125,000.00	0	0.0%	Quote being prepared, work scheduled to commence and completed in August. Anticipated that it will be within budget
2003	4900351102	Equip for More Enforcement	10,000.00	10,000.00	0.00	0.00	10,000.00	0	0.0%	Vehicle and radio acquisition to commence shortly, expected to be within budget and completed by year end.
2003	4900351103	Electronic Parking Meter Replace	80,000.00	80,000.00	0.00	0.00	80,000.00	0	0.0%	Quotes being requested and purchase to be completed and within budget by year end.
2003	4900351104	Pay & Display & POF Replace	100,000.00	100,000.00	0.00	0.00	100,000.00	0	0.0%	Quotes completed, contract awarded to Cale Equipment, awaiting receipt of equipment. Will be within budget.
	Sub-total		*1,590,000*	*1,024,180*	*666,622*	*4,988*	*918,390*	*565,820*	*42.2%*	
	Real Estate Division									
2001	2110155032	Real Estate Master Plan	245,000.00	245,000.00	55,067.70	0.00	189,932.30	0	22.5%	RFP was issued in early 2003 to enable staff to fulfill the requirements of the principles established and adopted by Council. However, due to unforeseen delays; re-organizations taken place , and legal issues, the awarding of the contract is delayed.
			245,000	*245,000*	*55,068*	*0*	*189,932*	*0*	*22.5%*	
	TOTAL PLANNING & DEVELOPMENT		*24,685,866*	*18,318,307*	*4,532,545*	*680,940*	*19,472,382*	*6,367,559*	*21.1%*	

CITY OF HAMILTON
BUDGET VARIANCE REPORT
TAX PROGRAM CAPITAL PROGRAM
AS OF MARCH 31, 2003

YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET a	ACTUAL REVENUES b	ACTUAL EXPENDITURES c	COMMITMENTS d	AVAILABLE BALANCE e=a-c-d	FINANCING REQUIRED TO BUDGET f=(a-b)	% COMPLETE g=(c+d)/a	VARIANCE EXPLANATION
HAMILTON PUBLIC LIBRARY										
2000	3,100,041,302	Ancaster Library	238,000	238,000	0	0	238,000	0	0.0%	Feasibility study to be carried out in 2003 to determine renovation/expansion options
2002	7,500,241,100	Central Library Carpet Replacement	150,000	150,000	0	0	150,000	0	0.0%	Tender for replacement of carpet issued in 2003 and installation to be completed this year within budget.
2003	7500341100	South Mountain Complex-New Library	400,000	400,000	0	0	400,000	0	0.0%	Design to begin July-Sept 2003 and estimated completion of drawings/design for March/May 2004 (in conjunction with Health Sciences and YMCA).
			788,000	*788,000*	*0*	*0*	*788,000*	*0*	0.0%	
EMERGENCY SERVICES										
	Fire Program									
2003	7400341100	Fire Stn #20-Land Purchase	725,000	725,000	0	0	725,000	0	0.0%	Land purchase in 2003
2003	7400351100	Fire Vehicle Replacement	596,000	596,000	0	0	596,000	0	0.0%	Complete in 2004
2003	7400351101	Protect Clothing & Equipment Replace	408,000	408,000	0	0	408,000	0	0.0%	Complete in 2004
2002	7400251102	Replace Clothing & Fire Equip	591,000	518,180	377,190	57,142	156,668	72,820	73.5%	Complete in 2003
2002	7400251104	Fire Vehicle Replacement	238,000	238,000	17,814	0	220,186	0	7.5%	Fleet rationalization to be completed by the end of 2004.
2002	7400251106	CAD Upgrade C S Police	60,000	60,000	0	0	60,000	0	0.0%	Complete summer 2003
2001	7400141020	Ancaster Fire Station #21	104,680	104,000	48,579	5,393	50,708	680	51.6%	Renovations to be complete 2003.
2001	7400151020	Fire Vehicle Replacement 01	3,430,000.00	1,639,190.00	1,723,180.89	1,006,736.42	700,082.69	1,790,810.00	79.6%	Transfer from Reserve 110021 in order to fully fund the 2001 Capital. The requirements have been offset by revenues from vehicle sales during the fleet rationalization process.
2000	7400041002	Provision for Ambulance at Fire Stations	750,000.00	1,196,900.00	1,329,202.80	0.00	(579,202.80)	(446,900.00)	177.2%	Funded through EMS Operating Budget, fully funded in 2005.
2000	7400041005	Facilities Capital Conserve Pr	0.00	68,082.80	0.00	0.00	0.00	(68,082.80)	N/A	Complete 2003/2004
2000	7400051001	Fire Vehicles Apparatus Replace 00	5,272,000.00	3,515,278.43	3,199,216.52	249,185.84	1,823,597.64	1,756,721.57	65.4%	Reduce budget to $3,515,278.43 matching budget to revenues. Project to be completed in 2003 upon delivery of the vehicle and then closed.
2000	7400051025	Furnishings & Workstations	150,000.00	150,000.00	142,083.06	0.00	7,916.94	0.00	94.7%	Complete and close in 2003
2000	7400051026	Business Plan - Equip Purchase	646,000.00	733,195.12	722,334.32	9,032.00	(85,366.32)	(87,195.12)	113.2%	Complete and close in 2003
1991	7409151003	Computer Aided Dispatch	1,300,000.00	1,300,000.00	790,941.00	0.00	509,059.00	0.00	60.8%	Contract under negotiation, implement 2003
2001	2270153111	Fire & Police Network Security Project	68,270	68,270	57,697	0	10,573	0	84.5%	Complete in 2003
2001	2270153114	Fire-Occ Health & Exposure Program	125,000	125,000	13,200	0	111,800	0	10.6%	Complete in 2003
		Sub-Total	***14,463,950***	***11,445,096***	***8,421,439***	***1,327,489***	***4,715,022***	***3,018,854***	***67.4%***	
	Ambulance									
2003	7640351100	Ambulance Vehicle Replacement	600,000.00	600,000.00	0.00	0.00	600,000.00	0.00	0.0%	Complete 2004
2003	7640351102	Defibrillator Program EMS	210,000.00	210,000.00	0.00	163,461.90	46,538.10	0.00	77.8%	Complete 2003
2003	7640357100	EMS New Scheduling Software	65,000.00	32,000.00	0.00	0.00	65,000.00	33,000.00	0.0%	Complete 2003
2002	7640241107	Mount Hope Station Renovations	100,000.00	79,311.00	4,841.01	74,467.68	20,691.31	20,689.00	79.3%	
2002	7640251100	Ambulance Replace Vehicles	390,000.00	658,373.27	24,728	855,332.18	(490,060.45)	(268,373.27)	225.7%	Transfer from Reserve 110022 to fund vehicle deficit. The deficit is as a result of EMS realigning the order process to the City's annual budgeting process eliminating the need to report Council late in the year in order to purchase vehicles in advance .
2002	7640251101	Ambulance Replace Defibs	210,000.00	210,000.00	0.00	210,001.06	(1.06)	0.00	100.0%	Complete 2003

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		Ambulance Con't								
2002	7640251103	Automatic Vehicle Locator	90,000.00	90,000.00	41,822.88	5,328.00	42,849.12	0.00	52.4%	Complete 2003
2001	7640151100	Land Ambulance Defib Replace	114,000.00	301,877.00	229,633.47	206,877.89	(322,511.36)	(187,877.00)	382.9%	Complete 2003
2001	7640151101	Ambulance Vehicles Replacement	606,000.00	1,069,071.12	1,059,091.95	4,973.04	(458,064.99)	(463,071.12)	175.6%	Complete 2003
2001	7640157102	Provision for Ambulance Stations	845,000.00	448,676.00	209,839.26	87,820.54	547,340.20	396,324.00	35.2%	Complete 2003/2004
2000	7640051004	Provisions For Ambulance Stations	875,000.00	716,566.00	680,355.43	33,514.87	161,129.70	158,434.00	81.6%	Complete 2003/2004
2001	2270153110	AMB-Recruitment Drive	10,000	10,000	0	0	10,000	0	0.0%	Complete in 2003
		Sub-Total	***4,115,000***	***4,425,874***	***2,250,312***	***1,641,777***	***222,911***	***(310,874)***	***94.6%***	
	TOTAL EMERGENCY SERVICES		***18,578,950***	***15,870,971***	***10,671,751***	***2,969,267***	***4,937,933***	***2,707,979***	***73.4%***	
ECONOMIC DEVELOPMENT										
2003	3620341101	HIT - Roof Replacement	205,000	205,000			205,000	0	0.0%	To be completed this year
2003	3620349100	Health & Biotechnology Incubator	1,000,000	0			1,000,000	1,000,000	0.0%	This program is just getting started.
2003	3620374100	SC-Storm Drainage Works	1,800,000	450,000			1,800,000	1,350,000	0.0%	This project should be under Public Works
2001	3620155101	Brownfields-ERASE-Env Study	330,000	330,000	8,804		321,196	0	2.7%	This program is just getting started.
2001	3620155102	Brownfield's - Pilot Project	500,000	0	617		499,383	500,000	0.1%	This program is just getting started.
2001	3620155103	GRIDS Study	150,000	150,000	134,721	5,920	9,359	0	93.8%	To be completed this year
2001	3620155104	Industrial Business Park Review	350,000	350,000	147,035	185,516	17,449	0	95.0%	This project should be under Planning
2001	3640107100	Tradewind Dr Extension	1,000,000	0	11,072	4,396	984,532	1,000,000	1.5%	Projected start date is Sept 2003
1991	3629107007	Park Preparation	363,340	195,207	690,655	24,055	(351,370)	168,133	196.7%	Ongoing Park Maintenance
1991	3629107008	TechPark	7,479,898	2,429,250	8,398,738		(918,840)	5,050,648	112.3%	Sold Out, need to apply top coat of asphalt.
1990	3629007002	Ancaster Industrial Park-Ph 2A	5,701,664	6,157,973	5,783,804		(82,140)	(456,309)	101.4%	Sold Out
1990	3629007003	Ancaster Industrial park-Ph 2B	1,076,393	1,017,855	1,161,220		(84,827)	58,538	107.9%	Sold Out
1990	3629007054	Ancaster Industrial Park-Phase	2,154,921	178,599	2,399,763		(244,843)	1,976,322	111.4%	Still Active
	TOTAL ECONOMIC DEVELOPMENT		***22,111,215***	***11,463,884***	***18,736,429***	***219,887***	***3,154,899***	***10,647,331***	***85.7%***	
CORPORATE SERVICES										
		Legal Services								
2001	3560150100	Property Purchases & Sales	2,700,000	2,611,792	1,348,821	124,579	1,226,600	88,208	54.6%	This program is ongoing
			2,700,000	***2,611,792***	***1,348,821***	***124,579***	***1,226,600***	***88,208***	***54.6%***	
		Information Technology								
2003	3500255100	Establish 3-5 Year IT Strategy	370,000	370,000	69,685	0	300,315	0	18.8%	To be completed this year, 100% budget to be spent this year
2002	3500257101	Desktop Enterprise Licensing	2,735,000	2,735,000	1,357,000	0	1,378,000	0	49.6%	To be completed in 2004, add'l $600,000 to be spent this year
2003	3500357100	Operations Management Software (SAM)	280,000	280,000	0	0	280,000	0	0.0%	To be completed this year, 100% budget to be spent this year
2003	3500357101	Establish Disaster Recovery System	50,000	50,000	0	0	50,000	0	0.0%	To be completed this year, 100% budget to be spent this year
2003	3500357102	Electronic Service Delivery (E-Government)	500,000	500,000	0	0	500,000	0	0.0%	To be completed this year, 100% budget to be spent this year
2002	3520257102	IP Telephony	6,800,000	6,800,000	100	51,270	6,748,630	0	0.8%	To be completed this year, 100% budget to be spent this year
2001	2110157007	Extend Network to City Sites	1,355,000	1,355,000	146,525	2,605	1,205,870	0	11.0%	To be completed in 2004, add'l $1,065,000 to be spent this year
2001	2050155400	PeopleSoft Upgrade Project	2,600,000	2,600,000	2,354,050	245,950	0	0	100.0%	To be completed this year, 100% budget to be spent this year
1998	3509851033	Corporate IT Strategy	416,200	416,200	27,580	0	388,620	0	6.6%	To be completed this year, 100% budget to be spent this year
			15,106,200	***15,106,200***	***3,954,940***	***299,825***	***10,851,435***	***0***	***28.2%***	

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			a	b	c	d	e=a-c-d	f=(a-b)	g=(c+d)/a	
		Corporate Secretariat								
2003	3450354100	Access & Equity Training	80,000	80,000	0		80,000	0	0.0%	To be completed this year, 100% budget to be spent this year
2003	3450354101	Ont Disability Act-Audit & Plan	60,000	60,000	0		60,000	0	0.0%	To be completed this year, 100% budget to be spent this year
2003	3450357100	Hamilton Website Upgrades	75,000	75,000	0		75,000	0	0.0%	To be completed this year, 100% budget to be spent this year
			215,000	*215,000*	*0*	*0*	*215,000*	*0*	*0.0%*	
		Commonwealth Games - Bid								
2002	2050258103	Commonwealth Games Bid	300,000	331,000	466,000	0	(166,000)	(31,000)	155.3%	Will reallocate $31K budget from 2050258104
2002	2050258104	Commonwealth Games - Int Bid	1,400,000	0	130,000	0	1,270,000	1,400,000	9.3%	Will reallocate $31K budget to 2050258103. Projects will likely be closed out as Bid is incorparoated company now
2002	2050258106	Commonwealth Games Int Bid - Admin	0	0	10,000	0	(10,000)	0	N/A	" " "
2002	2050258108	Commonwealth Games Int Bid - Int Lobby	0	0	200	0	(200)	0	N/A	" " "
2002	2050258109	Commonwealth Games Int Bid - Comm Mark	0	0	200	0	(200)	0	N/A	" " "
2002	2050258111	Commonwealth Games Int Bid - Venues	0	0	0	0	0	0	N/A	" " "
2002	2050258112	Commonwealth Games Int Bid - Village	0	0	500	0	(500)	0	N/A	" " "
2002	2050258113	Commonwealth Games Int Bid - Bid Book	0	0	400	0	(400)	0	N/A	" " "
			1,700,000	*331,000*	*607,300*	*0*	*1,092,700*	*1,369,000*	*35.7%*	
		Corporate Programs								
2003	2110157006	Comp Integrated Mgt Sys - CIMS	88,000	88,000	0	0	88,000	0	0.0%	To be completed this year within budget
2002	3450251100	Replace Upgrade Printing Equipment	1,500,000	1,500,000	0	0	1,500,000	0	0.0%	To be completed this year within budget
			1,588,000	*1,588,000*	*0*	*0*	*1,588,000*	*0*	*0.0%*	
		Mayor								
2003	3000353100	Mayor's Corporate Initiatives	95,000	95,000	0	0	95,000	0	0.0%	To be completed this year within budget
			95,000	*95,000*	*0*	*0*	*95,000*	*0*	*0.0%*	
		TOTAL CORPORATE SERVICES	*21,404,200*	*19,946,992*	*5,911,061*	*424,404*	*15,068,735*	*1,457,208*	*29.6%*	
H.E.C.F.I.										
2003	3720341100	HCC & CC Renovations & Replace	250,000	250,000	0	0	250,000	0	0.0%	2003 Project
2003	3720341101	HP Replacements & Renovations	200,000	200,000	0	0	200,000	0	0.0%	2003 Project
2003	3720341102	Roofing System - HCC	390,000	390,000	0	4,430	385,570	0	1.1%	2003 Project
2002	3720241100	HCC & CC Renovations & Replace	310,000	310,000	167,140	0	142,860	0	53.9%	2003 Completion Date
2002	3720241101	HCC Carpet Replacement	330,000	330,000	187,343	0	142,657	0	56.8%	2003 Completion Date
2002	3720241103	HP Renovations & Replacements	200,000	200,000	196,488	1,136	2,376	0	98.8%	2003 Completion Date
2001	3720141100	Conven Centre Copps - Renov	250,000	250,000	53,920	0	196,080	0	21.6%	2003 Completion Date
2001	3720141200	HP-Replace-Renovate Facilities	200,000	200,000	74,878	57,236	67,886	0	66.1%	2003 Completion Date
2000	3720041001	Hamilton Place Renovations	900,800	724,730	900,819	0	(19)	176,070	100.0%	Complete-Awaiting Closing Report to HECFI Board
2000	3720041002	Conven Centre Copps - Renov	625,500	625,493	532,508	550	92,442	7	85.2%	2003 Completion Date
1999	3729941067	Hamilton Place Replacements-Re	400,000	400,000	400,000		0	0	100.0%	Complete-Awaiting Closing Report to HECFI Board
1999	3729941068	Hack & Cc-Various Equipment Rep	55,000	55,000	23,926	0	31,074	0	43.5%	2003 Completion Date
1999	3729941069	Hamilton Place - Great Hall Se	450,000	417,065	417,065		32,935	32,935	92.7%	Complete-Awaiting Closing Report to HECFI Board

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H.E.C.F.I. Con't										
1999	3729941070	Hamilton Place - Carpet Replace	350,000	350,000	262,663		87,337	0	75.0%	2003 Completion Date
1999	3729951042	Copps Coliseum - Scoreboard Re	1,000,000	983,289	983,289		16,711	16,711	98.3%	Complete-Awaiting Closing Report to HECFI Board
1998	3729841063	Replace-Renovate Facility-Equip	415,000	415,000	412,273	333	2,394	0	99.4%	2003 Completion Date
1997	3729741043	Replace-Renovate Facility-Equip	265,000	264,701	264,701		299	299	99.9%	Complete-Awaiting Closing Report to HECFI Board
1996	3729651028	Hp-Replace-Renovate Facilities	130,000	130,000	130,000		0	0	100.0%	Complete-Awaiting Closing Report to HECFI Board
1996	3729651029	Copps-Replace-Renovate Facility	130,000	130,000	130,000		0	0	100.0%	Complete-Awaiting Closing Report to HECFI Board
1996	3729651030	HECFI-Facility Management System	70,000	69,646	69,646		354	354	99.5%	Complete-Awaiting Closing Report to HECFI Board
1995	3729541018	Hamilton Place-Rep Casual Furniture	60,000	57,936	57,936		2,064	2,064	96.6%	Complete-Awaiting Closing Report to HECFI Board
1994	3729441031	Hamilton Place-Rep Casual Furniture	60,000	59,863	59,863		137	137	99.8%	Complete-Awaiting Closing Report to HECFI Board
1992	3729251007	Studio Theatre Equip't-Renovat	32,000	29,785	29,785		2,215	2,215	93.1%	Complete-Awaiting Closing Report to HECFI Board
	TOTAL H.E.C.F.I.		***7,073,300***	***6,842,509***	***5,354,243***	***63,685***	***1,655,373***	***230,791***	***76.6%***	
POLICE										
2003	3760351100	Ident-Digital Imaging Equip	242,000	242,000	0	0	242,000	0	0.0%	2003 Project
2003	3760351101	Replace Command Vehicle	175,000	175,000	0	0	175,000	0	0.0%	2003 Project
2002	3760257100	Functional Mobile Application	1,293,000	1,293,000	396,836	119,805	776,359	0	40.0%	2003 Completion Date
1999	3769957101	Records Management System	1,950,000	1,693,452	1,784,312		165,688	256,548	91.5%	2003 Completion Date
	TOTAL POLICE		***3,660,000***	***3,403,452***	***2,181,148***	***119,805***	***1,359,047***	***256,548***	***62.9%***	
	GRAND TOTAL		***802,241,742***	***581,734,566***	***471,590,248***	***43,035,013***	***287,616,481***	***220,507,176***	***64.1%***	

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RATE PROGRAM CAPITAL PROGRAM
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RATES SUPPORTED PROGRAM										
Public Works										
	Wastewater									
2001	5160180120	1st-73mNW Niska-5 PS S-D14	690,000	684,000	5,047	385,187	299,766	6,000	56.6%	Construction scheduled for 2003
2002	5160266208	2 New Main Sewage Pumps	3,050,000	550,000	186,376	108,081	2,755,544	2,500,000	9.7%	Construction scheduled for 2003
2003	5160366309	Additional Aeration Blower	600,000	600,000	0		600,000	0	0.0%	Construction scheduled for 2003
2000	5160066002	Additional Generator at WWTP	3,500,000	3,500,000	21,962	7,205	3,470,832	0	0.8%	Construction scheduled for 2003
1997	5169766703	Aeration Retrofit	4,400,000	4,400,000	4,294,207	102,624	3,170	0	99.9%	Ongoing - work in progress
2002	5160266222	Air Monitoring Systems	30,000	30,000	0		30,000	0	0.0%	Construction scheduled for 2003
1999	5169960948	Algonquin, Thorncrest Ease	300,000	300,000	16,248	13,225	270,527	0	9.8%	Ongoing - work in progress (2004 construction)
2000	5160062073	Annual - Field Data Systems SW	200,000	200,000	20,783	20,000	159,217	0	20.4%	Ongoing - work in progress - close at year end
2000	5160061070	Annual - Minor Improvements SW	2,156,000	2,178,000	1,656,380	362,621	136,999	(22,000)	93.6%	Ongoing - work in progress - close at year end
2000	5160068077	Annual - Overflow Alarms SW	902,000	902,000	601,733	6,107	294,160	0	67.4%	Ongoing - work in progress
2000	5160069075	Annual - Regional Labs	638,000	480,000	283,050	51,502	303,449	158,000	52.4%	Ongoing - work in progress - close at year end
2000	5160060071	Annual - Rehabilitation SW 00	2,733,000	2,733,000	1,991,999	489,241	251,760	0	90.8%	Ongoing - work in progress - close at year end
2000	5160068078	Annual - WQI SW	279,500	279,500	204,095		75,405	0	73.0%	Ongoing - work in progress
2003	5160371074	Annual Cons Unshed Works 2003	500,000	500,000	118,288	37,052	344,659	0	31.1%	Anticipate 100% spent/committed by year end
2000	5160003097	Annual Downtown Core Infra Program	250,000	250,000	219,015	15,903	15,082	0	94.0%	Ongoing - work in progress - close at year end
2003	5160360302	Annual Emergency Repairs-X Connect	500,000	500,000	0		500,000	0	0.0%	Construction scheduled for 2003
2003	5160369075	Annual Labs 2003	200,000	200,000	0	16,880	183,120	0	8.4%	Anticipate 100% spent/committed by year end
2003	5160325107	Annual Municipal Act 2003	500,000	125,000	0		500,000	375,000	0.0%	Funding required for Hamilton Drive sanitary sewer
2003	5160367052	Annual Outstation Improve 2003	2,200,000	2,200,000	0	71,657	2,128,343	0	3.3%	Construction scheduled for 2003
2003	5160366101	Annual Plant Improve 2003	171,000	171,000	10,748	44,475	115,777	0	32.3%	Construction scheduled for 2003
2003	5160360071	Annual Rehabilitation 2003	650,000	650,000	243,444		406,556	0	37.5%	Anticipate 100% spent/committed by year end
1997	5169755799	Annual-Preliminary Engineer SW	454,000	528,503	460,670	38,844	(45,514)	(74,503)	110.0%	$100k is recoverable from MTO
2001	5160180123	Binbrook Infra Expansion	10,123,000	0	1,199,925	607,942	8,315,133	10,123,000	17.9%	Development Division is Reviewing
2000	5160080038	Binbrook Service - Eng & Ins	165,000	195,000	160,320	10,000	(5,320)	(30,000)	103.2%	Development Division is Reviewing
2003	5160366304	Biosolids Management	2,130,000	50,000	2,575	10,000	2,117,425	2,080,000	0.6%	Construction scheduled for 2003
2002	5160266220	Biosolids Study	100,000	100,000	39,442	59,542	1,015	0	99.0%	Ongoing - work in progress
2002	5160267252	Brampton-Strath Control Gates	50,000	50,000	0		50,000	0	0.0%	Construction scheduled for 2003
2000	5160066012	Bypass Monitoring Sampling	151,000	150,595	73,951	76,506	543	405	99.6%	Ongoing - work in progress
2002	5160267251	Calvin - Replace Pumps	75,000	75,000	0		75,000	0	0.0%	Construction scheduled for 2003
1999	5169960999	Closed Sanitary Project	226,000	197,020	173,668	4,725	47,607	28,980	78.9%	Ongoing - work in progress
1995	5169561527	Cold Water-Brentwood-Old Ancaster	710,000	710,000	623,709	32,361	53,930	0	92.4%	Final payment being processed
1991	5169155104	Computer-Based Control(50%) SW	869,000	869,000	845,098		23,902	0	97.2%	Ongoing - work in progress

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			a	b	c	d	e=a-c-d	f=(a-b)	g=(c+d)/a	
	Wastewater Con't									
2001	5160166115	Dechlorination Facility	1,060,000	1,060,000	66,101	9,432	984,467	0	7.1%	Construction scheduled for 2003
2002	5160266205	Decomsn Incinerators&Stacks	100,000	100,000	0		100,000	0	0.0%	Construction scheduled for 2003
2002	5160266251	Dewatering Equipment	5,350,000	100,000	74,329	4,841	5,270,830	5,250,000	1.5%	Construction scheduled for 2003
2000	5160067053	Diesel Tank Assess Upgrade A	795,000	795,000	142,367	83,296	569,337	0	28.4%	Construction scheduled for 2003
1999	5169966906	Digester Gas Distribute Piping	500,000	500,000	5,073	32,832	462,095	0	7.6%	Construction scheduled for 2003
2001	5160166105	Digester Upgrades	13,000,000	4,000,000	10,769,000	2,417,387	(186,387)	9,000,000	101.4%	Ongoing - work in progress
2002	5160266236	Dundas - Archit Upgrades	55,000	55,000	4,954	14,686	35,360	0	35.7%	Construction scheduled for 2003
2003	5160366303	Dundas Operation Improvements	1,280,000	1,130,000	0		1,280,000	150,000	0.0%	Construction scheduled for 2003
1997	5169766708	Dundas Operational Improvement	1,135,000	1,135,000	192,608	0	942,392	0	17.0%	Construction scheduled for 2003
1997	5169766710	Dundas Treatment Optimization	120,000	120,000	80,000	38,835	1,165	0	99.0%	Ongoing - work in progress
2002	5160266232	Dundas WWTP - Plant Security	100,000	100,000	3,296		96,704	0	3.3%	Construction scheduled for 2003
2000	5160066011	Dundas-Effluent Filter Upgrade	330,000	330,000	118,085	131,299	80,617	0	75.6%	Ongoing - work in progress
1997	5169762713	Dundas-Flam WWTP Capacity Exp	4,564,000	4,042,000	3,829,402	15,940	718,658	522,000	84.3%	Ongoing - work in progress
2002	5160266234	Dundas-Replace 3 Sluice Gates	50,000	50,000	45,001		4,999	0	90.0%	Ongoing - work in progress
2001	5160180124	DUN-FLA WWTP Cap Expansion	7,874,000	2,403,028	1,544,932	32,710	6,296,357	5,470,972	20.0%	Development Division is Reviewing
2002	5160266252	Dun-Refurbish #2 Sludge Tank Roof	250,000	250,000	3,069	33,326	213,605	0	14.6%	Construction scheduled for 2003
2002	5160262202	Ease-90m NE Ham St-Waterdown WWTP	170,000	170,000	20,961		149,039	0	12.3%	Land 2003, construction 2004
2003	5160366319	Effluent Water Piping	655,000	75,000	0		655,000	580,000	0.0%	Construction scheduled for 2003
2002	5160266228	Electrical Coordination Study	100,000	100,000	0		100,000	0	0.0%	Construction scheduled for 2003
2000	5160066007	Electrical Synchronization	1,000,000	1,000,000	107,882	41,330	850,788	0	14.9%	Construction scheduled for 2003
1997	5169755729	EMS 14,001 Certify (50P) SW	82,000	82,000	72,688	6,290	3,022	0	96.3%	Ongoing - work in progress
2000	5160066015	Equipment Upgrades	544,000	544,000	220,000	304,628	19,372	0	96.4%	Ongoing - work in progress
2001	5160168111	Ewen Rd CSO Tank	810,000	0	3		809,997	810,000	0.0%	EA 2003, Construction 2004
1999	5169966902	Expansion of Prelim Treatment	3,742,000	3,741,971	3,362,463	5,411	374,125	29	90.0%	Ongoing - work in progress
2001	5160103109	Ferguson - Cannon to Wilson	135,000	135,000	0		135,000	0	0.0%	Tender scheduled for 2003
2001	5160168112	Greenhill Ave CSO Tank	18,000,000	3,200,000	11,748,636	2,209,003	4,042,361	14,800,000	77.5%	Ongoing - work in progress
2001	5160161102	Greenhill-Cortina to CSO Trunk	2,000,000	2,000,000	119,109	33,093	1,847,798	0	7.6%	Project delayed to 2004
2003	5160368312	Greenhill CSO-Rehab Original Tank	180,000	0	0		180,000	180,000	0.0%	to be undertaken after the commissioning of the new tank
2002	5160255265	GRIDS-TOE Related Initiatives	30,000	30,000	5,857	15,632	8,512	0	71.6%	Anticipate 100% spent/committed by year end
2003	5160367350	Groundwater Monitor HC001 Parkdale	20,000	20,000	0	7,390	12,610	0	37.0%	Construction scheduled for 2003
2001	5160166122	Ham Harbour Strategic WQ Plan	400,000	499,000	52,157	155,563	192,281	(99,000)	51.9%	Construction scheduled for 2003
2002	5160266223	Headworks Bypass Channel	900,000	900,000	429,646	338,569	131,785	0	85.4%	Ongoing - work in progress
2002	5160266233	Headworks Grit Removal Studies	20,000	20,000	0		20,000	0	0.0%	Construction scheduled for 2003
2000	5160080083	Hiawathia to Bluebell Upgrade	279,000	279,000	0		279,000	0	0.0%	Development Division is Reviewing

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	Wastewater Con't									
1999	5169962940	Hunter & East -York To Station SD	696,000	674,000	737,253	244,825	(286,078)	22,000	141.1%	Project under review - p.o.'s to close
2002	5160266218	Improve Plant Security	300,000	300,000	23,072		276,928	0	7.7%	Construction scheduled for 2003
1999	5169963968	Infra Master Plan (Existing)SW	475,000	0	0		475,000	475,000	0.0%	Anticipate 100% spent/committed by year end
2002	5160266207	Install New Scum Pumps	300,000	300,000	14,881	15,832	269,287	0	10.2%	Construction scheduled for 2003
2002	5160255270	Integrated Management System - IMS	412,000	412,000	159,335	61,266	191,399	0	53.5%	Ongoing - work in progress
2002	5160266215	Lab-Admin Building Design	500,000	500,000	0		500,000	0	0.0%	Construction scheduled for 2003
2002	5160225222	MA - Glancaster-Rymal Roads	700,000	125,000	0		700,000	575,000	0.0%	in design - Construction scheduled for 2003/04
2002	5160225221	MA - Lochside - McCollum-E end	175,000	0	0		175,000	175,000	0.0%	in design - Construction scheduled for 2003
2000	5160063043	MA - Miles-Rymal 314m S	35,000	9,000	0		35,000	26,000	0.0%	under review
1999	5169966908	Main PS Bypass Flow Monitoring	100,000	100,000	48,828	3,058	48,114	0	51.9%	Construction scheduled for 2003
2002	5160225220	MA-Stonechurch-W5th-Up James	245,000	103,000	230,292	66,782	(52,073)	142,000	121.3%	Complete - pending final review/audit/payment
1998	5169880833	Ma-West 5Th-40M N Of Rymal	1,164,000	1,058,268	12,371		1,151,629	105,732	1.1%	Development Division is Reviewing
1998	5169855824	Moe CSO Guideline Review SW	109,000	109,000	3,353		105,647	0	3.1%	Guidelines under review
2001	5160166120	New CSO Study F-5-5	383,000	305,000	255,003	41,265	86,732	78,000	77.4%	Construction scheduled for 2003
2003	5160366327	North Digester Roof	220,000	0	0		220,000	220,000	0.0%	Construction scheduled for 2003
2002	5160266250	Odour Control Environment	2,711,000	2,711,000	0	59,731	2,651,269	0	2.2%	Construction scheduled for 2003
2003	5160366316	Pickle Liquor Stabilization	550,000	550,000	0		550,000	0	0.0%	Construction scheduled for 2003
1997	5169766704	Plant Equipment Upgrades	494,000	494,000	241,209		252,791	0	48.8%	Construction scheduled for 2003
2002	5160266246	Plant Stress Testing-Woodward	400,000	440,000	0		400,000	(40,000)	0.0%	Construction scheduled for 2003
2001	5160166101	Prep of Future Plant Contract	1,200,000	1,200,000	(464)		1,200,464	0	0.0%	Construction scheduled for 2003
2003	5160366302	Primary Treatment Capacity Exp	30,100,000	7,000	0	169,860	29,930,140	30,093,000	0.6%	Construction scheduled for 2003
2001	5160166113	Primary Clarifiers Access Blding Upgrade	25,000	25,000	0		25,000	0	0.0%	Construction scheduled for 2003
2000	5160066006	Process Wastestream Diversion	710,000	710,000	23,998	72,236	613,766	0	13.6%	Construction scheduled for 2003
1999	5169980983	Ps-S-H28 Hwy 53 - Hamilton Dr	2,653,000	2,490,986	486,258	92,894	2,073,848	162,014	21.8%	Ongoing - work in progress
2001	5160166106	Pump Lifting Device-Pumphouse	95,000	95,000	0		95,000	0	0.0%	Construction scheduled for 2003
1999	5169980982	Pumping Station S-H24 Mccollum	1,074,000	979,000	1,147,780		(73,780)	95,000	106.9%	Development Division is Reviewing
2002	5160249555	QA-QC Service Contract	200,000	200,000	24,768	153,156	22,076	0	89.0%	Ongoing - work in progress
2002	5160255266	Real-time Control Flow Monitor	170,000	170,000	0	82,975	87,025	0	48.8%	Ongoing - work in progress
1997	5169768725	Redhill CSO Tank-Tunnel	3,454,000	306,000	332,332	23,612	3,098,055	3,148,000	10.3%	Project Delayed 2003
2001	5160166111	Redirect Storm to San Sewers	300,000	300,000	0		300,000	0	0.0%	Construction scheduled for 2003
2001	5160166107	Replace 1 Methane Gas Comp	400,000	400,000	219,845	171,500	8,655	0	97.8%	Ongoing - work in progress
2002	5160266206	Replace Sludge Transfer Pumps	80,000	80,000	0		80,000	0	0.0%	Construction scheduled for 2003
2001	5160180121	Riley-#5 to 340m N & Easement	773,000	763,013	739,155	30,216	3,629	9,987	99.5%	Ongoing - work in progress
1997	5169767755	Roof Repairs	1,123,000	1,123,000	128,569		994,431	0	11.4%	Construction scheduled for 2003

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	Waterworks Con't									
2001	5140167156	Chlorine Contact Tanks	200,000	0	16,826	96,943	86,231	200,000	56.9%	Ongoing - work in progress
2003	5140366322	Chlorine Roll Car Auto Switch	180,000	0	0		180,000	180,000	0.0%	Construction scheduled for 2003
2003	5140366321	Chlorine Scrubber - Rail Cars	2,530,000	0	0		2,530,000	2,530,000	0.0%	Construction scheduled for 2003
1999	5149960999	Closed Water Project	205,000	205,000	161,723	6,522	36,755	0	82.1%	Ongoing - work in progress
2003	5140366313	Coagulation System Upgrade	330,000	0	0		330,000	330,000	0.0%	Construction scheduled for 2003
1999	5149963944	Coin Operated Fill Stations	138,000	138,000	1,472		136,528	0	1.1%	Ongoing - work in progress
2001	5140171125	Collier- S Bend to S Bend	215,000	215,000	170,618	17,957	26,425	0	87.7%	Complete - pending final review/audit/payment
2003	5140366357	Communal Service Policy Study	100,000	100,000	0		100,000	0	0.0%	Construction scheduled for 2003
2001	5140167155	Communal Well Upgrades	649,000	49,000	140,010	142,701	366,289	600,000	43.6%	Ongoing - work in progress
2003	5140366314	Control Room Upgrades -WTP	400,000	0	0		400,000	400,000	0.0%	Construction scheduled for 2003
2002	5140266208	Creation of P&ID Drawings	100,000	0	36,569	4,350	59,081	100,000	40.9%	Ongoing - work in progress
2002	5140271221	Dana-Norrie to McElroy	165,000	165,000	0	127,168	37,832	0	77.1%	Ongoing - work in progress
2003	5140367375	DCO15 Improve Roadway Access	20,000	20,000	0		20,000	0	0.0%	Construction scheduled for 2003
2001	5140161101	Depew - Industrial to Beach	502,000	502,000	3,486		498,514	0	0.7%	Project delayed - CNR/CP approvals required
2000	5140067054	Diesel Tank Assess Upgrade B	520,000	120,000	74,765	8,029	437,206	400,000	15.9%	Ongoing - work in progress
2002	5140266204	Diff Pressure Instrumentation	100,000	0	0		100,000	100,000	0.0%	Construction scheduled for 2003
2002	5140271217	Donlea - Oakrest to Valecrest	180,000	180,000	159,362	23,908	(3,270)	0	101.8%	Complete - pending final review/audit/payment
2002	5140271237	E11th-Concession to Inverness	241,000	241,000	3,090	200,905	37,005	0	84.6%	Ongoing - work in progress
2002	5140271223	E12th-Concession to Inverness	262,000	262,000	3,090	213,415	45,495	0	82.6%	Ongoing - work in progress
2002	5140271225	E34th - Fennell to Macassa	286,000	286,000	3,605	254,665	27,730	0	90.3%	Ongoing - work in progress
2002	5140271214	E35th-Queensdale to Brucedale	150,000	150,000	0	143,795	6,205	0	95.9%	Ongoing - work in progress
2002	5140271254	E43rd-Mohawk to Seventh	427,000	427,000	0	379,663	47,337	0	88.9%	Ongoing - work in progress
1999	5149971986	Eastvale-Armstrong - Armstrong	162,000	162,000	119,429	855	41,716	0	74.2%	OBN - litigation
1999	5149971983	Eaton Place-Bingham To Bingham	185,000	185,000	149,665	1,978	33,357	0	82.0%	OBN - litigation
2003	5140366325	Electrical sub-metering-WTP	130,000	0	0		130,000	130,000	0.0%	Construction scheduled for 2003
2002	5140271253	Eleventh-E42nd to E43rd	55,000	55,000	0	40,325	14,675	0	73.3%	Ongoing - work in progress
1997	5149755745	EMS 14,001 Certify (50P) WATER	82,000	82,000	68,857		13,143	0	84.0%	Ongoing - work in progress
2000	5140060063	Enhanced Cleaning & Lining	5,000,000	5,000,000	4,611,786	25,992	362,222	0	92.8%	Complete - pending final review/audit/payment
2000	5140063038	Falcon - Fifty to West End	101,000	101,000	0		101,000	0	0.0%	Development Division Reviewing
2002	5140271270	Federal-Red Oak-Hemlock-Worsley	525,000	525,000	(20,000)	540,563	4,437	0	99.2%	Construction scheduled for 2003
1999	5149903958	Ferguson-King Wlm to Cannon	220,000	220,000	79,176		140,824	0	36.0%	Completion 2003
2001	5140172134	Fifty Rd N Service-McCollum	352,000	352,000	124,245		227,755	0	35.3%	Development Division Reviewing
2003	5140366302	Filtered Water Conduit Restore	50,000	0	0		50,000	50,000	0.0%	Construction scheduled for 2003
2001	5140167154	Freelton Well 3A-Inst Chlorine Facility	55,000	5,000	40,025	13,925	1,050	50,000	98.1%	Ongoing - work in progress

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	Waterworks Con't									
2002	5140267262	Freelton Well-Diesel Backup Gen	60,000	60,000	0		60,000	0	0.0%	Construction scheduled for 2003
2000	5140066003	GAC Filtration at WTP	2,687,000	2,687,000	2,602,268	84,709	23	0	100.0%	Ongoing - work in progress
2002	5140271212	Gage N - Barton to Birch	440,000	440,000	364,596	49,931	25,473	0	94.2%	Ongoing - work in progress
2002	5140271203	Garden-Fiddlers-Approx 200m E	165,000	165,000	126,960	34,986	3,054	0	98.1%	Ongoing - work in progress
2002	5140255265	GRIDS-TOE Related Initiatives	30,000	30,000	4,115	15,920	9,965	0	66.8%	Anticipate 100% spent/committed by year end
2002	5140267260	Grnsvil Well-Increase Tank Cap	200,000	200,000	0		200,000	0	0.0%	Construction scheduled for 2003
2002	5140266211	Groundwater Protection Study	505,000	487,000	129,544	376,389	(933)	18,000	100.2%	Ongoing - work in progress
2002	5140267261	Greensville Well Diesel Backup Gen	60,000	60,000	18,869	28,181	12,950	0	78.4%	Ongoing - work in progress
2002	5140272263	Guise-Hughson-Bay-Bay-Guise-Wood	254,000	254,000	5,429		248,571	0	2.1%	to be tendered in May 2003 with road works
2000	5140066006	H L Vibration Monitor Equip	115,000	0	10,241	4,057	100,702	115,000	12.4%	Construction scheduled for 2003
2003	5140367372	HD005-HD06B Replace Fencing	100,000	100,000	0		100,000	0	0.0%	Construction scheduled for 2003
2002	5140272236	Herkimer-Dundum to Locke	295,000	295,000	211,204	18,876	64,920	0	78.0%	Complete - pending final review/audit/payment
2001	5140161135	Herk-MacDonald to Dundum	325,000	325,000	306,271	18,651	78	0	100.0%	Complete - pending final review/audit/payment
2000	5140071057	Hiawatha-Oneida Cayuga	144,000	144,000	144,044	22,792	(22,836)	0	115.9%	OBN - litigation
2002	5140273259	Highland W-Second W - Carlson	467,000	204,000	13,693	2,401	450,906	263,000	3.4%	Construction scheduled for 2003
1999	5149980961	Highland-Ps W-H7 To Second Rd	176,000	176,000	102,139		73,861	0	58.0%	Ongoing - work in progress
2000	5140066005	Highlift Sump Pumps(2)	46,000	0	0		46,000	46,000	0.0%	Construction scheduled for 2003
2002	5140262239	Hillside-South to Rowanwood	124,000	124,000	92,058	10,153	21,789	0	82.4%	Complete - pending final review/audit/payment
2003	5140366381	HL Station Upgrades	355,000	165,000	0	0	355,000	190,000	0.0%	Construction scheduled for 2003
2001	5140103136	Hughson - King Wlm to Barton	464,000	464,000	1,941		462,059	0	0.4%	Project delayed to 2004
2000	5140003055	Hughson - Main to Hunter	147,000	147,000	826		146,174	0	0.6%	Delayed to 2004 to coordinate with Streetscaping
2002	5140271247	Hunt-Baker-Sunset-Locheame	356,000	356,000	207,770	18,122	130,108	0	63.5%	Ongoing - work in progress
1999	5149961962	Hunter-York To Concord	410,000	410,000	388,814	131,604	(110,418)	0	126.9%	top asphalt - requires investigation of costs
2002	5140266212	Hydrogeologiocal Studies	850,000	200,000	19,661	48,604	781,735	650,000	8.0%	Construction scheduled for 2003
2002	5140266205	Improve Security at Plant	926,000	515,000	12,360	18,731	894,909	411,000	3.4%	Construction scheduled for 2003
2001	5140166111	Install Low Profile Underdrains	14,998,600	837,786	0		14,998,600	14,160,814	0.0%	Construction scheduled for 2003
2001	5140166107	Intake Raw Water Sample System	100,000	0	0	80,905	19,095	100,000	80.9%	Ongoing - work in progress
2002	5140255270	Integrated Mang System - IMS	298,000	298,000	71,534	62,598	163,867	0	45.0%	Ongoing - work in progress
2000	5140071090	Iroquois - Algonquin to Seneca	261,000	261,000	261,094	12,768	(12,862)	0	104.9%	OBN - litigation
2001	5140103124	John-King (N leg) to Cannon	334,000	334,000	228,532	41,503	63,965	0	80.8%	Complete - pending final review/audit/payment
2001	5140171105	Jones-Arvin - SS Rd	447,000	447,000	371,592	17,854	57,554	0	87.1%	Ongoing - work in progress
1999	5149963916	Jones-King-Mtn&Elm-King-Maple	270,000	270,000	330,849	82,000	(142,849)	0	152.9%	Ongoing - work in progress
2000	5140072082	King - Strathcona to Cathedral	646,000	646,000	616,433	13,406	16,161	0	97.5%	Complete - pending final review/audit/payment
2000	5140003054	King William - James Catherine	275,000	275,000	335		274,665	0	0.1%	Project delayed to 2004

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		Waterworks Con't								
1999	5149972959	Knyvet, Kelso & Highcliffe	495,000	495,000	503,045	8,558	(16,602)	0	103.4%	Complete - pending final review/audit/payment
2000	5140063041	Lamoreaux - Dundum Strathcona	190,000	190,000	165,160	7,861	16,979	0	91.1%	Complete - pending final review/audit/payment
2003	5140367358	Lee Smith - 2nd Altitude Valve	20,000	20,000	0		20,000	0	0.0%	Construction scheduled for 2003
2001	5140171106	Lewis-Martha-Brittannia	75,000	75,000	51,198	7,753	16,049	0	78.6%	Complete - pending final review/audit/payment
1999	5149972949	Lodor-Mohawk To South end	186,000	186,000	186,641	10,334	(10,975)	0	105.9%	Complete - pending final review/audit/payment
2002	5140266209	Low Lift MCC Replacement	2,100,000	0	29,383	63,973	2,006,644	2,100,000	4.4%	Construction scheduled for 2003
2003	5140366324	Low Lift Pump House Upgrades	300,000	0	0		300,000	300,000	0.0%	Construction scheduled for 2003
2002	5140255266	Lynden Servicing Strategy	100,000	100,000	74,791	(2,149)	27,358	0	72.6%	Ongoing - work in progress
2003	5140325308	Lynden Watermain Looping	80,000	80,000	0	12,000	68,000	0	15.0%	Construction scheduled for 2003
2003	5140367365	Lynden Well - Turbidity	300,000	0	0		300,000	300,000	0.0%	Construction scheduled for 2003
2002	5140272222	Mahony-Adeline-Guelph-Goggn	340,000	340,000	739	291,160	48,101	0	85.9%	Ongoing - work in progress
2001	5140166112	Mandated Plant Improvements	690,000	0	98,137	31,140	560,723	690,000	18.7%	Construction scheduled for 2003
2000	5140071059	Martha - Lewis to Oriole	201,000	201,000	170,017	14,489	16,494	0	91.8%	Complete - pending final review/audit/payment
2002	5140272211	McNeilly-S Service to Barton	540,000	540,000	898	114	538,988	0	0.2%	Pre-Design complete - EA under way
2002	5140261261	Miles-TCPL R-O-W to Dickenson	787,000	787,000	84	670,000	116,916	0	85.1%	Ongoing - work in progress
2002	5140272208	Miller - Garden to Anson	224,000	224,000	172,068	27,770	24,162	0	89.2%	Ongoing - work in progress
2000	5140072023	Mountain S - King to Maple	114,000	114,000	(473)	109,983	4,491	0	96.1%	Construction scheduled for 2003
1999	5149971990	Napier-King To Park	43,000	43,000	19,728		23,272	0	45.9%	Completion 2003
2002	5140271252	Norrie-Dana to Dodson	54,000	54,000	0	42,465	11,535	0	78.6%	Ongoing - work in progress
1999	5149961952	Old Dundas-Wilson- Montgomery	451,000	451,000	267,927	100,412	82,661	0	81.7%	OBN - litigation
2000	5140071089	Oneida - Hiawatha to Seneca	206,000	206,000	172,175	30,490	3,335	0	98.4%	OBN - litigation
2003	5140372304	Ottawa S-Main to King	400,000	0	0	10,500	389,500	400,000	2.6%	Construction scheduled for 2003
2001	5140171144	Park - Wellington to Bond	119,000	119,000	85,622	1,774	31,604	0	73.4%	Complete - pending final review/audit/payment
2001	5140171118	Parkview - Taylor to Taylor	118,000	118,000	0		118,000	0	0.0%	Project delayed to 2004
1999	5149963994	Patterson&Clarence-Queen-E end	35,000	35,000	21,711	1,473	11,817	0	66.2%	Ongoing - work in progress
1998	5149861850	Pipeline-Replace Surge Supp Valve	958,000	958,000	839,147		118,853	0	87.6%	Ongoing - work in progress
2003	5140366329	Plant Roadway Improvements	150,000	150,000	0		150,000	0	0.0%	Construction scheduled for 2003
1999	5149980979	PS - N Sydenham Neighbourhood	850,000	850,000	709,032		140,968	0	83.4%	Anticipate 100% spent/committed by year end
2003	5140364336	PS H6B Upper Gage Trunk-Haldimand	1,300,000	130,000	0		1,300,000	1,170,000	0.0%	Project Under Review
2002	5140280280	PS-H7 to Approx 150m S	180,000	0	0		180,000	180,000	0.0%	Design 2003
2002	5140249555	QA-QC Service Contract	140,000	140,000	36,718	83,459	19,823	0	85.8%	Ongoing - work in progress
2002	5140272256	Queen - Main to Amelia	828,000	800,000	655,750	87,386	84,864	28,000	89.8%	Complete - pending final review/audit/payment
2001	5140103143	Rebecca - James to John	139,000	139,000	0		139,000	0	0.0%	Project delayed to 2004 to coordinate with Streetscaping
2003	5140366310	Decommissioning of 60" Intake	100,000	0	0		100,000	100,000	0.0%	Construction scheduled for 2003

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	Waterworks Con't									
1997	5149766702	Refurbish High Lift Pumps	840,000	840,000	141,271	35,294	663,435	0	21.0%	Ongoing - work in progress
2003	5140366311	Repair Filter Building Ceiling	650,000	0	0	406,005	243,995	650,000	62.5%	Ongoing - work in progress
2001	5140166102	Replace Electrical Cable Pot Head	85,000	0	0		85,000	85,000	0.0%	Construction scheduled for 2003
2001	5140166106	Replace Liquid Chlorine Trans Lines	65,000	65,000	0		65,000	0	0.0%	Construction scheduled for 2003
2003	5140366326	Replace Filter Valves - WTP	2,000,000	0	0		2,000,000	2,000,000	0.0%	Construction scheduled for 2003
2000	5140066002	Replace HL Discharge Valves	200,000	0	4,812		195,188	200,000	2.4%	Construction scheduled for 2003
2003	5140361300	Replacement Program	1,840,000	1,840,000	0	14,876	1,825,124	0	0.8%	Anticipate 100% spent/committed by year end
2003	5140371301	Replacement Program with Roads	2,550,000	2,550,000	111	37,818	2,512,071	0	1.5%	Anticipate 100% spent/committed by year end
1999	5149961945	Reservoir Rd-Ps H9 To Fifty	50,000	50,000	38,573		11,427	0	77.1%	Ongoing - work in progress
2002	5140267250	Reservoir Upgrades	650,000	650,000	10,353		639,647	0	1.6%	Construction scheduled for 2003
2001	5140166109	Reservr Struct & Mech Insp	350,000	350,000	0		350,000	0	0.0%	Construction scheduled for 2003
1997	5149767752	Roof Repairs (Outstations)	340,000	340,000	320,849	19,023	128	0	100.0%	Complete - pending final review/audit/payment
2002	5140271209	Rose Lawn - Anson to Miller	127,000	127,000	106,628	5,260	15,112	0	88.1%	Ongoing - work in progress
2002	5140263260	Rymal E - Swayze to Easement	115,000	115,000	46,853	67,721	427	0	99.6%	Ongoing - work in progress
2003	5140364337	Rymal-Up Gage to Up Went-Hald	1,720,000	430,000	0	5,776	1,714,224	1,290,000	0.3%	Construction scheduled for 2003
2000	5140063021	Seabreeze - Glover to McNeilly	355,000	355,000	8,558	280,820	65,622	0	81.5%	Construction scheduled for 2003
2000	5140071092	Seneca - Oneida to End	160,000	160,000	138,107	23,337	(1,445)	0	100.9%	OBN - litigation
2002	5140272213	Sherman N - King to Cannon	180,000	180,000	6,180	148,455	25,365	0	85.9%	Ongoing - work in progress
2003	5140366315	Solids Handling Optimization	100,000	0	0		100,000	100,000	0.0%	Construction scheduled for 2003
2001	5140161109	Standardization of Hydrants	2,673,000	2,673,000	728,146	282,252	1,662,602	0	37.8%	Ongoing - work in progress
2002	5140267259	Station Security	350,000	50,000	50,898	20,400	278,702	300,000	20.4%	Construction scheduled for 2003
2001	5140171139	Strathcona- King to York	330,000	330,000	297,792	16,424	15,784	0	95.2%	Complete - pending final review/audit/payment
2002	5140266203	Study Advance & Membrane Tech	100,000	0	24,719	69,999	5,282	100,000	94.7%	Ongoing - work in progress
2000	5140063030	Substandard Watermain Replace	1,250,000	125,000	393,090	4,679	852,231	1,125,000	31.8%	Ongoing - work in progress
2001	5140171117	Taylor - Valleyview to end	350,000	350,000	0		350,000	0	0.0%	Project delayed to 2004
2001	5140166110	Trash Screen Solids Handling	2,060,000	0	20,430		2,039,570	2,060,000	1.0%	Construction scheduled for 2003
2003	5140366312	Treated Water Effluent Valves	800,000	0	0	2,000	798,000	800,000	0.3%	Construction scheduled for 2003
2000	5140064026	Tumbridge - PS WH6-B	878,000	859,357	855,061	23,000	(61)	18,643	100.0%	Complete - pending final review/audit/payment
2001	5140164127	UGge-60m SO Anna Capri-Rymal H	900,000	700,528	788,931	20,986	90,083	199,472	90.0%	Complete - pending final review/audit/payment
2000	5140071096	Universal Meter Installation	6,000,000	491,305	3,562,075	4,826,987	(2,389,062)	5,508,695	139.8%	Three year project totaling $9m
2000	5140061062	Up James-Stonechurch to Mohawk	901,000	901,000	846,415	54,642	(57)	0	100.0%	Ongoing - work in progress
2003	5140367370	Upgrade Chlorine Injection	330,000	330,000	0		330,000	0	0.0%	Construction scheduled for 2003
2003	5140362303	Upgrade Program	130,000	71,000	0		130,000	59,000	0.0%	Anticipate 100% spent/committed by year end
2003	5140366316	Upgrade Wash Water System	100,000	0	0		100,000	100,000	0.0%	Construction scheduled for 2003

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		Waterworks Con't								
2003	5140367368	Vibration Monitoring Equipment	430,000	0	0		430,000	430,000	0.0%	Construction scheduled for 2003
1999	5149961954	W1st-Fennell To Richwillell	355,000	355,000	312,305		42,695	0	88.0%	Anticipate 100% spent/committed by year end
1998	5149803868	Walnut-King William To Main	127,000	145,000	42,166	86,505	(1,671)	(18,000)	101.3%	Ongoing - work in progress
2002	5140271246	Walter-Brit-Roxb-Duns-Adeline	305,000	305,000	0	256,875	48,125	0	84.2%	Construction scheduled for 2003
2003	5140355356	Water Management Strategy	100,000	100,000	0		100,000	0	0.0%	Anticipate 100% spent/committed by year end
2002	5140255264	Water Service Master Plan	1,550,000	1,424,937	85,397	263,427	1,201,175	125,063	22.5%	Anticipate 100% spent/committed by year end
2003	5140367380	Water Outstations Upgrades	1,720,000	720,000	0		1,720,000	1,000,000	0.0%	Construction scheduled for 2003
2002	5140271262	Wellington-Barton to Cannon	331,000	331,000	1,071	271,748	58,181	0	82.4%	Ongoing - work in progress
2001	5140172110	Wentworth N - King-Barton	525,000	525,000	8,903	1,001	515,097	0	1.9%	Project delayed to 2004
1997	5149767754	Wh 12A Hwy 99 Replace Pumps	30,000	30,000	0		30,000	0	0.0%	Construction scheduled for 2003
1998	5149867852	Wh-09-Fifty Rd-Refurbish Station	80,000	80,000	0	78,500	1,500	0	98.1%	Ongoing - work in progress
1997	5149767756	Wh-12 South St Replace Pumps	40,000	40,000	0		40,000	0	0.0%	Construction scheduled for 2003
2000	5140067056	WH-18 New Transfer Switch	65,000	0	0		65,000	65,000	0.0%	Construction scheduled for 2003
1999	5149967956	W-H2-Pump&Discharge Valve	60,000	60,000	0		60,000	0	0.0%	Construction scheduled for 2003
1998	5149867854	Wh-3A-Install Controls	15,000	15,000	0		15,000	0	0.0%	Construction scheduled for 2003
1998	5149867851	Wh-4A-Install Controls	15,000	15,000	0		15,000	0	0.0%	Construction scheduled for 2003
2001	5140172145	Winona - Barton to Hwy#8	241,000	241,000	222,676	0	18,324	0	92.4%	Complete - pending final review/audit/payment
2002	5140272230	Winona Barton to South Service RD	331,000	693,751	743,175		(412,175)	(362,751)	224.5%	Development Division Reviewing
2003	5140367381	Woodward HL Station Upgrades	440,000	380,000	0		440,000	60,000	0.0%	Construction scheduled for 2003
2000	5140070000	Water Co-Ordination - Road Work	5,400,000	5,400,000	4,098,717	1,282,045	19,238	0	99.6%	Ongoing - work in progress - close at year end
			131,213,600	***77,591,663***	***39,510,468***	***16,536,186***	***75,166,946***	***53,621,937***	***42.7%***	
	GRAND TOTAL		***331,010,220***	***188,133,286***	***98,916,390***	***32,925,244***	***199,168,586***	***142,876,934***	***39.8%***	

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PUBLIC WORKS								
	Roads							
2001	4030111206	AN Jerseyville East of Alberton	200,000	199,954	199,014	(939.78)	100.0%	108020-Capital Reserve
2001	4030111205	AN Jerseyville Lovers Lane	118,000	118,433	118,000	(433.48)	100.4%	108020-Capital Reserve
1999	4039910997	Annual Engineering, Util 1999	42,000	42,000	52,611	10,610.85	100.0%	108020-Capital Reserve
2000	4030010005	Annual Major Road Maintenance	1,248,000	1,245,757	1,248,000	2,243.24	99.8%	108020-Capital Reserve
1999	4039912911	Annual Preservicing (1999)	19,000	18,777	20,451	1,674.38	98.8%	108020-Capital Reserve
2000	4030012011	Annual Preservicing Program	354,000	0	109,000	109,000.00	0.0%	108020-$40,000;100040-$69,000
2001	4030117152	Annual Substandard Drainage	200,000	200,000	200,000	0.00	100.0%	N/A
2000	4030010041	Bridge No 1147 - York Blvd -	743,000	726,301	743,000	16,698.88	97.8%	108020-Capital Reserve
2001	4030122100	City's Share of Locals Residential	250,000	250,000	250,000	0.00	100.0%	N/A
1997	4039714117	Dewitt Rd Slope Stab	486,000	485,915	120,000	(365,915.39)	100.0%	117036-Taro Royalities
1997	4039714731	Downtown Traffic Signal Poles	232,122	232,212	232,212	0.00	100.0%	N/A
1997	4039711730	Downtown Transportation Study	551,295	369,492	388,287	18,795.26	67.0%	108020-Capital Reserve
2001	4030119180	DU Cairns Cameron to Concord	60,000	59,522	60,000	477.63	99.2%	108020-Capital Reserve
2001	4030119181	DU Concord Hunter to N End	200,000	188,142	200,000	11,857.87	94.1%	108020-Capital Reserve
2001	4030141160	DU Roof Replacement	0	0	0	0.00	N/A	N/A
1992	4039212219	Fruitland Rd Bypass - Barton t	1,033,000	1,032,770	1,086,902	54,132.10	100.0%	108020-Capital Reserve
2001	4030119183	GL Cemetery 56 to Fletchers	0	0	0	0.00	N/A	N/A
2001	4030111142	GL Fletcher Binbrook to Kirk	450,000	144,903	450,000	305,096.84	32.2%	108020-Capital Reserve
1999	4039914945	Hamilton & Parkside	751,000	977,941	739,691	(238,249.92)	130.2%	108020-Capital Reserve
1998	4039812825	Hwy 5 - Hwy 6 to Hamilton	3,279,000	3,152,585	355,360	(2,797,224.09)	96.1%	110120-%1,079,093.39;110125-$361093.66; Debentures -$1,357,037.05
2001	4030112139	S Mountain Arterial U Gage	2,050,000	2,049,011	1,921,000	(128,011.27)	100.0%	110120 Roads D.C.'s
2001	4030110171	SC Lochside - McCollum	250,000	0	250,000	250,000.00	0.0%	108020-Capital Reserve
1991	4039112120	South Mountain Arterial Construction	2,866,000	2,866,474	1,913,144	(953,330.40)	100.0%	Debentures
1998	4039812834	South Mountain Arterial Transportation	60,387	60,609	60,609	0.00	100.4%	N/A
1991	4039110101	Technology - Phase 1	14,770,000	14,770,886	14,770,886	0.00	100.0%	N/A
1999	4039911946	Unspecified Hamilton Projects	304,000	1,039	0	(1,038.50)	0.3%	108020-Capital Reserve
1997	9009799703	Jackson St W Retaining Wall	0	92,451	92,451	(0.01)	N/A	108020-Capital Reserve
1996	9009699002	Melrose-Barton-Beechwood Coop	0	78,796	78,796	(0.05)	N/A	108020-Capital Reserve
			30,516,803	***29,363,971***	***25,659,415***	***(3,704,555.84)***	***96.2%***	
	Storm Sewers							
1999	5189960959	Aberdeen - 120m W of Studholm	219,000	205,219	219,000	13,780.67	93.7%	108010-Storm Sewer Reserve
2001	5180172111	Aberdeen-Bay S to Glouchester	180,000	147,519	180,000	32,481.34	82.0%	108010-Storm Sewer Reserve
2000	5180072074	Annual - Cont Unsched Works SS	544,000	545,140	544,000	(1,139.66)	100.2%	108010-Storm Sewer Reserve
2000	5180061072	Annual - Detailed Engineering	206,000	164,605	206,000	41,394.79	79.9%	108010-Storm Sewer Reserve
2003	5180325107	Annual Municipal Act 2003	600,000	0	150,000	150,000.00	0.0%	108010-Storm Sewer Reserve

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	Storm Sewers con't							
2000	5180018084	Annual Oversizing	0	541	541	0.00	N/A	N/A
1999	5189961972	Annual-Detailed Engineering SS	51,000	51,183	51,183	0.00	100.4%	N/A
2001	5180125107	Annual-Municipal Act Program	193,000	0	50,000	50,000.00	0.0%	108010-Storm Sewer Reserve
2001	5180118180	Annual-Oversizing 01	316,000	4,877	158,000	153,123.47	1.5%	108010-Storm Sewer Reserve
1998	5189855899	Annual-Preliminary Engineer SS	162,000	111,937	104,276	(7,660.45)	69.1%	108010-Storm Sewer Reserve
2001	5180172131	Elliot-Upp Ken to Toby etc	495,000	467,721	488,000	20,279.27	94.5%	108010-Storm Sewer Reserve
1999	5189962987	Ferrie-Wellington To Emerald	960,000	860,304	960,000	99,696.43	89.6%	108010-Storm Sewer Reserve
1998	5189879824	James Mt Gardens-Ph1 (Ham)	15,000	15,000	15,000	0.00	100.0%	N/A
1998	5189862828	Maplewood-Gage-Blake-Roseland	1,560,000	1,560,022	1,435,044	(124,977.83)	100.0%	108010-Storm Sewer Reserve
2001	5180103136	Rebecca-Hughson to John & Hughson	235,000	33,408	235,000	201,592.48	14.2%	108010-Storm Sewer Reserve
2000	5180072036	Rosendene - Up James-Elcho	210,000	202,561	210,000	7,438.59	96.5%	108010-Storm Sewer Reserve
2001	5180174190	SC Drainage CTR B	30,000	0	30,000	30,000.00	0.0%	108010-Storm Sewer Reserve
2001	5180174193	SC Watercourse #7	871,000	1,738	871,000	869,261.81	0.2%	108010-Storm Sewer Reserve
2000	5180078001	Scenic South - Phase 2	253,000	298,785	298,785	0.00	118.1%	N/A
2001	5180162186	Strathearne -Barton to Britan	1,400,000	1,269,225	1,400,000	130,774.80	90.7%	108010-Storm Sewer Reserve
1997	5189778718	Tiffany-Phase 1(Ham)	212,000	206,080	206,080	0.00	97.2%	N/A
2001	5180162113	Ward-Broadway to Emerson, Royal	540,000	179,650	540,000	360,350.45	33.3%	108010-Storm Sewer Reserve
			9,252,000	***6,325,513***	***8,351,909***	***2,026,396.16***	***68.4%***	
	Fleet							
1998	4949851037	1998 Vehicle Replacement Program	2,268,000	2,266,339	2,266,339	0.00	99.9%	N/A
1996	4949651019	1996 Vehicle Replacement Program	2,945,000	2,952,059	2,948,414	(3,645.36)	100.2%	110025-Vehicle Replacement-Central Garage
1999	4949951039	1999 Vehicle Replacement Program	2,345,000	2,362,987	2,345,000	(17,987.25)	100.8%	110025-Vehicle Replacement-Central Garage
2000	4940051001	2000 Vehicle Replacement Prim	2,416,000	2,447,308	2,416,000	(31,308.49)	101.3%	110025-Vehicle Replacement-Central Garage
1999	4949955039	Drive Clean Program	95,000	91,956	95,000	3,043.66	96.8%	110025-Vehicle Replacement-Central Garage
	Total Fleet		***10,069,000***	***10,120,651***	***10,070,754***	***(49,897.44)***	***100.5%***	
	Waste Management							
2000	5120093004	Annual - SWARU Cap Mtnce	727,000	723,386	260,600	(462,785.86)	99.5%	Debentures
2001	5120192109	Brampton Closed Landfill Remediation	27,000	26,643	26,643	0.00	98.7%	N/A
1995	5129591503	Comp Environmental Monitoring	235,000	234,794	234,794	0.00	99.9%	N/A
2000	5120091013	Dundas Conveyor Removal	120,000	119,566	119,566	0.00	99.6%	N/A
1999	5129994910	Expand Improve Transfer Station	68,000	68,410	22,997	(45,413.88)	100.6%	Debentures
1996	5129691613	Glanbrook - Repair Leachate	4,201,000	4,201,000	1,047,731	(3,153,269.37)	100.0%	Debentures
2002	5120290118	H S W Waste Diversion Pilot	50,000	0	0	0.00	0.0%	N/A
1998	5129893820	Id Fan & Generator Repairs	158,000	136,852	136,852	0.00	86.6%	N/A
1996	5129691600	Landfill Gas Recover-Glanbrook	66,000	65,700	65,700	0.00	99.5%	N/A

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	Waste Management Con't							
2000	5120092008	Review Re-Assess W Ham Closed	341,000	342,598	141,496	(201,102.54)	100.5%	Debentures
1998	5129893814	Spray Cooler Tower Repair	912,000	912,352	173,280	(739,072.11)	100.0%	Debentures
2000	5120093011	SWARU - Bottom Ash Containment	587,000	586,512	0	(586,512.25)	99.9%	Debentures
2000	5120093010	SWARU - Flyash Stabilization	105,000	105,312	0	(105,312.09)	100.3%	Debentures
1999	5129993912	Tipping Floor Repairs At SWARU	99,000	98,897	98,897	0.00	99.9%	N/A
			7,696,000	*7,622,022*	*2,328,554*	*(5,293,468.10)*	*99.0%*	
	Wastewater							
2000	5160071074	Annual - Cont Unsched Works SW	755,000	754,815	755,000	184.91	100.0%	108005-Santary Sewer Capital Reserve
2000	5160061072	Annual - Detailed Engineering SW	191,000	65,578	191,000	125,422.13	34.3%	108005-Santary Sewer Capital Reserve
2001	5160180122	ANNUAL - OVERSIZING	272,000	0	0	0.00	0.0%	N/A
2000	5160078084	Annual - Oversizing SW	134,000	0	0	0.00	0.0%	N/A
2001	5169961972	Annual-Detailed Engineering SW	10,000	10,175	10,175	0.00	101.8%	N/A
2002	5160260271	Annual-I-I Reduction Program	375,000	375,000	375,000	0.00	100.0%	N/A
2000	5169961970	Annual-Minor Improvements SW	493,000	493,000	493,000	0.00	100.0%	N/A
2001	5160125107	ANNUAL-Municipal Act Program	614,000	0	162,000	162,000.00	0.0%	108005-Santary Sewer Capital Reserve
2000	5160009000	Appropriation Adjustments	591,000	0	0	0.00	0.0%	N/A
1997	5169761722	District Yard SW	0	405	405	0.00	N/A	N/A
1999	5169962951	Ferguson-Burlington - Macaule	430,000	214,785	430,000	215,215.09	49.9%	108005-Santary Sewer Capital Reserve
1999	5169962987	Ferrie-Wellington To Emerald	260,000	238,473	260,000	21,526.85	91.7%	108005-Santary Sewer Capital Reserve
1993	5169325362	Glover Access-S Service-Glove	623,000	600,376	622,508	22,132.00	96.4%	108005-Santary Sewer Capital Reserve
2000	5169668603	Greenhill Storage Treat (50%) SW	6,007,000	5,922,086	5,922,086	0.00	98.6%	N/A
1999	5169668462	Hamilton Harbour Water Quality SW	48,000	48,417	48,417	0.00	100.9%	N/A
1999	5169960937	Hatt Sewershed - John to Head	295,000	285,322	295,000	9,678.49	96.7%	108005-Santary Sewer Capital Reserve
2001	5160180125	Hwy 6 Twenty Rd SH18-1315m N	292,000	0	116,000	116,000.00	0.0%	108005-Santary Sewer Capital Reserve
1993	5169323331	Hwy 6-Hamilton Limit - Twenty	551,000	12,757	184,000	171,243.11	2.3%	108005-Santary Sewer Capital Reserve
2003	5160360303	Issac Brock-Mud-Wllm Johnson	740,000	0	740,000	740,000.00	0.0%	108005-Santary Sewer Capital Reserve
1990	5169055019	M I S A Demo Project 1 & 2	355,000	286,555	287,000	444.79	80.7%	108005-Santary Sewer Capital Reserve
2001	5160125133	MA-Baseline- E St to Creanona	220,000	169,655	220,000	50,344.80	77.1%	108005-Santary Sewer Capital Reserve
2001	5160172108	Mill-Chuch#5-Victoria	250,000	250,295	250,000	(295.33)	100.1%	108005-Santary Sewer Capital Reserve
1995	5169562521	Purchase Easements SW	443,000	443,144	443,000	(144.30)	100.0%	108005-Santary Sewer Capital Reserve
2001	5160178125	Southbrook on the Green Ph 1	0	162,552	162,552	0.00	N/A	N/A
2002	5160266224	Aeration Mud Valve Install	0	0	0	0.00	N/A	N/A
1998	5169867853	Annual - Operational Improve (Outstations	212,000	211,672	211,672	0.00	99.8%	N/A
2000	5160067052	Annual - Operational Improve Out SW	714,000	714,172	714,000	(171.56)	100.0%	108005-Santary Sewer Capital Reserve
2000	5160066004	Annual - Operational Improve Plant SW	253,800	254,210	253,773	(437.33)	100.2%	108005-Santary Sewer Capital Reserve
2000	5160066005	Arch Upgrades - Admin Lab	185,000	185,227	185,000	(227.38)	100.1%	108005-Santary Sewer Capital Reserve

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	Wastewater Con't							
2002	5160266221	Berm Landscaping	30,000	28,244	30,000	1,755.63	94.1%	108005-Santary Sewer Capital Reserve
2002	5160266214	Convers-4 Breakers-Standby Bldg	0	0	0	0.00	N/A	N/A
1997	5169766706	Diesel Blding 7-4160V Breakers	77,000	77,250	77,000	(250.15)	100.3%	108005-Santary Sewer Capital Reserve
2001	5160166116	Dun- Replace Plant B RAS Pmp#3	0	0	0	0.00	N/A	N/A
2002	5160266247	Dundas - Install Barscreen	0	0	0	0.00	N/A	N/A
2002	5160266235	Dundas Dechlorination	0	0	0	0.00	N/A	N/A
2002	5160266211	Effluent Water Pumps 1 & 2	0	0	0	0.00	N/A	N/A
2002	5160266216	Install Test Points 4160V Switchgear	0	0	0	0.00	N/A	N/A
1999	5169966907	N Aeration-Railings & Concrete	478,100	478,140	619,118	140,978.66	100.0%	108005-Santary Sewer Capital Reserve
2000	5160066013	Nitrification Upgrades	1,010,000	1,010,233	1,020,233	10,000.00	100.0%	108005-Santary Sewer Capital Reserve
1998	5169866801	North Secondary Clarifier Upgrade	4,062,000	4,062,066	4,062,000	(65.58)	100.0%	108005-Santary Sewer Capital Reserve
2000	5160066009	Primary Clarifier Weir Plates	302,000	302,133	302,000	(133.49)	100.0%	108005-Santary Sewer Capital Reserve
2002	5160266219	Primary Gallery Upgrades	53,000	52,939	53,000	60.54	99.9%	108005-Santary Sewer Capital Reserve
2000	5160066008	Pumphouse Ventilation Study	16,000	15,396	16,000	603.53	96.2%	108005-Santary Sewer Capital Reserve
2001	5160166108	Replace Main Substn Batteries	38,000	38,441	38,000	(440.85)	101.2%	108005-Santary Sewer Capital Reserve
1999	5169966905	Replace Prim Clarifier Chains	770,000	770,086	770,000	(86.35)	100.0%	108005-Santary Sewer Capital Reserve
1998	5169666607	SCADA Op & Computer Controls	1,515,500	1,515,500	1,515,500	0.00	100.0%	N/A
1997	5169767752	Sh-03 West 31St Replace Pumps	124,000	124,176	124,176	0.00	100.1%	N/A
2001	5160166112	Sludge Collector Belt Overhaul	0	0	0	0.00	N/A	N/A
1996	5169666604	STP-Ex Prim Clarifier Repairs	513,000	513,073	513,073	0.00	100.0%	N/A
1997	5169666605	STP-Grit Remove-Channel Renovate	158,000	158,000	158,000	0.00	100.0%	N/A
2002	5160266217	Upgrade Plant Lighting	0	0	0	0.00	N/A	N/A
2002	5160266243	Waterdown - Dechlorination	0	0	0	0.00	N/A	N/A
2002	5160266248	Waterdown - Install Barscreen	0	0	0	0.00	N/A	N/A
2002	5160266237	Waterdown - RAS&WAS Control	0	0	0	0.00	N/A	N/A
2002	5160266245	Waterdown Plant Security	3,000	3,296	3,000	(296.01)	109.9%	108005-Santary Sewer Capital Reserve
2003	5160366345	Waterdown-Plant Road Resurface	0	0	0	0.00	N/A	N/A
2001	5160166117	Waterdown- Replace A Raw Sludge Pump	71,000	71,367	71,000	(367.24)	100.5%	108005-Santary Sewer Capital Reserve
2001	5160166119	Waterdown- Replace B Raw Sludge Pump	15,000	13,718	15,000	1,281.61	91.5%	108005-Santary Sewer Capital Reserve
2001	5160166118	Waterdown- Replace Plant A RAS Pump	15,000	14,764	15,000	236.32	98.4%	108005-Santary Sewer Capital Reserve
2002	5160266241	Waterdown-Pickle Liquor Tank Refurbish	0	0	0	0.00	N/A	N/A
2002	5160266242	Wtrdwn Pickle Liquor Pump Control	0	0	0	0.00	N/A	N/A
1995	5169566501	WWTP - S Secondary Clarifier	2,381,000	2,381,354	2,381,000	(353.96)	100.0%	108005-Santary Sewer Capital Reserve
			26,945,400	***23,328,850***	***25,114,689***	***1,785,838.93***	***86.6%***	

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	Waterworks							
2000	5140009000	2000 Appropriation Adj WATER	86,000	0	46,000	46,000.00	0.0%	108015-Waterworks Capital Reserve
1999	5149972996	Academy-Wilson To Mohawk	156,000	155,720	155,720	0.10	99.8%	108015-Waterworks Capital Reserve
2003	5140367364	Lynden Distribute - Close Loop	230,000	0	0	0.00	0.0%	To 5140325308 Combine Similar Projects
2001	5140166101	AN - Operational Improve-Plant	163,400	163,690	82,707	(80,982.59)	100.2%	108015-Waterworks Capital Reserve
2000	5140071074	Annual - Cont Unsched Works	445,000	445,000	444,517	(483.16)	100.0%	108015-Waterworks Capital Reserve
2000	5140061072	Annual - Detailed Engineering SS	251,000	119,884	251,000	131,115.91	47.8%	108015-Waterworks Capital Reserve
2000	5140063073	Annual - Field Data Systems	1,000	522	1,000	478.30	52.2%	108015-Waterworks Capital Reserve
2001	5140125107	ANNUAL - Municipal Act Program	170,000	0	0	0.00	0.0%	N/A
2000	5140067053	Annual - Operational Improve Out	102,000	101,531	102,000	469.21	99.5%	108015-Waterworks Capital Reserve
2001	5140118180	ANNUAL - OVERSIZING	569,000	0	0	0.00	0.0%	N/A
2000	5140078086	Annual - Oversizing WATER	272,000	0	0	0.00	0.0%	N/A
1998	5149860899	Annual Preliminary Engineer	133,000	92,098	133,000	40,901.68	69.2%	108015-Waterworks Capital Reserve
1999	5149971974	Annual-Cont Unsched Works	143,000	143,000	143,000	0.00	100.0%	N/A
1999	5149961972	Annual-Detailed Engineering	25,000	25,209	25,000	(208.86)	100.8%	108015-Waterworks Capital Reserve
1999	5149966901	Annual-Operational Improve (Plant)	205,000	205,214	205,000	(213.87)	100.1%	108015-Waterworks Capital Reserve
1999	5149960971	Annual-Rehabilitation	1,415,000	1,398,875	1,398,875	0.00	98.9%	108015-Waterworks Capital Reserve
2002	5140271218	Beaconsfld-U Ottawa to Currie	220,000	188,508	220,000	31,492.27	85.7%	108015-Waterworks Capital Reserve
2001	5140161138	Ben Lomond-Concession to N Lim	78,000	77,312	78,000	687.54	99.1%	108015-Waterworks Capital Reserve
1999	5149971908	Blenheim,Hwy8,Fedrl,Cedar,Gray	42,000	31,214	42,000	10,786.45	74.3%	108015-Waterworks Capital Reserve
2001	5140161146	Brock -King to Melville	86,000	81,016	86,000	4,984.49	94.2%	108015-Waterworks Capital Reserve
2002	5140255274	Carlisle Servicing Strategy	0	0	0	0.00	N/A	N/A
1999	5149971906	Chester-Hwy8 to Federal Cromptn	64,000	31,077	64,000	32,923.26	48.6%	108015-Waterworks Capital Reserve
2001	5140172104	Christina-Brtn-WillowLn-Glvr	119,000	113,355	119,000	5,644.72	95.3%	108015-Waterworks Capital Reserve
1999	5149972995	Church-Wilson To Lodor	70,000	48,034	70,000	21,966.23	68.6%	108015-Waterworks Capital Reserve
2001	5140161115	Clark St- Ferrie to Burton	90,000	74,874	90,750	15,876.36	83.2%	108015-Waterworks Capital Reserve
2002	5140271245	Coron-Parkdale-Masyhurst-King	163,000	163,037	163,000	(37.45)	100.0%	108015-Waterworks Capital Reserve
2000	5140072095	Creanona - Waterside to N End	130,000	63,721	130,000	66,278.54	49.0%	108015-Waterworks Capital Reserve
1997	5149778715	Dalma Gardens-Stoney Creek	29,000	0	29,000	29,000.00	0.0%	108015-Waterworks Capital Reserve
1999	5149972905	Deerhurst-Hemlock to Federal	237,000	91,121	237,000	145,878.57	38.4%	108015-Waterworks Capital Reserve
1999	5149971963	Delevan-Seven Oaks-Seven Oaks	69,000	68,926	69,000	74.40	99.9%	108015-Waterworks Capital Reserve
2002	5140267253	Dun Tower-Recirculation Equip	0	0	0	0.00	N/A	N/A
2002	5140267252	Dundas Tower-Rechlorinate Facilities	0	0	0	0.00	N/A	N/A
2002	5140272207	Dunsmure-Ottawa-Edge-Park RW	35,000	1,797	35,000	33,203.22	5.1%	108015-Waterworks Capital Reserve
2001	5140171119	E14th- Fennell to Callie	156,000	155,857	156,000	142.65	99.9%	108015-Waterworks Capital Reserve
2000	5140072032	E24th - Fennell to Franklin	257,000	257,424	257,293	(131.39)	100.2%	108015-Waterworks Capital Reserve
1999	5149961955	E25th-Concession To Queensdale	188,000	187,242	188,109	867.39	99.6%	108015-Waterworks Capital Reserve
2001	5140171129	E42nd- Sunninghill-Brucedale	365,000	334,686	365,000	30,314.05	91.7%	108015-Waterworks Capital Reserve
2002	5140271224	E43rd-Queensdale-Sunninghill	4,000	0	4,000	4,000.00	0.0%	108015-Waterworks Capital Reserve

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	Waterworks Con't							
1999	5149971964	Edith-Broker To Nova	256,000	255,655	256,000	344.67	99.9%	108015-Waterworks Capital Reserve
1999	5149963941	Elcho,Rosedene,Wycliffe,Searle	490,000	473,293	490,000	16,706.69	96.6%	108015-Waterworks Capital Reserve
2001	5140171131	Elliot- UKenilworth-Grenadier	97,000	94,898	97,000	2,101.54	97.8%	108015-Waterworks Capital Reserve
2001	5140118182	Fairways of Chedoke	0	256,875	10,000	(246,875.02)	N/A	108015-Waterworks Capital Reserve
1999	5149963910	Ferguson N - Wood to Macauley	105,000	105,000	105,000	0.00	100.0%	N/A
1994	5149472483	Ferguson-King To CNR Rail Line	175,000	155,943	175,000	19,057.36	89.1%	108015-Waterworks Capital Reserve
2001	5140162102	Ferguson-Macaulay-Pictn-Simco	298,000	298,000	298,483	483.34	100.0%	108015-Waterworks Capital Reserve
2001	5140171126	Ferrara-Wise(S leg)-Wise(N leg	166,000	142,778	166,000	23,221.69	86.0%	108015-Waterworks Capital Reserve
1999	5149963987	Ferrie - Wellington To Emerald	220,000	149,044	220,000	70,956.05	67.7%	108015-Waterworks Capital Reserve
1999	5149966904	GAC Filtration WTP-Feasibility	49,000	49,488	49,000	(487.84)	101.0%	108015-Waterworks Capital Reserve
2002	5140267254	Greenhill 1B-Rechlor Facility	0	0	0	0.00	N/A	N/A
2000	5140066004	H L Bridge Crane Refurbish	48,000	48,133	48,000	(133.33)	100.3%	108015-Waterworks Capital Reserve
2001	5140171112	Holmes -Emerson to W End	112,000	0	112,000	112,000.00	0.0%	108015-Waterworks Capital Reserve
2000	5140071031	Howard-South Bend to N End	144,000	108,538	144,000	35,462.14	75.4%	108015-Waterworks Capital Reserve
1997	5149764738	Hwy 6-Dickenson To Airport-H-N	1,850,000	135,017	150,000	14,983.25	7.3%	108015-Waterworks Capital Reserve
1999	5149964936	Hwy 6-Twenty To Dickenson	1,431,000	4,903	31,000	26,096.65	0.3%	108015-Waterworks Capital Reserve
2000	5140071058	James - Peel to Bond	220,000	22,637	220,000	197,362.67	10.3%	108015-Waterworks Capital Reserve
1998	5149878824	James Mt Gardens-Ph1 (Ham) WAT	7,000	0	0	0.00	0.0%	N/A
2002	5140267251	Kelly Tower-Recirculation Equip	0	0	0	0.00	N/A	N/A
2003	5140367363	Kenilworth WPS Elec Switchgear	0	0	0	0.00	N/A	N/A
2000	5140071056	Laurier - Columbia S Bend	504,000	502,168	504,000	1,832.32	99.6%	108015-Waterworks Capital Reserve
2000	5140063022	Lewis Rd N Service Campview	100,000	99,973	90,000	(9,973.01)	100.0%	108015-Waterworks Capital Reserve
1999	5149963943	Lloyminn-Jerseyville-Terrance	250,000	249,086	250,000	913.65	99.6%	108015-Waterworks Capital Reserve
2003	5140366317	Load Cells Chlorine Rail Tank	0	0	0	0.00	N/A	N/A
2000	5140063034	London Maple King Ottawa	195,000	194,229	195,000	770.70	99.6%	108015-Waterworks Capital Reserve
2001	5140172116	Mill - Elgin to Hwy #5	508,000	417,422	508,000	90,577.96	82.2%	108015-Waterworks Capital Reserve
1999	5149971909	Norwich-Hwy8 to Crompton Way	61,000	29,058	61,000	31,942.16	47.6%	108015-Waterworks Capital Reserve
1998	5149880939	Olympic-King To N-Leg Hopkins	1,220,000	1,076,178	1,206,433	130,255.52	88.2%	108015-Waterworks Capital Reserve
2001	5140172120	Park - Duke to Charlton	180,000	180,014	120,000	(60,014.46)	100.0%	108015-Waterworks Capital Reserve
1997	5149767751	Pub Disposal WATER	118,000	117,690	118,000	309.74	99.7%	108015-Waterworks Capital Reserve
2003	5140366319	Pre-treatment Hatch Covers	0	0	0	0.00	N/A	N/A
1998	5149866804	Pre-Treatment-Redirect Drains	121,000	120,657	121,000	342.64	99.7%	108015-Waterworks Capital Reserve
2002	5140271233	Princess-Victoria to Melville	1,000	464	1,000	536.50	46.4%	108015-Waterworks Capital Reserve
1994	5149467471	Pumping Station H2-Ferguson Ave	208,000	70,550	208,000	137,449.90	33.9%	108015-Waterworks Capital Reserve
1996	5149662627	Purchase Easements WATER	229,000	116,556	229,000	112,443.94	50.9%	108015-Waterworks Capital Reserve
2000	5140063060	Queen N - Barton to Hess	190,000	170,161	190,000	19,839.15	89.6%	108015-Waterworks Capital Reserve
2001	5140103143	Rebecca - James to John	139,000	0	139,000	139,000.00	0.0%	108015-Waterworks Capital Reserve

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	Waterworks Con't							
2001	5140166103	Replace 4160Volt Batteries	42,000	42,061	0	(42,060.75)	100.1%	108015-Waterworks Capital Reserve
2001	5140166104	Replace MCC starters WW pumps	55,000	55,466	5,000	(50,465.61)	100.8%	108015-Waterworks Capital Reserve
1999	5149966902	Replace 4160_2200 V Cable-HLS	0	0	0	0.00	N/A	N/A
2000	5140067052	Replace Switchgear Batteries	31,000	30,704	0	(30,703.67)	99.0%	108015-Waterworks Capital Reserve
2003	5140366306	Replace Vacuum Pumps Priming	0	0	0	0.00	N/A	N/A
2002	5140267255	Reservoir 7-Rechlor Facility	0	0	0	0.00	N/A	N/A
2002	5140267256	Reservoir 11-Rechlor Facility	0	0	0	0.00	N/A	N/A
2002	5140267257	Reservoir 18-Rechlor Facility	0	0	0	0.00	N/A	N/A
1999	5149966903	Rewind 3 Pump Motors-HLS	0	0	0	0.00	N/A	N/A
2002	5140262210	Rosslyn-Montclair to Lawrence	238,000	14,163	238,000	223,837.17	6.0%	108015-Waterworks Capital Reserve
2001	5140172142	Rxbrgh-Wltr-Julian & Ivn-Glen	120,000	121,150	120,000	(1,150.02)	101.0%	108015-Waterworks Capital Reserve
2000	5140078014	Shadyglen - Stage 1 & 2	0	264,087	127,133	(136,954.45)	N/A	108015-Waterworks Capital Reserve
2001	5140161137	Simcoe-Ferguson to Railway	148,000	147,814	148,000	185.52	99.9%	108015-Waterworks Capital Reserve
2001	5140118183	Southbrook on the Green Ph 1	61,000	159,259	0	(159,259.05)	261.1%	108015-Waterworks Capital Reserve
2001	5140172122	Stinson - Wentworth to Erie	270,000	270,405	270,000	(405.42)	100.2%	108015-Waterworks Capital Reserve
2000	5140064044	Stonechurch-Up Paradise Omni	453,000	407,386	453,000	45,613.76	89.9%	108015-Waterworks Capital Reserve
1997	5149772750	Sulpher Spgs-Wilson- Mansfield	268,000	136,205	268,000	131,794.81	50.8%	108015-Waterworks Capital Reserve
2000	5140067051	Unspecified Outstation	1,000	910	1,000	89.89	91.0%	108015-Waterworks Capital Reserve
2003	5140366318	Upgrade Filter Lighting system	0	0	0	0.00	N/A	N/A
2001	5140166105	Upgrade High Lift Sump Pumps	0	0	0	0.00	N/A	N/A
2001	5140171108	Uplands - Franklin - Norwood	83,000	81,282	83,000	1,717.95	97.9%	108015-Waterworks Capital Reserve
2001	5140162128	Victoria - Burton to CNR track	188,000	176,120	188,000	11,879.70	93.7%	108015-Waterworks Capital Reserve
2002	5140271234	W26th-San to Bend-W26th-W25th	233,000	169,549	233,000	63,451.39	72.8%	108015-Waterworks Capital Reserve
2001	5140171140	W28th- Leslie to Sanatorium	261,000	212,940	261,000	48,059.64	81.6%	108015-Waterworks Capital Reserve
2001	5140171121	W34th- Scenic to South end	267,000	241,171	267,000	25,828.77	90.3%	108015-Waterworks Capital Reserve
2001	5140171114	Ward - Bowman to Emerson	143,000	133,660	143,000	9,340.49	93.5%	108015-Waterworks Capital Reserve
1999	5149972907	Warwick-Hwy8 to Crompton Way	63,000	35,336	63,000	27,664.29	56.1%	108015-Waterworks Capital Reserve
2000	5140072085	Wendakee-Crenona to East St	110,000	53,765	110,000	56,235.02	48.9%	108015-Waterworks Capital Reserve
1997	5149767755	Wh 6A Refurbish Station	102,000	102,260	102,000	(259.77)	100.3%	108015-Waterworks Capital Reserve
2000	5140067055	WH-16 Isolation Valve	8,000	8,170	8,170	0.00	102.1%	N/A
2000	5140071042	Wildewood-Brentwood Kinglsea	250,000	196,223	250,000	53,777.23	78.5%	108015-Waterworks Capital Reserve
			19,855,400	***13,524,439***	***15,241,190***	***1,716,751.48***	***68.1%***	

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	Design & Construction							
1998	3909841650	SC Saltfleet Public Library	460,000	459,104	120,000	(339,103.92)	99.8%	108020-Capital Reserve
1997	4249755033	Downtown Hamilton Improve Ph 1	2,067,000	2,080,797	2,080,145	(651.84)	100.7%	108020-Capital Reserve
			2,527,000	***2,539,901***	***2,200,145***	***(339,755.76)***	***100.5%***	
	Parks							
2002	4400249110	DU Martino Mem Netting Fencing	10,000	0	10,000	10,000.00	0.0%	108031-Capital Reserve-Dundas
2002	4400249111	FL Tennis Courts Sealey and Carl	25,000	21,074	25,000	3,926.16	84.3%	108032-Capital Reserve - Flamborough
2002	4400249113	FL Gateway Sign Remove	12,000	1,587	12,000	10,412.51	13.2%	108032-Capital Reserve - Flamborough
2002	4400249115	Eastwood Park Baseball Infield	30,000	33,931	30,000	(3,931.15)	113.1%	108035-Capital Reserve - Former Hamilton
2002	4400249116	Buchanan Park Replace Backstop	15,000	0	15,000	15,000.00	0.0%	108035-Capital Reserve - Former Hamilton
2002	4400249117	Gage Park Backstops and Fencing	30,000	6,746	30,000	23,253.74	22.5%	108035-Capital Reserve - Former Hamilton
2002	4400249119	Alexander Park Backstop 2	15,000	8,776	15,000	6,224.39	58.5%	108035-Capital Reserve - Former Hamilton
2003	4400356105	Bikeways Trails Parks - Map	85,000	0	85,000	85,000.00	0.0%	108032-Capital Reserve - Flamborough
2001	4400156104	SC Park Dev-Annual Program	168,000	68,142	168,000	99,858.11	40.6%	4400256103-Heritage Green Park
2001	4400156113	Bocci Courts Wm Bethune Park	150,000	150,000	150,000	0.00	100.0%	N/A
2000	4400052001	Playstructure Redevelopment	350,000	323,759	310,000	(13,759.06)	92.5%	108035-Capital Reserve - Former Hamilton
2000	4400054001	Red Valley - Masterplan	600,000	339,348	601,000	261,651.98	56.6%	4400054003-Parkdale Park
2000	4400056305	AN Meadowlands Community Park	0	870	870	0.00	N/A	N/A
2000	4400056316	AN Peace Park	0	14,871	53,541	38,670.68	N/A	108030-Capital Reserve Ancaster
2000	4400056319	AN James Smith Park	0	63,455	63,455	0.00	N/A	N/A
2000	4400058006	DU Pedestrian Trail Improvements	22,400	28,276	28,276	0.00	126.2%	N/A
1999	4409941076	Washrooms SunShelter-Gilkson	133,000	0	0	0.00	0.0%	N/A
1999	4409949033	Water Spray Pad at Gage Park	15,000	0	15,000	15,000.00	0.0%	108035-Capital Reserve - Former Hamilton
1999	4409954042	Red Hill Valley-Recreation & O	807,000	235,693	807,000	571,306.56	29.2%	4400054003-East Hamilton Escarpment Stairs
1998	4409854041	Red Hill Valley-Rec Open Space	600,000	280,073	602,539	322,466.28	46.7%	4400054005-Red Hill Remaing Projects
1997	4409754027	Harbour Waterfront Trail-Ph 2	1,730,000	1,802,716	1,793,240	(9,476.02)	104.2%	108035-Capital Reserve - Former Hamilton
1994	4409454013	Lighting Safety Improvements	233,000	233,000	233,000	0.00	100.0%	N/A
1991	4409154022	Mohawk Sports-Lights,Bleachers	470,000	470,000	470,000	0.00	100.0%	N/A
1989	4408954002	Sam Lawrence Park Upgrading	1,969,100	1,625,167	1,826,400	201,232.70	82.5%	108035-Capital Reserve - Former Hamilton
			7,469,500	***5,707,484***	***7,344,321***	***1,636,836.88***	***76.4%***	
	Community Renewal Program							
1992	4509255001	Ferguson Av Revital-Consultant	60,000	60,000	60,000	0.00	100.0%	N/A
1991	4529102003	Central Beasley-Housing Intensify	1,440,000	1,402,386	1,409,025	6,639.26	97.4%	108035-Capital Reserve - Former Hamilton
1988	4528803001	Approved Unallocated Funds	0	0	182,797	182,797.32	N/A	108035-Capital Reserve - Former Hamilton
1987	4528705001	1987 To 1991 Programmes	1,530	1,532	210,419	208,887.02	100.1%	108035-Capital Reserve - Former Hamilton

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	Community Renewal Program Con't							
1987	4528705006	Downtown Promenade	165,500	165,502	167,284	1,782.00	100.0%	108035-Capital Reserve - Former Hamilton
1987	4528705011	Main Street West	332,020	332,017	323,975	(8,041.96)	100.0%	108035-Capital Reserve - Former Hamilton
1987	4528705099	Administration & Contingency	145,130	145,130	126,708	(18,422.15)	100.0%	108035-Capital Reserve - Former Hamilton
1987	4528706005	Business Development Seminar-P	13,000	12,203	13,553	1,350.13	93.9%	108035-Capital Reserve - Former Hamilton
1987	4528708001	Admin Incl Residential Participation	63,130	63,131	80,401	17,270.20	100.0%	108035-Capital Reserve - Former Hamilton
			2,220,310	**2,181,901**	**2,574,163**	**392,261.82**	***98.3%***	
	Facilities							
1999	3459951001	Energy Project Management	630,000	628,405	442,977	(185,427.43)	99.7%	108020-Capital Reserve
2001	3540141002	Building Automation Sys-Mtnce	0	0	0	0.00	N/A	N/A
2001	3540141010	Library Move to SC City Hall	100,000	54,892	100,000	45,108.48	54.9%	110046 Tax Stabilization Reserve
2000	3540055003	Ham City Hall Improvements-Audit	130,000	83,173	130,000	46,827.34	64.0%	108020-Capital Reserve
2000	3540055004	Garage Yards Ration Study Operational	2,240,000	2,242,687	2,242,679	(8.09)	100.1%	108020-Capital Reserve
1999	3549941072	Electrical Deregulation - Various	50,000	61,800	51,500	(10,300.02)	123.6%	108020-Capital Reserve
1999	3549951045	Capps-Library-Major Overhaul O	235,000	235,000	235,000	0.00	100.0%	N/A
1997	3549741033	Major Mtnce To Civic Buildings	440,000	442,223	440,000	(2,223.33)	100.5%	108020-Capital Reserve
1994	3549441016	Barrier Free Access-Rec Build	394,000	363,142	353,302	(9,840.25)	92.2%	108020-Capital Reserve
1990	3549055004	Major Upgrade City Hall Need Study	100,000	100,976	100,000	(976.08)	101.0%	108020-Capital Reserve
2001	2270153106	FAC-Studholme-Bedoe PW Yard	43,920	0	43,920	43,920.00	0.0%	110046 Tax Stabilization Reserve
2001	2270153107	FAC-Brampton Street Yard	13,300	0	13,300	13,300.00	0.0%	110046 Tax Stabilization Reserve
			4,376,220	***4,212,297***	***4,152,678***	***(59,619.38)***	***96.3%***	
	Culture & Recreation							
2001	2110157020	CLASS System - Server	260,000	260,000	260,000	0.00	100.0%	N/A
2001	2270153115	CR-Install Telephone Sys-DU CC	10,000	0	10,000	10,000.00	0.0%	110046-Tax Stabilzation
2002	2270253120	CS Purchase Sweeper	58,000	53,546	58,000	4,453.51	92.3%	110046-Tax Stabilzation
2000	7090054008	SC Valley Park Community Center	795,000	195,490	795,000	599,509.79	24.6%	117029-$360,000;117018 $10,000;108034-$229,509.
1998	7099854130	FL Flamborough YMCA	4,664,225	4,652,756	3,771,990	(880,766.35)	99.8%	115343 FLM Indoor Recreation D.C.'s
2000	7100018005	KFGC-Red Hill Creek Remediation	155,000	149,401	155,000	5,599.27	96.4%	108035-Capital Reserves Hamilton
1998	7109841055	Chedoke Twin Pad Arena Improve	250,000	322,187	312,482	(9,705.06)	128.9%	108035-Capital Reserves Hamilton
1998	7109854038	Chedoke Golf Course Redevelopment	208,000	233,636	191,481	(42,155.00)	112.3%	108035-Capital Reserves Hamilton
1998	7109855034	Children's Games Millennium Festival	1,900,000	1,503,664	1,703,664	200,000.00	79.1%	108035-Capital Reserves Hamilton
1999	7109955041	Asset Management-Fire Stations	700,000	744,382	744,382	0.00	106.3%	N/A
2000	7150054001	DU Dundas Community Centre	2,449,815	2,477,717	1,364,942	(1,112,774.60)	101.1%	Debentures
2000	7300041302	AN Community Centre - Arena Phase 2	2,081,000	2,080,679	189,239	(1,891,439.61)	100.0%	113046 $1,620,000;108030 $271,439.61
			13,531,040	***12,673,458***	***9,556,180***	***(3,117,278.05)***	***93.7%***	

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		Design & Construction Hamilton Emergency Services						
2000	7400041021	New Station #9 Design & Construct	2,370,000	2,258,572	2,370,000	111,428.49	95.3%	108020 Capital Reserve
2000	7400041022	New Station #10 Design & Construct	1,750,000	1,808,361	1,750,000	(58,361.14)	103.3%	108020 Capital Reserve
2000	7400041023	Station #1 - Renovate & Refurbish	500,000	500,098	500,098	0.00	100.0%	N/A
2000	7400041601	GL New Fire Hall - Binbrook	328,000	557,908	560,760	2,852.23	170.1%	108033-Capital Reserves - Glanbrook
			4,948,000	***5,124,939***	***5,180,859***	***55,919.58***	***103.6%***	
		TOTAL PUBLIC WORKS	***139,406,673***	***122,725,427***	***117,774,857***	***(4,950,569.72)***	***88.0%***	
		PARKING OPERATIONS & ENFORCEMENT						
1999	4909909202	SC Downtown Offstreet Parking	100,000	98,426	131,770	33,344.73	98.4%	108021-Parking Capital Reserve
1999	4909945023	Carpark #37 & #68 Retrofit	80,000	10,922	80,000	69,078.05	13.7%	To Project ID 4900345100
2003	4900351101	Cashiering System Upgrades	130,000	0	130,000	130,000.00	0.0%	108021-Parking Capital Reserve
2002	4900245100	Paving of Municipal Carparks	25,000	0	25,000	25,000.00	0.0%	To Project ID 4900345101
1996	4909645017	Upgrade Study Design - Park Fac	100,000	100,000	100,000	0.00	100.0%	N/A
1996	4909645018	Facilities Equipment Development	100,000	100,000	100,000	0.00	100.0%	N/A
1997	4909745019	Upgrade Study Design - Park Fac	100,000	100,000	100,000	0.00	100.0%	N/A
1998	4909845021	Paving & Retrofit of Carparks	180,000	180,000	180,000	0.00	100.0%	N/A
1998	4909851039	Electronic Parking Meter Expansion	80,000	80,000	80,000	0.00	100.0%	N/A
1999	4909909206	Phase II Offstreet Parking	40,000	40,000	40,000	0.00	100.0%	N/A
1999	4909945024	Electronic Parking Meter Expansion	80,000	80,000	80,000	0.00	100.0%	N/A
1999	4909951043	Pay Display & POF Equipment	150,000	150,000	150,000	0.00	100.0%	N/A
			1,165,000	***939,348***	***1,196,770***	***257,422.78***	***80.6%***	
		LONG RANGE PLANNING						
1998	8109855801	District Heating Feasibility	32,000	31,960	31,960	0.00	99.9%	N/A
1999	8109955037	Urban Entertainment Centre	10,300	10,300	10,300	0.00	100.0%	N/A
1995	8109555019	Official Plan Review	329,000	290,685	329,000	38,314.73	88.4%	To 8300355100 LRP&D Op & Zoning Reform
2000	8100055001	Official Plan Review	310,000	23,499	310,000	286,500.78	7.6%	To 8300355100 LRP&D Op & Zoning Reform
			681,300	***356,445***	***681,260***	***324,815.51***	***52.3%***	
		DOWNTOWN RENEWAL						
1987	4528706005	Business Development Seminar-P	13,600	12,203	13,553	1,350.00	89.7%	108020 Capital Reserve
			13,600	***12,203***	***13,553***	***1,350.00***	***89.7%***	
		TOTAL FOR P & D	***1,859,900***	***1,307,995***	***1,891,584***	***583,588.29***	***70.3%***	

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EMERGENCY SERVICES								
2001	2270153109	AMB-Public Education Campaigns	14,500	14,792	14,792	0.00	102.0%	N/A
2001	2270153108	AMB-Severance Pay - Paramedics	58,360	58,360	58,360	0.00	100.0%	N/A
2000	7400041023	Station #1 - Renovate & Refurbish	500,000	500,098	500,098	0.00	100.0%	N/A
2000	7400041003	Fire Station Doors	115,000	79,061	79,061	0.00	68.7%	N/A
2000	7400041024	Diesel Fume Removal	250,000	290,638	290,638	0.00	116.3%	N/A
1999	7409941075	Fire Department Business Plan	0	43,131	43,131	0.00	N/A	N/A
1999	7409955035	Long Term Medical Surveillance	0	504	504	0.07	N/A	100031-Fire Equipment Reserve
2000	7400051019	Fire Suppression Pond	0	0	42,496	42,495.80	N/A	100031-Fire Equipment Reserve
2000	7400041601	GL New Fire Hall - Binbrook	560,800	557,908	560,760	2,851.74	99.5%	108033-Capital Reserves - Glanbrook
1999	7409951042	FL Fire Communication System	0	9,349	9,349	0.00	N/A	N/A
1992	7409241009	Fire Station-Sherman & Fennell	3,080,260	3,093,601	3,093,602	0.47	100.4%	100031-Fire Equipment Reserve
2000	7640051001	Land Ambulance Defib Replace	296,000	191,737	191,737	0.00	64.8%	N/A
2000	7640051002	Ambulance Vehicle Replacement	360,000	459,694	459,694	0.00	127.7%	N/A
2000	7640051003	Land Ambulance Comp Patient Data	395,000	66,745	66,745	0.00	16.9%	N/A
2003	7640351101	New Ambulance	150,000	0	75,000	75,000.00	0.0%	110022 - Vehicle Replacement Ambulance
2001	7640151004	Land Ambulance Comp Patient Data	125,000	0	0	0.00	0.0%	N/A
2001	7620151040	Radio Trunking System Improvements	1,016,000	747,397	1,016,000	268,602.69	73.6%	100032 Radio Communication Sys-Mtnce
			6,920,920	***6,113,017***	***6,501,968***	***388,950.77***	***88.3%***	
ECONOMIC DEVELOPMENT								
1990	3629007004	Hamilton Mountain Industrial Park A	6,366,206	6,297,318	6,782,516	485,200.34	98.9%	3629107006 & 3629107008
1991	3629107006	Development Partnership Fund	494,657	561,855	109,942	(451,913.42)	113.6%	3629107006 Development Partnership Fund
1990	3629007001	Dundas Industrial Park-Phase 1	0	2,089	48,890	46,801.16	N/A	3629107008 Tech Park
			6,860,864	***6,861,260***	***6,941,348***	***80,088.08***	***100.0%***	

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CORPORATE SERVICES								
2001	8120055001	Official Plan Review - Legal	1,075,000	935,212	1,075,000	139,788.24	87.0%	110046-Tax Stabilzation
1998	2059853400	GL Due to Capital from Reserve	46,210	46,204	92,407	46,203.55	100.0%	108033-Glanbrook Capital Reserve
1992	3459255000	Development Charges Study	99,923	108,261	99,923	(8,338.53)	108.3%	110160 - Growrth Management D.C's
1990	2059055003	Plastimet Fire (97)-Environmen	0	444,972	444,972	0.00	N/A	N/A
1984	2058453001	Excess Financing On Completed Projects	0	0	21,440	21,439.88	N/A	108020-Capital Levy
1998	3459857001	Financial System - Corporate	2,934,000	2,935,000	2,935,000	0.00	100.0%	N/A
2001	3620153001	2002 FCM Conference	350,000	264,000	333,000	69,000.00	75.4%	108020-Capital Levy
2001	3620153002	2002 CAMA Conference	0	50,000	50,000	0.00	100.0%	N/A
1999	3459951005	Provincial Offen Act Set-Up	0	411,000	411,000	0.00	100.0%	N/A
1998	3529851030	Election System Replace - Acquis	597,000	597,000	597,000	0.00	100.0%	N/A
2002	2050249104	Business Plan & Budget	100,000	100,000	100,000	0.00	100.0%	N/A
1996	2059655025	Project Management - Tax Project	507,000	741,000	732,000	(9,000.00)	146.2%	108020-Capital Levy
1997	2059755030	Year 2000 Conversion Project	0	150,000	150,000	0.00	100.0%	N/A
			5,709,133	*6,782,649*	*7,041,742*	*259,093.14*	*118.8%*	
		GRAND TOTAL	*160,757,490*	*143,790,347*	*140,151,498*	*(3,638,849.44)*	*89.45%*	

City of Hamilton
Capital Project Closing List
Rates Supported Program & Tax Levy Supported Program
As of March 31, 2003

YEAR APPROVED	PROJECTID	DESCRIPTION	APPROVED BUDGET a	EXPENDITURES b	REVENUES c	SURPLUS/ (DEFICIT) ACTUAL d=c-b	% Spent e=b/a	FUNDING SOURCE

SUMMARY OF NET FUNDING SOURCES

Reserve/ Project #	Description	Transfer To/ (From) $	Balance May 26th,2003 $	
100031	Fire - Equipment Reserve	42,496	114,850	
100032	Radio Communication System-Maintenance	268,600	277,800	
108005	Sanitary Sewer Capital Reserve	1,785,839	20,298,000	
108010	Storm Sewers Capital Reserve	2,026,395	8,985,750	
108015	Waterworks Capital Reserve	1,716,751	3,962,560	
108020	Capital Levy Reserve	174,079	2,311,000	
108021	Parking Reserve	163,345	316,500	
108030	Capital Reserve- Ancaster	(232,769)	2,401,200	
108031	Capital Reserve-Dundas	10,000	70,700	
108032	Capital Reserve- Flamborough	99,339	1,750,200	
108033	Capital Reserve- Glanbrook	51,908	973,895	
108034	Capital Reserve- Stoney Creek	229,510	188,620	
108035	Capital Reserve- Former City of Hamilton	779,548	5,345,600	
110022	Vehicle Replacement - Ambulance	75,000	153,400	
110025	Vehicle Replacement - Central Garage	(49,897)	2,649,000	
110046	Tax Stabilization Reserve	256,570	7,569,320	
110120	Roads Development Charges	(1,207,104)	(780,000)	There will be sufficient collections in 2003 to fund these projects.
110125	Roads Non Res Dev. Charges	(361,093)	(560,000)	There will be sufficient collections in 2003 to fund these projects.
110160	Growth Management Dev. Charges	(8,339)	(151,000)	There will be sufficient collections in 2003 to fund these projects.
113046	ANC Recreation Dev Charges	(1,620,000)	722,030	There will be sufficient collections in 2003 to fund these projects.
115343	FLM Indoor Rec Dev Charges	(880,766)	1,389,040	
117029	SCR-Recreation Facilities-Dev Chgs.	360,000	1,763,308	
117018	SCR Parkland Purch-Dev	10,000	28,600	
117036	Taro Royalties	(365,915)	166,570	$40,000 per year until paid.
N/A	Intra Program Transfers	1,754,265	N/A	
	Net Transfers	5,077,761		
	Approved Debenture Financing, but not yet issued	(8,716,610)	N/A	
		(3,638,849)		

CITY WIDE IMPLICATIONS

CITY OF HAMILTON

8.4

CORPORATE SERVICES DEPARTMENT
Budgets, Taxation and Policy Services

Report to:	Mayor and Members Committee of the Whole	**Submitted by**:	Joseph L. Rinaldo, General Manager
Date:	June 4, 2003	**Prepared by:**	R. Rossini 546-4523 T. Hewitson 546-4159 M. Di Santo 540-6247

SUBJECT: 2003 Business Tax Reduction (BTR) Plan - FCS03022B - (City Wide)

INFORMATION:

That report FCS030022B "2003 Business Tax Reduction (BTR) Plan" be received for information.

Joseph Rinaldo

Joseph L. Rinaldo, General Manager
Finance & Corporate Services

EXECUTIVE SUMMARY:

The Province has agreed to fully match the City's 2003 municipal contribution of $10.3 million towards the BTR Plan (see attached letter from the Province). This is a significant achievement, in that Hamilton's $10.3 million request to the Province was extremely large and included matching dollars for $6 million in tax reductions that the City had originally incorporated in its budget in 2001 and prior years. Obtaining Provincial approval for the full $10.3 million request is even more significant when we consider that in 2003, the Government has postponed its regular Business Education Tax (BET) cut program. The City lobbied the Province quite strongly over the past few months and our efforts have paid off to the benefit of Hamilton taxpayers and businesses. The combined municipal and provincial contribution brings the total BTR cuts to $64.8 million over the last three years. The annual BTR cuts are as follows:

- $24.6 million in 2001
- $18.7 million in 2002
- $21.5 million in 2003

The municipal portion of $30.6 million has been directed towards reducing municipal business taxes and to reduce the amount of tax "claw backs" due to capping. The provincial contribution of $34.2 million has been directed exclusively to reducing the business education tax rates. The Province's 2003 contribution has brought the City of Hamilton's education tax rate to the new 2003 Provincial average. This too is a significant achievement. As will be shown in the report, this has significantly improved the City's education tax rate comparison for the industrial class, however Hamilton's commercial education tax rate remains one of the highest.

BACKGROUND:

The Business Tax Reduction (BTR) plan was introduced in 2001 to reduce overall business taxes and improve the City of Hamilton's competitiveness. The combined municipal and provincial contributions resulted in $43.3 million in cuts over the last two years ($24.6 in 2001 and $18.7 in 2002).

In keeping with the commitment to grow our economy and make Hamilton more competitive, $11.2 million was incorporated into the BTR plan for 2003. This is comprised of the following:

- $1.8 million to reduce commercial and industrial municipal tax rates, funded through assessment growth; and
- $8.5 million to reduce business taxes by lowering tax claw backs under Bill 140. This amount is funded $6 million from the operating budget and $2.5 million through the Hamilton Future Fund reserve; and
- $0.9 million reduction in commercial and industrial municipal taxes due to CVA reassessment and legislated tax levy restrictions (did not request the Province to match this portion, as this was denied in 2001).

Similar to the previous two years, the City once again approached the Province to match this municipal contribution (net of the $0.9 million for CVA reassessment and legislated tax levy restriction). Staff has recently received confirmation that the Province has agreed to fully match the City's 2003 BTR cut. The Province's $10.3 million contribution is in the form of reduced 2003 business education tax rates. Ontario Regulation 223/03, signed May 29th, 2003, reduces the City of Hamilton's education tax rate for both the commercial and industrial property classes to 2.35%, the new 2003 provincial average.

The following table highlights the BTR cuts to date. The combined municipal and provincial contributions result in $64.8 million in cuts over the last three years. Fourteen and a half million of these funds were used to reduce the amount "clawed back" due to capping.

BTR Cuts	2001	2002	2003	Total to date
	$ millions			
Municipal	$12.3	$7.1	$11.2	**$30.6**
Provincial:				
Matching ($ for $)	$ 5.9	$ 7.1	$10.3	**$23.3**
Business Education Cuts	$ 6.4	$ 4.5	$ 0	**$10.9**
	$12.3	$11.6	$10.3	**$34.2**
Total BTR	**$24.6**	**$18.7**	**$21.5**	**$64.8**

As reflected in the following table, the 2003 BTR cut has resulted in a -4.2% reduction in taxes for the commercial class and -8.9% reduction in taxes for the industrial class.

BTR Cuts	2001		2002		2003	
	$	%	$	%	$	%
Commercial	$12.6 m	- 6.8%	$ 8.0 m	- 5.0%	**$ 7.2 m**	**- 4.2%**
Industrial	$ 9.1 m	- 11.0%	$ 6.7 m	- 10.2%	**$ 5.8 m**	**- 8.9%**
Multi-Res	$ 0.9 m	- 1.4%	n/a		**n/a**	
Tax Capping/Claw back	$ 2.0 m		$ 4.0 m		**$ 8.5 m**	
Total	**$24.6 m**		**$18.7 m**		**$21.5 m**	

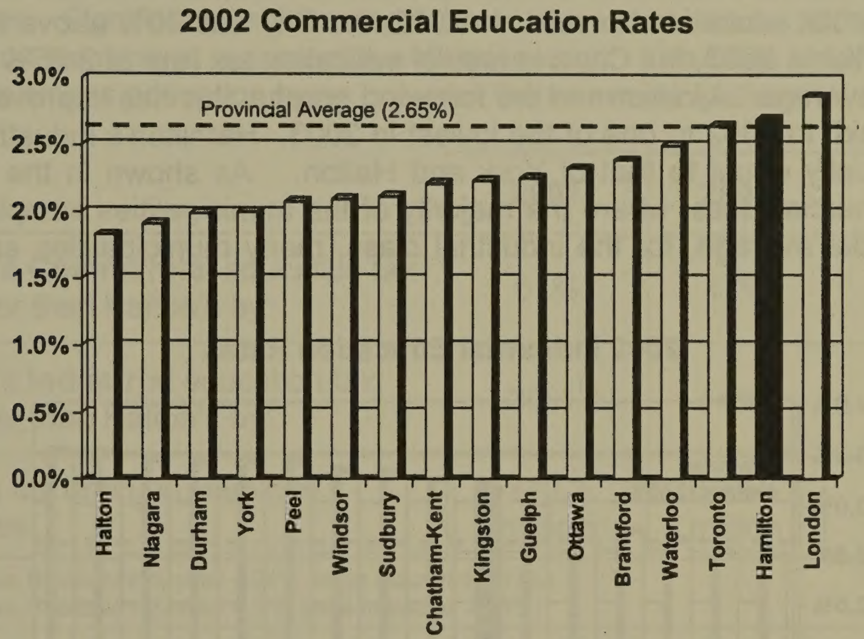
Education Rates

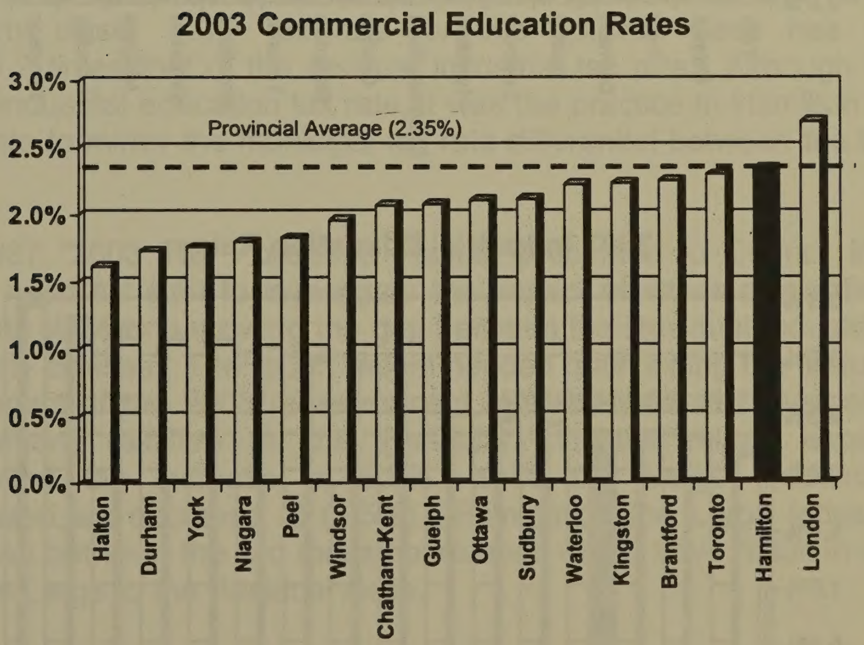
In 2003, the Province prescribed new education tax rates. The business education tax rates for 2003 were reset for each municipality in order to maintain revenue neutrality by offsetting the impacts of the 2003 CVA reassessment. In previous years, the business education tax rates were further reduced for the Province's Business Education Tax (BET) cut program. For those municipalities above the provincial average, the Province agreed to an eight-year phase-in. There was no Business Education Tax (BET) cut for 2003. The Province has announced that the remaining two years of reductions are scheduled for 2004 and 2005. Accordingly, the fact that the Province agreed to match the City's entire $10.3 million request represents an even more significant accomplishment.

The following graphs highlight the changes in the business education tax rates from 2002 and 2003. The business education tax rates have fallen for all the comparable municipalities in the graph. As there was no Business Education Tax (BET) cut in 2003, this reduction in the rates was exclusively due to the reassessment (the Province reduced the rates to offset the increase in assessment values). In the case of the City of Hamilton, however, the business education rates were further reduced by the Province's matching of the BTR Plan. This has resulted in the City of Hamilton's education tax rate decreasing 13% for the commercial class (highest reduction in the survey, equal to Durham and Toronto), and 26% reduction for the Industrial class (second only to Toronto which fell 27%).

Commercial Education Taxes

In 2002, the City of Hamilton's commercial education tax rate was 2% above the provincial average (2.65%). For 2003, the new Provincial average is now 2.35%, equal to that of the City's new 2003 commercial education tax rate. Unfortunately, many of Hamilton's neighbouring municipalities are below this average. As a result, Hamilton's commercial education tax rate remains the second highest in the municipalities sampled. When compared to Halton, which has the lowest commercial education tax rate in the sample, Hamilton's 2003 education rate is 45% higher. This has marginally improved over last year, when Hamilton was 47% higher (note that in 2001 it was 61% higher).

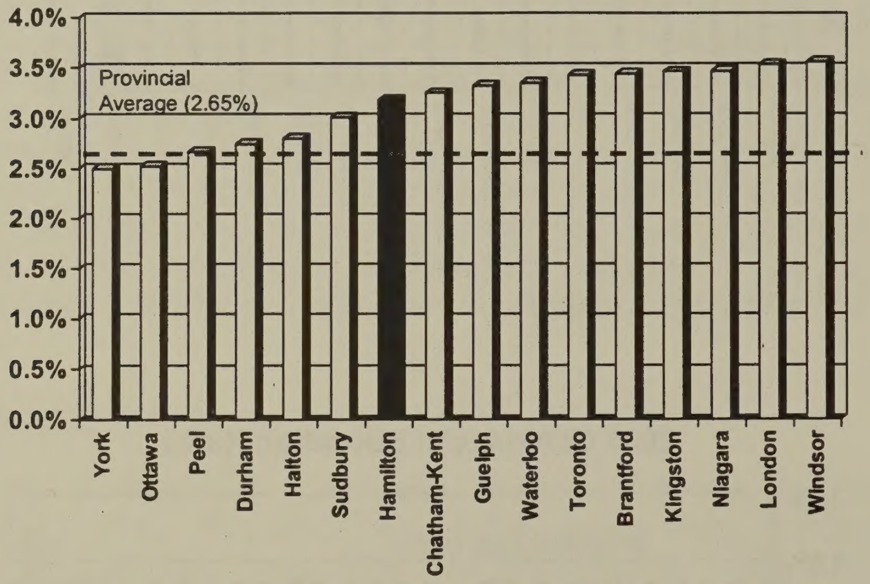

2002 Commercial Education Rates
Provincial Average (2.65%)
3.0%
2.5%
2.0%
1.5%
1.0%
0.5%
0.0%
Halton
Niagara
Durham
York
Peel
Windsor
Sudbury
Chatham-Kent
Kingston
Guelph
Ottawa
Brantford
Waterloo
Toronto
Hamilton
London


2003 Commercial Education Rates
Provincial Average (2.35%)
3.0%
2.5%
2.0%
1.5%
1.0%
0.5%
0.0%
Halton
Durham
York
Niagara
Peel
Windsor
Chatham-Kent
Guelph
Ottawa
Sudbury
Waterloo
Kingston
Brantford
Toronto
Hamilton
London

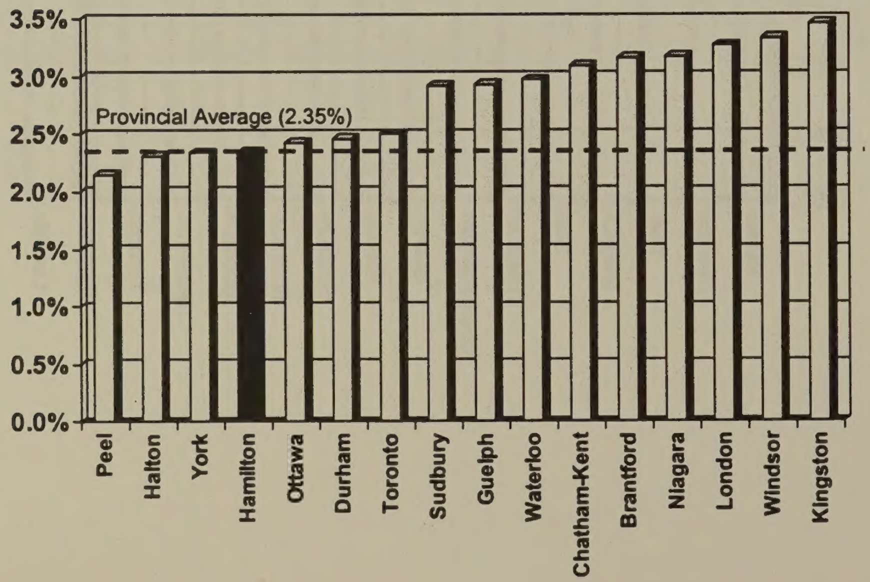
Industrial Education Taxes

The City of Hamilton's industrial education tax rate has improved far more significantly than the commercial education tax rate. In 2002, the City was 20% above the Provincial average of 2.65%. In 2003, the City's industrial education tax rate of 2.35% is now at the new Provincial average. As shown in the following graphs, this has improved Hamilton's position from "mid" in 2002 to one of the lowest in 2003. Hamilton's industrial education rate is now virtually equal to that of York and Halton. As shown in the 2003 graph, unlike the commercial class, where the majority of the municipalities sampled fell below the new provincial average, for the industrial class, many municipalities are above the new average.

2002 Industrial Education Rates



2003 Industrial Education Rates



Education Taxes in Hamilton and Halton

In previous reports, staff have compared Hamilton's business education tax rates with that of Halton's. Significant improvements have been made since 2001, however, the City of Hamilton remains at a competitive disadvantage. The table below highlights the difference in business education taxes between the two municipalities.

	2001	2002	2003
Hamilton's **Commercial** education tax rate higher than Halton's by:	61%	47%	45%
Hamilton's **Industrial** education tax rate higher than Halton's by:	39%[1]	14%[2]	2%
Resulting tax drain on Hamilton businesses:	$40.3 million	$27.8 million	$23.4 million

[1] broad class (residual industrial – 24%, large industrial – 47%)
[2] broad class (residual industrial – 2%, large industrial – 20%)

Residual Industrial Class vs. Large Industrial Class

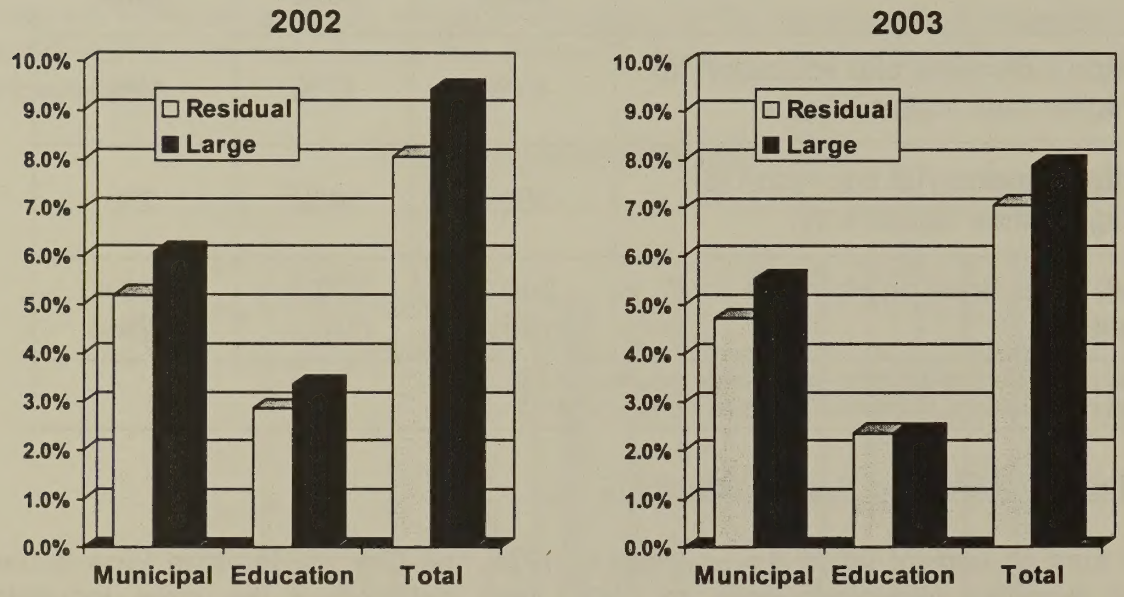
Since the start of current value assessment in 1998, the City of Hamilton (and former Region of Hamilton-Wentworth prior to 2001), has established the large industrial optional property class. The tax rate for this optional class has remained at approximately 1.2 times that of the residual industrial tax rate. Although the Province prescribes one industrial education tax rate, it was the practice in Hamilton to adjust the education tax rate to mirror the municipal tax rate differential between the two industrial classes.

Report FCS03087 “2003 Tax Policies & Ratios” presented to Council in May 2003, recognized the need for staff to investigate the impact of either eliminating the Large Industrial optional class or narrowing the gap between the Residual Industrial and Large Industrial property classes. The report recommended maintaining the status quo due to the negative impact of the 2003 reassessment on the Residual Industrial class. The 2003 reassessment resulted in the Residual Industrial class experiencing an assessment-related tax increase of 5.5%, while the Large Industrial class an assessment-related tax decrease of (3.5%). Eliminating the Large Industrial class or narrowing the gap between the two Industrial classes would have result in a further shift of taxes from the Large to the Residual class.

As a first step to phasing-out this optional class, commencing in 2003, staff are maintaining the prescribed industrial education tax rate of 2.35% for both the Residual and Large property classes. This is allowable under the legislation as education tax rates are not governed by tax ratios. As the revised 2003 prescribed industrial education tax rate of 2.35% is still lower than the previous education tax rate for the Residual Industrial class, this can be accomplished without negatively impacting that class.

As shown in the following graph, the education tax rate for 2003 will be the same for both the Residual and Large Industrial property classes, however, the rate differential will be maintained for the municipal tax rate. The total tax rate gap between the two classes is therefore reduced. Staff will continue to investigate ways to phase-out the differential in the municipal portion in future years.

Industrial Tax Rates



Former City of Hamilton tax rates

ANALYSIS OF ALTERNATIVES:

N/A

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

N/A

POLICIES AFFECTING PROPOSAL:

N/A

CONSULTATION WITH RELEVANT DEPARTMENTS/AGENCIES:

Staff consulted with MPAC and the Ministry of Finance.

CITY STRATEGIC COMMITMENT:

The BTR Plan is an integral part of the City's commitment to fostering a positive economic climate.

JUN 04 2003

Ontario

Ministry of Finance
Office of the Minister

Ministère des Finances
Bureau du ministre

7th Floor, Frost Building South
7 Queen's Park Crescent
Toronto ON M7A 1Y7
Telephone: 416 325-0400
Facsimile: 416 325-0374

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7, Queen's Park Crescent
Toronto ON M7A 1Y7
Téléphone : 416 325-0400
Télécopieur : 416 325-0374

MAY 30 2003

COPY TO:

His Worship Robert E. Wade
Mayor
City of Hamilton
71 Main Street West
Hamilton ON L8P 4Y5

Dear Mayor Wade,

Thank you for your letter dated March 10, 2003 about City Council's approval of the 2003 Tax Budget and the Business Tax Reduction Plan (BTR) for the City of Hamilton.

I am pleased to confirm that the Province is prepared to meet your request to accelerate the business education tax cut by $10.3 million for Hamilton's commercial and industrial properties to match the municipal tax cut.

I would like to congratulate the City of Hamilton for another year of continuing efforts to reduce its municipal taxes on business properties. I would note that, with the matching education tax reduction for 2003, Provincial assistance since 1998 will result in over $44 million in education tax savings for Hamilton's businesses in 2003.

Together, the reductions in municipal and education tax rates will enhance Hamilton's ability to attract new businesses and to enhance the competitiveness of your existing businesses.

Ministry staff have been instructed to work with your staff to finalize the business education rates for 2003 and to prepare the necessary regulations to implement the Provincial education tax reduction.

.../2

Thank you again for writing.

Sincerely,

Janet Ecker
Minister

c: The Honourable Ernie Eves,
Premier of Ontario

The Honourable Brad Clark,
Minister of Labour

The Honourable David Young,
Minister of Municipal Affairs and Housing

Ms. Nancy Naylor,
Assistant Deputy Minister, Ministry of Finance

CITY WIDE IMPLICATIONS

8.5

CITY OF HAMILTON

CORPORATE SERVICES
Budgets, Taxation & Policy Division

Report to:	Mayor and Members Committee of the Whole	**Submitted by:**	Joseph L. Rinaldo, General Manager
Date:	June 3, 2003	**Prepared by:**	Roberto Rossini 546-4523 Tom Hewitson 546-4159

SUBJECT: **2002 Tax and Rate Current Budget Variance Report to December 31, 2002 (Unaudited) - (FCS03103) - (City Wide)**

RECOMMENDATION:

a) That FCS03103, "2002 Tax and Rate Current Budget Variance Report to December 31, 2002 (Unaudited)", be received for information.

b) That $6,341,620 (subject to confirmation from the external audit), be transferred from the Tax Stabilization Reserve to fund the 2002 non-self supported tax budget variance.

Joseph Rinaldo

Joseph L. Rinaldo, General Manager
Finance and Corporate Services

EXECUTIVE SUMMARY:

The 2002 Tax and Rate Current Budget Variance Report to December 31, 2002, provides Council with an analysis of the City's final financial results. During 2002, Council received two interim variance reports (based on results to May and August). Through these reports and the 2003 Budget process, staff advised Council of a potential deficit resulting from cost pressures in the tax supported services. While a deficit did materialize in the tax supported operations, overall the City will report a small favourable variance due to a surplus in the rate supported operations. Council should note that the financial information contained within this report is subject to confirmation by the external auditors.

Overall, the City will have a small operating surplus of $5.8 million due to a favourable variance of $8.9 million in rate operations offset by a significant shortfall of ($3.1) million in tax supported operations (after $4.8M contributions from the Tax Stabilization Reserve, $7.9M deficit before this transfer).

The following table summarizes the significant variance items:

2002 OPERATING BUDGET VARIANCE HIGHLIGHTS

(000's)

Tax Budget Unfavourable			
Fleet/Vehicle	($5,900)		
Facilities (Exc. Revenue & Golf)	($3,300)		
Corporate Restructuring [1]	($2,500)		
Unrealized Revenues	($2,100)		
ODSP Provincial Administration Charge	($1,600)		
Radio Trunking	($1,500)		
Roads (Non-Fleet)	($1,500)		
Natural Gas Adjustment	($1,100)		
Fire Services	($1,100)		
Golf Course Operations	($1,100)		
Tax Write-Off Provision	($1,000)		
Waste Management Contracts	($1,000)		
WDO Subsidy [1]	($750)		
POA Revenue [1]	($750)		
Print Review [1]	($600)		
Hostels	($500)		
Other	($200)		
Total Unfavourable	**(26,500)**		
Tax Budget Savings			
Salary Gapping/Other Salary		$6,800	
Hydro Interest/Dividends		$2,600	
Debt Charge Savings		$2,400	
Police Services		$1,800	
Social Housing		$1,500	
Prior Year Subsidy – SPHS		$1,500	
New/Unbudgeted Revenue		$1,000	
Other Savings		$1,000	
Total Savings		**$18,600**	
Transfer from Reserve [1]		**$4,800**	
TOTAL PROJECTED TAX VARIANCE			**($3,100)**
WATER & SEWER FINAL SURPLUS			**$8,900**
TOTAL 2002 FAVOURABLE VARIANCE			**$5,800**

[1] These items have been offset by a transfer from Tax Stabilization reserve and relate to annualization impacts and previously identified budget risks.

The favourable Rate budget variance is primarily the result of increased rate revenues due to a dry summer, operational savings and debt charges savings. The unfavourable operating shortfall in tax supported services is primarily the result of significant unfavourable variances in Fleet, a natural gas adjustment, unrealized revenues, annualization due to delayed budget approval, Roads & Traffic and Radio Trunking lease arrangements. There were a number of significant favourable variance items in the tax supported services including staff gapping (invoked as a mitigation measure), debt charges, Hydro interest/dividend revenues, supplementary taxes and Police Services savings.

BACKGROUND:

This is the final of three variance reports in respect of 2002 operations. The August 31, 2002, variance report (FCS02117) projected a shortfall in tax supported operations of $7.0 million. The final result for 2002 was about a $3.1 million shortfall. Efforts to mitigate some of the impending shortfall were successful; however, a number of other significant items (e.g., Natural Gas Adjustment $1.1 million) materialized to offset these measures. The rate supported budget was projected to have a favourable variance of $2.6 million. The final result was much better, $8.9 million due primarily to unissued debt and favourable revenues.

ANALYSIS OF ALTERNATIVES:

Not applicable.

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

TAX SUPPORTED BUDGET

As stated, the operating budget shortfall for tax supported programs was $3.1 million, after the $4.8M transfer from the Tax Stabilization Reserve. Appendix One to FCS03103 provides a variance summary by division with a brief explanatory comment. The table presented in the Executive Summary section of this report identifies the most significant favourable and unfavourable items contributing to this variance. Most of the significant items have been discussed extensively during the interim 2002 variance reports and as part of the 2003 budget discussions.

The following section provides a brief explanation of some of the significant variance items that were not identified during the interim 2002 variance reports.

Corporate Buildings & Real Estate

Corporate Buildings & Real Estate had a year-end operating shortfall of about $5.4 million. This is due to previously reported unrealizable revenue of about $1.0 million, a shortfall from golf operations of about $1.1 million, culture & recreation facility charges of about $1.8 million and other expenditure shortfalls (including utilities, renovations, repairs, etc.) of about $1.5 million.

ODSP Provincial Administration Charge

In 1998, as part of the services re-alignment, the Province began charging municipalities for a portion of the Ontario Disability Support Program administration costs. In 2002, the Province increased these costs significantly, impacting Hamilton by about $1.6 million. This cost may be recovered in future years through an increase in Community Re-investment Fund grants; however, Hamilton must absorb these costs in 2002.

Natural Gas Adjustment

In the summer of 2002, Union Gas notified the City that a billing error had occurred retroactive to 1999. Essentially, a new account for the Mountain Transit facility was not being read or billed based on actual consumption. The retroactive billing invoice was very substantial. Staff were able to reduce the City's cost, but the impact was still significant at $3.2 million. About $2.2 million of this related to the period prior to 2002 and was funded from reserve. The majority of the remaining $1.1 million contributed to a variance in HSR services.

Fire Services

In the August 31, 2002, budget exception report, staff were projecting a small surplus for Fire Services. By year-end, Fire Services actually had a $1.1 million unfavourable variance. This variance is primarily the result of an increased trend in overtime requirement, OMERS under budgeting and Computer Assisted Dispatch costs. The overtime trend has continued into 2003 and will be addressed by the Chief in a separate report to Council.

Tax Write-Off Provision

Council was advised during the 2003 budget process (Report FCS03023) that 2003 tax write-offs could exceed our $5.7 million budget by $3 million. Staff also advised that the Tax Write-Off Reserve had a balance of $7.6 million and, since that report was written, another $0.9 million was transferred to the reserve (i.e., interest earnings, unclaimed tax refunds, etc.), bringing the total balance, before 2002 year-end, to $8.5 million. The updated year-end position for tax write-offs was worse than earlier projected. 2003 Tax write-offs exceeded the budget by almost $5.5 million. Accordingly, $4.1 million was transferred from the Tax Write-Off Reserve to cover most of this in-year shortfall. The balance, $1.3 million appears as an unfavourable year-end variance and contributes to the overall tax budget deficit.

Staff have also analysed other potential tax write-off liabilities and will be recommending, as part of the 2002 year-end financial statements, that the remaining $4.5 million balance of the Tax Write-off Reserve be used to cover off these liabilities, essentially bringing the Reserve balance to zero.

In view of the significant level of tax write-offs facing the City, for the 2003 Budget, staff recommended and Council approved increasing the annual budget contribution by $1.7 million.

Prior-Year Subsidy

There is often a delay in reconciling the final statements for provincially funded programs. Social and Public Health Services staff have reviewed recent provincial subsidy settlements resulting in the recognition of $1.5 million in previous years' subsidy in 2002. This contributes to a favourable departmental variance in SPHS, but is one-time in nature.

West Nile Virus (WNV)/SARS

As Council is well aware, significant resources have been allocated to West-Nile Virus and SARS outbreaks. In respect of West-Nile Virus, Council approved the required expenditures for the larviciding at 100% municipal. We have now received confirmation of provincial subsidy providing for a small favourable variance of $275,000. With respect to SARS, staff have currently submitted a claim to the Province for about $90,000. For the purpose of this report, staff assumed that this request will be funded by the Province. Council will be provided with an update in the next variance report.

RATE SUPPORTED BUDGET

A summary of the rate supported operating budget variance can be found in Appendix Two of FCS03103. The current rate support budget in 2002 had a favourable variance of $8,926,000, approximately $6,000,000 greater than what was reported in the August 31, 2002, Budget Variance Report (FCS02117). Recall, Report FCS02117 was a preliminary estimate of the projected year-end variance, which did not reflect the seasonal impact on revenues due to the timing of the report, as well as changes in billing cycles and practices in 2002, which did not lend to comparative analysis. The summer of 2002 was one of the driest and warmest summers on record, which translated into a significant seasonal variance in water and wastewater revenues.

Approximately $5.5 million of the year-end variance is attributed to favourable rate revenues, exclusive of non-rate revenues. In the case of non-rate revenues, the year-end favourable variance of $1.157 million is primarily attributed to higher than forecasted meter permit revenues, overstrength revenues and sewer surcharge revenues of $0.440 million, $0.562 million and $0.312 million, respectively.

In addition to favourable revenues, in 2002, no new debt was issued to fund water and wastewater capital projects, resulting in a favourable debt financing impact on the current budget of just over $3 million.

With respect to operating variances, savings related to vacancies and salary gapping totalled approximately $0.785 million. In 2002, staff made an effort to improve inventory control, as well as control facility costs, which resulted in savings of $1.4 million and $0.270 million, respectively. Finally, in 2002 contractual service costs were favourable by approximately $3.26 million. Offsetting this, in part, were unfavourable contractual costs related to meter installations of $0.394 million, cost allocations of $0.050 million, and a cost accrual related to the plant operations contract which dates back to 1999. Also, in 2002, a contribution to the vehicle reserve of $0.612 million was made.

COUNCIL IN-YEAR APPROVALS

The 2002 budget variances include over $1.4 million in costs that were approved by Council after the 2002 budget was approved. Some of these costs were offset by approved reserve transfers. Traditionally, the tax stabilization reserve had adequate balances to fund the in-year requests. Council should be advised that, for 2003, the tax stabilization reserve balance is essentially zero. In-year items for 2003 will not be able to be funded from the tax stabilization reserve.

TAX STABILIZATION RESERVE

At the year-end 2001, the Tax Stabilization Reserve had a balance of about $19.0 million, including the Police, Library and HECFI shares. During 2002, an additional $12.2 million was contributed to the reserve through OMERS transfers and other minor transfers. However, the expenditure requirements from the reserve were about $25.2 million. This has left only $6.1 million in the Tax Stabilization Reserve at year-end in 2002. Appendix Three of Report FCS03103 provides an analysis of the Tax Stabilization Reserve use for 2003. Essentially, the reserve will be depleted by the end of 2003.

Over $11 million of reserves was required to fund on-going operating expenditures. This includes $4.8 million to offset annualization impacts of the 2002 budget (the budget delay and a delay in staff ability to enact many of the budget reductions). An additional $6.3 million was required to fund the 2002 tax supported operating budget shortfall as detailed in the summary table below. If this was not funded from reserve, provincial legislation requires that this amount would have to be included on the 2003 tax levy. This would have increased the residential tax impact by about 2% or $55.

	$million	
Corporate Surplus		**$5.8 m**
Disposition for Self-Supporting Programs and Boards		
Water/Wastewater	($8.9)	
Storm	($0.8)	
Police Services	($1.8)	
Library Board	($0.5)	
HECFI	($0.1)	
Subtotal		($12.1)
Transfer from Reserve - Tax		**($6.3)**

POLICIES AFFECTING PROPOSAL:

Not applicable.

CONSULTATION WITH RELEVANT DEPARTMENTS/AGENCIES:

This information was compiled through consultation with all departments.

CITY STRATEGIC COMMITMENT:

Timely reporting on budget variances contributes to Council's strategic commitment as a City that spends wisely and invests strategically.

Appendix One
to FCS03103

CITY OF HAMILTON
2002 TAX OPERATING BUDGET VARIANCE REPORT TO DECEMBER 31, 2002
($ 000's)

	2002 Approved Budget	2002 Year-End Actual	2002 Actual vs Approved		
			$	%	Comments/Explanations
LEGISLATIVE					
Mayor	709	706	3	0.4%	
Council Members	2,500	2,490	10	0.4%	
Total Legislature	**3,209**	**3,196**	**13**	**0.4%**	
Volunteer Committees	43	22	21	49.0%	Delay in implementing committee structure.
TOTAL LEGISLATIVE	**3,252**	**3,218**	**34**	**1.1%**	
CAO	**586**	**602**	**(16)**	**(2.7)%**	
CORPORATE SECRETARIAT					
Executive Director	317	319	(3)	(0.8)%	
Corporate Effectiveness	140	172	(32)	(22.9)%	Program reduction annualized
Customer Service	3,165	2,922	243	7.7%	Program reduction annualized offset by salary gapping and elimination of descretionary spending in 4th quarter 2002
Communications	953	939	13	1.4%	
Audit	437	356	82	18.6%	Salary gapping
TOTAL CORPORATE SECRETARIAT	**5,011**	**4,708**	**303**	**6.0%**	
ECONOMIC DEVELOPMENT					
Business Development	1,365	1,140	225	16.4%	Gapping, favourable revenues and savings in publications partially offset by Study costs
Tourism	1,049	1,071	(22)	(2.1)%	Gapping offset by increase in advertising/promotion and expenses related to new office
Total Operating	**2,414**	**2,211**	**203**	**8.4%**	
Debt Charges and Cont. to Capital	**1,082**	**1,081**	**1**	**0.1%**	
TOTAL ECONOMIC DEVELOPMENT	**3,496**	**3,293**	**204**	**5.8%**	

( ) - Denotes unfavourable variance.

Appendix One
to FCS03103

CITY OF HAMILTON
2002 TAX OPERATING BUDGET VARIANCE REPORT TO DECEMBER 31, 2002
($ 000's)

	2002 Approved Budget	2002 Year-End Actual	2002 Actual vs Approved		Comments/Explanations
			$	%	
FINANCE & CORPORATE SERVICES					
Administration	371	287	84	22.7%	Office rent favourable, reallocation of PC lease costs
Information Technology	7,619	7,212	407	5.3%	Gapping
Legal Services & Corp Counsel	2,420	2,422	(2)	(0.1)%	
City Clerk	289	592	(303)	(104.8)%	Bingo and Nevada revenue shortfall
P.O.A.	(4,807)	(4,796)	(11)	0.2%	POA revenue shortfall of $750k offset by transfer from reserve.
Financial Services	3,522	3,379	143	4.1%	Gapping offset by increase in postage/printing costs
Revenues	2,104	2,081	23	1.1%	Tax certificates
Budgets & Fiscal Policy	870	850	20	2.3%	Favourable recoveries offset by increase in printing costs
Corporate Management Services	569	553	17	2.9%	Higher investment income offset by unfavourable bank fees and securities lending income
Parking Services	(1,033)	(1,106)	72	(7.0)%	Gapping, favourable on-street lot revenues and insurance premiums, offset by unfavourable fine revenue
By Law Services	188	187	0	0.3%	
School Crossing	1,609	1,675	(66)	(4.1)%	Unbudgeted vacation payout to crossing guards
Total Operating	**13,720**	**13,336**	**384**	**2.8%**	
Debt Charges and Cont. to Capital	**44**	**44**	**(0)**	**(0.5)%**	
TOTAL FIN & CORPORATE SERVICES	**13,764**	**13,381**	**384**	**2.8%**	
HUMAN RESOURCES	**3,393**	**3,225**	**168**	**4.9%**	Gapping offset by unfavourable external fees
PLANNING & DEVELOPMENT					
Finance & Administration	1,105	1,079	26	2.4%	
Building & Licencing	2,081	1,950	131	6.3%	Savings in salary gapping & lot grading fees. Unfavourable water/sewer permit fees, inspection fees.
Development	522	(230)	753	144.1%	Increased user fee revenue in Development Eng $298k, Development Planning $268k and salary gapping $168k.
Downtown Renewal	1,622	936	685	42.3%	Increased revenue, partially offset by open for business refund on Federal building.
Housing	677	609	68	10.1%	Mortgage and cost containment savings partially offset by reduced fee revenue.
Long Range Planning & Design	2,672	2,578	93	3.5%	Salary gapping.
Total Operating	**8,679**	**6,922**	**1,757**	**20.2%**	
Social Housing	**31,823**	**30,319**	**1,504**	**4.7%**	Additional federal housing study funds $311K , funding from Federal Capital Reserve $1,031K , higher Provincial funding $271K
Debt Charges and Cont. to Capital	**384**	**693**	**(309)**	**(80.5)%**	
TOTAL PLANNING & DEVELOPMENT	**40,885**	**37,933**	**2,952**	**7.2%**	

CITY OF HAMILTON
2002 TAX OPERATING BUDGET VARIANCE REPORT TO DECEMBER 31, 2002
($ 000's)

	2002 Approved Budget	2002 Year-End Actual	2002 Actual vs Approved		Comments/Explanations
			$	%	
SOCIAL & PUBLIC HEALTH SERVICES					
Finance & Administration	2,538	2,417	121	4.8%	Delay in replacement of furniture
Social Services - Employment & Income Support	62,613	64,696	(2,084)	(3.3)%	FBA downloading, increase in ODSP costs, severance and pay continuance; partially offset by net case load savings
- Parent & Child	6,772	5,055	1,717	25.4%	Provincial funding (Child Care Fee Subsidy) for prior years $1,500K, decline in homemakers service
- Hostels & Lodging Homes	2,193	2,657	(463)	(21.1)%	Increase in demand for spaces plus the additional cost of subsidized spaces
Public Health	8,707	7,196	1,511	17.4%	Staff gapping
Homes For The Aged	4,286	4,690	(404)	(9.4)%	Decline in revenue
Total Operating	**87,108**	**86,712**	**397**	**0.5%**	
Debt Charges and Cont. to Capital	**2,234**	**2,229**	**5**	**0.2%**	
TOTAL SOCIAL & PUBLIC HEALTH	**89,342**	**88,941**	**401**	**0.4%**	
TRANSPORTATION, OPERATIONS and ENVIRONMENT					
Finance & Administration	595	524	71	11.9%	
Roads & Traffic	35,492	39,463	(3,971)	(11.2)%	Fleet costs $2.3 m unfavourable, other costs related to winter control and summer road work also unfavourable.
HSR	22,501	24,175	(1,674)	(7.4)%	Fleet pressures of $2.2m partially offset by increased fare revenue.
Accessible Transportation Services (DARTS)	8,900	8,643	257	2.9%	Deferred purchase of 5 buses.
New Transit Capital	580	968	(388)	(66.8)%	
Go Transit - Capital	370	-	370	100.0%	
Waste Management	23,074	24,089	(1,015)	(4.4)%	Collection contracts $1.0m, modified workers $400k and Kenora Transfer Stn Fire $272k unfavourable. Partially offset by household haz. Waste $136k, gapping $80k and SWARU $700k savings.
Storm Water	3,037	2,188	849	27.9%	Salary gapping.
Infrastructure Planning	654	596	59	9.0%	Salary gapping.
Fleet Services	265	(177)	442	n/a	Salary gapping and increased revenue. Note that program areas that have experienced a variance due to their budget vs actual costs have identified in program explanations.
Design & Construction	12	22	(10)	n/a	
Total Operating	**95,480**	**100,490**	**(5,010)**	**(5.2)%**	
Debt Charges and Cont. to Capital	**33,217**	**34,145**	**(928)**	**(2.8)%**	
TOTAL TRANSPORTATION & OPERATIONS	**128,697**	**134,635**	**(5,938)**	**(4.6)%**	

( ) - Denotes unfavourable variance.

Appendix One
to FCS03103

CITY OF HAMILTON
2002 TAX OPERATING BUDGET VARIANCE REPORT TO DECEMBER 31, 2002
($ 000's)

	2002 Approved Budget	2002 Year-End Actual	2002 Actual vs Approved		Comments/Explanations
			$	%	
COMMUNITY SERVICES					
General Manager	76	312	(236)	(312.1)%	Unrealized unspecified budget reduction ($200K).
Finance and Administration	1,242	1,297	(55)	(4.4)%	
Culture & Recreation	18,614	20,329	(1,715)	(9.2)%	Unrealized revenues $1.1M, unfavourable facilities charges $1.8M partially offset by expenditure control mitigation measures (gapping, materials) $1.2M.
Parks	15,954	18,198	(2,244)	(14.1)%	Favourable salary gapping $566k, reserve funding $302k and materials and supplies $150k. Offset by Facilities charges ($102k), Fleet costs ($1.425k), OMERS ($190k), unrealized/lower than anticipated revenues and recoveries ($936k), grass cutting ($123k), rural/urban roadside ($489k).
Fire	44,279	45,305	(1,025)	(2.3)%	Vacancies/late promotions savings $637K offset by training costs $108K, overtime costs $492K, benefit costs $140K, facilities costs $248k, CAD operating cost $257k, OMERS shortfall $433k.
Radio Trunking	1,179	2,648	(1,470)	(124.7)%	Unfavourable Contracted Trunk Radio costs $1.310m, Historical revenues $161k.
Emergency Preparedness (CCEP)	178	195	(17)	(9.8)%	
Emergency Medical Services - Ambulance	9,256	8,630	626	6.8%	Salary and benefits/salary gapping $1.498m and training $356k savings offset by grievance settlement $242k, overtime $451k, medical supplies/equipment $270k, facilities costs $78k, subsidy shortfall $141k and unbudgeted transfer to capital $380k.
Corp Buildings & Real Estate	4,028	7,806	(3,777)	(93.8)%	Golf Courses ($1.137m), Renovation/Repair Expense ($173k), Unrealized revenues ($960k), Recovery shortfall ($743k), Utilities Cost ($223k), Facilities Planning Salary and wages ($70k)
Design & Construction	79	79	0	0.2%	
Library	19,864	19,364	500	2.5%	CA Facilities charges less than expected $217k, Salary gapping and delay in redeployment $248k, Unbudgeted grant revenue $63k.
Total Operating	**114,748**	**124,162**	**(9,414)**	**(8.2)%**	
Debt Charges and Cont. to Capital	**10,181**	**10,010**	**172**	**1.7%**	
TOTAL COMMUNITY SERVICES	**124,929**	**134,171**	**(9,242)**	**(7.4)%**	
BOARDS & AGENCIES					
HECFI	2,051	1,945	106	5.1%	Favourable revenues in part due to movie shoot and some successful promotions
Animal Control	1,425	1,533	(108)	(7.6)%	
Art Gallery of Hamilton	440	440	-	0.0%	
Conservation Authorities	3,439	3,636	(197)	(5.7)%	Daredevil Settlement
Municipal Property Assessment Corp.	4,533	4,533	0	0.0%	
Other	755	747	8	1.1%	
Total Operating	**12,643**	**12,835**	**(192)**	**(1.5)%**	
Debt Charges and Cont. to Capital	**133**	**124**	**9**	**6.7%**	
TOTAL BOARDS & AGENCIES	**12,775**	**12,959**	**(183)**	**(1.4)%**	
GRANTS	**2,758**	**2,747**	**11**	**0.4%**	

( ) - Denotes unfavourable variance.

Appendix One
to FCS03103

CITY OF HAMILTON
2002 TAX OPERATING BUDGET VARIANCE REPORT TO DECEMBER 31, 2002
($ 000's)

	2002 Approved Budget	2002 Year-End Actual	2002 Actual vs Approved		Comments/Explanations
			$	%	
CORPORATE FINANCIALS					
Operating	2,806	2,785	20	0.7%	Unallocated Salary Contingency $250K, Bulldogs payment ($40K), Benefits ($58K)
Senior's Tax Credit	721	133	587	81.5%	Estimates based on federal income tax data may have overestimated eligible properties.
Restructuring / Other	(6,798)	(7,257)	459	(6.8)%	Prior Year GST and EHT adjustments $595K, Miscellaneous revenues $200K, Flamborough Slot revenues $100K, Transfers from reserve/capital ($400K)
Debt Charges and Cont. to Capital	13,981	10,864	3,117	22.3%	Positive variance due to unissued debt
TOTAL CORPORATE FINANCIALS	**10,709**	**6,526**	**4,183**	**39.1%**	
TOTAL CITY EXPENDITURES	**439,599**	**446,338**	**(6,739)**	**(1.5)%**	
POLICE SERVICES					
Operating	83,918	82,144	1,774	2.1%	Salary and benefits $345K, Sick leave $133K, Debt charges $544K, Response to Terrorism $300K, Transfer from reserve $300K, Revenues $581K, Court/Overtime ($382K)
Debt Charges and Contribution to Capital	1,224	1,224	-	0.0%	
TOTAL POLICE SERVICES	**85,142**	**83,368**	**1,774**	**2.1%**	
TOTAL EXPENDITURES	**524,741**	**529,706**	**(4,965)**	**(0.9)%**	
NON PROGRAM REVENUES					
Community Reinvestment Fund	(22,462)	(22,468)	6	0.0%	
Other Provincial Grants	-	(250)	250	n/a	Unbudgeted provincial grant for pay equity.
Investment Income	(2,437)	(2,976)	539	22.1%	Capital Gains
Hydro Interest	(2,000)	(4,618)	2,618	130.9%	Interest from receipt of $137m bond.
Penalties & Interest	(11,550)	(10,716)	(834)	(7.2)%	Increased collections and write-offs results in less P&I revenue.
Payments in Lieu of Taxes	(14,047)	(13,826)	(221)	(1.6)%	
Right of Way Taxes	(3,311)	(3,303)	(8)	(0.3)%	
Supplementary Taxes	(3,496)	(5,040)	1,544	44.2%	Growth exceeded expectations.
Tax Write Offs	5,691	7,028	(1,337)	23.5%	Significant pressures from Commercial/Industrial CVA appeals.
Tax Credits, Rebates & Capping	5,944	6,649	(706)	11.9%	Prior year assessment adjustments.
TOTAL NON PROGRAM REVENUES	**(47,669)**	**(49,520)**	**1,851**	**(3.9)%**	
TOTAL 2002 OPERATING LEVY	**477,072**	**480,185**	**(3,114)**	**(0.7)%**	

( ) - Denotes unfavourable variance.

Appendix Two
to FCS03103

2002 Water & Sewer Combined Budget
Operating Budget Variance to December 31, 2002
(000's)

	2002 Final Operating Budget	2002 Actual	2002 Budget vs. Actual - Fav/(Unfav)		Comments/Explanations
			$	%	
EXPENDITURE:					
Environmental Services					
Support Services	14,501	13,256	1,245	8.6%	Support Services vacancy and contractual services savings $360K, General Administration vacancy savings $271K, C.A. - Facilities savings $211K, Rent savings @ 55 John St N $56K, Meter Operations (materials & supplies savings) $297K, C.A., Misc. $50K
Metered/Nonmetered Billing	2,262	2,408	(146)	(6.5%)	Cost allocation higher than expected.
Meter Operations	1,161	1,354	(193)	(16.6%)	Unfavorable variance in Contractual Services to complete work related to permits issued in 2001 $394K; Unfavorable CA $300K; Unfavorable employee related costs $84K; Unfavorable vehicle expenses $36K Favorable variance in Materials/Supplies $620K
Distribution Maintenance	18,305	15,439	2,866	15.7%	Favorable Employee Related Expenses $190K, Materials & Supplies savings (better inventory control) $415K, Contractual Services savings $3,000K, Pavement Cuts savings $260K, Unfavorable Inspection Fee $370K (3 yrs done in 2002), Unfavorable C.A. vehicles/Equipment reserve $612K,
Regulatory Services	1,088	1,041	47	4.3%	Vacancy savings
Plant and Outstations Operations	19,114	19,301	(187)	(1.0%)	
Financial Charges	2,787	7,243	(4,456)	(159.9%)	PUMC Contract Payment, Computer costs, Reserve Transfers, Contingency Accrual
Sub-Total Environmental Services	59,218	60,042	(824)	(1.4%)	
Capital & Reserve Expenses					
Transfer to Capital Budget	35,501	35,501	-	0.0%	
Transfer to Capital - PCP	3,200	3,200	-	0.0%	
Cost Share of Roads Program	1,400	1,400	-	0.0%	
Transfer to Reserves	2,252	2,252	0	0.0%	
Debt Charges - Development	4,289	2,518	1,771	41.3%	In 2002 no new debt issued.
Debt Charges - WQ (PCP)	3,217	1,899	1,318	41.0%	In 2002 no new debt issued.
Sub-Total Capital Expenses	49,859	46,770	3,089	6.2%	
TOTAL EXPENDITURES	109,077	106,812	2,265	2.1%	

Appendix Two
to FCS03103

2002 Water & Sewer Combined Budget
Operating Budget Variance to December 31, 2002
(000's)

	2002 Final Operating Budget	2002 Actual	2002 Budget vs. Actual - Fav/(Unfav)		Comments/Explanations
			$	%	
REVENUES:					
Rate Revenue					
Metered	86,432	91,705	5,273	6.1%	Seasonal (summer) impact
Non-Metered	14,544	14,737	193	1.3%	
Other	98	136	38	38.8%	Coin meter station revenue higher than expected.
Sub-Total Utility Rates	101,075	106,578	5,503	5.4%	
Non-Rate Revenue					
Raw Water Sales	200	183	(17)	(8.5%)	
Metered Operations	593	1,032	439	74.0%	Favorable variance related to deferral of permit revenue collected in 2001 to 2002 to offset unfavorable variance in Contractual Services..
Metered/Unmetered billing	30	20	(10)	(33.3%)	
Maintenance	-	126	126		Fees for repair to damaged hydrants not budgeted for.
Financial Charges	924	662	(262)	(28.3%)	Local Improvement Commutations low
Local Improvement Recoveries	2,053	1,962	(91)	(4.4%)	Amount collected varies from year to year
Overstrength Agreements	1,000	1,562	562	56.2%	Revenues from overstrength agreement user fees higher than expected.
Sewer Surcharge Agreements	1,000	1,312	312	31.2%	Revenues from sewer surcharge agreement user fees higher than expected.
Reserves	1,310	1,310	0	0.0%	
Miscellaneous Revenue	198	148	(50)	(25.1%)	Revenues from various user fees less than expected.
Permits/Leases/Agreements	696	843	147	21.1%	Tanker permits revenue higher than expected
Sub-Total Non-Rate Revenue	8,003	9,160	1,157	14.5%	
TOTAL REVENUES	109,077	115,738	6,661	6.1%	
TOTAL RATE SUPPORTED VARIANCE			8,926		

APPENDIX THREE
TO REPORT FCS03103

2002-2007 Tax Stabilization Reserve Analysis & Projection

		2002	2003	2004	2005	2006	2007
Opening Balance		**19,001,225.72**	**6,089,240.47**	**82,789**	**-238,208**	**-128,629**	**19,762**
Add:							
Investment Income		370,414.07	91,212.26	-2,297	-5,421	-1,609	593
OMERS Contribution		11,811,084.05	3,500,000.00				
2002 Closings Surplus		59,708.12					
Sub-Total		12,241,206.24	3,591,212.26	(2,296.83)	(5,421.24)	(1,608.87)	592.86
Less: Spent/Committed							
2002 Capital Financing		3,293,000.00					
Repay International Airshow Deficit	02-005-April 24th	195,656.00					
Hamilton International Tattoo grant	(ECO001007)	35,000.00	35,000.00	35,000.00	35,000.00		
Commonwealth Games Bid	June 12,2002	300,000.00	50,000.00				
2002 Operating Budget - One time costs	FCS02059+	533,000.00					
Support for Committee - Elected Officials Remuneration	HUR02008/FCS02081	20,000.00					
Refunds issued under Open For Business Program		150,000.00					
World Road Race - Cycling Championship 2000-2003 ($400,000 Total)	2000 Regional Budget		200,000.00				
Professional Hockey in Hamilton			196,000.00				
Ivor Wynne Stadium Renovations & Recoveries From Ticket Sales	CS01104a		450,000.00	-150,000	-150,000	-150,000	
Chedoke Winter Sports Park Deficit		250,000.00	270,000.00				
Grass Cutting Program	CS02062	18,000.00					
Office Expansion-Court House	Budget Process	160,000.00					
2003 Bell Canadian Open	CS02051a		500,000.00				
2003 Tax Levy Deficit		6,341,620.00					
Variance Report - Annualization Impact/Restructuring	FCS02117	4,050,000.00					
Waste Management WDO Subsidy	TOE02173	750,000.00					
Fund Fleet Contribution		405,429.26					
OMERS Adjustments-Subsidized Programs		1,051,412.28					
Police's Share of OMERS		3,246,981.65					
HECFI Share of OMERS		142,926.86					
HECFI Share of OMERS-1999-2001		61,985.39					
Library's Share of OMERS		412,329.10					
Corporate Restructuring-General Manager Phase 2			250,000.00				
Quality Assurance & Coordination: International Sporting events	CS01103	100,813.98	262,000.00	87,000			
Corporate Restructuring		66,262.25	3,683,737.75	750,000.00			
Full Signal Conversion Funding-Central & Parkdale Ave(on hold-see e-mail in file)			50,000.00				
RBG - One Time Transition Funding		100,000.00					
Net Phase-In Costs	FCS01015D/FCS03090	1,161,082.28	1,177,300.00	-403,300			
Seniors Tax Credit Adjustment		703,050.00	350,000.00				
Natural Gas-Prior Period Adjustments		1,604,642.44					
Operational Review Fleet Services	FORC03002		120,500.00				
2003 Fleet Services Transfer	2003 Budget		550,000.00				
Year 2003 Liability/Property Insurance Policies	FCS03012	-	1,080,000.00				
Development Stabilization Reserve Transfer (50% of 2003 Transfer)			373,126.00				
Sub-Total		25,153,191.49	9,597,663.75	318,700.00	(115,000.00)	(150,000.00)	-
Projected Dec 31 Balance		6,089,240.47	82,788.98	(238,207.85)	(128,629.09)	19,762.04	20,354.90

CITY WIDE IMPLICATIONS

CITY OF HAMILTON

8.6

CORPORATE SERVICES
Budgets, Taxation and Policy

Report to:	Mayor and Members Committee of the Whole	**Submitted by:**	Joseph L. Rinaldo, General Manager
Date:	June 3, 2003	**Prepared by:**	M. Zegarac 546-2739 T. Hewitson 546-4159 R. Rossini 546-4523

SUBJECT: The 2003 Tax and Rate Current Budget Variance Report to April 30, 2003 - FCS03104 - (City Wide)

RECOMMENDATION:

a) That Report FCS03104 "The 2003 Tax and Rate Current Budget Variance Report to April 30, 2003" be received for information.

b) That, prior to actual spending beyond approved operating budget levels, time and scheduling permitting, a Department Head must submit to Council requests to exceed their annual Departmental Budget and provide Council with mitigation options.

c) That the 2003 transfers from the tax stabilization reserve be confirmed as per Appendix Three to FCS03104.

Joseph Rinaldo

Joseph L. Rinaldo, General Manager
Finance & Corporate Services

EXECUTIVE SUMMARY:

Staff have committed to providing Council with quarterly variance reports on current operations. This submission represents the first quarterly variance report for 2003. Due to the timing of the approved budget (March), this report is based on results to April, 30 2002. Attachment One to FCS03104 summarizes the year-to-date, as well as the estimated year-end tax supported budget variances for each department/division with a brief explanation. Attachment Two to FCS03104 summarizes the year-to-date, as well as the estimated year-end rate (water/wastewater) supported budget variances for each program with a brief explanation.

The projected 2003 year-end shortfall for the City as a whole (i.e., tax and rate budgets) is forecasted to be -$13.1 million. This is the result of a significant shortfall expected from Tax Supported Operations of -$15.6 million being partially offset by a $2.5 million Rate Supported Budget surplus.

Based on the analysis to follow, a number of specific programs comprise the primary factors contributing to the projected deficit in the 2003 budget. Specifically, winter control, implementation of corporate/unspecified reductions, fleet/vehicle charges, phase-in of unrealizable revenue and social service programs (employment/income support, benefits, parent & child) and radio trunking contract have the potential of contributing approximately $15.6 million to the projected shortfall. Most of these pressures were reported as budget risks in the 2003 Tax Budget Report (FCS020036) and in the May variance report (FCS02091). The table below provides a summary of the anticipated budget pressures and savings.

2003 OPERATING BUDGET VARIANCE HIGHLIGHTS

(000's)

Tax Budget Unfavourable			
Winter Control	($5,400)		
Corporate Budget Reduction Shortfall	($4,000)		
Fleet/Vehicle	($2,900)		
Emergency Services	($1,100)		
Social Service Prgms (Inc/Ben/Child)	($1,000)		
Sale of Surplus Property	($1,000)		
Work Accommodation	($900)		
Radio Trunking	($600)		
Culture & Recreation	($600)		
Wentworth & Macassa	($400)		
Other Items (Net)	($700)		
Total Unfavourable	**($18,600)**		
Tax Budget Savings			
Debt Charges		$2,000	
Social Housing		$600	
Capital Gains Investment Income		$400	
Total Savings		**$3,000**	
TOTAL PROJECTED TAX VARIANCE			**($15,600)**
PROJECTED RATE VARIANCE			**$2,500**
TOTAL PROJECTED 2003 VARIANCE			**($13,100)**

A number of mitigation measures will be proposed by Departments that are exceeding Council's approved budget . These will be follow-up reports submitted shortly to Council. As well, there are a number of corporate spending restraint initiatives described further in this report.

Based on discussions/directions received during the 2003 Budget process, General Managers are now required to seek Council approval to exceed their approved departmental budget, with mitigation options outlining potential service impacts. Staff recommend formalizing this direction into an approved Council resolution/policy (see recommendation "b").

BACKGROUND:

This is the first of four quarterly variance reports as committed to Council. The estimates are based on actuals to April 30 (normally first quarter would be March 31 but the 2003 Budget was not approved until March). The next variance report will be based on results to June 30, 2003.

The information presented within this report is based on the new organizational structure. The budget tables in the appendices represent best efforts to re-align the approved budgets with the new department structure. As this process is in transition, the budget tables will be updated throughout the year (with each variance report). Note that Council had asked staff to report on all budget restatements that occurred post-budget approval. Unless otherwise specified, changes in budgets reflected in the variance reports are due to the corporate re-organization.

ANALYSIS OF ALTERNATIVES:

Not applicable.

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

TAX SUPPORT BUDGET

As stated, the projected shortfall for the tax supported programs in 2003 is $15.6 million. The factors contributing to the shortfall have been summarized by program in Appendix One to FCS03104. This is equal to about 3% of the net levy.

Essentially, a number of the expected risks identified to Council during the 2003 budget process have materialized. As well, as reported to Council in May, the Winter Control budget is expected to be significantly over-spent. The following sections provide brief highlights of the significant budget variances:

Winter Control

As presented in PW03056, "2002/2003 Winter Control Program Review", the winter control budget is projected to be unfavourable at year-end by about $5.4 million. The significant snowfall and precipitation during the first four months of 2003, required almost all of the 2003 budget. Essentially, any winter control activity required for the remainder of 2003 will cause a variance. This estimate has been predicated on significant precipitation (similar to November/December 2002). If this does not materialize, the variance could be less. The General Manager of Public Works has committed to presenting mitigation options to Council during July of 2003.

Corporate Re-Organization/Corporate Budget Reductions

During the 2003 budget process, in an effort to mitigate the significant budget pressures with minimal service impacts, a number of corporate budget reduction initiatives were approved by Council. At that time, Council was advised that it would be very difficult to achieve all of the savings within 2003. The following table identifies the corporate reductions and a current estimate of the savings that may be achieved this year:

Budget Reduction	**2003 Budget**	**2003 Projected**	**Expected Variance**
Corporate Restructuring [1]	($2.8 m)	($1.6 m)	($1.2 m)
Print Review	($0.65 m)	($0.325 m)	($0.325 m)
Revenue Phase-In	($1.7 m)	0	($1.7 m)
Corporate IT	($1.4 m)	($1.1 m)	($0.3 m)
Customer Service	($0.25 m)	0	($0.25 m)
Energy Audit	($0.2 m)	0	($0.2 m)
Total Corporate	**($7.0 m)**	**($3.0)**	**($4.0 m)**

Note 1 – $200,000 of the Corporate Restructuring target was found in reduced consulting budgeted in departmental budgets, not corporately.

As identified above, while each of the above initiatives is on-going, only about $3.0 million of the $7.0 million savings will actually materialize in 2003. This will cause a variance of about $4.0 million in 2003.

Fleet/Vehicle Charges

Despite efforts to address problems in Fleet during the 2003 budget process, a number of factors have contributed to a potential Fleet variance in 2003 of about $2.9 million. This is comprised of about $1.5 million in Central Garage operations and $1.4 million in H.S.R. operations. The most significant factors are fuel and parts costs. For the first four months of the year, natural gas and diesel fuel prices have been significantly higher than budgeted. This is likely due to the oil market instability and colder than average winter.

Emergency Services

Excluding Radio Trunking contract costs (unfavourable $660,000), Hamilton Emergency Services is projecting a year-end deficit of about $1.1 million. This is primarily the result of overtime costs exceeding budgeted levels and additional funding for new ambulances. The General Manager of Hamilton Emergency Services will be submitting a report to Council addressing the overtime issue and possible mitigation measures.

Sale of Surplus Property

During the 2003 budget process, Council approved a program reduction proposing the sale of surplus properties and that the resulting savings in operating costs for those properties would save $1.0 million. While the savings were built into the budget, the process of analyzing the surplus properties and selling them will not be completed in 2003. This variance report has assumed that no savings will materialize in 2003. However, to mitigate this impact, proceeds from the sale of properties this year will be recognized in the operating budget. Normally the proceeds are credited to a reserve. Therefore, the variance from this item in 2003 will likely be less. Staff are analyzing sales data and will update this item in the next variance report.

Social Services Programs

Within the Public Health and Community Services Department, a number of the social service programs are projecting unfavourable variances for 2003. The $1.0 million shortfall is comprised of $542,000 in Employment and Income Support, $251,000 in Benefit Eligibility, $39,000 in Parent & Child and $195,000 in Community Programs. Additional information with respect to these variances can be found in Appendix One to this report FCS03104.

West Nile Virus (WNV)/SARS

As Council is well aware, significant resources have been allocated to West-Nile Virus and SARS outbreaks. In respect of West-Nile Virus, Council approved the required expenditures for the larviciding at 100% municipal. We have now received confirmation of provincial subsidy providing for a small favourable variance of $275,000. With respect to SARS, staff have currently submitted a claim to the Province for about $90,000. For the purpose of this report, staff assumed that this request will funded by the Province. Council will be provided with an update in the next variance report.

Mitigation Options

The Corporate Management Team is committed to providing Council with timely variance forecast information and, when deficits are projected, options to mitigate these deficits. A number of variance mitigation reports are being developed and will be submitted to Council as soon as possible.

Corporately CMT has adopted a number of mitigation measures.

- A three month gapping of all non-essential vacancies is in effect.
- Hiring freeze for all non-essential recruitment.
- Restrictions to travel have also been imposed.
- Voluntary leave without pay program.

- Discretionary spending controls.

The potential savings from these measures is still being analysed and will be updated in the next variance report. For example, in 2002, over $7.0 million in staff gapping savings were identified to help mitigate the 2002 shortfall. A gapping analysis will be completed for the next variance report.

RATE SUPPORT BUDGET

During the 2003 Rate Budget process, staff highlighted the continued effort, through the review of processes and programs, of providing an efficient and cost-effective service. In 2002, just in time inventory programs, improved equipment utilization, a realigned pavement cut process, as well as a budgeting realignment, resulted in savings and efficiencies of approximately $3.25 million to the maintenance program. The above savings were sufficient to allow for inflationary costs, contractual commitments and contingencies allowances totalling $2.6 million, as reported in the 2003 Water and Wastewater Budget. In addition, Council approved a $500,000 low-income subsidy program, a $600,000 Wastewater Abatement Program, as well as a $250,000 contingency for the effects of the Safe Drinking Water Act.

In 2003, staff continue to identify savings, which do not have an effect on the service level of the end-user, in the areas of contractual services and inventory control of $400,000 and $300,000, respectively. In addition to the above savings, vacancy savings are forecasted to amount to $345,000.

Adding to operational savings, staff is forecasting debt financing savings of $1.525 million, related to the delay of issuing new debt.

In 2003, with the transfer of metered water reading and billing to HUC, staff reported difficulty in analyzing water and wastewater revenues due to changes in billing cycles and practices. In May of 2002, in co-ordination with the deregulation of the electrical industry, HUC made further changes to their billing cycles and practices, which again make it difficult to analyze year-to-year trends. As a result, staff are not forecasting any revenue variances at this time.

TAX STABILIZATION RESERVE

Appendix Three of FCS03104 provides a five-year projection of the Tax Stabilization Reserve balances. As identified in FCS03103, “2002 Tax and Rate Current Variance to December 31, 2002, the reserve has been depleted from $19.0 million at the end of 2001, to a balance of $6.1 million at the end of 2002. Over $12 million was required for current operations in 2002.

The current 2003 projected variance of $15.6 million can not be supported through reserve. Provincial legislation requires that, failing the use of reserves to mitigate budget deficits, the shortfall must be added to the next year’s levy. This would mean that any shortfall in 2003 will have to be taxed in 2004 in addition to the $45+ million in budget pressures already identified. The only other alternative would be to use non-legislated program reserves to help offset the projected 2003 tax budget deficit.

As discussed, staff will be presenting a number of reports providing options to Council to reduce the projected budget shortfall. As well, staff will continue to identify corporate savings that may materialize due to cost containment measures.

POLICIES AFFECTING PROPOSAL:

Not Applicable

CONSULTATION WITH RELEVANT DEPARTMENTS/AGENCIES:

This information was compiled through consultation with all departments.

CITY STRATEGIC COMMITMENT:

Timely reporting on budget variances contributes to Council's strategic commitment as a City that spends wisely and invests strategically.

Appendix One
to FCS03104

CITY OF HAMILTON
2003 TAX OPERATING BUDGET VARIANCE REPORT TO APRIL 30, 2003
($ 000's)

	2003 Approved Budget	2003 Actuals to April 30	2003 Projected Year-End	2003 Projected vs Approved $	2003 Projected vs Approved %	Comments/Explanations
LEGISLATIVE						
Mayor	713	225	697	17	2.4%	
Volunteer Committees	61	2	61	-	0.0%	
Council Members	2,524	823	2,523	1	0.0%	
TOTAL LEGISLATIVE	**3,298**	**1,051**	**3,281**	**18**	**0.5%**	
CITY MANAGER						
City Manager	660	117	659	0	0.1%	
Executive Director	314	70	314	-	0.0%	Savings included in "Restructuring/Other" line item.
Communications	480	199	703	(223)	(46.6)%	Unfavourable variance due to the annualization of program reductions and delay in the print review process.
Project Management	3	45	33	(29)	(874.7)%	Delay in the print review process
Internal Audit	393	393	393	-	0.0%	
TOTAL CITY MANAGER	**1,849**	**825**	**2,101**	**(252)**	**(13.6)%**	
ECONOMIC DEVELOPMENT						
Business Development	1,664	476	1,622	42	2.5%	Gapping, favourable grant funding and lower Brownfield rebate fees partially offset by unfavourable travel/training and advertising/trade fairs variance
Tourism	1,177	325	1,124	53	4.5%	Gapping partially offset by lower than expected grant for summer students
Total Operating	**2,840**	**801**	**2,746**	**95**	**3.3%**	
Debt Charges and Cont. to Capital	**1,081**	**360**	**1,081**	**-**	**0.0%**	
TOTAL ECONOMIC DEVELOPMENT	**3,922**	**1,161**	**3,827**	**95**	**2.4%**	
HUMAN RESOURCES						
Administration	257	131	256	1	0.4%	
Labour Relations, Health & Safety	1,312	371	1,544	(232)	(17.7)%	External legal fees
Organizational Dev. & Client Services	804	152	798	7	0.8%	
Employment & Client Services	1,269	388	1,266	4	0.3%	
TOTAL HUMAN RESOURCES	**3,642**	**1,042**	**3,863**	**(221)**	**(6.1)%**	

( ) - Denotes unfavourable variance.

Appendix One
to FCS03104

CITY OF HAMILTON
2003 TAX OPERATING BUDGET VARIANCE REPORT TO APRIL 30, 2003
($ 000's)

	2003 Approved Budget	2003 Actuals to April 30	2003 Projected Year-End	2003 Projected vs Approved		Comments/Explanations
				$	%	
CORPORATE SERVICES						
Administration	282	75	282	-	0.0%	
Information Technology	7,998	2,699	7,660	337	4.2%	Salary gapping, favourable PC lease costs
Legal Services & Corp Counsel	2,308	701	2,285	23	1.0%	Salary gapping partially offset by unfavourable Outside Counsel costs
City Clerk	526	320	496	30	5.7%	Salary gapping partially offset by unfavourable Printing/Postage costs
P.O.A.	(5,129)	(1,386)	(4,949)	(181)	3.5%	POA Revenue shorfall, unfavourable court fees and printing costs
Financial Services	3,728	1,123	3,666	62	1.7%	Salary gapping partially offset by payment to outside agencies
Budgets, Taxation & Policy	2,878	940	2,857	21	0.7%	Favourable Office Supplies and Tax Registration Revenue, partially offset by unfavourable Postage/Printing costs
Customer Service	2,974	921	3,015	(41)	(1.4)%	Staff gapping offset by program reduction annualization
Corporate Management Services	598	385	595	3	0.5%	
TOTAL CORPORATE SERVICES	**16,163**	**5,778**	**15,909**	**254**	**1.6%**	
PLANNING & DEVELOPMENT						
Finance & Administration	895	313	895	-	0.0%	
Building & Licencing	1,863	1,863	1,863	-	0.0%	
Real Estate	363	117	403	(40)	(11.1)%	Budgeted recoveries from user departments not materialized
Development	717	147	717	-	0.0%	Salary gapping $281k; surplus assumed transfer to fee stabilization reserve.
Downtown Renewal	1,839	212	1,828	11	0.6%	Unused interest $953K transfer to DR residential reserve.
Housing	352	193	330	22	6.3%	Salary gapping
Parking Services	(913)	(657)	(913)	-	0.0%	
Animal Control	1,305	430	1,305	-	0.0%	
Enforcement	180	32	180	-	0.0%	
School Crossing	1,648	607	1,648	-	0.0%	
Long Range Planning & Design	2,885	780	2,717	168	5.8%	Salary gapping
Total Operating	**11,134**	**4,036**	**10,973**	**161**	**1.4%**	
Social Housing	**31,574**	**31,574**	**30,971**	**603**	**1.9%**	Prior year adjustments, reduced funding
Debt Charges and Cont. to Capital	**832**	**-**	**832**	**-**	**0.0%**	
TOTAL PLANNING & DEVELOPMENT	**43,540**	**35,611**	**42,776**	**764**	**1.8%**	

Appendix One
to FCS03104

CITY OF HAMILTON
2003 TAX OPERATING BUDGET VARIANCE REPORT TO APRIL 30, 2003
($ 000's)

	2003 Approved Budget	2003 Actuals to April 30	2003 Projected Year-End	2003 Projected vs Approved		Comments/Explanations
				$	%	
PUBLIC HEALTH & COMMUNITY SERVICES						
Finance & Administration	1,512	535	1,636	(124)	(8.2)%	Rent increase, staffing
Culture & Recreation	19,688	5,853	20,238	(550)	(2.8)%	Delay in implementing user fee and pool closure budget reductions ($156K), Bus Tour cancellations due to SARS ($10K), Decreased sponsorships/donations for Victoria Day, Canada Day and First night ($27K), Arena revenue budget error ($357K)
Program Policy and Planning	943	509	963	(20)	(2.2)%	
Strategic Services	845	443	877	(33)	(3.9)%	
Employment & Income Support	59,025	22,654	59,567	(542)	(0.9)%	Community start up and other mandatory OW client benefit pressures, ODSP downloading partially offset by decrease in case load
Benefit Eligibility	2,988	914	3,240	(251)	(8.4)%	Unfavourable fraud recovery, expenditures over Ministry cap for CVP and ERO initiatives
Parent & Child	6,404	10,060	6,443	(39)	(0.6)%	Family Resource Centre - MCFCS to begin funding as of April 1, 2003
Community Programs	5,294	4,812	5,489	(195)	(3.7)%	Unfavourable Emergency Hostels costs and funeral fees
Medical Officer of Health	425	191	395	30	7.1%	
Health Protection	3,813	1,727	3,538	275	7.2%	Unbudgeted West Nile Virus subsidy; SARS cost-recovery assumption.
Healthy Lifestyles, Youth Branch	3,475	2,368	3,530	(54)	(1.6)%	
Macassa Lodge	2,647	3,342	2,842	(195)	(7.4)%	Retro job evaluation wage adjustments.
Wentworth Lodge	1,312	2,402	1,553	(241)	(18.4)%	Retro job evaluation wage adjustments.
Total Operating	**108,371**	**55,813**	**110,311**	**(1,940)**	**(1.8)%**	
Debt Charges and Cont. to Capital	**4,912**	**961**	**4,912**	**-**	**0.0%**	
TOTAL PUBLIC HEALTH & COMMUNITY SERV	**113,283**	**56,773**	**115,223**	**(1,940)**	**(1.7)%**	
PUBLIC WORKS						
Finance & Administration	444	294	444	-	0.0%	
Roads & Traffic	38,823	20,201	44,197	(5,375)	(13.8)%	Winter Control
Parks	16,868	3,892	17,760	(892)	(5.3)%	Unrealizable revenues, grass cutting budget underfunded
HSR	22,389	9,464	24,219	(1,830)	(8.2)%	Unfavourable fleet charges ($1.4m), salaries & wages including work accommodation
Accessible Transportation Services (DARTS)	9,238	4,505	9,238	-	0.0%	
Waste Management	22,775	7,423	23,330	(555)	(2.4)%	Unfavourable due to modified workers
Storm Water	2,556	355	2,552	3	0.1%	
Fleet Services	34	904	1,564	(1,530)	(4526.1)%	Unfavourable - vehicle parts, fuel & outside services
Corp Buildings	5,724	3,123	6,603	(879)	(15.4)%	Minimal surplus buildings sale revenue
Infrastructure Planning	424	896	424	-	0.0%	
Design & Construction	50	1,360	45	5	10.4%	
Total Operating	**119,324**	**52,416**	**130,377**	**(11,053)**	**(9.3)%**	
Debt Charges and Cont. to Capital	**38,150**	**11,981**	**38,150**	**-**	**0.0%**	
TOTAL PUBLIC WORKS	**157,474**	**64,397**	**168,527**	**(11,053)**	**(7.0)%**	

( ) - Denotes unfavourable variance.

Appendix One
to FCS03104

CITY OF HAMILTON
2003 TAX OPERATING BUDGET VARIANCE REPORT TO APRIL 30, 2003
($ 000's)

	2003 Approved Budget	2003 Actuals to April 30	2003 Projected Year-End	2003 Projected vs Approved		Comments/Explanations
				$	%	
HAMILTON EMERGENCY SERVICES						
Fire	47,552	15,337	48,527	(975)	(2.1)%	Savings from gapping of $366K, offset by increase in overtime costs ($1.051M), rising energy costs ($250K), decrease in reinspection fees due to better compliance ($40)
Radio Trunking	1,783	1,361	2,446	(663)	(37.2)%	Trunk radio contract costs ($600K), Transfer from reserve($63K)
Emergency Preparedness (CCEP)	320	40	320	-	0.0%	
Emergency Medical Services - Ambulance	10,191	3,036	10,334	(143)	(1.4)%	Savings from gapping of $635K, partially offset by increase in overtime costs ($154K), medical supplies ($170K), medical equipment ($99K), facilities costs ($46K), additional vehicle acquisition ($210K), provincial subsidy ($99K)
Total Operating	**59,846**	**19,775**	**61,627**	**(1,781)**	**(3.0)%**	
Debt Charges and Cont. to Capital	**1,463**	**354**	**1,463**	**-**	**0.0%**	
TOTAL HAMILTON EMERGENCY SERVICES	**61,309**	**20,129**	**63,090**	**(1,781)**	**(2.9)%**	
COMMUNITY SERVICES RESIDUAL						
General Manager	278	82	278	-	0.0%	Savings included in "Restructuring/Other" line item.
Finance & Administration	1,331	443	1,331	-	0.0%	
Total Operating	**1,609**	**524**	**1,609**	**-**	**0.0%**	
Debt Charges and Cont. to Capital	**-**	**-**	**-**	**-**		
TOTAL COMMUNITY SERVICES RESIDUAL	**1,609**	**524**	**1,609**	**-**	**0.0%**	

Appendix One
to FCS03104

CITY OF HAMILTON
2003 TAX OPERATING BUDGET VARIANCE REPORT TO APRIL 30, 2003
($ 000's)

	2003 Approved Budget	2003 Actuals to April 30	2003 Projected Year-End	2003 Projected vs Approved		Comments/Explanations
				$	%	
BOARDS & AGENCIES						
HECFI	2,340	1,022	2,340	-	0.0%	Current variance to-date about $500,000. HECFI instituting cost mitigation measures and projecting additional revenue by year-end. Does not include potential severance cost due to employee termination.
Library	20,582	6,608	20,555	27	0.1%	
Go Transit	500	72	500	-	0.0%	
Art Gallery of Hamilton	440	147	440	-	0.0%	
Conservation Authorities	3,622	1,190	3,622	-	0.0%	
Municipal Property Assessment Corporation	4,604	2,302	4,604	-	0.0%	
Other	689	262	689	-	0.0%	
Total Operating	**32,777**	**11,602**	**32,750**	**27**	**0.1%**	
Debt Charges and Cont. to Capital	**713**	**23**	**713**	**-**	**0.0%**	
TOTAL BOARDS & AGENCIES	**33,491**	**11,625**	**33,463**	**27**	**0.1%**	
COMMUNITY PARTNERSHIP PROGRAM	**2,745**	**206**	**2,745**	**-**	**0.0%**	Majority of CPP payments commence in May/June. No variance anticipated.
CORPORATE FINANCIALS						
Operating	2,942	(519)	2,942	-	0.0%	
Senior's Tax Credits	621	7	621	-	0.0%	
Restructuring/Other	(7,036)	3	(3,031)	(4,005)	56.9%	Budget annualization related to corporate reduction initiatives.
Capital Financing	17,753	11,201	15,753	2,000	11.3%	Delay in debt issuance.
TOTAL CORPORATE FINANCIALS	**14,279**	**10,693**	**16,284**	**(2,005)**	**(14.0)%**	
TOTAL CITY EXPENDITURES	**456,603**	**209,815**	**472,698**	**(16,094)**	**(3.5)%**	

( ) - Denotes unfavourable variance.

Appendix One
to FCS03104

CITY OF HAMILTON
2003 TAX OPERATING BUDGET VARIANCE REPORT TO APRIL 30, 2003
($ 000's)

	2003 Approved Budget	2003 Actuals to April 30	2003 Projected Year-End	2003 Projected vs Approved		
				$	%	Comments/Explanations
HAMILTON POLICE SERVICES	91,878	28,843	91,878	-	0.0%	
TOTAL EXPENDITURES	548,482	238,658	564,576	(16,094)	(2.9)%	
NON PROGRAM REVENUES						
Community Reinvestment Fund	(23,780)	(11,890)	(23,780)	-	0.0%	
Investment Income	(2,937)	(700)	(3,392)	455	(15.5)%	Unbudgeted capital gains.
Hydro Dividends	(3,000)	(750)	(3,000)	-	0.0%	
Hydro Future Fund Interest	(4,000)	(1,636)	(4,000)	-	0.0%	
Penalties & Interest	(11,550)	(2,941)	(11,550)	-	0.0%	
Payments in Lieu of Taxes	(14,047)	(132)	(14,047)	-	0.0%	
Right of Way Taxes	(3,311)	-	(3,311)	-	0.0%	
Supplementary Taxes	(3,496)	-	(3,496)	-	0.0%	
Tax Remissions / Write Offs	7,275	5,267	7,275	-	0.0%	Potential for significant unfavourable variances.
Tax Credits, Rebates & Capping	5,858	5,858	5,858	-	0.0%	
TOTAL NON PROGRAM REVENUES	(52,989)	(6,925)	(53,444)	455	(0.9)%	
TOTAL 2003 OPERATING LEVY	495,493	231,732	511,132	(15,639)	(3.2)%	

( ) - Denotes unfavourable variance.

Appendix Two
to FCS03104

2003 Water & Sewer Combined Budget
Operating Budget Variance Report to April 30, 2003
($000's)

	2003 Approved Budget	2003 Actual to April 30, 2003	2003 Projected Year-End	2003 Projected vs. Final - Fav/(Unfav)		Comments/Explanations
				$	%	
EXPENDITURE:						
Environmental Services						
Support Services	11,907	2,901	11,498	409	3.4%	Vacancy savings of $200K, meter operations contracted services savings of $50K and misc supplies savings of $150K
Metered/Nonmetered Billing	2,552	818	2,559	(7)	(0.3%)	
Meter Operations	1,291	198	1,087	204	15.8%	Contracted services savings $50K and misc supplies savings $150K. RFP's going out late this year.
Distribution Maintenance	18,119	4,638	17,728	391	2.2%	Water Contractual Services savings $300K (new funding formula in contract for emergency services), Vacancy savings $90K
Regulatory Services	1,280	353	1,226	54	4.2%	Vacancy savings
Plant and Outstations Operations	19,786	1,799	19,786	-	0.0%	
Safe Drinking Water Act	250	-	250	-	0.0%	
Low Income Subsidy Program	500	-	500	-	0.0%	
Wastewater Abatement Program	600	-	600	-	0.0%	
Financial Charges	3,648	520	3,648	-	0.0%	
Sub-Total Environmental Services	**59,933**	**11,227**	**58,882**	**1,051**	**1.8%**	
Capital & Reserve Expenses						
Strategic Asset Management (SAM)	35,269	35,269	35,269	-	0.0%	
Coordinated Water/Wastewater & Roads Program (SAM)	3,400	3,400	3,400	-	0.0%	
Wastewater Investment Needs & Strategies (WINS)	4,000	4,000	4,000	-	0.0%	
Transfer to Reserves	3,472	-	3,472	-	0.0%	
Debt Charges - Strategic Asset Management (SAM)	63	-	63	-	0.0%	
Debt Charges - Wastewater Investment Needs & Strategies (WINS)	3,577	-	3,577	-	0.0%	
Debt Charges - Water Quality Initiatives (WQI)	1,747	-	1,747	-	0.0%	
Debt Charges - Development	4,164	-	2,639	1,525	36.6%	Debt budgeted but not issued to date.
Sub-Total Capital Expenses	**55,692**	**42,669**	**54,167**	**1,525**	**2.7%**	
TOTAL EXPENDITURES	**115,625**	**53,896**	**113,049**	**2,576**	**2.2%**	

Appendix Two
to FCS03104

2003 Water & Sewer Combined Budget
Operating Budget Variance Report to April 30, 2003
($000's)

	2003 Approved Budget	2003 Actual to April 30, 2003	2003 Projected Year-End	2003 Projected vs. Final - Fav/(Unfav)		Comments/Explanations
				$	%	
REVENUES:						
Rate Revenue						
Metered	101,976	18,568	101,976	-	0.0%	
Non-Metered	6,146	2,308	6,146	-	0.0%	
Other	98	29	98	-	0.0%	
Sub-Total Utility Rates	**108,220**	**20,905**	**108,220**	-	**0.0%**	
Non-Rate Revenue						
Raw Water Sales	200	26	200	-	0.0%	
Metered Operations	654	112	633	(21)	(3.2%)	
Metered/Unmetered billing	30	-	-	(30)	(100.0%)	
Financial Charges	924	50	924	-	0.0%	
Local Improvement Recoveries	1,874	-	1,874	-	0.0%	
Overstrength Agreements	1,400	281	1,400	-	0.0%	
Sewer Surcharge Agreements	1,400	82	1,400	-	0.0%	
Miscellaneous Revenue	227	55	232	5	2.2%	
Permits/Leases/Agreements	696	163	696	-	0.0%	
Sub-Total Non-Rate Revenue	**7,405**	**769**	**7,359**	**(46)**	**(0.6%)**	
TOTAL REVENUES	**115,625**	**21,674**	**115,579**	**(46)**	**(0.0%)**	
2003 PROJECTED RATE SURPLUS				**2,530**		

( ) - Denotes Unfavourable Variance

APPENDIX THREE
TO REPORT FCS03104

2002-2007 Tax Stabilization Reserve Analysis & Projection

		2002	2003	2004	2005	2006	2007
Opening Balance		19,001,225.72	6,089,240.47	82,789	-238,208	-128,629	19,762
Add:							
Investment Income		370,414.07	91,212.26	-2,297	-5,421	-1,609	593
OMERS Contribution		11,811,084.05	3,500,000.00				
2002 Closings Surplus		59,708.12					
Sub-Total		12,241,206.24	3,591,212.26	(2,296.83)	(5,421.24)	(1,608.87)	592.86
Less: Spent/Committed							
2002 Capital Financing		3,293,000.00					
Repay International Airshow Deficit	02-005-April 24th	195,656.00					
Hamilton International Tattoo grant	(ECO001007)	35,000.00	35,000.00	35,000.00	35,000.00		
Commonwealth Games Bid	June 12,2002	300,000.00	50,000.00				
2002 Operating Budget - One time costs	FCS02059+	533,000.00					
Support for Committee - Elected Officials Remuneration	HUR02008/FCS02081	20,000.00					
Refunds issued under Open For Business Program		150,000.00					
World Road Race - Cycling Championship 2000-2003 ($400,000 Total)	2000 Regional Budget		200,000.00				
Professional Hockey in Hamilton			196,000.00				
Ivor Wynne Stadium Renovations & Recoveries From Ticket Sales	CS01104a		450,000.00	-150,000	-150,000	-150,000	
Chedoke Winter Sports Park Deficit		250,000.00	270,000.00				
Grass Cutting Program	CS02062	18,000.00					
Office Expansion-Court House	Budget Process	160,000.00					
2003 Bell Canadian Open	CS02051a		500,000.00				
2003 Tax Levy Deficit		6,341,620.00					
Variance Report - Annualization Impact/Restructuring	FCS02117	4,050,000.00					
Waste Management WDO Subsidy	TOE02173	750,000.00					
Fund Fleet Contribution		405,429.26					
OMERS Adjustments-Subsidized Programs		1,051,412.28					
Police's Share of OMERS		3,246,981.65					
HECFI Share of OMERS		142,926.86					
HECFI Share of OMERS-1999-2001		61,985.39					
Library's Share of OMERS		412,329.10					
Corporate Restructuring-General Manager Phase 2			250,000.00				
Quality Assurance & Coordination: International Sporting events	CS01103	100,813.98	262,000.00	87,000			
Corporate Restructuring		66,262.25	3,683,737.75	750,000.00			
Full Signal Conversion Funding-Central & Parkdale Ave(on hold-see e-mail in file)			50,000.00				
RBG - One Time Transition Funding		100,000.00					
Net Phase-In Costs	FCS01015D/FCS03090	1,161,082.28	1,177,300.00	-403,300			
Seniors Tax Credit Adjustment		703,050.00	350,000.00				
Natural Gas-Prior Period Adjustments		1,604,642.44					
Operational Review Fleet Services	FORC03002		120,500.00				
2003 Fleet Services Transfer	2003 Budget		550,000.00				
Year 2003 Liability/Property Insurance Policies	FCS03012	-	1,080,000.00				
Development Stabilization Reserve Transfer (50% of 2003 Transfer)			373,126.00				
Sub-Total		25,153,191.49	9,597,663.75	318,700.00	(115,000.00)	(150,000.00)	-
Projected Dec 31 Balance		6,089,240.47	82,788.98	(238,207.85)	(128,629.09)	19,762.04	20,354.90

SECTION 9

SECTION 10

CITY WIDE IMPLICATIONS

CITY OF HAMILTON

10.1

COMMUNITY SERVICES
Emergency Services

Report to:	Mayor and Members Committee of the Whole	**Submitted by:**	Glen Peace, General Manager
Date:	June 5, 2003	**Prepared by:**	Jim Kay 546-3343

SUBJECT: **Overtime Budget Variance, Hamilton Emergency Services-Fire (HES03004) (City Wide)**

RECOMMENDATION:

That report HES03004 be received as information.

Glen Peace

Glen Peace, General Manager
Emergency Services

EXECUTIVE SUMMARY:

HES-Fire's current 2003 budget variance projections indicate that it is on track to consume the 2003 budgeted amount of $287,420 overtime budget by the end of July 2003.

This current projection will amount to $1,125,000 in over expenditure for the year 2003, which equates to a 391% increase in overtime costs. The most substantial increase is in the Fire Suppression Division at $1,051,000 or 384% over the $273,330 adjusted budgeted amount for 2003.

Note: Council directed reductions in budgeted overtime for 2003.
Emergency Services had the gross overtime budget reduced by $21,420 in Fire and $25,000 in EMS.

To address the projected variance staff shall initiate several internal operational items that will not affect service levels.

Unless otherwise directed by Council, staff will commence the following actions.

a) Reduce the minimum number of firefighters on the Squads and Rescues as required from three (3) to two (2). This action will have no effect on service, site staffing or the collective agreement.

b) Recognizing that structure fires (500) account for 2% of the total number of alarms (22,000) for HES-Fire and further 65% of structure fires occur between the area bounded by the waterfront to the escarpment and Highway #403 to Highway #20 (Centennial Parkway) and that the term "structure fires" includes a variety of structures that include sheds, garages, etc.

   In order to address the overtime budget variance, Management shall reduce firefighters as required from (4) to three (3) on Pumps and Quints in career fire stations outside the highest call volume area as described above. This action will produce limitations for first arriving apparatus at structure fires if less that four (4) firefighters are on scene.

This action is supported in policy (Appendix A) and has the potential to affect an estimated 100 or less of the 22,000 calls for assistance.

BACKGROUND:

The 2002 approved overtime budget for HES-Fire was $308,860 equating to .95% of the $32,410,730 budgeted for salaries. At December 31, 2002, the total overtime expenditures for HES-Fire were $844,179 or 173% over budget. The 2002 expenditures of $844,179 are equivalent to 2.6% of budgeted salaries and 2.28% of actual salary expenditures for 2002. The 2002 variance was attributable to vacancies of up to 26 positions at some points in the year; a notable increase in sick and WSIB related absences over 2001 and contractual wage increases of 9%.

Fire Suppression's contribution to the overtime variance in 2002 amounted to $491,696. As of May 23, 2003, Fire Suppression has incurred $109,878 in overtime expenses which is 68% higher that the $65,252 during the same time period in 2002.

This large variance in overtime appears not to be due to any one criterion but instead is influenced by, but not limited to, the following factors:

1. Steady increases in daily absenteeism due to staff booking off, resulting in projected increases in both sick and WSIB absences.

2. In Fire Suppression 19 staff are off on long-term illness, injury or WSIB. Fire Suppression experienced a large increase in the number of staff off work on long-term injury and illness. The 19 long-term absences coupled with the six (6) vacancies from retirement, a death and a resignation equates to 25 vacancies requiring back-filling from the beginning of the year. In addition, absenteeism due to daily sickness has generated a large amount of overtime.

3. Increase in vacation entitlement for staff due to seniority increases as per the Collective Agreement.

4. The signing and consolidation of the latest Collective Agreement has resulted in approximately 600 additional lieu days and vacation days being scheduled and thus back-filled. The former Stoney Creek staff was able to take their 12 lieu days in cash. This practice is now prohibited in the new Collective Agreement. Staff is forced to take the time off thus increasing the back-filling requirements. This time is booked one (1) year in advance during the annual vacation selection process.

5. The day-time staffing at the Waterdown Station # 24 resulted in six (6) additional staff which require back-filling to cover their lieu days, vacation days and education leaves.

6. The 2003 HES-Fire budget was reduced by $21,420 equating to a 7% reduction.

7. The 2002 Fire Suppression overtime actuals included approximately 9% increase because of the signing of the 2000-2002 Collective Agreement. This 9% increase combined with the 7% overtime reduction in the 2003 Fire Suppression overtime budget accounts for 16% of the projected 68% increase identified in the 2003 variance.

ANALYSIS OF ALTERNATIVES:

The alternative to the recommendation would be the acceptance of a total budget variance for all of HES-Fire which is forecasted at approximately $1,125,000.

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

HES-Fire is on track to realize a 391% over expenditure in its overtime budget by the end of 2003, which equates to over $1.125M. HES-Fire may be able to offset a portion of this $366,000 variance by recovering the 2003 salary and benefits budget amount for the six (6) vacancies due to gapping.

The 2002 variance and projected 2003 variance indicates the HES-Fire overtime budget may not be representative of the real requirements of the operation.

POLICIES AFFECTING PROPOSAL:

The Corporate Attendance Management System.

CONSULTATION WITH RELEVANT DEPARTMENTS/AGENCIES:

This information was compiled after consultation with the Finance & Corporate Services and Human Resources Departments

CITY STRATEGIC COMMITMENT:

The action outlined was developed with the intent to eliminate the budgetary shortfalls and try to lessen the economic impact to the citizens of the City of Hamilton. In essence it identifies initiatives that create a plan that identifies, reduces and manages the risks to the community at large.

Attachment

3.D ON SCENE OPERATIONS

3.D.1 MINIMUM ON-SCENE FIRE ATTACK TEAMS

Policy

3.D.1.1 Under no circumstances is a firefighter expected, or authorized, to work alone. A minimum of two firefighters must be assembled on-scene before undertaking any fireground task other than Size Up and call for additional resources

Procedures:

- The following are examples that define what limited fireground activities a crew of *two or three* firefighters could be expected to perform, without compromising firefighter safety, when undertaking the initial response to an emergency. It should be emphasized that the activities outlined below represent the functions that could be safely carried out by the crew, which is first to arrive/assemble at the scene.

SINGLE APPARATUS RESPONSE (3 PERSON CREW)

- A car fire on a busy roadway, the pump apparatus should be positioned to protect the firefighters and still allow the attack line(s) to be used from the safe side of the apparatus.
- For a large truck fire on a roadway, the pump apparatus should "stage" in a manner that provides the firefighters the highest degree of safety in which to operate (shield), while ensuring the most strategic advantage.

INCIPIENT STAGE INTERIOR FIRES-SMALL INTERIOR FIRES (3 PERSON CREW)

- During the initial stages, these fires may be safely attacked by a minimum of three firefighting personnel as long as one firefighter remains outside the hazardous area and maintains radio contact with responding incoming fire apparatus.
- No initial interior firefighting should be undertaken on more serious interior fires until at least four trained and equipped firefighting personnel are on the scene.
- One of these individuals must assume the Command role and ensure that sufficient resources are en route or responding to the incident and are likely to arrive quickly in order to accomplish firefighting tactics such as search and rescue, ventilation, forcible entry, establishment of a water supply, with the overall aim of safety for both interior and exterior firefighting crews.
- If delays in the arrival of additional resources are anticipated, firefighting efforts should be limited to exterior attack until such resources assemble on scene.

HOUSE FIRES-SMALL BUILDING FIRES (3 PERSON CREW)

- The first arriving pump apparatus sets up at the scene to "best advantage" for fire attack ensuring that the front of the building is left clear for Ladder/Aerial apparatus.
- The second due in pump apparatus may be advised to secure the nearest water supply and lay-in. Consideration for the additional apparatus staging to ensure these vehicles are capable of locating near the scene for quick access to equipment.

- If one of the responding units is a Ladder/Aerial, the IC must consider all factors before committing the Ladder/Aerial apparatus.

Guidelines:

RESCUE AND SUPRESSION OPERATIONS FOR 3 PERSON CREW

- For interior fires which are gaining in intensity and not under control, crews of less than four firefighters should not attempt interior suppression or rescue operations except in very limited circumstances (such as a victim collapsed in close proximity to a window or exterior doorway, or where the fire is confined to a very small, readily accessible area).

OPERATIONS THAT MAY BE SAFELY ACCOMPLISHED BY A 3 PERSON CREW INCLUDE:

- establishment of a water supply from a hydrant (if available)
- establishment of pumper operations
- laying of one hose line to the point of entry into the involved structure
- limited exterior firefighting including the raising of a ladder beyond the first
- floor of the structure
- limited exposure protection of surrounding structures
- setting up of a ground monitor device
- external rescue using a ladder extended to the point of exit for those persons in the building capable of self-help
- rendering first aid to persons who have exited the involved structure
- forcible entry operations
- shutting off utilities to the structure
- limited ventilation functions
- very limited salvage capability
- at MVC's – scene, vehicle and patient stabilization.

OPERATIONS THAT MAY NOT BE SAFELY ACCOMPLISHED BY A 3 PERSON CREW INCLUDES:
(Until additional assistance has arrived on-site)

- deployment of back-up protection lines
- conducting interior suppression or rescue operations, beyond the incipient stage of fire
- ventilation operations requiring access to the roof of the involved structure
- the use of large hand-held lines (65mm)
- establishment of a water supply from a static source within reasonable time limits
- Advanced auto extrication manoeuvres such as removal and relocation of doors, roofs, steering columns, use of air lifting bags, etc.

SECTION 11

SECTION 12

AFFECTS WARD 2

12.1

CITY OF HAMILTON

PLANNING AND DEVELOPMENT DEPARTMENT
Downtown Renewal Division

Report to:	Mayor and Members Committee of the Whole	**Submitted by:**	Lee Ann Coveyduck General Manager
Date: **File:**	May 30, 2003 RL03/09	**Prepared by:**	Ron Marini, Ext. 4178 Gord Moodie, Ext. 3934

SUBJECT: **Hamilton Downtown Residential Loan Program Allocation of Funds from 100 Main Street East to 14 Mary Street (PD03145) (Ward 2)**

RECOMMENDATION:

(a) That the Downtown Renewal Division of the Planning and Development Department be authorized and directed to reallocate the $746,000 committed to 100 Main Street East, Homestead Land Holdings Limited.

(b) That the Downtown Renewal Division of the Planning and Development Department be authorized and directed to offer an additional $746,000 to the previously committed balance of $1 million to the Lyric Century Apartments Inc., bringing the total funding to its full potential under the terms and conditions of the Hamilton Downtown Residential Loan Program as approved by Council on September 25, 2002.

Lee Ann Coveyduck

Lee Ann Coveyduck
General Manager
Planning and Development Department

EXECUTIVE SUMMARY:

The purpose of Report PD03145 is to seek approval for reallocating the Hamilton Downtown Residential Loan commitment from 100 Main Street East to 14 Mary Street (see Appendix "A" to Report PD03145). Attached as Appendix "B" to Report PD03145 is a letter from Homestead Land Holdings Limited declining the City's funding. The Century Theatre project was allocated the uncommitted balance of $1 million in the Hamilton Downtown Residential Loan Program account in April of this year. Within Report PD03082 to Committee, staff advised that the Century Theatre project is eligible for additional funding under the terms of the program but at the time there was only an uncommitted balance of $1 million. Furthermore, staff advised Committee that when additional funds became available a further report would be brought forward for the consideration of Committee, hence Report PD03145.

BACKGROUND:

Homestead Land Holdings Limited was approved for a residential loan within the Hamilton Downtown Residential Loan Program on August 22, 2001. The loan was for the conversion of five storeys of office space into 35 apartment units. The construction has been completed; however, due to first mortgage issues, they do not require the City's funding of $746,000 (see letter attached as Appendix 'B' to Report PD03145). The Century Theatre project was allocated the uncommitted balance of $1 million in the Hamilton Downtown Residential Loan Program account in April of this year. Within Report PD03082 to Committee, staff advised that the Century Theatre project is eligible for additional funding under the terms of the program but at the time there was only an uncommitted balance of $1 million. Furthermore, staff advised Committee that when additional funds became available a further report would be brought forward for the consideration of Committee, hence Report PD03145. The Century Theatre project involves the conversion of the historic theatre into 97 residential rental units and in order for this project to reach its full potential under the program, it is recommended by staff to allocate the uncommitted $746,000 to Lyric Century Apartments Incorporated.

ANALYSIS OF ALTERNATIVES:

In the best interest of Downtown rejuvenation, it is staff's opinion that allocating the funds to the Century Theatre would create an immediate effect towards an approved residential project. Alternatively, the money would go back to the Hamilton Downtown Residential Loan Program to begin a process of requesting applications. This would leave the Century Theatre with 57% of their true borrowing ability within the Council-approved terms of the Hamilton Downtown Residential Loan Program.

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

Financial – In accordance with the terms and conditions of the program, staff has reviewed the development proposal and the loan commitment is made on the basis that there is a balance of $746,000 relinquished from Homestead Land Holdings Limited. Based on habitable floor space, Lyric Century Apartments is eligible for a loan commitment of over $1,746,000.

Staffing – Staff of the Planning and Development Department, Downtown Renewal Division, together with the Corporate Services Department, will continue to administer the program. Downtown Renewal Division staff will administer the loan.

Legal – Legal Services Division staff has been consulted in the preparation of Report PD03145. A review of all documentation associated with the process will be conducted by Legal Services Division staff.

POLICIES AFFECTING PROPOSAL:

The Downtown Hamilton Secondary Plan, the Hamilton Downtown Residential Loan Program, the Downtown Hamilton Community Improvement Plan and the former City of Hamilton Zoning By-law 6593 affect the Century Theatre development proposal outlined in Report PD03145.

CONSULTATION WITH RELEVANT DEPARTMENTS/AGENCIES:

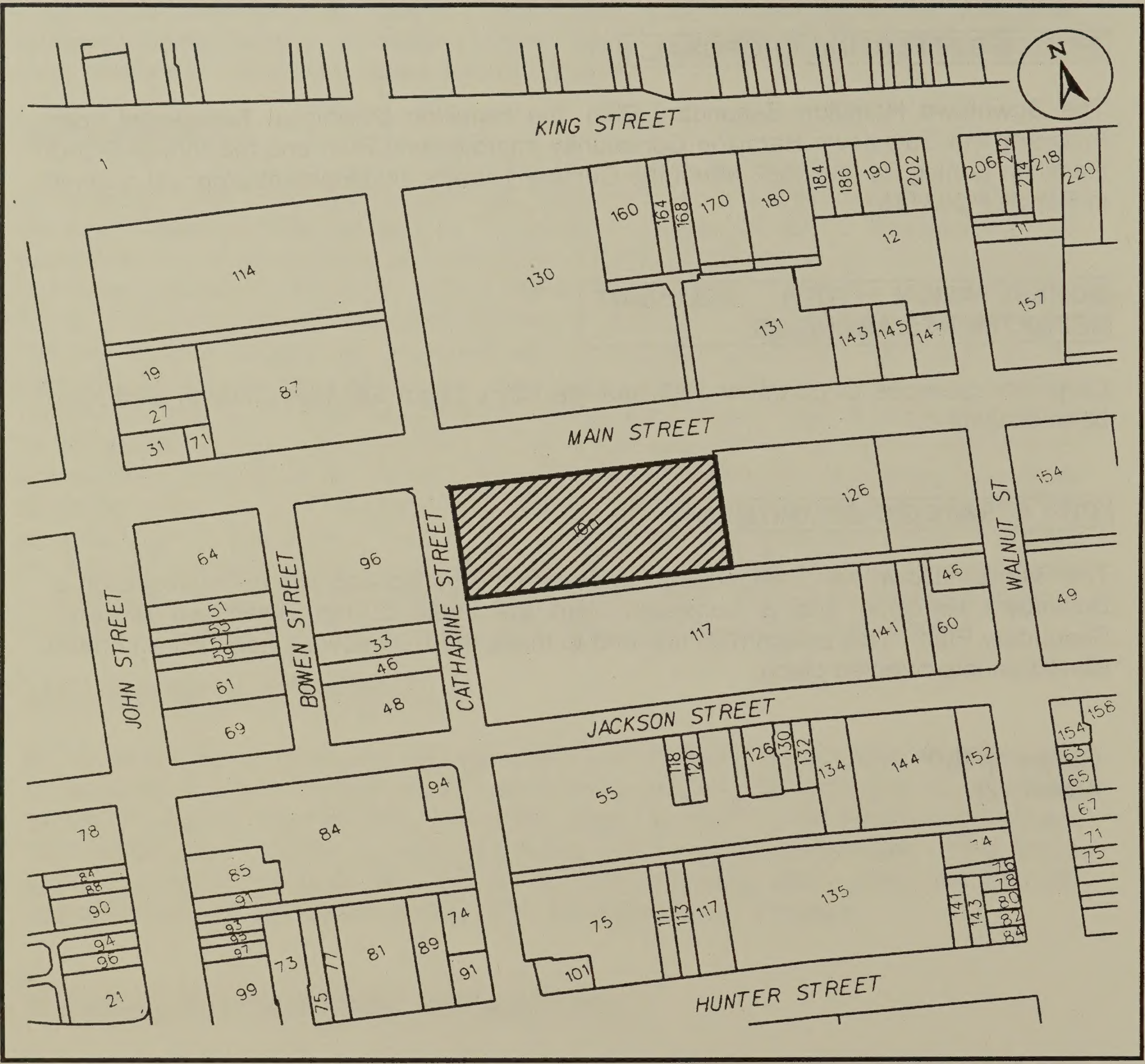
Corporate Services Department staff and the City's Legal Services Division staff have been consulted.

CITY STRATEGIC COMMITMENT:

The Hamilton Downtown Residential Loan Program is associated with the rejuvenation of Downtown Hamilton and is consistent with the intent of the Downtown Hamilton Secondary Plan. This program is intended to make the Downtown a healthier and more vibrant people-oriented place.

GM:jcs RMM
Attach. (2)

Appendix 'A' to Report PD03145
Page 1 of 2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MAIN STREET
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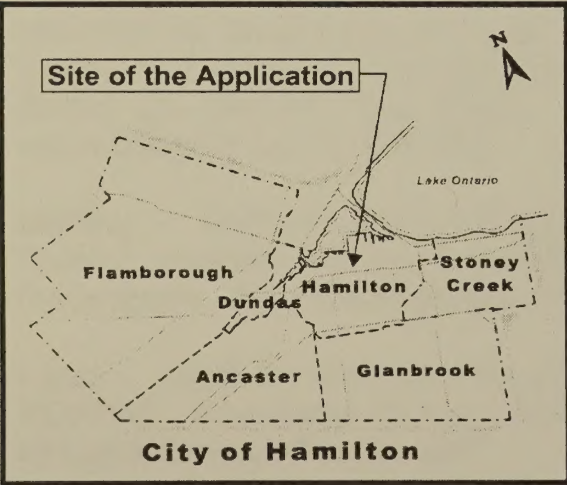

Site of the Application
N
Lake Ontario
Flamborough
Dundas
Hamilton
Stoney Creek
Ancaster
Glanbrook
City of Hamilton

PLANNING AND DEVELOPMENT DEPARTMENT

Location Map

Hamilton

Subject Property

▨ **100 Main Street East**

Filename/number
100_main_st_e

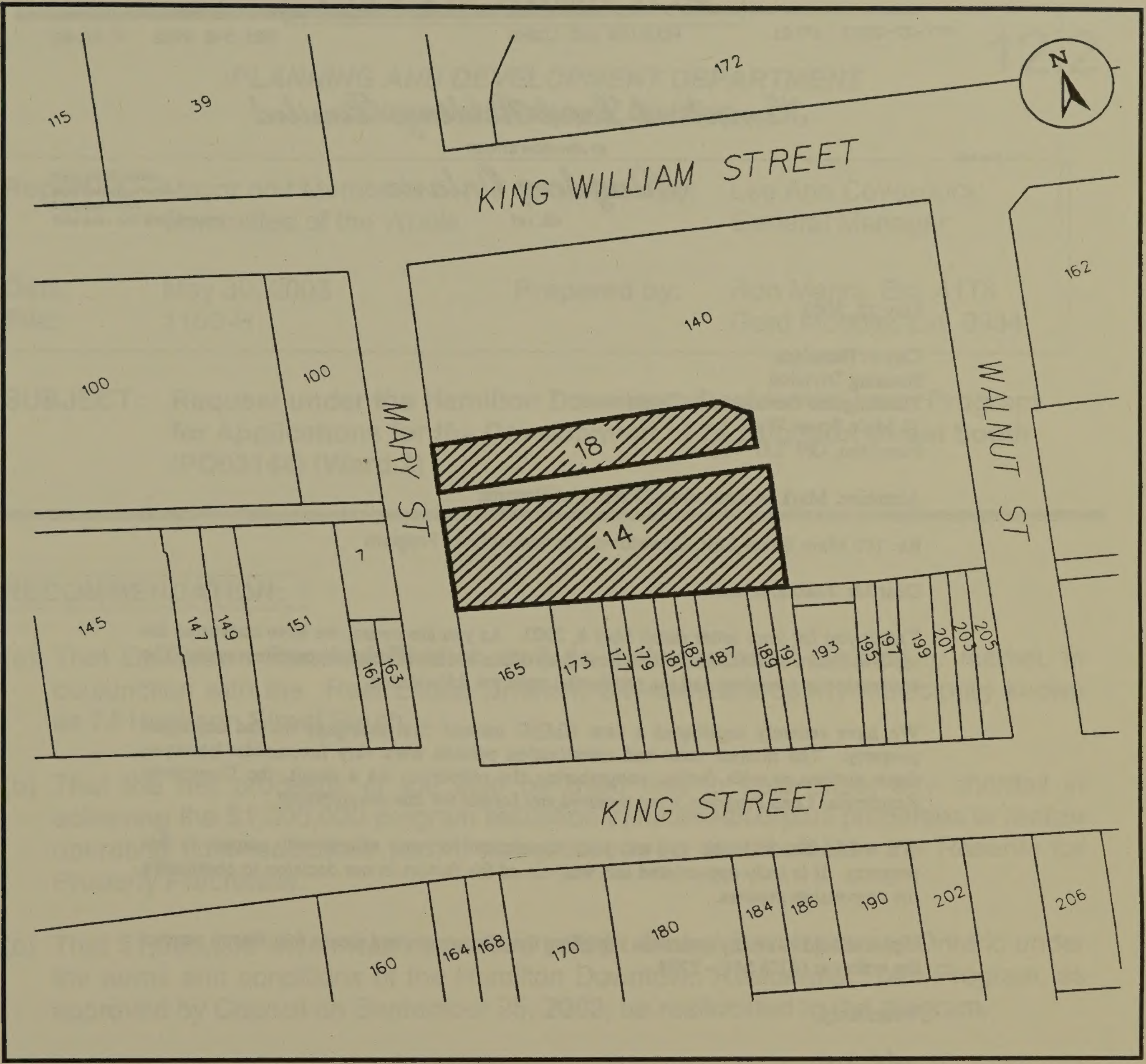
Date
May 28, 2003

Technician:
NM

Map Not to Scale

Appendix "A"

Appendix 'A' to Report PD03145
Page 2 of 2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140
100
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MARY ST
WALNUT ST
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161
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165
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177
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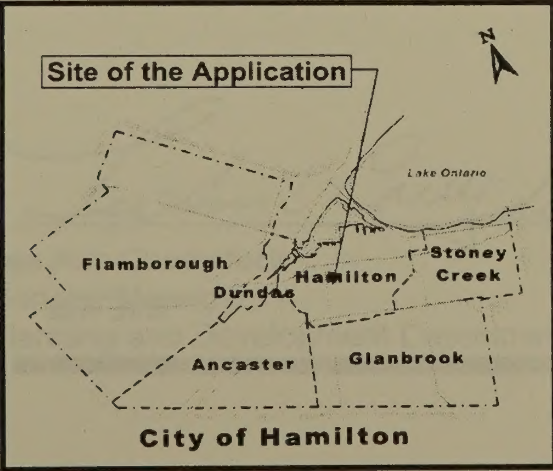

Site of the Application
N
Lake Ontario
Flamborough
Dundas
Hamilton
Stoney Creek
Ancaster
Glanbrook
City of Hamilton

PLANNING AND DEVELOPMENT DEPARTMENT

Location Map

Hamilton

▨ **Subject Property**
14 & 18 Mary Street

Filename/number
14 and 18 Mary St

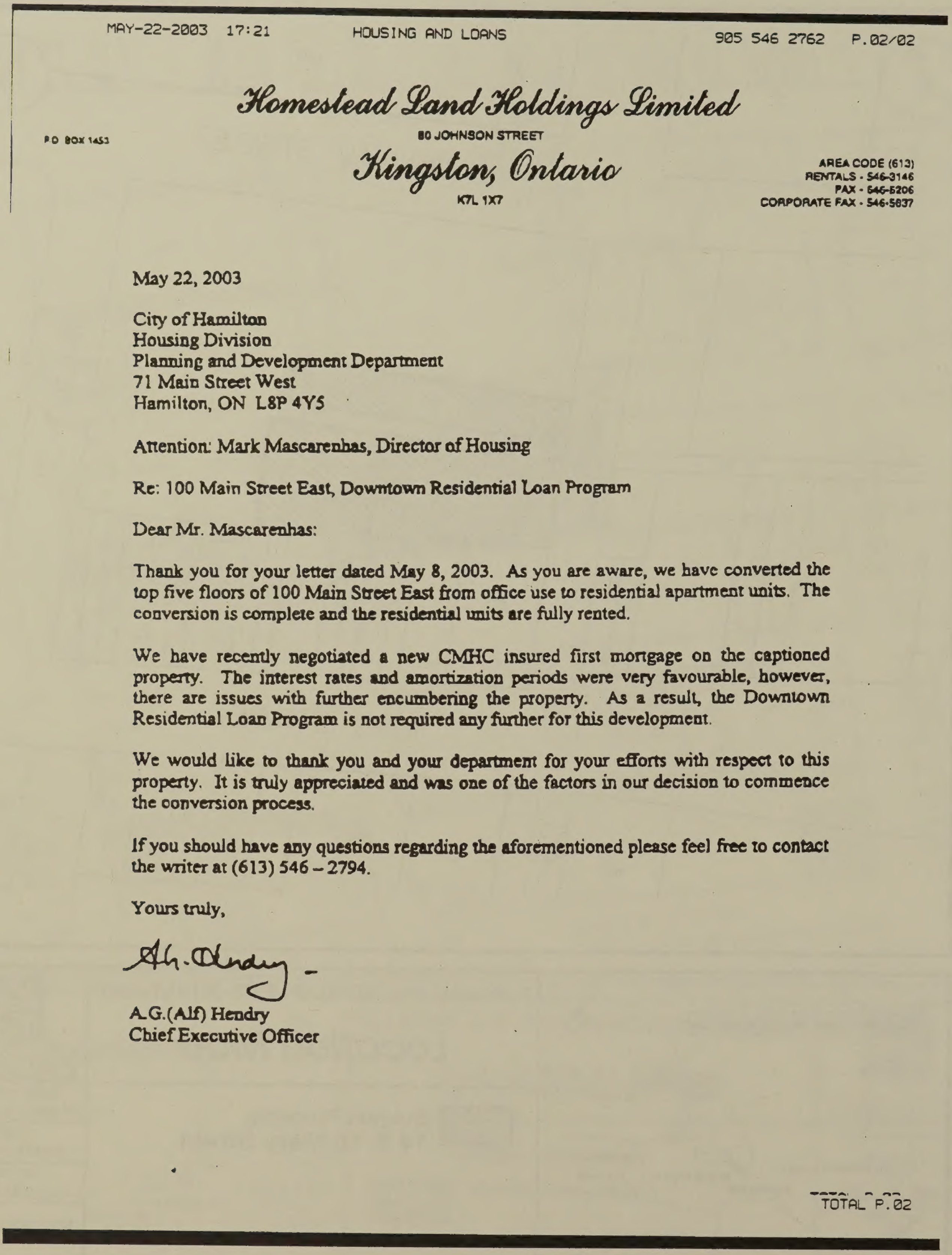
Date
March 21, 2003

Technician
L.M.M.

Map Not to Scale

Appendix "A"

Appendix 'B' to Report PD03145
Page 1 of 1



MAY-22-2003 17:21 HOUSING AND LOANS 905 546 2762 P.02/02

Homestead Land Holdings Limited
P O BOX 1453
80 JOHNSON STREET
Kingston, Ontario
K7L 1X7
AREA CODE (613)
RENTALS - 546-3146
FAX - 546-5206
CORPORATE FAX - 546-5837

May 22, 2003

City of Hamilton
Housing Division
Planning and Development Department
71 Main Street West
Hamilton, ON L8P 4Y5

Attention: Mark Mascarenhas, Director of Housing

Re: 100 Main Street East, Downtown Residential Loan Program

Dear Mr. Mascarenhas:

Thank you for your letter dated May 8, 2003. As you are aware, we have converted the top five floors of 100 Main Street East from office use to residential apartment units. The conversion is complete and the residential units are fully rented.

We have recently negotiated a new CMHC insured first mortgage on the captioned property. The interest rates and amortization periods were very favourable, however, there are issues with further encumbering the property. As a result, the Downtown Residential Loan Program is not required any further for this development.

We would like to thank you and your department for your efforts with respect to this property. It is truly appreciated and was one of the factors in our decision to commence the conversion process.

If you should have any questions regarding the aforementioned please feel free to contact the writer at (613) 546 – 2794.

Yours truly,

A.G.(Alf) Hendry
Chief Executive Officer

TOTAL P.02

AFFECTS WARD 2

CITY OF HAMILTON

12.2

PLANNING AND DEVELOPMENT DEPARTMENT
Downtown Renewal Division

Report to:	Mayor and Members Committee of the Whole	**Submitted by:**	Lee Ann Coveyduck General Manager
Date: **File:**	May 30, 2003 1100-H	**Prepared by:**	Ron Marini, Ext. 4178 Gord Moodie, Ext. 3934

SUBJECT: **Request under the Hamilton Downtown Residential Loan Program for Applications for the Development of 74 Hughson Street South (PD03144) (Ward 2)**

RECOMMENDATION:

(a) That Downtown Renewal Division staff be authorized and directed to market, in conjunction with the Real Estate Division, City-owned property municipally known as 74 Hughson Street South.

(b) That the net proceeds of the sale be used first to help offset any shortfall in achieving the $1,000,000 program reduction in facilities/surplus properties to realize operating cost reductions and, if not required, be contributed to the Reserve for Property Purchases.

(c) That $1,000,000 which was committed to G.S. Global Developments Ontario under the terms and conditions of the Hamilton Downtown Residential Loan Program, as approved by Council on September 25, 2002, be reallocated to the program.

LeeAnn Coveyduck

Lee Ann Coveyduck
General Manager
Planning and Development Department

EXECUTIVE SUMMARY:

The City solicited requests for proposals for the purchase and development of 74 Hughson Street South in May, 2000. G.S. Global Developments (the successful proponent) has not moved forward with their intended plans. Additionally, G.S. Global Developments was allocated $1,000,000 under the terms of the Hamilton Downtown Residential Loan Program. In order to ensure the maximum efficiency of the program and the related Downtown rejuvenation, it is recommended that staff be authorized and directed to offer the property for sale and development and that the residential loan monies be reallocated.

BACKGROUND:

A Request for Proposals was issued on May 29, 2000, for the purchase and redevelopment of 74 Hughson Street South. G.S. Global Developments Ontario Inc. was the successful applicant. On February 14, 2001, Council authorized and directed staff to negotiate a development agreement as outlined in Report CS01006(b) dated January 26, 2001. In May, 2001, G.S. Global Developments Ontario Inc. applied for funding under the former Convert-to-Rent program now called the Hamilton Downtown Residential Loan Program. This application was put on a waiting list for funding and was subsequently allocated funding in July, 2002.

Communication has continued between the City and G.S. Global Developments. To date, no development agreement has been reached. A letter was issued to G.S. Global Developments on March 25, 2003 (see Appendix "B" to Report PD03144), requesting that a complete application for site plan be submitted by May 1, 2003 and failure to meet the timeline would result in the staff proceeding with the disposal of the property through sale to other interested parties. To date, no such application has been submitted. Report PD03144 results from the preceding timeline.

A further issue is the Hamilton Downtown Residential Loan funding of $1,000,000 to this project. Staff recommends that these funds revert back into the program to fund projects which would utilize the money immediately.

ANALYSIS OF ALTERNATIVES:

Should the City not market 74 Hughson Street South, the building will remain vacant for an unknown period of time and continue to be an operating cost to the City. Also, the $1,000,000 allocated to the former proposal under the Hamilton Residential Loan Program would not be utilized in the best interests of Downtown rejuvenation.

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

Financial – The City has not realized income from this process and continues to pay operating expenses.

Staffing – Administration of this process can be accommodated within the Downtown Renewal Division and the Real Estate Division of the Planning and Development Department along with the Corporate Services Department.

Legal – A review of all documentation associated with the process will be conducted by Legal Services Division staff to meet the customer's needs while protecting the City's interests.

POLICIES AFFECTING PROPOSAL:

The allocation of monies will be in accordance with the policies and procedures approved by Council under the Hamilton Downtown Residential Loan Program. The marketing of the property will be done through City realty procedures.

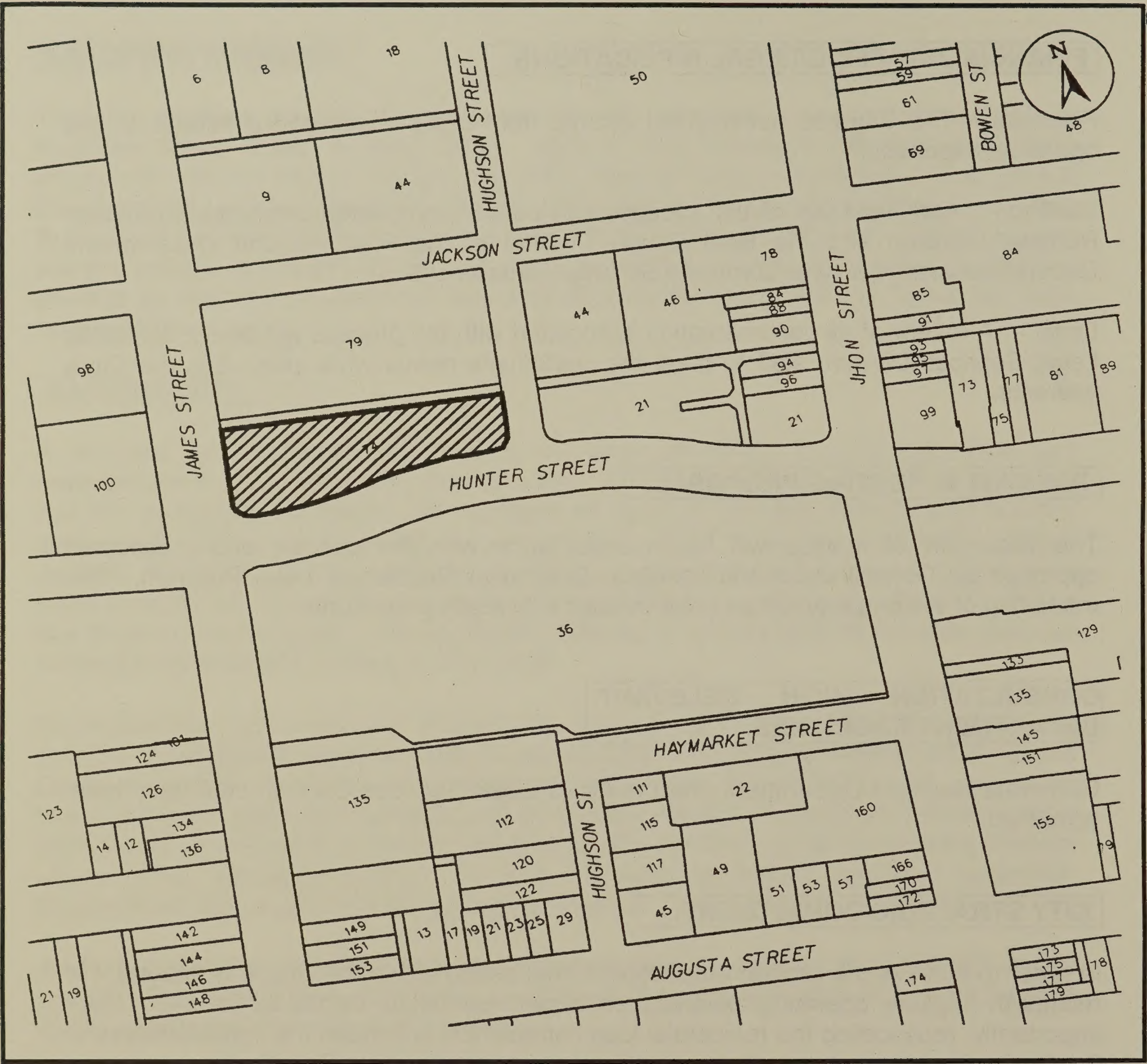
CONSULTATION WITH RELEVANT DEPARTMENTS/AGENCIES:

Corporate Services Department and the City's Legal Services Division staff have been consulted.

CITY STRATEGIC COMMITMENT:

In order to achieve the program reduction in real estate within the City, it is important to relinquish negative operating expenses on vacant real estate owned by the City. More importantly, reallocating the residential loan commitment will mean the immediate use of funding by developers interested in creating new residential units Downtown.

GM:jcs
Attachs. (2)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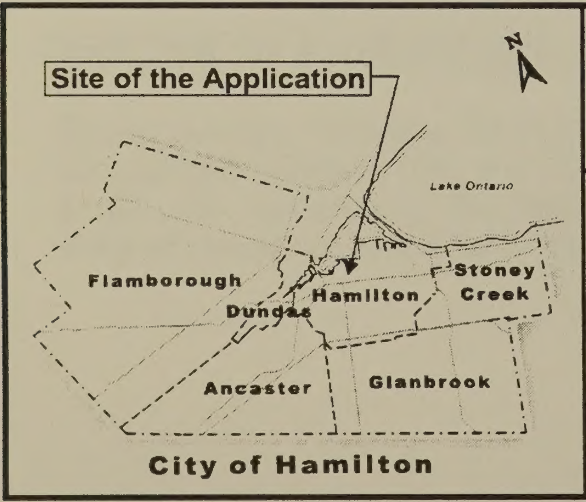

Site of the Application
N
Lake Ontario
Flamborough
Dundas
Hamilton
Stoney Creek
Ancaster
Glanbrook
City of Hamilton

PLANNING AND DEVELOPMENT DEPARTMENT

Location Map

Subject Property

▨ 74 Hughson Streer South

Hamilton

Filename/number
74_hugson_st_s

Date
May 28, 2003

Technician:
NM

Map Not to Scale

Appendix "A"

Hamilton

Mailing Address:
City Hall, 71 Main Street West
Hamilton, Ontario
Canada L8P 4Y5
www.hamilton.ca

Planning and Development Department
General Manager's Office
Physical Address: 71 Main Street West, 5th Floor
Phone 905-546-4339 Fax 905-546-4364

March 25, 2003

Mr. H. Hicks
G.S. Global Developments
55 Northfield Drive East
Unit 4, Suite 179
Waterloo, Ontario
N2K 3T6

Dear Mr. Hicks:

Re: 74 Hughson Street, City of Hamilton

Further to our meeting of Tuesday, March 11, 2003 whereby you shared your plans for the above-noted property, I provide the following.

As we discussed, Council authorized staff to negotiate a site plan agreement with you, but to date, this has not occurred. There has been renewed interest from other City Departments, the City's Real Estate Section and the private sector in this site. Accordingly, we cannot hold the property off the market any longer. You had indicated that you would be in a position to submit a site within six (6) weeks of our meeting.

Accordingly, in order to proceed, you must submit a complete application for site plan to Tim McCabe, Director of Development, by 5:00 p.m., Thursday, May 1, 2003. Said site plan must implement the Downtown Secondary Plan. Failure to meet this timeline or failure to submit a completed application for site plan approval will result in Planning staff proceeding to Council to seek direction concerning the disposal of this property through sale to other interested parties.

I would also reply to your query as to whether or not Public Health and Community Services may have an interest in being a tenant. They have replied that they are interested but as of yet, do not have the actual space needs identified.

We would also remind you that you had submitted an incomplete Enterprise Zone Application which Downtown Renewal staff returned to you. If you intend to re-submit, it would be beneficial that you arrange a pre-consultation meeting with Ron Marini and his staff.

We look forward to your complete site plan submission by May 1, 2003.

Yours truly,

Lee Ann Coveyduck
General Manager
Planning and Development Department

RMM:jcs

cc: R. Marini, Director, Downtown Renewal
T. McCabe, Director, Development

**AFFECTS
WARD 7 AND
CITY WIDE
IMPLICATIONS**

CITY OF HAMILTON

12.3

PLANNING AND DEVELOPMENT DEPARTMENT
Real Estate and Property Management Section

Report to:	Mayor and Members Committee of the Whole	**Submitted by:**	Lee Ann Coveyduck General Manager
Date:	May 30, 2003	**Prepared by:**	Bill Farkas 905-628-4300

SUBJECT: **Surplus School Site, Le Conseil Scolaire de District du Centre-Sub-Ouest, 1212 Upper Wentworth Street, Hamilton (PD03150) (Ward 7 and City Wide)**

RECOMMENDATION:

(a) That Real Estate staff be authorized and directed to advise the Le Conseil Scolaire de District du Centre-Sub-Ouest that the City of Hamilton has no interest in acquiring the lands composed of Part of Lot 11, Concession 7, Township of Barton, municipally known as 1212 Upper Wentworth Street, Hamilton, ON.

(b) That Real Estate staff be authorized and directed to advise the Le Conseil Scolaire de District du Centre-Sub-Ouest of the City of Hamilton requirements relating to the re-development of the site.

LeeAnn Coveyduck

Lee Ann Coveyduck
General Manager
Planning and Development Department

EXECUTIVE SUMMARY:

The Real Estate Section is seeking Council direction to advise the Le Conseil Scolaire de District du Centre-Sub-Ouest that the City of Hamilton has no municipal interest in acquiring the subject lands.

BACKGROUND:

The subject parcel is located in the Crerar Neighbourhood, situated west of Upper Wentworth Street and north of Stone Church Road, municipally known as 1212 Upper Wentworth. The parcel in question has a lot frontage of 1734 metres (5691 feet) a depth of 140.44 metres (460 feet) more or less, comprising a total lot area of 2.43 hectares (6 acres). See Appendix "A".

The Real Estate Section received notification from Le Conseil Scolaire de District du Centre-Sub-Ouest dated April 1, 2003 that the subject vacant property has been declared surplus to the Board's needs. Le Conseil Scolaire de District du Centre-Sub-Ouest requested that the City of Hamilton notify the Board within 90 days of receipt of their correspondence of any interest in acquiring this parcel.

In order to determine the City's interest in the property the Real Estate Section circulated this request to all City Departments and to City Councillors. Comments had been requested to identify whether there is any municipal interest in acquiring this property.

The circulation process identified no municipal needs to acquire the subject parcel. Comments will be addressed and outlined further in this report.

ANALYSIS OF ALTERNATIVES:

As per the parkland dedication policy of the City of Hamilton the City would either be dedicated 5% of the lands to be developed or receive 5% cash in lieu of parkland dedication. If the site is not purchased by the City of Hamilton and is to be re-developed by private interests, the opportunity for the City exists that at the time of re-development to obtain land area equal to the 5% parkland dedication.

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

Financial – The market value of the site is to be determined by an appraisal. In the interim the current value assessment of the property is offered as a rough estimate of value. The current value assessment estimated for Le Conseil Scolaire de District du Centre-Sub-Ouest (land) is $600,000. If Council elects to proceed with the acquisition of this site the exact costs associated with the purchase will be known once an appraisal and environmental audit is completed. A report will be prepared for consideration by Committee of the Whole to address the issue of funding.

POLICIES AFFECTING PROPOSAL:

N/A

CONSULTATION WITH RELEVANT DEPARTMENTS/AGENCIES:

The Real Estate Section circulated this request to all Departments and City Councillors.

Long Range Planning and Design Division concluded that according to the summary of park deficiencies, there is no shortfall of parkland in this neighbourhood and this area is not considered a priority area for the acquisition of parkland.

Operations and Maintenance Division indicated that there is a slight park deficiency within this neighbourhood however, it is offset by the existing school lands and the neighbourhood's proximity to an alternate large scale park nearby. (T.B. McQuesten Park). The Division further stated that since funds for parkland acquisition are limited, and other neighbourhoods exists that have a greater park deficiency, this site is not considered a priority site to acquire. This Division further stated that if funds permit, a small portion of the site be acquired immediately adjacent to the existing park to increase its size. As an alternative solution, should the lands be sold and re-developed for residential purposes, it is recommended that the land equal to the 5% parkland dedication be transferred to the City of Hamilton.

The Environmental Planning and Management Section of the Public Works Department noted that "it appears that a tributary of Red Hill creek runs through this property. As a first priority, lands along the watercourse should be retained by the City of Hamilton. Should the subject lands be developed, stormwater management for this site shall be in accordance with the Red Hill Creek Watershed Action Plan (October 1998)"

The Heritage and Urban Design Section of the Planning and Development Department stated that the subject property is identified as having archaeological potential, owning to its being transacted by a stream. This Section further identified that a "site check was conducted to further document this recommendation, specifically to determine whether the landscape under consideration appears to have been significantly altered. In this case, the natural landscape is largely intact, being a historically cultivated area. Because this property is identified as having a high archaeological potential, it is reasonable to expect that archaeological resources may be encountered during soil disturbance and a Stage 1 and 2 Archaeological Assessment should be taken in order to address these concerns."

The comments received from both the Environmental Planning and Management and Heritage and Urban Design Sections can be addressed at the time of the re-development of the site through the development process.

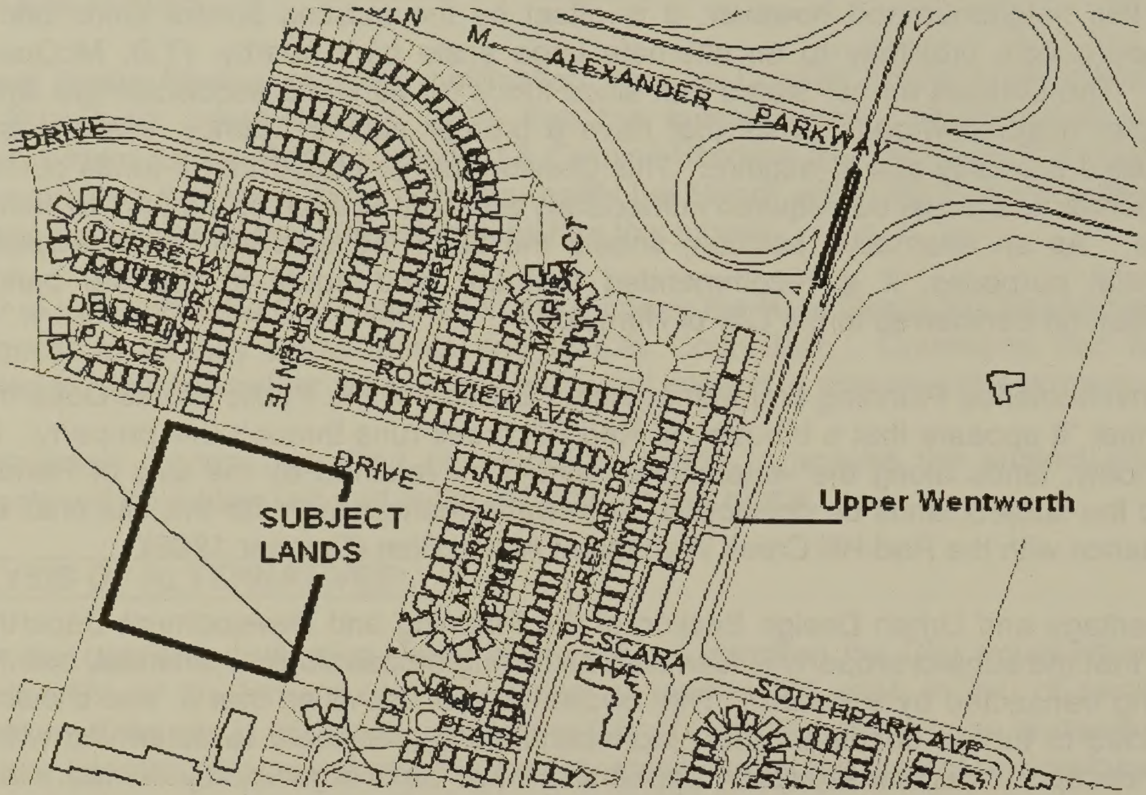
CITY STRATEGIC COMMITMENT:

The recommendations in this report are generally supportive of Council's approved Corporate values including more specifically those of fiscal accountability, innovation, respect, compassion, commitment, teamwork, sustainability and excellence.

The recommendations have regard to Council's approved goals including, more specifically, Goal 5 – "A City That Spends Wisely and Invests Strategically".

WF:mb
Attach. (1)

APPENDIX “A” To Report PD03150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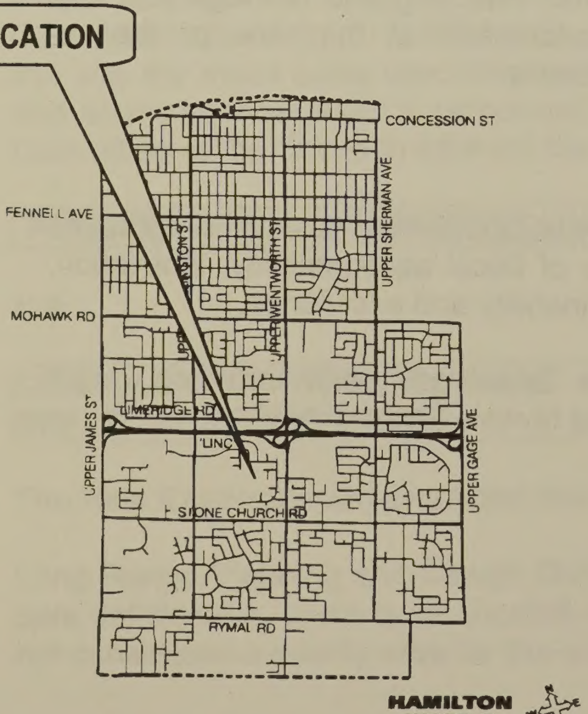
DRIVE
DURRELL COURT
PLACE
PRU DR
MERRILEE
MARIEA CT
ROCKVIEW AVE
DRIVE
SUBJECT LANDS
Upper Wentworth
LATORRE
CREARAR DR
PESCARA AVE
SOUTHPARK AVE
PLACE

KEY MAP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FENNELL AVE
MOHAWK RD
LIMERIDGE RD
UPPER JAMES ST
UPPER WENTWORTH ST
UPPER SHERMAN AVE
UPPER GAGE AVE
LINC
STONE CHURCH RD
RYMAL RD
HAMILTON WARD 7

LOCATION PLAN

Le Conseil Scolaire de District du Centre-Sub-Quest
1212 Upper Wentworth

CITY OF HAMILTON
Planning and Development Department
Real Estate Section

LEGEND

▭

SUBJECT LANDS

SCALE	DATE
NOT TO SCALE	2003-05-29

REFERENCE FILE NO:

CITY WIDE IMPLICATIONS

CITY OF HAMILTON

12.4

PLANNING AND DEVELOPMENT DEPARTMENT
Long Range Planning and Design Division

Report to:	Mayor and Members Committee of the Whole	**Submitted by:**	Lee Ann Coveyduck General Manager
Date: **File:**	May 30, 2003 PRK-SCH	**Prepared by:**	Joanne Hickey-Evans (905) 643-1262 Ext. 282

SUBJECT: **Provision of Schools to Keep Pace with New Developments Referred from Hearings Sub-Committee on June 19, 2002 (PD03136) (City Wide)**

RECOMMENDATION:

(a) That Report PD03136 respecting Provision of Schools to Keep Pace with New Developments be received for information.

(b) That the Status of Council Resolution Regarding the Provision of Schools to Keep Pace with New Developments item, initiated through the Hearings Sub-Committee on June 19, 2002, be identified as completed and removed from the Outstanding Business List.

Lee Ann Coveyduck
General Manager
Planning and Development Department

EXECUTIVE SUMMARY:

Consideration of Report at Committee of the Whole

This matter originated at the Hearings Sub-Committee (HSC) and staff was requested to prepare a report outlining how other municipalities dealt with the provision of schools in newly developing areas.

Simultaneously, the Hamilton-Wentworth District School Board (HWDSB) has requested the City's disposition on surplus school sites. A separate report has been prepared on this issue (PD03135).

The Provision of School Sites

Municipal Councils and Boards of Education have distinct roles in the provision of education services. In general, the municipality, through the planning process, identifies potential sites for schools. The Boards of Education, through the Education Quality Improvement Act, purchases the site, builds and maintains the school.

City staff contacted a number of different municipalities. Barrie, Brampton, Guelph, London, Ottawa, Vaughan, Waterloo and Markham follow the same procedures as Hamilton. The City identifies school sites (as part of the planning process) and the Boards of Education pursue the purchase and redevelopment of the sites in accordance with their needs. In 1998, the City of Mississauga and the Peel Boards of Education developed a set of criteria and phasing of development for new residential development (see Appendix A to Report PD03136). The system is fairly complicated.

It is difficult to compare Mississauga with Hamilton because there are different base circumstances. The Peel District School Board is not faced with excess student capacity in their system, whereas the HWDSB is. The HWDSB cannot access Pupil Placement Grants or Education Development Charges (EDCs), which are essential for the Peel/Mississauga system to operate. The HWDSB has prepared and implemented a School Revitalization Strategy, which will assist them in accessing additional funds for the refurbishment and renovation of existing schools as well as the construction of new ones.

Staff of the Planning and Development Department presented the findings of this report to Hamilton's Joint School/Board Relations Committee. The Committee members agreed:

- the current planning process for the provision of school sites was sufficient; and,
- it is important that the City and the School Boards maintain an open dialogue in on-going school matters, including planning related issues.

BACKGROUND:

In June 2002, City Council requested staff to prepare a report on the provision of schools sites in newly developing areas.

In recent years, two key issues have arisen concerning the provision of schools for Hamilton residents; particularly in the HWDSB:

- The closure of schools in older parts of the City and small rural communities due to low enrolments; and,

- the lack of schools to accommodate the growing population in the newer suburban areas.

The issue of school closures is dealt with through a separate report (PD03135).

On a HWDSB wide basis, there is considerably more student capacity within existing school buildings than there is student enrolment. The excess capacity has been created by changing demographics: many schools are located in areas where there are fewer children than school space. This excess capacity affects the HWDSB's eligibility to receive New Pupil Placement Grants from the Ministry of Education or collect EDC's for the construction of new schools where there is a growing population of children. As a result, school boards are required to bus students from new development areas to the nearest school, thus leading to the potential for overcrowding.

This report looks at alternatives used in other municipalities when considering residential development applications and the provision of educational facilities.

1.0 Existing Legislation and Policies Provision of Schools in Newly Developing Areas

Municipal Councils and Boards of Education have distinct roles in the provision of Education services. In general, the municipality, through the planning process identifies potential sites for schools. The Boards of Education, through the Education Quality Improvement Act, purchases the sites, and builds and maintains the schools.

Boards of Education, particularly the HWDSB, have faced considerable difficulties in supplying adequate educational facilities to accommodate Hamilton's growing residential community. This section provides information on how both provincial and municipal planning policies/regulations influence the provision of school sites and the input of school boards on residential development applications.

1.1 Provincial Legislation and Planning Policy

1.1.1 The Education Quality Improvement Act, 1997

In December 1997, the Education Quality Improvement Act came into effect. This Act allowed school boards to impose EDCs that cover land purchase and predevelopment costs for additional schools that may be needed due to development. Costs funded by the EDC's only include the acquisition, servicing and preparation of school sites. The Province, as part of Pupil Accommodation Grants, provides separate funding for school construction.

Presently, only the Hamilton-Wentworth Catholic District School Board collects EDC's. The HWDSC is not eligible to collect the EDC's because of excess pupil spaces.

1.1.2. Planning Act

The Planning Act sets out the municipal responsibility for the provision of school *sites*, not schools themselves. Section 2(i) requires the municipality to have regard to, among other matters, matters of provincial interest such as *"the adequate provision and distribution of educational… facilities"*.

Further, "*in consideration of a draft plan of subdivision, regard shall be had, among other matters, to the health, convenience and welfare of the present and future inhabitants of the of the municipality"* and to a number of matters including "*the effect of development of the proposed subdivision on matters of provincial interest as referred to in section 2" (subsection 51(24)(a)) and "the adequacy of school sites" under subsection 51(24)(j) of the Act).*

Prior to Bills 163 and 20, the Ontario Municipal Board (OMB) ruled that the adequacy of school accommodation and facilities could not be imposed as a condition of approval of a Plan of Subdivision, by either the Minister of Municipal Affairs and Housing or the OMB. Put another way: subdivision approval authorities could not deny or withhold subdivisions approval on the basis of school accommodation conditions, only the adequacy land for future school sites

However, the amended *Act* is capable of a broader interpretation of the predecessor provision. To-date, the limitations on a broader interpretation are not clearly defined by the OMB or the courts and may be subject to challenge. It is open to each municipality to establish an appropriate policy framework for interpretation of subsection 2(i) of the Planning Act may be implemented when evaluating residential development applications.

1.1.3 Provincial Policy Statement

Section 1.1.3 (a) of the Provincial Policy Statements states that a municipality in considering development proposals shall have regard to supporting long-term economic prosperity by "making provisions for infrastructure and public service facilities that will be accommodate the projected growth".

According to this Policy Statement, public service facilities "means land, buildings and structures for the provision of public services, but does not include infrastructure". Public services "means programs and services provided or subsidized by a government or other public body. Examples include social assistance, recreation, police and fire protection, health, educational and cultural services".

1.2 Municipal Planning Process

Municipal planning policy provides further direction for the provision of school sites.

1.2.1 *Regional Official Plan*

The City of Hamilton's Regional Official Plan refers to the spatial aspects of school site location Section 7.3, Education Goals of the Regional Official Plan states, amongst other things, that the Region will:

> "Request comments prior to the approval of Regional/Municipal Official Plan Amendments and/or plans of subdivision regarding residential development from the School Boards, with respect to the adequacy of existing schools (emphasis added) to accommodate anticipated growth in enrolment; the possibility of alternatives to the construction of new schools (emphasis added); requirements for new school sites."

Where educational facilities are to be harmonized with population growth, the Regional Official Plan contains no policies to require phased residential development.

1.2.2 *City Official Plans*

Similar to the Regional Official Plan, the Official Plans for the six (6) former area municipalities also refer to the spatial aspects of school site location, but do not address the actual provision of facilities. These Official Plans all include general policies to ensure that adequate community services are provided to accommodate existing and future growth. They further state that institutional uses shall be developed in a co-ordinated and comprehensive manner in keeping with the character of the neighbourhood. Land Use Schedules typically identify school sites as "Institutional Uses".

1.2.3 *Secondary Plans and Neighbourhood Plans*

Arguably, Secondary Planning is the most critical stage in the planning process for the identification of school sites. School boards, as part of the City's Secondary planning process, provide historic and future student enrolment information during the development of these plans to help determine how many new schools are needed, site size and the preferred location of the sites.

1.2.4 *Zoning*

In some of the former area municipalities, appropriate zoning is required to allow a school. In others, elementary schools are allowed "as-of-right".

1.2.5 Subdivision Applications

The City of Hamilton circulates subdivision applications to the School Boards. The Separate School Board generally does not require conditions. However, the HWDSB has requested the following conditions be incorporated into the draft plan of subdivision:

1. That the owners, at their expense, place adequate signage on site, based on Hamilton-Wentworth District School Board specifications advising that students from this development are likely to be redirected to schools outside of the area with available capacity, and that students may be transported as governed by the HWDSB's Transportation Policy.
2. That the Subdivision/Condominium Agreement includes a Notice to Purchasers advising that students are likely to be redirected to schools outside of the area with available capacity as governed by the HWDSB's Transportation Policy.
3. That any rental or lease agreement required for occupancy include in all agreements to renters or leasers, a clause advising that students from this development are likely to be redirected to schools outside of the area with available capacity.

1.4 Role of the School Boards

The HWDSB and the Hamilton-Wentworth Catholic District School Board (HWCDSB) provide comments to the City on secondary plans and development applications. This review focuses on the current schools and future school sites directly affected by the proposed development. The existing and projected enrolments for the schools are analyzed in relation to the existing student capacity, the number of portables and the transportation of students out of their communities to determine accommodation requirements. To-date, it has been shown that Hamilton's growth districts are beyond enrolment capacity for school accommodation. As new, approved residential development applications are built this shortfall worsens.

On March 25, 1998, the Ministry of Education and Training announced the details of a new school funding model. The Pupil Accommodation Grant, which forms part of this new funding formula, ensures fair funding for school operation, maintenance, and construction – based on the real needs of students. The need for new pupil accommodation will be recognized, based on the number of new pupil places required by the entire Board and not in terms of individual schools. Only Boards whose elementary or secondary school enrolment exceeds the operational capacity of their full inventory of schools will be eligible to receive grants for new pupil places.

2.0 REVIEW OF OTHER MUNICIPALITIES PLANNING POLICIES FOR SCHOOL SITES

The following municipalities were interviewed about their policies relating to school accommodation: the Cities of Barrie, Brampton, Guelph, London, Mississauga, Ottawa, Vaughan, Waterloo and the Town of Markham.

2.1 Barrie, Brampton, Guelph, London, Ottawa, Vaughan, Waterloo and Markham

These municipalities reported having no other means by which they address difficulties in the provision of adequate educational facilities to accommodate growing residential development. It is standard in all the municipalities interviewed, the process for reviewing residential development applications follows a similar process followed by the City of Hamilton. Typically, school sites are reserved through a secondary planning process and the approval of draft Plans of Subdivisions. School boards provide comments based on the need for a school in a particular area through forecasts of projected enrolment. Applications are evaluated to determine whether school accommodation problems exist in the area in which new development is proposed.

If school accommodation problems exist, the school board requests, as a condition of approval, that the developer place signage on the site, as well as in all Agreements of Purchase and Sale, advising that students from the development are likely to be redirected to schools outside of the area. Some school boards also require that the subdivider agrees to inform all purchasers of residential lots that there are no plans for the construction of an educational facility by the School Board to serve the area in the foreseeable future and educational facilities in the immediate vicinity are presently at capacity. The City of London has a further requirement by adding that it's Board has designated an area as "a holding zone" for educational purposes and students will be assigned the Board's designated "holding" schools. This "holding zone" is unrelated to "holding zones" under the Planning Act, Section 36.

2.2 Mississauga

In response to the difficulties faced by the Peel Boards of Education in supplying adequate educational facilities to accommodate Mississauga's rapidly growing population, the City looked at various options for considering residential development applications in light of the powers afforded to the City, through the Planning Act.

2.2.1 School Accommodation Criteria

In 1998, after deliberations between the development industry, residents and the Peel school boards, City Council passed a resolution that residential development be phased to allow the school boards to keep up with the pace of new residential subdivisions. The City implemented the school accommodation condition and corresponding phasing of development in 1998. The Boards provide a set of criteria (see Appendix "A" to Report PD03136), which are used to evaluate development applications to determine whether school accommodation problems existed in the area in which the new development was being proposed.

To-date, municipal staff has included the School Accommodation Condition for all residential subdivision applications. In instances where there are concerns with the ability of the School Board to accommodate students, Board staff will request that the following School Accommodation Condition be imposed:

> "Prior to final approval, the City of Mississauga shall be advised by the School Boards that satisfactory arrangements regarding the adequate provision and distribution of educational facilities have been made between the developer/applicant and the School Boards for this plan."

In instances where adequate facilities currently exist, or where the applications yield less than 12 students, in accordance with the "School Accommodation Criteria", Board staff will not request that the School Accommodation Condition be imposed.

2.2.2. *Implementation of Phasing*

A number of developers approached the Peel School Boards to discuss the possible phasing of development and the consequent clearance of the School Accommodation Condition. In February 2000, the Peel School Boards approved a set of guidelines for phasing of residential development (as shown on Appendix A to Report PD03136). Based on the guidelines, staff discusses with the applicant the possible phasing of development to mitigate the impact of the proposed development on school facilities. Subject to a phasing program being agreed to by the developer and the School Board municipal staff will include a clause in the Development and/or Financial Agreement, which outlines to the Building Department in which years building permits can be issued for specific lots. Once this has been completed, School Board staff advise that the School Accommodation Condition on the subdivision plan has been satisfied.

The Peel School Boards have made extensive and long standing use of educational development charges. The Boards have a shortage of school accommodation for their existing enrolment over their entire jurisdiction, which qualifies them to receive regular funding to build new school facilities from the Province of Ontario, pursuant to the Education Quality Improvement Act. The School Accommodation Condition is feasible to apply to plans of subdivision in Mississauga because there is a regular and predicable program for the construction of new schools in new suburban areas. This is a unique condition that does not apply in the City of Hamilton. In the City of Hamilton use of the School Accommodation Condition would effectively prohibit construction within future residential plans of subdivision for an undefined future period until the HWDSB qualifies for funding under the Education Quality Improvement Act.

3.0 Hamilton's Joint School/Board Relations Committee

In 2002, the City and the two School Boards formed a joint Committee to discuss issues of mutual interest. Planning related matters have been discussed on several occasions. At it's meeting of May, 12, 2003, staff of the Long Range Planning and Design Division presented the findings contained in this report (PD03136). After discussion, the Committee concluded that:

- the current planning process for the provision of school sites was sufficient; and,
- it was important the City and the School Boards maintain an open dialogue in on-going school matters, including planning related issues.

4.0 Summary

As noted above, the municipality has limited powers and responsibilities in the development of new schools. The municipality's role is to ensure that school *sites* that are adequate in size and appropriate in location are accommodated in the newly developing areas of the City.

The lack of schools in newer subdivisions is a province wide condition. It will likely become less of a problem over the next decade in Hamilton, particularly for the HWDSB. The HWDSB is actively reducing its excess capacity in their schools, thereby making the HWDSB eligible to receive provincial funding for construction of new schools. In addition, the HWDSB will qualify for EDC's. Since the Separate School Board does not have excess capacity, it is able to receive provincial funds as well as local education charges. With this money, they are able to build new schools (i.e. Secondary school in Ancaster).

ANALYSIS OF ALTERNATIVES:

Not applicable.

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

There are no staffing, financial or legal implications.

POLICIES AFFECTING PROPOSAL:

The planning process, through the provision of the Planning Act, govern how the provision of school sites are identified.

CONSULTATION WITH RELEVANT DEPARTMENTS/AGENCIES:

A presentation to the Joint City School Board Relations Committee on the contents of this report was conducted on May 12, 2003.

No other City Departments were required to be consulted.

CITY STRATEGIC COMMITMENT:

This report implements Vision 2020 by "*ensuring public activities and decisions at all levels of government are coordinated, efficient, and effective…*".

In addition, the principles of sustainability are built into the planning process currently in place.

CONCLUSION:

Therefore, given the limited powers of the municipality and the increase in the number of schools being built over the next several years, additional planning policies are not required at this time.

jhe
Attach. (1)

SCHOOL BOARD ACCOMMODATION CRITERIA (Peel District School Board Policy)

The District School Boards in Peel are experiencing extreme levels of overcrowding throughout the school systems. In this regard, the City of Mississauga has instituted a condition of approval on all new development applications requiring that the School Boards be satisfied with the arrangements for educational facilities prior to new development applications being approved. In this regard, the following criteria have been developed to determine whether adequate school accommodation exists in order to assess the school boards' position with respect to development applications.

Level 1 Analysis -Assessment of Neighbourhood School

With respect to each development application, the School Boards will undertake an assessment of the elementary and secondary school accommodation for the specific school catchment area' and determine whether additional students can be accommodated based on the following criteria:

1. Where student yield from the application is no more than 12 students (in either the elementary or secondary panel for each School Board) the Board will advise the City that the condition has been fulfilled;

2. Where the student yield is more than 12 students but capacity exists in the neighbourhood school (i.e., the current school enrolment is no more than 110% over the permanent capacity of the school), the Board will advise the City that the condition has been fulfilled.

Level 2 Analysis -Assessment of Education Service Area

With respect to development applications in areas where there is no permanent school capacity or where the development applications exceed the Level 1 Analysis, the School Boards will assess the Education Service Area to determine whether any school capacity exists to accommodate additional students in accordance with the following criteria.

1. If all of the following criteria can be met, the School Board will advise the City that the condition has been fulfilled:

   i. No greater than 20 percent of the student population is to be housed in portable classrooms within any particular Education Service Area.
   ii. Students are not required to be transported to host schools located outside of the Education Service Area.
   iii. The student population in temporary facilities shall not exceed the permanent pupil place capacity in the Education Service Area by more than the typical core capacity of a new school of 500 pupil places for the elementary panel and 1100 pupil places for the secondary panel.

The development applications will be assessed based on current enrolments and capacities and the school boards' five year projected enrolments and capacities.

Level 3 Analysis - Assessment of Phasing

With respect to development applications which cannot meet the criteria and since students generated by these development applications cannot be accommodated within the Education Service Area, the School Board will request the municipality to phase the development application as follows:

1. With respect to development applications which cannot meet the criteria under the Level 1 and 2 Analysis, on an individual development application basis, the respective School Boards will recommend to the City the number of dwelling units that can be released for final approval. If the applicant agrees to phase development in accordance with the School Board's recommendation, the School Board will advise the City that the condition have been fulfilled. In analyzing the phasing of development, the School Boards will recommend to the City the timing and number of units based on a level that will allow the school criteria to be met.

Future Provision of School Facilities

It should be noted that the Ministry of Education and Training has announced a new capital funding model for school boards in Ontario which is to provide school boards with capital funding based on the number of students without permanent school facilities. In this regard, subject to the Ministry finalizing the funding model details in 1998, school boards should be able to forecast the timing and availability of school facilities in the Education Service Areas. Subsequently, the school boards will be able to provide advice to the municipalities and the development industry on the future level of school accommodation anticipated in the various Education Service Areas.

The advancement of the provision of schools in any Education Service Area will lessen the need for phasing of development. In this regard, the development industry may wish to consider joint ventures with the school boards to expedite the provision of school facilities. Joint ventures with the school boards such as front end financing arrangements for schools, developer build/finance school projects, multi-use facilities with public/private uses, leasing of facilities, etc. will be considered.

Application of the Criteria

a. Both District School Boards in Peel will carry out their assessment of development applications and determine whether the criteria can be satisfied for their respective Board.

b. In order for the school accommodation condition to be fulfilled, the criteria shall be satisfied with respect to both the elementary and secondary school panels.

c. With respect to the Level 1 Analysis, the criteria are only applicable where an existing neighbourhood school is in place to serve students for the specific catchment area in which the development application is located.

d. With respect to Criterion #2 in the Level 1 Analysis, District School Board staff "'I will consider the cumulative yield of approved development applications in determining the impact on \he school in cases where there are multiple applications in a school catchment area.

e. Enrolments and school building capacities will be reviewed and updated on an annual basis. Permanent capacity -of school buildings is based on classroom capacity levels currently designated by the Ministry of Education and Training under the Capital Grant Plan. It should be noted, however, that the Ministry of Education and Training is currently revising the classroom capacity loadings; revised school capacities are scheduled to be designated by the Ministry by the Fall, 1998.

f. Education Service Area refers to a group of proximate schools within a geographic area in which students can be functionally accommodated. The Education Service Areas (review areas) have been utilized by the school boards during recent years for planning purposes.

g. In 1994, the Provincial Facilitator co-ordinated a School Accommodation Task Force in Peel which was comprised of representatives from the school boards, the municipalities, the Ministry of Education and Training and the development industry .One of the recommendations of the task force was that the 30% of students that were being accommodated in portables in Peel in 1994 be reduced to a level of 20% within a 5 year period. In this regard, criterion #1 in the Level 2 Analysis adopts the 20% level of students in portables recommended by that task force.

h. Plans of subdivision which contain school sites (even if the criteria within the Education Service Area are exceeded), will not be subject to the policy if the corresponding school project is one of the top ten priority projects as identified by the District School Boards.

i. Development applications will not be subject to the policy if an agreement has been executed to secure the neighbourhood school project by alternative means, including front end financing, developer build solutions, etc.

j. Minor variations to the application of the criteria may be approved by the Director of Education or designate at the respective School Boards.

The School Boards remain committed to the development of innovative means of accommodating students, provided that the projects are feasible and of benefit to the Board, and will continue to work with area municipalities, the development industry and the Ministry of Education and Training in order to secure additional capacity.

PHASING OF DEVELOPMENT – GUIDELINES

1. A. Single Family, Semi-Detached and Townhouses

# of Units	Phasing Term
0 -100 units	no phasing
up to -250 units	2 year phasing
up to -500 units	3 year phasing
50 1 plus	minimum of 3 years* *subject to further review of school accommodation situation

B. Apartments

# of Units	Phasing Term
0 -200 units	no phasing
up to -400 units	2 year phasing

Notes:

1. These guidelines are intended as a general outline for determining phasing of development applications. School board staff will review the specific details of individual development proposals with applicants to determine an appropriate phasing schedule.

Source of document: City of Mississauga, Planning and Development Department

SECTION 13

CITY WIDE IMPLICATIONS

CITY OF HAMILTON

13.1

PUBLIC HEALTH AND COMMUNITY SERVICES
Child and Adolescent Services
Healthy Lifestyles and Youth Branch

Report to:	Mayor and Members Committee of the Whole	**Submitted by:**	Joe-Anne Priel, General Manager
Date:	May 22, 2003	**Prepared by:**	Gordon Greenway 546-3697 Dorothy Elliott 546-3536

SUBJECT: HAMILTON CHILDREN AT SEVERE RISK FOR MENTAL HEALTH PROBLEMS DUE TO LACK OF PROVINCIAL FUNDING COMMITMENT (HCS03013) (City Wide)

RECOMMENDATION:

a) That Council correspond and advocate with the Minister of Community, Family and Children's Services regarding the lack of provincial funding support for children's mental health services in Hamilton.

b) That, in the event that the Province does not commit by June 30, 2003 to provide adequate funding to maintain existing service levels, Council direct staff to decrease program staff and service levels to match the funds provided by the Ministry of Community, Family and Children's Services.

Joe-Anne Priel, General Manager
Public Health and Community Services

Dr. Elizabeth Richardson, Medical Officer of Health
Public Health and Community Services

EXECUTIVE SUMMARY:

This report has been prepared to advise Council of the impact of inadequate funding for local Children's Mental Health Centres from the Ministry of Community, Family and Children's Services (MCFCS). Child and Adolescent Services, part of the Healthy Lifestyles and Youth Branch of the Public Health and Community Services Department,

is facing tremendous budget pressures that are threatening service levels. Council is being asked to advocate on behalf of the children and families of Hamilton.

This report raises the ongoing issue of whether the City should "step into the shoes of the Province" and contribute property tax funding to what has been stated to be a 100% Provincial service responsibility.

BACKGROUND:

Child and Adolescent Services, funded 100% by the Ministry of Community, Family and Children's Services, provides assessment and treatment (counselling) services to children, adolescents and their families for a wide range of serious behavioural and emotional problems.

There has been no significant increase in base funding for existing Children's Mental Health Centres for the last decade. Children's Mental Health Ontario, a Provincial Association, has lobbied for several years with the Provincial government for increases to base funding in order to maintain critical front line staffing for member centres.

In Hamilton, there are over 2,000 children/adolescents in active treatment in six different children's facilities and over 400 on waiting lists as long as eight months. Child and Adolescent Services has struggled for years to keep up with increased operating costs by cutting back on management and administration.

The budget approval process for 2003/2004 is not yet complete. A deficit is forecast for Child and Adolescent Services, largely caused by recent collective agreement settlements in the City of Hamilton. If MCFCS is unable to alleviate this deficit by providing more funding, reductions of up to 2.2 FTE will have to be made to clerical and front line clinical staff. Budget discussions between Ministry and City staff are ongoing and it is anticipated that staff will receive a final answer from the Province on funding levels by June 1, 2003. If funding remains at current levels, it is anticipated that this would result in 50–70 fewer clients per year, with an increase in waiting lists from the current 4–6 months to 8–12 months. Children, adolescents and their parents who are in crisis and need immediate service will wait longer. Problems such as depression, severe anxiety, suicidal behaviours, aggression and family conflict will not be addressed as quickly as they should be. Children who have been sexually an/or physically abused or abandoned will have to wait, or may not receive services at all. Aggressive and destructive youths' problems will not be addressed early enough to avoid further costs to society.

It is known that other service providers in Hamilton face similar challenges.

ANALYSIS OF ALTERNATIVES:

Staff proposes to continue discussions with Ministry staff in hopes of acquiring the required funding of $135,000. If the Province refuses to increase base program funding by June 1, 2003, Council faces two choices:

Option 1: Reduce costs by eliminating up to 2.2 FTEs and deliver the program within the constrained budget limits by reducing services as indicated above.

Option 2: Continue to deliver service at current levels, but incur a $135,000 year-end deficit. The program would then become a budgetary pressure for 2004.

Given the Province's historical and chronic underfunding of Provincially mandated services, and the City's significant budgetary/fiscal constraints in 2003 and anticipated in 2004, staff cannot recommend running programs with further deficits. As such, Option 1 is recommended.

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

Child and Adolescent Services are100% funded by the Ministry of Community, Family and Children's Services. Unless Council directs otherwise, municipal funds will not be used to offset the forecasted deficit.

In the absence of any funding increases, a reduction of 2.2 FTE positions would be necessary.

POLICIES AFFECTING PROPOSAL:

N/A

CONSULTATION WITH RELEVANT DEPARTMENTS/AGENCIES:

As a member of Children's Mental Health Ontario, a Provincial Association, and AATD, a local coalition of children's services, Child and Adolescent Services regularly communicates with other service providers. These organizations are lobbying for funding increases.

Labour Relations has been consulted regarding the potential impact on staff.

CITY STRATEGIC COMMITMENT:

Health & Social Impacts: Without increased funding to cover basic increased operating costs, children and families will wait longer for service or, in some cases, may not receive service at all. The impact on the social and mental well being of citizens in need will be detrimental.

CITY WIDE IMPLICATIONS

13.2

CITY OF HAMILTON

PUBLIC HEALTH & COMMUNITY SERVICES
Program Policy & Planning

Report to:	Mayor and Members Committee of the Whole	**Submitted by:**	Joe-Anne Priel, General Manager
Date:	June 3, 2003	**Prepared by:**	Jane Soldera x2399 Angela Parle x 5753

SUBJECT: Career Development Centre (HCS03016) (City Wide)

RECOMMENDATION:

a) The development and implementation of the Career Development Centre initiative be deferred pending the outcomes of a co-funded Public Health and Community Services and Human Resources Development Canada initiative known as the *Employment Assessment Research Project*.

b) Broader consultation on employment service models including the proposed model for a Career Development Centre be incorporated with upcoming community-wide outreach efforts such as the consultation on the report *Social Vision for the New City of Hamilton September 2002,* and related flagships.

c) Outcomes of the *Employment Assessment Research Project* and proposed social vision/flagship consultation be used as a basis to design new employment service models. Consultations will be planned so that the benefits of an integrated model and links to determinants of health and well-being are provided.

d) The Community Trust Panel funding of $2.3 Million allocated to the Career Development Centre continue to be retained for that purpose.

Joe-Anne Priel, General Manager
Public Health and Community Services

EXECUTIVE SUMMARY:

The Community Trust Panel approved funding in the amount of $2.3 Million for the development and implementation of a Career Development Centre. In order to determine partnership interest and to hear suggestions and feedback on the proposed model for a Career Development Centre staff have taken a series of proactive steps including:

- a presentation to the HR Matters Committee and follow-up one-on-one interviews with HR committee members;
- consultation meetings with approximately 24 staff from the Ministry of Community, Family and Children's Services, Human Resources Development Canada, Mohawk College of Applied Arts and Technology,
- Key informant interview with the Chair of the Employment Resources Network (ERN) Hamilton

In summary the feedback and recommendations indicated that:

First, the development and implementation of the Career Development Centre should be deferred pending the outcomes of a key research study currently being tendered and co- funded by the Public Health and Community Services Department and Human Resources Development Canada (targeted for completion fall 2003).

Second, consultations on employment models including the proposed Career Development Centre be incorporated with proposed social vision and flagship consultations. Outcomes should inform planning and development of new employment service models.

BACKGROUND:

Hydro Trust /Proposal for a Career Development Centre

The Community Trust Panel approved funding of $2.3 Million for the development and implementation of a Career Development Centre.

One common goal of the City of Hamilton is to develop, with its partners, models that will achieve a consistent and co-ordinated approach to addressing the wide range of labour market issues and concerns in our community. In order to ascertain funding, collaboration and partnership interests, staff engaged in consultation with key stakeholders. The intent of the consultation was to inform future planning.

Preliminary consultation with key stakeholders on a proposed model for the Career Development Centre (Appendix A) has provided the department with significant feedback regarding next steps in the planning process.

Consultation Feedback

Respondents conveyed that there is a need to take stock of current employment services in order to better understand system strengths, weaknesses, gaps, duplications and opportunities. Respondents reported that there is variation in the tools used to evaluate client strengths, needs, skill sets and level of job readiness. Services to clients need to be better co-ordinated. Current level of client satisfaction needs to be determined.

Frequently respondents report that there are ample numbers of employment support service providers in the community, however there is great variation in the quality and comprehensiveness of services provided. Level of client satisfaction level is not known. The skill sets of job counsellors also varies.

Many respondents were aware that an independent Employment Assessment Research Project, co-funded by the Public Health and Community Services Department and Human Resources Development Canada is being implemented. The purpose of this project is to conduct an assessment of local employment agencies and the services provided. It was recommended that the outcomes of this study be used to inform the development of new service models.

Respondents expressed that it is necessary to obtain input from more community stakeholders incorporated through upcoming community consultations undertaken by the City, such as the consultation on the report: *Social Vision for the New City of Hamilton, September 2002.* Many respondents believe it is essential to attract the interest of the private sector and to take steps to include them in future consultations. Some respondents believe that a holistic model has intrinsic value, and believe that the concept would benefit from broader community dialogue, so that partnership interests, customer service and de-marginalization issues could be discussed further.

Respondents commented on the wide spectrum of City of Hamilton residents seeking employment. While highly trained, skilled professionals are present in the system the greatest challenges are to provide targeted services to those who require job readiness training, and strong case management to provide consistent guidance, referral to related supports and shepherding through an appropriate career path. Complex clients require intensive support that will lead to sustainable employment status. New models should build on capacity.

ANALYSIS OF ALTERNATIVES:

N/A

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

No additional financial impact at this time.

POLICIES AFFECTING PROPOSAL:

Community Trust Panel Funds must be spent prior to the end of 2005.

CONSULTATION WITH RELEVANT DEPARTMENTS/AGENCIES:

- Members of Human Resources Matters Committee including the City of Hamilton Economic Development Department
- Human Resources Development Canada
- Mohawk College of Applied Arts and Technology
- Employment Resource Network-Hamilton (Chair)

CITY STRATEGIC COMMITMENT:

These actions are aligned with The City of Hamilton's mission, vision, values and goals. The process undertaken in determining recommendations was determined through consultation with the provincial and federal government representatives. Funding as recommended supports the Quality of Life and Livelihood Goals of Vision 2020—specifically directions to develop a population that is literate, educated, posses the skills for lifelong learning and to make Hamilton's labour force the best trained and adapted in the world in order to ensure local business is competitive and innovative.

Appendix A: Consultation (Proposed) Concept for a Career Development Centre

Social Vision for the City of Hamilton

Council has endorsed the Social Development Strategy document entitled *A Social Vision for the New City of Hamilton.* One of the areas identified in the Strategy was skills development, because it is intrinsic to the economic success of individual households. It is also crucial to the economic health of the region. Hamilton's Economic Development Plan identifies employment and career development as drivers of the economy. The success of these drivers requires skilled workers. One common goal of the city of Hamilton is to develop with it's partners models that will achieve a consistent and co-ordinated approach to addressing the wide range of labour market issues and concerns in our community.

Growth and Opportunity

If Hamilton is to be a city of growth and opportunity, it must build a strong employment base that will provide the competitive advantage needed to ensure a sustainable future.[1] Hamilton must take steps to sustain existing investments and invite new resources. Hamilton must also take action to develop, retain and attract a skilled and educated workforce.

In the recently released report: *HR Matters! The State of Hamilton's Labour Force, May 2002*, E-Conomics Consulting recommends that Hamilton embark on an employment development strategy that addresses current and future labour force demands. The report strongly recommends that Hamilton:

- promote occupational choices that support Hamilton's economic development goals.
- improve the quality and variety of information regarding career opportunities that are available, and improve its dissemination to students and young workers;
- promote skills-upgrading and life-long learning among existing employers and workers and create effective mechanisms for them to connect to the "deliverers";

Proposed Objectives

- The centre will provide a gateway to employment by functioning as a cornerstone for skills development and training.
- The overall objective of the centre will be to provide a variety of employment resources, such as skills assessment, access to training, and job opportunities that are matched to employment market demand.
- The Skills Development Resource Centre will be a bright, spacious and welcoming environment with professionally trained staff.
- Services will be designed to meet the unique and complex needs of Hamilton's population. The centre will be accessible to all citizens, with a focus on social assistance recipients.
- The centre will provide a natural environment for community partnerships to grow and flourish with schools, employers, business, industry, The Hamilton Chamber of Commerce, The Hamilton-Wentworth Training Board, Mohawk College Of Applied Arts And Technology, Human Resources Development Canada and other levels of government.
- The centre will build on the economic development strategies underway in Hamilton, and designed to enhance Hamilton's capacity to initiate new undertakings, to strengthen and sustain Hamilton's socio-economic health and ongoing development.

A Focus on Social Assistance Supports

There is a strong need for skills assessment and access to training for those who are on social assistance or for those who have low incomes. There are over 11,000 Ontario Works cases and over 25,000 individuals dependent on social assistance in the Hamilton. Education, employment and occupational skill level are strong predictors of income level. In general the likelihood of living in poverty decreases as education level, employment activity and occupational skill level increases. The average length of time that an Ontario Works participant remains on assistance is in excess of 2 years. Specifically, sole support parents who comprise more than 60 per-cent of the caseload remain on assistance for more than 3 years.

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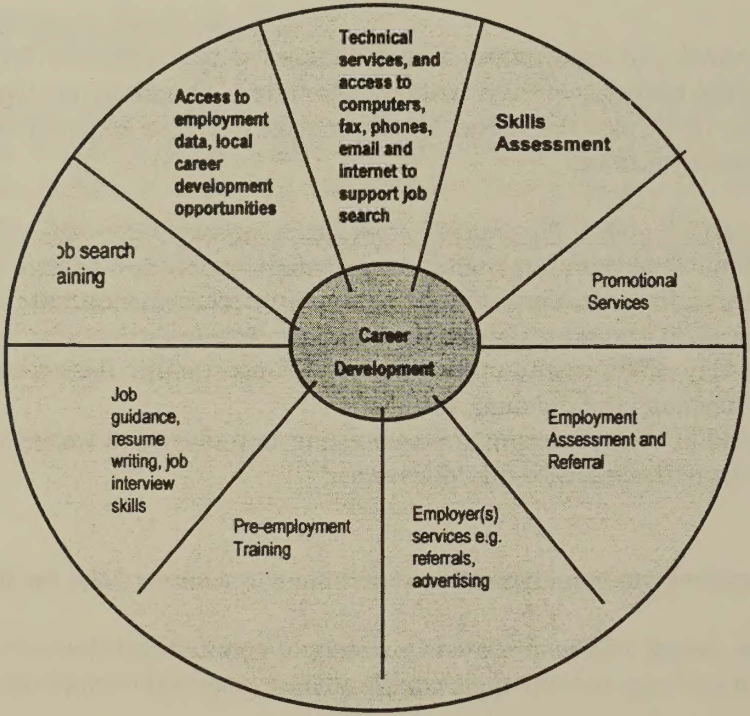
[1] *HR Matters! A Report on the State of Hamilton's Labour Force E-Conomics Consulting -May 2002.*

The Hamilton-Wentworth Training Board's Environmental Scan 2001 reports growing evidence of skills mismatch in Hamilton. A growing and buoyant economy requires a match between skills development, training and employment market demand. Employment agencies anticipate shortages in skilled trades unless strong efforts are made to recruit and train such workers. There are significant numbers of low-income residents who are unemployed or under employed and are seeking to upgrade their skills and employment viability.

Proposed Core services:

- state-of-the-art technological resources that are accessible to a range of clients;
- access to in-depth skills assessment, training, academic upgrading, counselling and jobs.


Technical services, and access to computers, fax, phones, email and internet to support job search
Skills Assessment
Promotional Services
Employment Assessment and Referral
Employer(s) services e.g. referrals, advertising
Pre-employment Training
Job guidance, resume writing, job interview skills
ob search aining
Access to employment data, local career development opportunities
Career Development

Proposed Supporting Services

- job matching and referral for employers (e.g.)skilled labour, industry, technology, business;
- self employment training opportunities;
- links to immigrant services, transitional life skills, pre-employment supports;
- links to city programs such as public health, child-care, housing, and recreation;
- links to related community counselling services;
- links to Ministry of Community, Family and Children's Services, Ministry of Training, Colleges, Universities, and Human Resources Development Canada programs.

Measurable Outcomes

- The services provided at the centre will lead to a number of positive outcomes, including:
- provision of skills development and training opportunities matched to labour demand;
- increase in the number of employed Ontario Work participants, thereby reducing social assistance costs, and the Ontario Works caseload;
- better trained and skilled local labour force;
- reduced unemployment by increasing number of jobs available to citizens of Hamilton;
- enhanced partnerships with trainers/educators, business and industry;
- increased economic viability of Hamilton by enhancing labour resources.

CITY WIDE IMPLICATIONS

CITY OF HAMILTON

13.3

PUBLIC HEALTH AND COMMUNITY SERVICES DEPARTMENT
Health Protection Branch

Report to:	Mayor and Members Committee of the Whole	**Submitted by:**	Elizabeth Richardson Medical Officer of Health
Date:	June 03, 2003	**Prepared by:**	Susan Harding-Cruz x3576 Matt Lawson x3327

SUBJECT: **2003 West Nile Virus Adulticiding Contingency Plan HCS03015 (City Wide)**

RECOMMENDATION:

a) That Council approve the 2003 adulticiding contingency plan for West Nile virus control

b) That Council approve an upset limit for the application of adulticide of $500,000 (50% cost shared with the province).

c) That Council direct staff to request the Province to provide 100% funding for the application costs to adulticide, in addition to the 100% funding of the cost of the pesticide product (Malathion) that the Province has committed to paying.

d) That Council, in addition to the above recommendations relating to adulticiding, receive information on the estimated costs to larvicide city land in rural areas of the City.

Elizabeth Richardson
Medical Officer of Health
Public Health and Community Services

EXECUTIVE SUMMARY:

In keeping with other West Nile virus (WNV) plans and guidelines, specifically New York, Chicago and Ontario's WNV Plans, adulticiding will be considered as a final measure to control the West Nile virus disease in Hamilton this season. The West Nile virus regulation under the Ontario Health Protection and Promotion Act (HPPA), regulation 199/03, enacted in mid May also has set standards for disease control measures, which include adulticiding. Details of the adulticiding contingency plan for the City of Hamilton are provided in Appendix 1.

Hamilton's WNV adulticiding contingency plan is part of a tiered response to the virus. It is considered a last measure following public communications regarding personal protection measures, source reduction and a larviciding program. A timely and appropriate response to mosquito, animal, and human surveillance findings can help to reduce the overall impact of WNV disease in humans. If at any time through the season surveillance results, together with other factors, suggest that the level of WNV activity poses a threat to human health, adult mosquitoes may be controlled in one or more areas of the city through adulticiding.

Part of the contingency plan is to retain a pest control company to call upon if and when the time comes to adulticide. This retainer cost is likely to be $55,000 or higher. Details of the provision of services for this retainer fee are defined in Appendix 2. If adulticiding is ordered, the cost to apply the pesticide (Malathion) will be cost shared with the province. As exact areas are unknown until data can be analyzed and factors are considered, a cost for adulticiding has been estimated to be up to $500,000 based on Winnipeg's and New York City's experienced adulticiding costs. Currently the province has committed to funding 100% of any pesticide cost but only 50% of application costs, which are much greater costs compared to the actual cost of the pesticide. The estimated net cost to the City, based on these cost shares would be up to $250,000.

Prior to any adulticiding program, larviciding will remain the primary method of mosquito control. In rural areas, costs to larvicide city land surface waters, the majority being roadside ditches, would be up to several million dollars with an anticipated outcome that this attempted control measure would not be effective. A long range environmental management program based on available surveillance data and evidence acquired over time and from other jurisdictions is the recommended alternative for controlling breeding sites on city lands in selected rural areas that border populated areas.

BACKGROUND:

Similar to New York City's approach to adulticiding, as described in their 2003 Comprehensive Mosquito Surveillance and Control Plan, the presence of West Nile virus in or near Hamilton will result in one or more responses or interventions by the Public Health and Community Services Department (PHCS). These interventions can range from continuing with routine or slightly modified surveillance from past years to, last measure scenarios with large-scale truck mounted application of adulticides. PHCS will use surveillance data to assess the risk of an outbreak of human disease and the need to apply pesticides in a limited and targeted area to control adult mosquitoes. Factors such as habitat; time of year; weather conditions; the level of documented virus; the distribution, density, species, age and infection rate of the mosquito population; and the density and proximity of human populations to the mosquitoes will all contribute to the final decision. With all of the factors to consider, adulticiding will remain a difficult decision for the Medical Officer of Health to make.

The response of PHCS will depend upon, but will not be limited to:
- intensity and persistence of West Nile virus activity (amount of virus around us)
- proximity of viral activity to human populations (is the virus near people)
- time of year (mosquito habits change over the season)
- mosquito population density (how many mosquitoes and where)
- weather conditions (are they favourable for treatment).

Because these conditions can vary greatly and cannot be predicted, a consultation process will be used to determine which, if any, responses are appropriate, on a case-by-case basis. Internally, PHCS staff will gather and review surveillance information in summary graphs and maps weekly throughout the season to aid in decision making. Externally, health units around the city and the province will be consulted about the local adulticiding decision.

If the decision is made to adulticide, other measures will also occur to protect human health:
- Expanded public information messages (repellent use, personal protection and avoidance, source reduction, risk communication about adult mosquito control program)
- Continued environmental management on city land
- Advance public notification of adulticide application(s)

The Commissioner for the Human Rights Commission has stated to municipalities that consideration must be given to sensitive individuals (environmental sensitivities) when adulticiding measures are implemented. The Chief Medical Officer of Health, Dr. Colin D'Cunha has written to the Commissioner, following a written request from PHCS to the Chief MOH, for clarification of what specific considerations will be required above and beyond the protection measures that would be taken for the general public. If and when a response is received, all appropriate actions will be taken.

If the decision to adulticide occurs, the Ministry of Environment (MOE) currently does not require a permit to proceed. They do however require that directions on the label of Malathion be followed and those directions require that the public be notified through at least two of the three listed avenues- television/radio, newspaper and/or, signs in targeted area. More details are contained in Appendix 3.

PHCS is exploring an option to retain adulticiding services for emergency use despite the Ministry of Health and Long-Term Care's plan to arrange and fund a provincial contract for retaining emergency services. The province has announced that it plans to have services on contract to then be utilized by each health unit when deemed necessary (50% application costs to be shared with province). As the province has not yet made arrangements and the selection of companies able and willing to provide adulticiding services is low, PHCS wishes to secure service locally so that if and when needed, those services will be available in a timely manner. If the province is successful and retains services, the decision as to what area will receive treatment when two or more areas deem it necessary within the same timeframe is a concern. If services can be retained locally, or in conjunction with Niagara, Halton or combined (they each have emergency retainers in place) then the control to arrange adulticiding will be more within the City of Hamilton's realm.

With any adulticiding program that involves Malathion use, there are risks, but risks for human exposure are controllable so the general public should not suffer any detrimental consequences from the program that will be mounted. There can be environmental impacts so the decision to adulticide must be made when factors indicate human health is at a greater risk than the impact to the environment. Details about Malathion are provided in Appendix 4.

While adulticiding may occur if factors deem it necessary, an option to larvicide city land surface waters in rural areas is not feasible. While treating city lands would reduce numbers of breeding mosquitoes to some degree, the efficacy to reduce overall risk to the rural population would be low. The greater impact will come if the city and private homeowners manage their lands from year to year to reduce standing water so breeding is reduced. Larvicide programs for surface waters require weekly checks for mosquito life stages as well as weekly treatment with the pesticide product. The product used for surface waters does not have a long lifespan so repeated applications are necessary. Larviciding city land surface waters in rural areas is not recommended as a viable mosquito control option. Details about Malathion are provided in Appendix 4

ANALYSIS OF ALTERNATIVES:

The alternatives to adult mosquito control or using Malathion could be:

- Take no adulticiding action
- Only increase public communication messages about avoidance and protection from being bitten
- Use an alternative pesticide for adulticiding

Consequences of not adulticiding when factors indicate adult mosquito control should occur could be ongoing or increased levels of severe human illnesses and deaths from West Nile virus.

Increasing messages to the public as the only control measure in place of adulticiding is not expected to be effective. Ontario surveys last year on behaviours regarding changing habits to regularly use appropriate clothing, insect repellent and avoidance measures to reduce the risk of acquiring West Nile virus indicated that only a small percentage changed their habits. This may have changed for this season. However there is no data to guarantee that people will increase precautions, nor that these measures alone will sufficiently decrease disease incidence.

Either of these first two options would also contravene the new provincial West Nile virus regulation.

A different pesticide could be used in an adulticiding program if the National Pesticide Regulatory Management Agency were to approve and register a new product for use. If this new product posed fewer environmental risks than Malathion, that product would be selected for local use.

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

Financial

Depending on the number of applications that may be required, the financial impact could range from the retainer fee (if successful in retaining services) of $55,000 up to $500,000 to treat vast areas of the city. The cost of pesticide will be covered 100% by the province; application costs will be cost shared.

Hourly costs for retained services have been quoted at $165.00/hour. If the company retained were required at least one time to provide services for one night's application, then the cost would be minimal above the retainer fee. It is not possible however to predict if or when applications may occur.

If a company cannot be retained locally, the province is working toward retaining adulticiding services at the provincial level for use by health units when needed. If this occurs, then the retainer fees will be covered by the province but application costs will be cost shared. Specific rate charges are not known at this time.

Staffing

The adulticiding services would be contracted out. These costs are included in the figures quoted above. Internal staff would perform quality assurance checks on services provided. Staff time would also be required to coordinate and implement notifications to the public. These costs for permanent staff time would be found within the budgets.

Legal Implications

The Ontario Government enacted a new regulation in mid-May for West Nile virus control. Regulation 199/03, under the Health Protection and Promotion Act (HPPA) includes adulticiding as a mosquito control measure to reduce the risk of WNV transmission to humans. In addition to the City's due diligence, this new legislation now requires actions be taken, including larviciding in populated areas and adulticiding when the Medical Officer of Health determines that all factors indicate action should be taken.

The Medical Officer of Health also has the full legal authority under the HPPA and now within Regulation 199/03 to order the City of Hamilton to conduct an adulticiding program when deemed necessary to reduce the risk of West Nile virus disease in humans. In any public health unit jurisdiction, the local MOH has the responsibility to determine the necessary control measures to reduce the risk of disease transmission in the community.

POLICIES AFFECTING PROPOSAL:

Any adulticiding program must comply with the requirements of the Ministry of Environment. At present the only requirement relates to public notification and this has been incorporated into the adulticiding contingency plan.

CONSULTATION WITH RELEVANT DEPARTMENTS/AGENCIES:

City of New York and New York's 2003 West Nile virus Plan
City of Winnipeg's Entomologist
Chicago West Nile virus Plan
Central East Health Units West Nile Virus Working Group- Draft Adulticiding Contingency Plan
Ministry of Health and Long-Term Care
Toxicologist consultation on Malathion
Pesticide Companies

CITY STRATEGIC COMMITMENT:

(Vision 2020, adopted by Regional Council as its vision for the future of Hamilton-Wentworth and endorsed by the Transition Board as the basis of a vision for the "New" City of Hamilton, embodies the concept of a sustainable community which is an equal balance of the economy, the environment, and social/health factors in all municipal decision-making.)

Adulticiding targeted areas of the city, when deemed necessary to reduce the risk of WNV transmission to humans would help to meet the goal of being a healthy and safe city.

Appendix 1

2003 City of Hamilton Adulticiding Contingency Plan[1]

Adult Mosquito Control

Objective
To reduce the abundance of WNV infected adult mosquitoes in targeted areas through the judicious use of pesticides

Background
Mosquito, bird and human surveillance data collected during the last two seasons have allowed Public Health and Community Services (PHCS) to begin to develop more sensitive surveillance criteria for determining the level of WN virus activity in birds and mosquitoes that indicate a significant risk for humans. PHCS will monitor surveillance data on a city-wide basis to identify areas at risk for human transmission.

The adulticide that will be used is Malathion. It is registered in Canada through the Pesticides Management Regulatory Agency (PMRA) within Health Canada. This product is applied at very small quantities per acre and is therefore referred to as ultra low volume (ULV) application. ULV-delivery techniques minimize environmental impacts while effectively managing adult mosquito populations.

If the City of Hamilton uses adult mosquito control this season, operations will be monitored by the Ministry of Environment to ensure compliance with their regulations and requirements.

PHCS will utilize its surveillance data to assess the risk of an outbreak of human disease and the need to apply pesticides in a limited and targeted area to control adult mosquitoes. Several factors will be considered:

- habitat
- time of year
- weather conditions
- level of documented virus (level of virus activity found in birds, mosquitoes, mammals and humans)
- distribution, density of the virus
- species, age and infection rate of the vector population (mosquitoes known to carry the virus)
- density and proximity of human populations to the vectors.

Through a new software purchase and with GIS services involvement, staff will review gathered surveillance data on a weekly basis to assess local risk. Surveillance data that will be mapped include:

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[1] Adapted from Chicago and New York's adult mosquito plans

- All dead bird sightings reported to PHCS through the WNV Dead Bird Surveillance Hotline (905-546-3575)
- All positive crows (this may only be one if the Canadian Cooperative Wildlife Health Centre –CCWHC- stops testing crows in a health unit area when one positive bird has been found)
- Adult mosquito trap information (7 traps throughout the city at permanent sites from year to year)
- Larval surveillance information in city land surface water sites (as collected throughout the season)
- Human surveillance information (case locations if deemed to acquire infection locally)

As some of this information is sensitive (security purposes) or confidential (personal information about human cases), any maps that may be made available on the website (www.hamilton.ca/westnile) for the general public this season will not include specific address locations of the adult trap sites nor human cases.

The response of PHCS will depend upon, but will not be limited to:

- intensity and persistence of West Nile virus activity (amount of virus around us)
- proximity of viral activity to human populations (is the virus near people)
- time of year (mosquito habits change over the season)
- mosquito population density (how many mosquitoes and where)
- weather conditions (are they favourable for treatment).

Because these conditions can vary greatly and cannot be predicted, a consultation process will be used to determine which, if any, responses are appropriate, on a case-by-case basis. Internally, PHCS staff will gather and review surveillance information in summary graphs and maps weekly throughout the season to aid in decision making. Externally, health units around the city and the province will be consulted about the local adulticiding decision.

Regulation 199/03 now has standards for health units to follow for mosquito control measures. Actions by PHCS must mirror those required standards. When the regulation was enacted however, those standards were not explicit. A provincial working group was struck and membership included Hamilton, a handful of other health units, and provincial staff. One meeting was held to discuss and assist with the development of the standards, however as the province was committed to sharing their revised WNV Preparedness Plan by May 30, 2003 (which was referred to in the regulation and had to be available when the new regulation was posted in the Ontario Gazette on May 30, 2003), only that one meeting was possible. An addendum was added to the regulation but not all concerns from local health units have been addressed. Further discussions must occur between the province and health units to interpret the standards so that a consistent approach to mosquito control will be possible across Ontario.

Planned Activities Where Adult Mosquito Control (adulticiding) may occur

Continued or Multiple WNV Reports in Birds/Mosquitoes/Humans/Mammals

When one or more positive WNV crow, mosquito pool (group from trap), human case or positive horse occurs, adult mosquito traps or larval surveillance may be increased in some targeted areas. Media releases will also be sent to inform the public of recent findings. Ongoing risk assessments using the electronic mapping system will continue in order to look for areas of concern or those requiring additional control.

When there is a continued level of viral activity in birds, mosquitoes, humans or horses, more action will be required. These include:

- The Interdepartmental WNV Working Group, CMT, Council and the general public will be informed of recent findings.
- Surveillance programs will continue – permanent site adult mosquito traps, larval surveillance, human and mammal surveillance.
- Control measures will be implemented:
    - CDC Light Traps will be added to the area of concern if additional surveillance
    - data are required.
    - Larval surveillance will be enhanced in affected areas if needed.
    - Laboratory testing of mosquito pools will be increased in bridge vector mosquito
    - species if Brock University is able to undertake this activity
- Control measures to be considered:
    - Application of larvicides to areas breeding large numbers of mosquitoes
    - Ground application of adulticides to immediate areas of concern
    - Recommended restriction and/or cancellation of outdoor evening activities
    - Recommended temporarily closing recreational areas
- Research and Evaluation will continue to be conducted:
    - The efficacy of the adulticiding will be monitored
    - PHCS will continually review all of the available information on the health impact of Malathion. Any information that raises a new concern about its use will be carefully reviewed.
- Other measures:
    - The public will be notified of adulticide schedules in advance which will allow sufficient time to take any necessary precautions to reduce pesticide exposure.
    - The public will be given steps to take before, during and after pesticide fogging, to reduce risk of exposure to pesticide such as bringing laundry, toys and pet food dishes inside, covering ornamental fish ponds, closing windows, and turning the air conditioner off or putting it on recirculate

- Hospitals will be notified regarding the adulticiding schedule
- Information on the pesticide that will be used will be provided to the public, physicians and other health care providers
- Adult mosquito control will be scheduled when mosquitoes are most active and when weather conditions are conducive to its success.
- Information will be released at least 48 hours in advance through the media, the
- PHCS web site, the Customer Contact Centre, the West Nile Virus Dead Bird Surveillance Hotline and pertinent City and community organizations as well as prescribed methods required by the Ministry of Environment.
- PHCS will monitor and assess control activities for any potential environmental and health effects through several measures, including pre- and post-spray environmental sampling and addressing pesticide exposure complaints received by PHCS

Surveillance of Potential Adverse Health Effects from Pesticide Exposure

Objective

To perform passive and syndromic surveillance to monitor for possible adulticide exposure and the potential health sequelae due to adulticide exposure.

Background

Since exposure to any pesticide has the potential to cause adverse reactions, particularly among those with pesticide sensitivity or respiratory conditions, if adulticiding occurs this season, syndromic surveillance will be considered. This surveillance could include:

- monitoring the poison control centre when adulticiding is occurring for any cases related to the adult control treatment
- conducting chart reviews in emergency departments for related cases to the adulticiding treatment
- random sample telephone survey of physicians who are in the treatment areas to determine if any individuals sought care for symptoms related to possible exposure to adulticides
- identifying any possible asthma clusters in postal code areas in which a spray action occurs. If such a cluster is identified, emergency department chart reviews could be considered to investigate the possible etiology of that cluster.

Appendix 2

Adulticiding Retainer Details

The following is a description of standby services and a quote to be on standby for mosquito adulticiding:

The standby services include:

- One two-man team trained in mosquito adulticiding that includes one fully licensed exterminator and/or a certified technician under the management of an exterminator.
- One pickup vehicle with a truck mounted ULV unit and 1 trailer to carry the mosquito adulticide product and associated equipment.
- One radar unit to control automatically the output of the truck mounted ULV with the vehicle speed.
- One truck mounted GPS to track and report application routes.
- Two x two hundred litre drum of Malathion 95 for use in the ULV machines. (Roughly enough product for 6 to 10 nights of application).
- Retreatment may be required in 3 to 5 days in which case more product will be required; according to the supplier the cost is approximately $3445.00 for 200 to 209 litre drums, whichever is available.
- Personal safety equipment and truck safety attachments.

The retainer fee for standby is $55,000 + GST. This includes $1,000,000 liability and environmental impact coverage as required by the Ontario Ministry of Environment and $1,000,000 vehicle insurance including liability. Additional insurance can be obtained if required.

This equipment and product is committed to one client's use only and a guarantee that response to the client will be within 2 days of notice.

Support to the client will be given for the submission proposal to MOE for public notification. It is understood that the client will have to use two methods of notification at least 48 hours in advance of the treatment.

This retainer fee covers 16 weeks of one biting fly season and should this service be required the following year notice must occur by January 31 of the following year and a deposit of $20,000 be provided.

Once called to do a treatment, travel costs to and from the site + an all inclusive price of $165 + taxes per hour will be charged.

One truck can cover 10 kilometres an hour and depending on temperature conditions can work up to 8+ hours per night.

Appendix 3

MOE Public Notification Process

Public Notification of a Land Extermination for the Control of Adult Mosquitoes by Aircraft, Ground Moving Vehicle, Hand-held or Backpack Equipment for West Nile Virus

As a requirement for public notification of a land extermination for the use of an adulticide to control adult mosquitoes as vectors of West Nile Virus, when authorized by a local Medical Officer of Health*, the following notification procedures, **upon providing an advance copy to the Director under the Act****, are considered appropriate alternative means of public notification for a land extermination.

At least **two** of the following **three** public notification procedures are to be used:

1. Publication of a notice in a newspaper of general circulation in the vicinity of the proposed land extermination at least 48 hours before but not more than seven days before performing the land extermination and, if necessary, repeated **weekly**. A notice is to be printed such that it is not less than 10 cm in width or the nearest equivalent in column layout. The notice must include the following information:
    - (a) the date(s) the land extermination is to take place;
    - (b) the name and exact location of the application area;
    - (c) the name of the pesticide intended for use on the application area,
    - (d) the formulation (e.g., Liquid as an Ultra low volume)
    - (e) the type of application equipment (e.g.. Airplane)
    - (f) the registration number assigned to the pesticide under the *Pest Control Products Act* (Canada);
    - (g) the name of the pest to be controlled; and
    - (h) the telephone number (indicating collect calls will be accepted) of a representative of the person performing the land extermination who can provide more information about it.

2. Distribution of written notices, as described in paragraph 1(a-h), at least 48 hours before but not more than seven days before performing the land extermination and, if necessary, repeated weekly to all land owners or occupiers of residential area land and persons in charge of public area land who are contiguous **to or within** the application area.

3. Airing of a radio and/or television broadcast, providing as a minimum, the information as described in paragraph 1(a-h), on major listening or viewing stations that broadcast in the vicinity of the proposed land extermination beginning at least 48 hours before but not more than seven days before performing the land extermination and repeated at least three times per day (i.e., in the morning, afternoon and evening) throughout the land extermination.

Appendix 3 continued

* the authorization of the Local Medical Officer of Health to proceed with adulticiding must accompany the advance copy of the public notification provided to the Director under the Act

** the Director under the Act can be reached by fax at 416-327-2936 or by writing to the following address:

Director under the *Pesticides Act*
Ministry of the Environment
Pesticides Section
Standards Development Branch
40 St. Clair Ave. West
Toronto. Ontario M4V 1M2

Appendix 4

Malathion as an Insecticide: A Summary

History

Malathion is an organophosphate insecticide first introduced to North America in 1950, and has been registered for use in Canada since 1953. Malathion has numerous trade names and is used to control a broad range of pest insects affecting an equally broad range of agricultural food and feed crops. Malathion is also used for non-agricultural commodities such as lumber and Christmas trees, as well as for mosquito population control programs for the reduction of risk of human illness or general nuisance control.

Method of Application

Malathion is available in a number of forms including: emulsifiable concentrate, dust, wettable powder, ready-to-use liquid and pressurized liquid. These various forms may be applied in several ways that include: aircraft/helicopter spray or dusting, ultra low volume (ULV – also called "fogging") by means of vehicle or backpack mounted apparatus, shaker, can, shovel and spreader.

The method of application used most often in the control of mosquito populations is ULV, or fogging, complemented by residual spraying. Fogging produces small droplets of insecticide, which are carried on light winds through areas where mosquitoes are present. The mosquitoes are killed within hours of being contacted by as little as one droplet of insecticide. To complement the effectiveness of fogging, residual spraying is often performed. This method involves the dilution of the insecticide concentrate in water and is subsequently applied to vegetation in known or suspected mosquito resting areas. This control method leaves a residual amount of insecticide that may remain effective for several days depending on weather conditions.

Impact on Human and Ecological Health

Malathion, as with all organophosphates, is a cholinesterase inhibitor. The inhibition of cholinesterase in humans can cause the nervous system to malfunction leading to nausea, dizziness, blurred vision, excessive sweating, diarrhea, and increased heart rate. Exposure to malathion at very high levels (e.g. accidents, major spills) may result in respiratory paralysis and death.

Typical effects of poisoning are due to over-activity of those nerves which depend on acetylcholine for action as acetylcholine is affected by taking in too much malathion into the body. Since acetylcholine is ubiquitous throughout the nervous system, it is in fact in such abundance that very high levels of malathion are needed to cause measurable health effects, since the malathion will never be in high enough concentrations in any one spot in the body. It gets transported (and hence diluted) when taken into the body. Malathion is very quickly detoxified by the liver.

Malathion can be absorbed through the skin, and consequently it is necessary for those applying it to wear proper skin protection. This is not an issue for the general public which might come into casual contact if, for example, walking in a recently sprayed area. The amount of residual deposited on the ground or on vegetation could not be enough to invoke symptoms of toxicity. Malathion has not been able to induce cancers in animal assay tests and in human epidemiological studies. It is a very poor acute toxin. Laboratory animals fed for 2 years a diet with 100 ppm malathion exhibited no adverse symptoms. This equates to a dose of 350 mg per day for a person. Malathion is commonly used in home gardens to kill aphids and other insects which might affect the crop. Users are cautioned to wait a few days after application before consuming the vegetables.

Malathion has a very low vapour pressure (i.e. very low volatility) and hence does not pose a risk through inhalation once deposited on a surface. The risk to health comes from breathing in an aerosol containing malathion or from extensive skin contact. What vapour does exist in the air after application decomposes within hours. Malathion does not vapourize from soil or water. Its lifetime in soil is estimated at about 10 days after application.

Malathion rapidly decomposes in aqueous environments when the pH rises above 7 (natural watercourses are typically about pH 8), or below 5 (acidic bogs or marshes). Hence it decomposes in very short order once an area is fogged, with lethal affect on any airborne mosquitoes.

In inhalation studies of workers exposed to aerosols of 2.4 grams pure malathion per 1000 cubic feet of air (85 mg/m^3) for one-hour periods for 42 consecutive days showed no adverse health effects. A daily oral dose of 24 mg given for more than 14 days was necessary to show any clinical effect (yet still well below an adverse health effect) in human volunteers. Many other studies give similar results. Repeated dermally absorbed doses of up to 3.2 mg/kg body weight/day have also been shown to be without effect. Accordingly, the occupational exposure limit is set at 10 mg/m^3; this would lead to total daily dose of 1.4 mg/kg/day. Occupational limits are set to protect the vast majority of the working population from harmful health effects. In a few rare circumstances there have been reports of developing allergic reactions to malathion, but the data is limited. Since malathion fog settles fairly quickly and the malathion decomposes within a few days, it is very difficult to imagine circumstances where poisoning in the general public could reasonably be expected to occur.

For references purposes, the level of malathion considered immediately dangerous to life or health is 250 mg/m^3; the acceptable daily intake in drinking water is 0.02 mg/kg body weight. Malathion is found on all vegetable crops and allowable tolerances for all manner of produce are available (usual levels are in the 10-100 ppm range).

The United States Environmental Protection Agency (EPA) completed extensive studies on the effects of organophosphates in June/2002 using the comprehensive risk assessment methods required by the Food Quality Protection Act (FQPA). Health Canada's Pest Management Regulatory Agency (PMRA) has conducted re-evaluations of the use of malathion using reviews by international organizations and other countries such as the United States. The PMRA refers to the EPA document as the most comprehensive research findings available on the topic of malathion and other organophosphate usage and their effects on humans and the ecological environment. The agencies have found that the exposure levels of malathion that typically produce adverse health effect in experimental settings are well above the exposure levels achieved in the actual application of the insecticide.

A brief summary of the EPA findings are provided below:

Dietary Risk

- The dietary risk from food treated with malathion is low and not of concern.

Drinking Water Risks

- Acute and chronic exposure from surface and ground drinking water sources are low and not of concern.
- Surface drinking water concentrations are based on modeling estimates, and ground drinking water concentrations are based on limited monitoring data.

Residential

Adult applicator exposure and toddler post-application exposure to turf treatments are of risk concern.

- All other home and garden uses are not of risk concern.
- Bystander risks from public health mosquito control and the USDA Boll Weevil Eradication Program are low and not of concern.

Worker Risks

- Risks to mixers/loaders/applicators are not of concern with some additional personal protective equipment (PPE) or engineering controls.

Aggregate Dietary Risk

- Aggregate acute and chronic risk (food and water) are not of concern.
- There are a few residential uses of malathion for which the Agency has risk concerns (i.e., application and post-application exposure to turf treatments). These residential uses pose problems when combined with food and drinking water exposure.
- Aggregate risk from dietary (food and water) and residential bystander pathways (from public health mosquito abatement control and the Boll Weevil Eradication Program) are low and not of concern.

Ecological Risks

- Risks to birds and mammals are low from acute dietary exposure.
- Chronic exposure to birds and mammals is low, but there could be concern if maximum rates and shortest application intervals are used.
- There is concern for acute and chronic risk to fish and aquatic invertebrates.
- Drift from ultra low volume (ULV) applications and the fate of the degradate malaoxon in the environment are of concern.

CITY WIDE IMPLICATIONS

CITY OF HAMILTON

13.4

PUBLIC HEALTH & COMMUNITY SERVICES DEPARTMENT

Report to:	Mayor and Members Committee of the Whole	**Submitted by:**	Joe-Anne Priel, General Manager
Date:	May 30, 2003	**Prepared by:**	Jack Brown/Vicki Woodcox Directors: Ontario Works

SUBJECT: Ontario Disability Support Program Delivery Expenditures for 2002 (SPH02014a)

RECOMMENDATION:

a) That the department will finance the $311,000 increase in ODSP costs through caseload savings in 2002.

b) That the department will finance the $325,000 increase in ODSP costs through operational savings for 2003.

c) That Council correspond with the Minister of Community, Family and Children's Services indicating their concerns regarding the Ontario Disability Support Program cost of administration increases and their implications to the corporate budget of the City of Hamilton.

d) That a copy of this report be distributed to the Association of Municipalities of Ontario (AMO) and the Ontario Municipal Social Services Association (OMSSA) for distribution to other Municipalities.

Priel

Joe-Anne Priel, General Manager
Social & Public Health Services

EXECUTIVE SUMMARY:

This report has been prepared to advise Council of the budgetary impacts of the Ontario Disability Support Program (ODSP) cost of administration as conveyed in correspondence from the Ministry of Community, Family and Children's Services.

BACKGROUND:

As a result of the provincial downloading of responsibilities to the municipalities, the City of Hamilton contributes financially to the annual cost of the provincially administered Ontario Disability Support Program (ODSP). The ODSP program provides income supports for persons deemed to be disabled according to specific criteria contained in the Ontario Disability Support Program Act.

Consolidated Municipal Service Managers (CMSMs) have contributed 20% of the Provincial program costs (ODSP benefits) and 50% of the ODSP provincial cost of administration since the program's introduction in 1998.

On February 24, 2003, the Ministry of Community, Family and Children's Services advised Mrs. Priel, General Manager for Public Health & Community Services that the City of Hamilton's share of the Ontario Disability Support Program expenditures had increased 1.27% from the estimated allowance for 2002 they had previously provided. The Ministry has indicated that the actual allowance for 2002 was $123,459,320 showing a variance of $1,552,645 from previous estimate. The municipal share (20%) of this variance is $311,000. As has been the experience in the past, there was limited information provided from the Province on the rationale for this significant increase.

Other CMSMs have individually and collectively through the Ontario Municipal Social Services Association (OMSSA) and the Association of Municipalities of Ontario (AMO), informed the province that year to year increases such as these are unacceptable. They have expressed grave concern on the lack of information and timing of these cost increases to ODSP. They have requested that the Ministry provide a detailed breakdown for each CMSM describing how the Ministry arrived at the costs, as well as a deferring of the costs until appropriate consultation and disclosure of the details are provided.

ANALYSIS OF ALTERNATIVES:

N/A

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

As a result of the provincial increase in ODSP costs, the City of Hamilton incurred costs of $311,000 above what was budgeted in 2002. These costs will be financed through savings from caseload. In 2003, the increase in cost is expected to be approximately $325,000. These costs can be financed through operational savings. Any additional increased costs for ODSP in 2004 will need to be put forward as an enhancement as part of the 2004 budget process.

POLICIES AFFECTING PROPOSAL:

N/A

CONSULTATION WITH RELEVANT DEPARTMENTS/AGENCIES:

Staff has consulted with staff within Finance and Corporate Services who are supporting this recommendation.

CITY STRATEGIC COMMITMENT:

This increase takes money away from Public Health & Community Services programs and services that are provided to assist Ontario Works participants to achieve self-reliance and gainful employment and to become sustainable contributors in our community.

CITY WIDE
IMPLICATIONS

CITY OF HAMILTON

13.5

PUBLIC HEALTH & COMMUNITY SERVICES
Culture & Recreation

Report to:	Mayor and Members Committee of the Whole	**Submitted by:**	Joe-Anne Priel, General Manager
Date:	May 29, 2003	**Prepared by:**	Bill Fenwick 546-4610

SUBJECT: Sir Allan MacNab and Other Pool Closures on Sunday (HCS03014) (City Wide)

RECOMMENDATION:

That report HCS03014 respecting Sir Allan MacNab and Other Pool Closures on Sunday be received for information.

Joe-Anne Priel, General Manager
Public Health and Community Services

EXECUTIVE SUMMARY:

At its meeting on May 14, 2003, Council received a petition to keep Sir Allan MacNab and other pools open on Sundays.

The petition requesting to have the pool located at Sir Allan MacNab and other recreation centres in the City of Hamilton remain open Sundays was received as a result of an article that appeared in the Hamilton Spectator dated March 8th, 2003. This article stated that "there will be no more public pool swims on Sundays starting in July".

During the 2003 budget process, staff recommended that some pool operating hours be reduced due to the budget pressures. The closing of some of the pools on Sunday was estimated to save the Division $90,000. Council approved this reduction during the 2003 budget deliberations.

BACKGROUND:

The reduction in hours does not affect all pools. Facilities that were identified for Sunday closure include Bennetto, Brewster, Dalewood, Hill Park, Jimmy Thompson, Ryerson, Sir Winston Churchill and Sir Wilfrid Laurier. This still leaves nine pools open to accommodate patrons who would like to swim on Sunday.

It was these pools that were recommended for Sunday closure as it was deemed that it would cause the least impact to the general public and does not affect swimming lessons. The Sir Allan MacNab Pool was recommended for Sunday closure during the budget deliberations, however, as swimming lessons at this facility are scheduled on Sundays, closure of this facility was deemed not to be appropriate.

ANALYSIS OF ALTERNATIVES:

Sunday attendance at the pools to be closed was 19,000 in 2002.

Some neighbourhood children may have further to travel due to these closures.

If Council decides to keep the pools open it will negatively impact the 2003 budget.

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

If the pools are kept open, $90,000 will need to be added to the 2003 budget.

There is no staffing difference during the summer. All current staff have placement for 2003. Some part-time staff may have reduced hours in the Fall and Winter.

POLICIES AFFECTING PROPOSAL:

N/A

CONSULTATION WITH RELEVANT DEPARTMENTS/AGENCIES:

N/A

CITY STRATEGIC COMMITMENT:

Economic Impact – The closure of these pools on Sundays contributes toward the 2003 budget reduction commitment within the Public Health & Community Services Department for the City of Hamilton.

Appendix A

ROTARY CLUB OF DUNDAS
Box 65595, Dundas, Ontario, Canada L9H 6Y6

Department of Public Health and Community Services
City Hall - 71 Main Street West – Fourth Floor
Hamilton, Ontario L8P4Y5

Feb. 17/2003

Attention - Mr. William Fenwick – Director of Culture and Recreation

Dear Sir,

We are pleased to advise that the Rotary Club of Dundas has unanimously passed a motion to fund the construction of an addition to the Dundas Lions Memorial Community Centre (Armouries) to be used by the seniors of the community.

We propose that the City enter into a public/private partnership with the Rotary Club of Dundas to accomplish the project.
Rotary will –

- Manage and fund the construction phase of the project as proposed.
- Work with City staff and the Seniors Club to establish a method of covering operational costs after completion of the project.

The City will –

- Lease the property, on the north side of the existing building, to the Rotary Club of Dundas for a period of 3yrs @ $1.00 per year to allow for construction of the project.
- Take ownership of the building at the completion of the project.

The Rotary Club of Dundas has selected an architect and with his guidance and expertise a minimum of three quotations will be solicited and after general discussions with the City of Hamilton a contract will be awarded by the Rotary Club of Dundas.

There will be major fundraising efforts for this project , however the Rotary Club of Dundas currently has sufficient funds on hand to ensure the completion of the project.

Bob Glass and Alan Moffett have been appointed by the Rotary Club of Dundas as Chair and Vice-chair for this project and will be the Rotary representatives.

We anticipate having elevation drawings available at the end of Feb. 2003 and our representatives would be pleased to meet with you for further discussions.

Yours truly,

ck Gaffney
President - Rotary Club of Dundas

Tom Neeb
Secretary – Rotary Club of Dundas

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AFFECTS
WARD 13

CITY OF HAMILTON

13.6

PUBLIC HEALTH AND COMMUNITY SERVICES
Culture and Recreation

Report to:	Mayor and Members Committee of the Whole	**Submitted by:**	Joe Anne Priel General Manager of Public Health & Community Services
Date:	May 27, 2003	**Prepared by:**	Dale Wood 546-2533

SUBJECT: **Proposal From Rotary Club of Dundas To Construct a Seniors Centre (HCS03008) (Ward 13)**

RECOMMENDATION:

(a) That the Rotary Club of Dundas proposal to construct an addition to the Dundas Lions Memorial Community Centre which will be operated as a Seniors Centre be endorsed.

(b) That the Rotary Club of Dundas enter into a partnership agreement with the City of Hamilton.

(c) That staff be directed to prepare a one-year license agreement for use of the lands with the option of two additional one-year extensions upon which the additional building is proposed to be constructed.

(d) That staff be directed to develop any necessary legal contract with the Rotary Club of Dundas for the construction of the Seniors Centre which will be brought forward to Council for further approval.

(e) That the Rotary Club of Dundas proposal be reviewed by LACAC and that a Heritage Permit be applied for.

(f) That $20,000 for ongoing annual costs be included in the 2004 operating budget.

(g) That the report be referred to the June 25th Hearing Sub-Committee meeting in order that a presentation can be made by the Rotary Club of Dundas.

Joe Anne Priel, General Manager
Public Health and Community Services

EXECUTIVE SUMMARY:

The Rotary Club of Dundas has submitted a letter of intent (Appendix A) to enter into a public/private partnership with the City of Hamilton to construct an addition to the Dundas Lions Memorial Community Centre, to be operated as a Seniors Centre. The partnership would have the Dundas Rotary Club enter into a license agreement with the City, leasing the lands for one plus two optional years, constructing the addition in co-operation with City staff at no cost to the City, and then turning the new building back over to the city once completed. The license agreement for leasing of the lands is to enable the Rotary Club to access fundraising dollars from various sources that will require proof of commitment by the City towards the project. Staff from the Planning, Public Works, (including Traffic, Corporate Facilities, Design and Construction, Engineering, Long Range Planning, Downtown Renewal Divisions) and Culture and Recreation have reviewed the original proposal and have identified specific requirements which will have to be addressed by the Rotary Club as part of the Building Permit approval process. Staff are recommending that Council endorse the proposal from the Rotary Club and enter into both a license agreement for the portion of the property that the addition is being built on and any other contract agreements required to protect the interests of both parties.

BACKGROUND:

In the Spring of 2002, Culture and Recreation Staff were invited to meet with members of the Dundas Rotary Club and the President of the Dundas Seniors Club. At this meeting, the Rotary Club indicated they were exploring an idea to construct a new addition to the Dundas Lions Memorial Community Centre to serve as a Seniors Centre. As part of the last addition to the Centre completed in 2000, the design included an allowance for a further addition.

During 2002, the Rotary continued to investigate, through the City's Planning Department staff, all requirements that would have to be met. During the process, it became evident that there was a need to involve other departments in order to address all the requirements. Staff from Planning, Public Works and Culture and Recreation met to discuss all the issues related to the proposed addition. The main issues that were identified included parking, traffic flow and road allowances, streetscape design, heritage designation requirements, and location of the addition in relation to the current building. A list of issues to be resolved was identified and supplied to the Rotary Club.

A further meeting was held with the Rotary Club in order to address these issues and identify a strategy. At this meeting, it was decided that there was significant resolution of the majority of concerns and that the Rotary Club could proceed with seeking full Rotary Club support for the Project. Once the project was approved by the Rotary Club membership, a letter was sent to Culture and Recreation staff formalizing their proposal.

ANALYSIS OF ALTERNATIVES:

Staff is in receipt of a letter of intent from the Club to enter into a partnership with the City of Hamilton to construct a Seniors Centre addition to the Dundas Lions Memorial Community Centre. The proposal indicates that the Rotary Club is prepared to design and construct this building addition in co-operation with staff at no cost to the City of Hamilton. The letter further requests that the City lease the portion of the existing site where the addition is to be constructed for three years in order to assist the Club in securing further fundraising dollars for the project. In discussion with the City's Legal Department, staff were advised that a license agreement for 1 year with the option for 2 additional one-year teams is more appropriate. Staff from the various divisions within the Planning, Public Works and Building departments would continue to work with the Club's Architect to meet all zoning and building code requirements as well as to ensure that the new addition minimizes the amount of disruption to current programs within the building.

The current space occupied by the Seniors at the Community Centre is not sufficient to meet their program needs and did not undergo renovations during the last construction. The membership of the club continues to grow and as such the Seniors are in need of either taking over more of the space within the Community Centre or expanding their current space. The offer to construct the addition from the Rotary Club has been well received by the seniors. The location of the proposed addition would be on an existing patio which has been under utilized for programs as originally thought and therefore would not displace any program or user group.

Parking was originally identified as an issue by the planning staff. The proposed addition would require 15 parking spaces. Under the existing “PPS” Zone, however, it is not possible to meet this requirement. According to a review of the preliminary site plan it is estimated that between 10 and 12 parking spaces could be provided on the property through a proposed expansion to the parking area in the vicinity of Hatt Street and Market Street. The matter would require the approval of a minor variance from the Committee of Adjustment. Planning Staff are in support of the proposed variance to the parking because it would allow for additional parking for other events and would meet the four tests required under the Planning Act for minor variances.

The traffic patterns on site and on the adjacent roads has not been an ideal situation in that the entrance is quite congested at times. The proposal would create a new entrance off Market Street as a “right in only” and direct the traffic egress to the entrances off King and Hatt Streets.

Parts of the current building are under a heritage designation and as such will require a review by LACAC and a special permit. Staff from the Heritage Hamilton Design Section have advised that a heritage permit would be required under the Ontario Heritage Act prior to any work proceeding.

Approval of the recommendations does not eliminate the Rotary Club from having to follow the building permit process nor any other obligations under the Planning or Heritage Acts. The Rotary Club has agreed to work in co-operation with staff from all departments. They have expressed the desire to lead the construction process in cooperation with staff from the Design and Construction Division.

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

All building permit fees will be paid for as part of the construction costs and the Rotary Club has agreed to pay 100% of all costs associated with the construction. In turn, they have agreed to enter into a partnership with the City of Hamilton to ensure that the legal interests of all parties is protected.

Costs that the City will be expected to pay will be operational costs once the addition is completed as well as the 2% costs associated with life cycle planning. The estimated additional operating costs for the maintenance and utilities for the addition are estimated at $20,000 based on current rates for similar size facilities.

POLICIES AFFECTING PROPOSAL:

Since the Rotary Club of Dundas requests to be the project managers for this project, City staff will have input to ensure all specifications of construction are adhered to. Staff will work with the Rotary Club to develop a partnership agreement to be approved by Council and the Rotary Club Board of Executives.

All building permit processes will be adhered to.

CONSULTATION WITH RELEVANT DEPARTMENTS/AGENCIES:

Public Works Department
Planning Department
Public Health and Community Services
Finance Department
Rotary Club of Dundas
Dundas Seniors Club
Legal

CITY STRATEGIC COMMITMENT:

The proposal to enter into a partnership with the Rotary Club of Dundas to construct a Seniors Centre at no cost to the City of Hamilton demonstrates support for the following Strategic Commitments:

A Great City In Which To Live by providing more opportunities for Seniors to Recreate in their leisure years in the Dundas Area.

A City Where People Come First by entering into a partnership with the community-minded service club to provide a facility that will serve the community of Dundas for years to come.

A City that Spends Wisely and Invests Strategically through developing a partnership with the Rotary Club and the Dundas Seniors that maximizes space and will not take away dollars from current reserves while providing a facility attached to a current building to minimize operating costs.

SECTION 14

AFFECTS
WARDS 2, 7, 8

CITY OF HAMILTON

14.1

PUBLIC WORKS DEPARTMENT
Capital Planning & Implementation Division

Report to:	Mayor and Members Committee of the Whole	**Submitted by:**	Peter M. Crockett, P.Eng. General Manager
Date:	May 28, 2003	**Prepared by:**	Mark A. Kosiuk Extension 2331 Robert Norman Extension 2298

SUBJECT: **Community Playgrounds Capital Budget Program (PW03070) - (Wards 2, 7, and 8)**

RECOMMENDATION:

(a) That staff proceed with the installation of replacement play equipment utilizing funding from the approved Net 2003 Total Budget of $420,000 in Capital Budget project no. 4400356111 (2003 Community Playgrounds) for Bruce Park, Norwood Park, Buchannan Park and Captain Cornelius Park.

(b) That $36,500 allocated for Mountain Secondary School (Ward 8) in Capital Budget project no. 4400356111(2003 Community Playgrounds), be directed to Captain Cornelius Park (Ward 8) together with $33,500 approved in the 2001 Parks Capital Budget, project No. 4400152002 (Playstructure Redevelopment) for Captain Cornelius Park, to yield a total replacement playground budget of $70,000 for Captain Cornelius Park.

(i) That the remaining funding of $33,500 for Mountain Secondary School Account No. 4400356111 that is not utilized for Captain Cornelius Park, be returned to Reserve 108020 - Capital Levy Reserve.

(c) That installation of the replacement play structure at Central Public School, to be funded from Capital Budget project no. 4400356111 (2003 Community Playgrounds), be placed on hold for a period of one year or less, until the Hamilton Wentworth District School Board can confirm the school will remain open or not.

(i) That if Central Public School is confirmed to be closed, then the City's portion of playground funding of $70,000 allocated in Capital Budget No. 4400356111 (2003 Community Playgrounds) be returned to Reserve 108020 - Capital Levy Reserve.

(d) The $70,000 allocated for a new playground structure at Holbrook Park (Ward 8) in Capital Budget project no. 4400356111 (2003 Community Playgrounds), be held until community fund raising is in place.

(e) That commencing with the 2004 Capital Budget submission, community contributions will not be required for replacement playground structures.

Peter M. Crockett, P.Eng.
General Manager
Public Works

EXECUTIVE SUMMARY:

This report recommends approval from Council in proceeding with the installation of replacement creative play structures as per Capital Budget project no. 4400356111, (2003 Community Playgrounds) for those parks which do not have the required community fund-raising commitment of $5,500.00. The report also seeks approval for the transference of playground funding from Mountain Secondary School to Captain Cornelius Park. The report further recommends that new playground structures must await community funding in the former City of Hamilton as per the existing guideline policy. Finally, the report requests approval in awaiting the confirmation on the potential closure of Central Public School prior to proceeding with the installation of its replacement playground.

BACKGROUND:

The information/recommendations contained within this report primarily affect Ward 2, 7 and 8 with City wide implications.

The Capital Budget project no. 4400356111 (2003 *Community Playgrounds)* in the City of Hamilton had a gross funding of $456,000 for six playground locations. The net budget funding of $420,000 acknowledged that for each playground location in the former City of Hamilton that a Neighbourhood fundraising committee would be required to raise an amount of at least $5,500 towards the total cost of the playground. For each playground, the City would contribute $70,000 and the neighbourhood committee would contribute at least an additional $5,500.

This policy of community fundraising only applies to the neighbourhood communities in the former City of Hamilton. The former municipalities of Stoney Creek, Ancaster, Dundas and Flamborough did not require neighbourhood committees to fund raise for playground equipment. Staff is only aware of one recent instance of a neighbourhood committee raising playground funds in Glanbrook. While the *Community Playgrounds Capital Budget Program* requires a fundraising commitment, the City's approved 2003 Budget for Parks Operations and Maintenance: *Playgrounds Upgrade to CSA*

Standards does not. All the parks within this operational budget that are receiving replacement equipment do not require any community contribution.

Current practice of community funding therefore, is not consistent between the former City of Hamilton and surrounding municipalities and as well within the City's Operational and Capital Planning and Implementation Divisions.

Table 1.0 below identifies the parks or school sites that were noted and approved in the Parks Capital Budget, project no. 4400152002 (2003 Community Playgrounds). The table describes for each site whether an existing play structure is being replaced or a new structure provided, health and safety status of the existing structure, community funding availability, and finally whether there is any previous City of Hamilton funding identified for the project.

Table 1.0 - 2003 Community Playgrounds Capital Budget Program

Park/School	Replacement / New	Health & Safety Issues	Community Funding Available	Previous City Funding
Bruce Park (Ward 7)	Replacement	Moderate to High	Corporate:$7000	No
Norwood Park (Ward 7)	Replacement	Low	No	No
Buchannan Park (Ward 8)	Replacement	Low to Moderate	No	No
Holbrook Park (Ward 8)	New	No	No	No
Mountain Secondary School (Ward 8) recommend to be transferred to Captain Cornelius Park (Ward 8)	Replacement	Moderate to High	No	$33,500 (2001 Captain Cornelius Park)
Central Public Sch. (Ward 2)	Replacement	Low to Moderate	$5500	No

Bruce Park, Ward 7:

Over the last few years corporate sponsorship has contributed monies towards play structures in Ward 7 and this year Saturn Saab Isuzu of Hamilton has contributed $7000. Staff has determined, in consultation with the local ward Councillor, that these monies will be supporting the replacement playground at Bruce Park (Ward 7).

Mountain Secondary School Playground Transfer to Captain Cornelius Park, Ward 8:

For the Capital Budget year of 2003, Mountain Secondary School (Ward 8) was next on the playground waiting list and therefore, was put forward in this year's approved 2003 *Community Playgrounds Program.* Staff has discovered, through confirmation with the school principal, that the school had not requested a play structure. Staff notes that Captain Cornelius Park is approximately three (3) blocks from Mountain Secondary School. Captain Cornelius Park had received partial playground funding of $33,500 in the 2001 Playstructure Redevelopment program project no. 4400152002 however; this amount was not enough funding to provide a complete replacement playground structure costing $70,000. Staff in consultation with Parks Operations and Maintenance staff have confirmed that the existing Captain Cornelius Park play structure (Ward 8) is a moderate to high Health and Safety Risk for replacement. As Captain Cornelius Park is within close proximity to Mountain Secondary School and Captain Cornelius Park has partial playground funding of $33,500 in place, staff recommends that the additional funding of $36,500 to yield a combined total of $70,000 ($33,500 + $36,500), be utilized from the 2003 playground allotment of $70,000 for Mountain Secondary School. That is the $36,500 is transferred from the budget for Mountain Secondary School to Captain Cornelius Park to allow for the installation of a complete replacement play structure. The remaining funding of $33,500 ($70,000 – the $36,500 to Captain Cornelius Park) from the original Mountain Secondary School playground funding shall be returned to Reserve 108020 – Capital Levy Reserve, the original source of the funding.

Central Public School, Ward 2:

In the 2003 Community Playgrounds Capital Budget, a replacement playground had been approved at Central Public School. Staff has learned recently that Central Public School is on the list of potential Hamilton Wentworth District School Board (HWDSB) school closures. In a conversation with the principal of Central Public School the ruling by the HWDSB will take place sometime in August of this year. Staff therefore, is recommending placing the installation of the play structure on hold until a decision is made on the school's closure. It should also be noted that the Central Public School's fundraising committee was successful in raising $5,500.

Replacement Playstructures versus New Playstructures:

Staff recommend that a playground is a basic feature to any park. It has been determined by the City that removal of equipment is necessary in the majority of the identified parks, due to health and safety issues, or escalating repair costs to older equipment.

Staff has noted that replacement playground structures constructed by Operations do not require community fund raising as is the case with the projects identified in Table 1, Capital Budget program, described herein as project no. 4400356111 (2003 Community Playgrounds).

At this time, staff is recommending that for replacement structures, that staff proceed with the installations with the net City funding only so that the 2003 Community Playgrounds (Table 1) replacement program is equal to the Operations replacement program. If community or corporate funding has been indicated in Table 1 for replacement structures, then this funding can be added to enhance the playground and the City's contribution.

Staff notes that it is possible to proceed with the City's portion of the playground funding only of $70,000 per playground and still install a full replacement play structure.

Staff also indicate that for new play structure installations i.e. Holbrook Park for 2003, that the community fund raising will still be required, until current policies can be reviewed in co-ordination with the upcoming Development Charges review.

ANALYSIS OF ALTERNATIVES:

The alternative to proceeding with the parks that have no community funding raising for replacement structures, would be to put Norwood Park, Buchannan Park, and the

Mountain Secondary School transfer of funds to Captain Cornelius Park playgrounds on hold until community fundraising is in place.

If Council chooses this option then Recommendation (a) should be changed to;

(a) That Capital Budget no. 4400356111 (2003 Community Playgrounds), for replacement structures at Norwood Park, Buchannan Park, and the transfer of funding from Mountain Secondary School to Captain Cornelius Park, be held until community fund raising is in place.

If Council does not agree with diverting playground funds from Mountain Secondary School to Captain Cornelius Park then Recommendation (b) should be replaced with;

(b) That the playground funding of $70,000 from Capital Budget project no. 4400356111 (2003 Community Playgrounds) for Mountain Secondary School be returned to Reserve 108020 – Capital Levy Reserve.

If Council does not wish staff to wait with the playground installation at Central Public School until it is determined if Central Public School will be identified as closing, then Recommendation (c) shall be changed to;

(c) That staff will proceed with awarding the installation of the replacement playground at Central Public School as per Capital Budget project no. 4400356111 (2003 Community Playgrounds).

If Council does not wish to direct that the proposed new play structure at Holbrook Park be placed on hold until a community group has raised funding, then Recommendation (d) in this report shall be changed to;

(d) That staff proceed with the installation of the new playground at Holbrook Park with the net budget amount of $70,000 allocated in Capital Budget No. 4400356111 (2003 Community Playgrounds) without a community fund raising contribution.

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

Financial

Capital funding for the *Community Playgrounds Program* which includes Bruce Park, Norwood Park, Buchanan Park, Holbrook Park, Mountain Secondary School and Central Public School was approved in the Capital Budget, project no. 4400356111 (2003 Community Playgrounds). The total budget for the six playgrounds is $456,000 including community contributions, with a net cost to the City of $420,000.

Staff notes that Captain Cornelius Park had an existing playground budget of $33,500 from the 2001 Parks Capital Budget, project no. 4400152002.

Staffing

N/A

Legal

N/A

POLICIES AFFECTING PROPOSAL:

Playground Fundraising Committees Contribution to Purchase of Play Structures, City of Hamilton, Culture and Recreation, November 15, 1993. (See Appendix A)

This policy allows for the City to provide initial start up funds in the amount of $10,000 plus matching funds raised on a 2:1 ratio for integrated structures and $5,500 plus matching funds raised on a 1:1 ratio for non-integrated structures.

The maximum contribution by the City is based on a fundraising commitment by the Playground Fundraising Committee of $5,500.

The policy does not state that a fundraising committee must raise $5,500 to qualify for City funding of a playstructure, however Culture and Recreation staff work closely with Committees to encourage and assist in fundraising efforts.

This policy was written in 1993, and the total cost to purchase a playground in the last ten years has risen substantially. In 1993 the playground funding formula based on a community contribution of $5,500 would yield a total price of an integrated playground of $26,500. Today the price of a neighbourhood play structure alone is approximately $36,000. Add to this the structure installation costs which includes labour, excavation, removals, drainage, perimeter, protective surfacing, and project management fees, the figure for the complete installation of a creative playstructure is now budgeted at a cost of $70,000 to $75,500.

Therefore, in 1993 the community contribution would provide 20.75% of the total playground cost, today the same community contribution yields a 7.3% contribution to the overall playground cost.

Staff notes that Parks Operations is currently reviewing the Playground policy.

CONSULTATION WITH RELEVANT DEPARTMENTS/AGENCIES:

Open Space Development staff has consulted with Finance, Culture and Recreation staff and Parks Operations and Maintenance staff in the preparation of this report.

CITY STRATEGIC COMMITMENT:

Consistent with Vision 2020 with respect to park development, recreational, social and health benefits.

CULTURE AND RECREATION

Appendix A

MEMORANDUM

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TO:	Mr. Joe Pavelka Chief Administrative Officer	YOUR FILE:	
FROM:	Mrs. Jackie Turner Manager of Operations Culture & Recreation	OUR FILE: PHONE:	 546-4615
SUBJECT:	Playground Fundraising Committees Contribution to purchase of Playstructure - User Fees	DATE:	1993 November 15

This is in response to our discussion regarding incorporation of Playstructure Fundraising Committee contributions into the Department User Fee Report.

The current policy allows for the city to provide initial start up funds in the amount of $10,000. plus matching funds raised on a 2 to 1 ratio for integrated structures, and $5,500. start up funds plus matching funds on a 1 to 1 ratio for non-integrated structures. The maximum contribution by the City is based on a fund raising commitment by the committee of $5,500.

i.e. (if Committee raised $5,500):

Integrated:	$10,000.	(Initial start up funds)
	+11,000.	(City contribution based on 2:1 ratio on $5,500 contributed by Committee)
	+ 5,500.	Fundraising by Committee
	$26,500.	Total funds available for purchase of playstructure.

The policy does not state that a fundraising committee must raise $5,500. to qualify for city funding of a playstructure, however staff work closely with Committees to encourage and assist in fundraising efforts.

i.e. (if the Committee only raised $2,000.):

Integrated:	$10,000.	(Initial start up funds)
	+ 4,000.	(City contribution base on 2:1 ratio on $2,000 contribution by Committee)
	+ 2,000.	Fundraising by Committee
	$16,000.	Total funds available for purchase of playstructure

.../2

Of course the fundraising committee may raise additional funds over the $5,500. but the city's contribution does not exceed the 1:1 or 2:1 ratio on the maximum of $5,500.

It is my judgement, that it would be inappropriate to incorporate the the fundraising contribution as a "user fee" because it is not, technically a fee charged to users.

Further, I have been speaking with Werner Plessl, who is gathering information to prepare a report with respect to funding of playstructures and the fund raising issue. The outcome conceivably could be that the entire policy will be re-examined and ultimately recommendations made for amendments.

If I can provide any further details, please let me know.

/jt
attachment

c.c. R. Sugden, Director of Culture and Recreation
W. Plessl, Parks Development Superintendent

CITY WIDE IMPLICATIONS

CITY OF HAMILTON

14.2

PUBLIC WORKS DEPARTMENT
Capital Planning & Implementation Division

Report to:	Mayor and Members Committee of the Whole	**Submitted by:**	Peter M. Crockett, P.Eng. General Manager
Date:	May 28, 2003	**Prepared by:**	Kevin Bainbridge Extension 5677

SUBJECT: **Structural Rehabilitation of Water Distribution Pipes (Pilot Project) (PW03071) - (City Wide)**

RECOMMENDATION:

(a) In accordance with City Purchasing Policy, that the City of Hamilton enter into a contract with Fer-Pal Construction Ltd. to install a structural watermain lining product on approximately a 1 Km (1000m) section of the City's water distribution pipes, located on West 2nd St. between Fennell and Richwill, in the amount of $325,000 plus a contingency of $32,500 and all applicable taxes, to be funded from account 5140360071.

(b) In accordance with City Purchasing Policy, that the City of Hamilton enter into contract(s) with Queen's University and the University of Western Ontario to take samples and conduct testing of samples from the structural watermain lining referred to in subsection (a), in the amount of $64,000 plus all applicable taxes, to be funded from account 5140360071.

(c) That the Mayor and City Clerk be authorized and directed to execute the contracts referred to in subsections (a) and (b), said contracts to be in a form satisfactory to the City Solicitor.

(d) That staff report back with the final results of the proposed research and pilot project.

Peter M. Crockett, P.Eng.
General Manager
Public Works

EXECUTIVE SUMMARY:

The City of Hamilton has $1.5 million, approved, in the 2003 rate budget for the rehabilitation of the water distribution pipes with in the City. This Pilot Project is intended to expand staff's decision models enabling them to have more available options in the rehabilitation of the City's water distribution pipes. It is hoped that as a result of this Pilot Project, a successful structural watermain rehabilitation program can be rolled out City wide. Since this technology is very new in the industry, in fact only a handful of small installations have been completed in Ontario and Quebec, it is being recommended to test the product before deciding whether this technology is a suitable option. The tests will determine a number of unknown properties related to the liner, including three significant ones. A) Life expectancy. B) Cost benefit ratio in comparison to traditional open cut. C) Aid in the potential development and establishment of future Industry Standards through Canadian Standards Association (CSA) and/or American Society for Testing and Materials (ASTM). The taking and testing of the samples will be conducted by the University of Western Ontario and Queen's University. The two proposed universities and research professors are very well recognised in the trenchless technology research industry and have worked very well with City staff in the past for sample quality control testing on sewer liners. It is further being recommend to contract the services of Fer-Pal Construction Ltd. for the installation of the structural watermain lining product, as they are the only known installer of this type of technology in Ontario. The product being installed is known as Aqua-Pipe ™ and is produced by Sanexen Environmental Services Inc.

BACKGROUND:

The watermain rehabilitation industry has been around for more than 30 years, however it has only been in the last 5 years that a structural rehabilitation process has developed. The City of Hamilton has implemented a very successful structural sewer rehabilitation program. It has been possible to accomplish the rehabilitation of 50% to 75% more pipe with the same investment as open cut while dramatically decreasing the impact to the community. It is hoped that a similar program can be established for the water distribution system. Some of the key benefits which this Pilot Project will accomplish are:

1) The development of a strong well founded City wide rehabilitation program.
2) Full understanding of the capabilities of the liner
3) Cost benefit ratio
4) Establish the life expectancy of the liner
5) Potential development of future Industry Standards through CSA and/or ASTM

The benefits of a future program as a result of this Pilot Project are also a major driving force and they include:

1) Minimizing customer/public inconvenience due to construction
2) Aiding the City's goal to reach sustainability by addressing a more significant amount of the issues in the water distribution system each year.
3) Lowering the risk of service disruption in the water distribution system.
4) Minimizing the impact to both the road conditions through out the City and the roads capital budget.

The proposed liner for this rehabilitation project was developed by Sanexen Environmental Services Inc. and is proposed to be installed by Fer-Pal Construction Ltd. who is currently the only licensed installer of the product in Ontario. The liner is made up of a woven textile, which is impregnated with resin and hardener to produce an inert tube with in the existing deteriorated watermain. Further to the installation, it is proposed that samples of the newly installed liner be extracted for the purpose of testing its integrity. The testing of these samples is proposed to be conducted jointly by the University of Western Ontario and Queens University. Several different tests will be conducted on the approximately 12 samples which will be extracted, to determine several factors including: 1) Evaluation of installation and maintenance costs 2) Mechanical properties 3) Pressure ratings under varying conditions. As part of this project, a testing facility is proposed to be constructed at the University of Western Ontario to carry out some of the required tests. Further to the proposed agreement with the two Universities the City will have the use of this testing facility in the future, free of charge, resulting in a potential cost savings to the City of $4000 per future test.

ANALYSIS OF ALTERNATIVES:

This project has been recommended to assist staff in addressing the growing needs in the City's water distribution system. It is anticipated that this type of rehabilitation of watermains has the potential to dramatically increase the City's ability to address a number of issues with the distribution pipes while minimizing the impact to the City's capital budgets. Further benefits could be realized in the several areas including:

- Minimal impact to Road condition
- Reduced Residential and Commercial inconvenience
- Reduce impact to traffic flows
- Reduced risk of water service disruption
- Ability to address a greater number of system needs

Without the development of a well founded rehabilitation program the City's water distribution will continue to deteriorate at a greater rate than our rate of replacement. In order to utilize the principles of Asset Management it is vital that a number of viable options are available to address the needs of the system. This type of rehabilitation, once tested, has the potential to provide a very viable option for the City to consider.

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

Financial

The total cost associated with this Pilot Project are as follow:

($)	Expenditure ($)
Installation of Liner	325,000 **
Testing of Samples	64,000
Total	389,000

** Plus applicable taxes and contingency

Legal

Contracts will be necessary between the City and:

1. Fer-Pal Construction Ltd. for the installation of the liner; and

2. Queens University and The University of Western Ontario for the taking and testing of samples from the liner.

In addition, the manufacturer of the liner, Sanexen Environmental Services Inc., has requested that a Confidentiality Agreement be entered into respecting any proprietary and confidential information that is provided to City staff during the course of this Pilot Project. While it is not expected that the City will require any proprietary and confidential information in order to conduct the Pilot Project, to address that possibility, a confidentiality agreement between the General Manager of Public Works and the manufacturer will also be entered into.

POLICIES AFFECTING PROPOSAL:

Purchasing Policy #11(b) - Only one known source for the installation of the structural liner product.

CONSULTATION WITH RELEVANT DEPARTMENTS/AGENCIES:

Corporate Services Department - Legal Services and Purchasing

CITY STRATEGIC COMMITMENT:

The project being proposed in this report address the City's Goal and Strategic Commitment to Spend Wisely and Invest Strategically in order to obtain best value for taxpayer dollars, while maintaining and observing Services Levels & Best Practice.

AFFECTS
WARD 9

CITY OF HAMILTON

14.3

PUBLIC WORKS DEPARTMENT
Capital Planning & Implementation Division

Report to:	Mayor and Members Committee of the Whole	**Submitted by:**	Peter M. Crockett, P.Eng. General Manager
Date:	May 27, 2003	**Prepared by:**	Robert Norman Extension 2298

SUBJECT: **Agreements with Catholic District School Board (PW03069) - (Ward 9)**

RECOMMENDATION:

(a) That the Clerk and Mayor be authorized to execute the two (2) legal agreements, as detailed in Report No. PW03069, for both the soccer field and parking lot to be shared between Whitedeer Park and St. Mark Catholic Elementary School;

(b) That staff be directed upon completion of the two legal agreements described in Recommendation (a), to make payment of $51,050.08 to the Hamilton-Wentworth Catholic District School Board for the City's portion of the joint parking lot, as approved in the 2002 City of Hamilton Parks Capital Budget, Account No. 4400256107.

Peter M. Crockett, P.Eng.
General Manager
Public Works

EXECUTIVE SUMMARY:

The former City of Stoney Creek and the Hamilton-Wentworth Catholic District School Board proposed the joint use of a soccer field and parking facility between Whitedeer Park and St. Mark Catholic Elementary School. A legal agreement between the City and Catholic School Board has been prepared for the soccer field and another agreement for the parking lot. The agreements identify the responsibilities of the City and the Catholic School Board with respect to each facility. The purpose of this report is to seek Council's endorsement to formalize these two legal agreements.

BACKGROUND:

The information/recommendations contained within this report primarily affect Ward 9.

The former municipality of Stoney Creek and the Hamilton-Wentworth Catholic District School Board jointly proposed shared facilities in the construction of Whitedeer Park and St. Mark Catholic Elementary School, both located on Whitedeer Road. Specifically, the shared facilities included a soccer field and a parking facility. Both the soccer field and parking facilities have been constructed so that each of the facilities is situated straddling the common property line between the park and school.

The intent of this strategy by the former City of Stoney Creek and the Separate School Board, was to maximize the size of the soccer field facility and parking facility for both the use of park patrons and St. Mark Catholic Elementary School. The park and layout of the facilities have been illustrated in Appendix A.

Legal Services for both the City of Hamilton and the Hamilton-Wentworth Catholic District School Board have prepared, reviewed and revised to the satisfaction of both parties, joint use agreements for both the soccer field and parking facility.

Soccer Field Agreement:

The soccer field agreement allows the school to have exclusive use of the soccer field during regular school hours, between the hours of 8:00 a.m. and 5:00 p.m. The agreement also releases the City from any and all liability for any loss, damage or injury to any person or property, at the time of the Board's exclusive use.

The Board's use of the soccer field is subject to requirements of the Board's supervision of all Board activities. The Board is also required to repair the turf from any overuse, misuse or damage of the field by the Board.

The City of Hamilton will maintain the soccer field according to City standards and usage impacts will be benchmarked with other similar City facilities.

Parking Lot Agreement:

The parking lot is located such that approximately half of the parking lot is situated on Whitedeer Park with the remaining area on the St. Mark School site. The Board is responsible for the construction of the parking lot, general repairs and maintenance, snow clearing and hydro costs. The sharing of capital expenditures between the Board and City is required for additions or improvements to the parking lot greater than or equal to five thousand dollars, ($5,000.00).

The Board shall have exclusive use of the parking lot during its regular school hours between 8:00 a.m. and 5:00 p.m. or other times as the City may permit upon request by the Board, without cost to the Board. The City will have exclusive use of the parking lot at all other times without cost to the City.

As approved in the 2002 Capital Budget, the City of Hamilton agreed to pay for half of the cost of the parking lot, associated lighting and sidewalk. The capital construction amount of $47,644.00 plus G.S.T. and administration charges totals $51,050.08. The City, subject to the execution of these two agreements will pay this amount to the School Board.

The two agreements require both the Board and the City to obtain and maintain a comprehensive general liability insurance policy of not less than five million dollars ($5,000,000.00).

Both the soccer field and parking agreements are subject to any future reciprocal or shared use maintenance and management agreements, between the Board and the City, intended to affect the subject Board lands and City lands.

It should be noted, that both agreements which extend for a three (3) year period have automatic renewal clauses for successive three (3) year terms, unless one party delivers to the other written notice to terminate six (6) months prior to the end of a term, in accordance with the agreements notice provisions.

As identified in the approved 2002 Parks Capital Budget for Whitedeer Park, the additional annualized net operating costs for the park is nine thousand dollars ($9,000.00).

ANALYSIS OF ALTERNATIVES:

If the staff recommendations were not enacted with respect to the shared soccer field and parking facility, the City would therefore, be required to reduce the length of the soccer field within its own lands, yielding a substandard field. If the parking lot were to be split in two sections as per the City Park and Separate School, it would require additional costs related to potentially separating the two parking functions between the park and school sites.

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

Financial

Capital funding for the City's portion of the shared parking facility was approved in the 2002 Parks Capital Budget, Account No. 4400256107.

Staffing

N/A.

Legal

Legal Services has reviewed and amended these two agreements in consultation with the Board and consulted with staff as listed below.

POLICIES AFFECTING PROPOSAL:

N/A

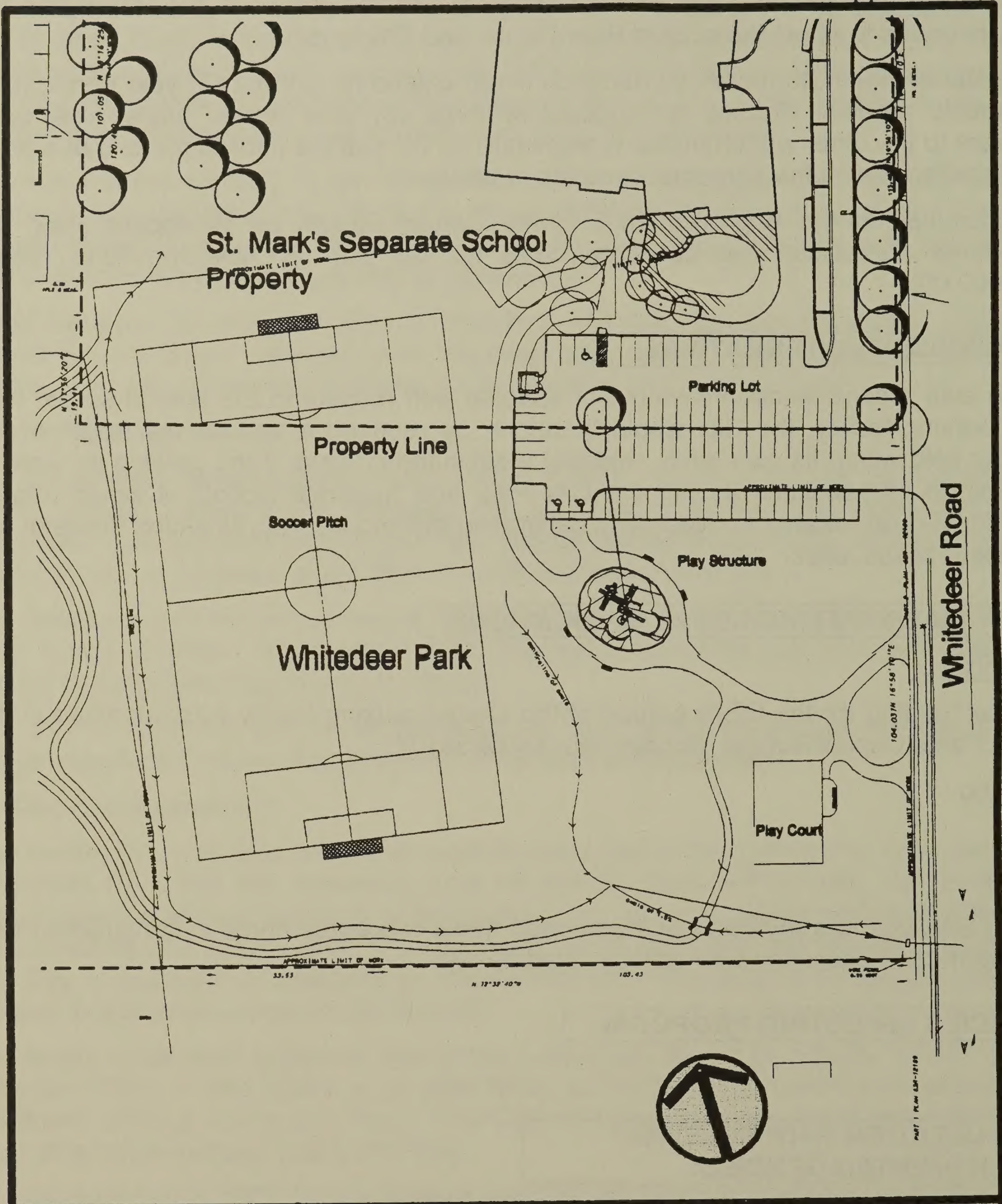
CONSULTATION WITH RELEVANT DEPARTMENTS/AGENCIES:

Open Space Development staff have reviewed the two legal agreements with Legal Services, Culture and Recreation staff, Parks Operations, the former Director, Design and Construction and the Hamilton-Wentworth Catholic District School Board.

CITY STRATEGIC COMMITMENT:

Consistent with Vision 2020 with respect to park development, recreational, social and health benefits.

Appendix A


St. Mark's Separate School
Property
Parking Lot
Property Line
Soccer Pitch
Play Structure
Whitedeer Park
Whitedeer Road
Play Court
APPROXIMATE LIMIT OF WORK
53.53
103.43

Hamilton Public Works - Open Space Development	Project Whitedeer Park	Date May/03
	Title Site Plan	Scale N.T.S.
		Dwg. No.

SECTION 15

AFFECTS WARDS 4, 6, 7, 11 & 14

15.1

CITY OF HAMILTON

PLANNING AND DEVELOPMENT DEPARTMENT
Long Range Planning and Design Division
Real Estate and Property Management Section

PUBLIC WORKS DEPARTMENT
Operations and Maintenance Division

PUBLIC HEALTH AND COMMUNITY SERVICES DEPARTMENT
Culture and Recreation Division

Report to:	Mayor and Members Committee of the Whole	**Submitted by:**	Lee Ann Coveyduck General Manager Peter Crockett General Manager Joe-Anne Priel General Manager
Date:	May 30, 2003	**Prepared by:**	Bill Farkas 905-628-4300 Joanne Hickey-Evans 905-643-1262 x282

SUBJECT: Hamilton-Wentworth District School Board School Closures – Surplus Sites to be Considered for Acquisition (PD03135/PW03074/HCS03017) (Wards 4, 6, 7, 11 & 14)

RECOMMENDATION:

(a) That staff of the Planning and Development Department be authorized and directed to commission:

(i) one Condition Assessment Study;
(ii) one Environmental Audit; and,
(iii) one appraisal to establish market value

for each property occupied by Sherwood Heights Elementary School (Sherwood Neighbourhood) and Peace Memorial Elementary School (Raleigh Neighbourhood), identified as priority acquisitions and shown on Appendix "A" to Report PD03135/PW03074/HCS03017.

(b) That staff of the Planning and Development Department be authorized and directed to commission two (2) real estate appraisals to establish the market value for each of the two (2) school properties (Sherwood Heights and Peace Memorial Elementary Schools) identified as potential priority acquisitions.

(c) That City Council request Hamilton-Wentworth District School Board to extend their ninety-day request for interest until October 3, 2003, to allow the City time to obtain appraisals and conditions for the two school sites identified in sub-section (b) above.

(d) That staff report back on the outcome of sub-sections (a) and (b) with a recommendation as to whether the City is in a financial position to acquire the Sherwood Heights and Peace Memorial Elementary Schools.

Lee Ann Coveyduck

Lee Ann Coveyduck
General Manager
Planning and Development Department

Peter Crockett, P. Eng.
General Manager
Public Works

Joe-Anne Priel, General Manager
Public Heath and Community Services

EXECUTIVE SUMMARY:

The Hamilton-Wentworth District School Board (HWDSB), through its school revitilization strategy (December 2002), has developed a plan to improve accommodation across the Board. Elements of the Strategy include reducing excess student capacity by making better use of existing schools. In addition, the elimination of the excess capacity will allow the Board to access provincial funding which is required to build new schools in certain parts of the City. In Phase 1 of the strategy, seventeen (17) schools are to be closed within the next few years. The 2nd phase of school closures is currently underway to reduce excess student capacity in the system.

Often school sites are used as part of our calculation for parkland; staff evaluated the impact on parkland if the schools are closed and sold.

Staff identified three priority acquisitions:

School	Neighbourhood	Site Area	Parkland Deficiency (ha)
Grange	Ancaster	1.76	2.17
Peace Memorial	Raleigh	1.9	3.0
Sherwood Heights	Sherwood	1.71	1.86

The Planning and Development Department, Real Estate and Property Management Section received a memorandum from the HWDSB, dated March 17, 2003. In this memorandum the HWDSB informed the City that nine (9) of the 17 existing school properties were considered surplus to the requirements of the HWDSB. The remaining school properties will be declared surplus in future years. The HWDSB requested the City notify the HWDSB of any interest the City may have in acquiring each of these nine (9) properties. The City's Real Estate and Property Management Section circulated the HWDSB's list of surplus schools to all City departments and Councillors. Two (2) of these surplus school properties (Sherwood Heights School and Fernwood Park/Hampton Heights – Ward 6) were identified as priority acquisitions by staff to reduce existing parkland deficiencies in both these neighbourhoods. The Real Estate and Property Management Section is requesting direction to proceed towards outlining a condition Assessment Study, an Environmental Audit and an appraisal and financial review in order to determine if the City should proceed to acquisition.

BACKGROUND:

In recent years, two key issues have arisen concerning the schools in the HWDSB jurisdiction:

- The closure of schools in older parts of the City and small rural communities due to low enrolments; and,
- the lack of schools to accommodate the growing population in the newer suburban areas.

The purpose of this report is to address the issues of school closures. This report provides information on the planning process for new schools.

On a HWDSB wide basis, there is considerably more student capacity than there is student enrolment. The excess capacity is aggravated by the fact there are too many schools in the system. Further aggravating the situation is the fact that some schools are severely under capacity (60%) while others are over capacity (120%).

This excess capacity affects the HWDSB's eligibility to receive New Pupil Place Grants from the Ministry of Education or to collect education development charges for the construction of new schools to facilitate new development areas. As a result, school boards are forced to bus students from new development areas to the nearest school thus leading to the potential for overcrowding.

HWDSB School Revitalization Strategy

The HWDSC approved a School Revitalization Strategy in December 2002. The elements of this strategy include two integrated components: catchment redefinition and accommodation (school closures and new school development). The purpose of the plan is to begin to rebuild and revitalize the educational infrastructure of the Hamilton-Wentworth public school system. The closure of existing schools will help eliminate excess capacity and allow the HWDSB to become eligible for New Pupil Place Grants from the Ministry of Education and collect education development charges for the construction of new schools. Catchment redefinition will, amongst other things, address demographic changes and assist in maximizing the use of schools. This Strategy will be implemented over a several years.

The following section focuses on the proposed school closures in the City of Hamilton in Phase 1. Phase 2 is currently underway and will likely require additional school closures to reduce the excess capacity.

Proposed School Closures

In order to provide suitable accommodations, the HWDSB must align school capacity with resident enrolment. As a result, the HWDSB identified the following seventeen (17) schools for closure:

Rural Areas:

Neighbourhood	School Name	Address	Area (ha.)
Ward 11			
Glanbrook	Parkwood School	1095 Woodburn Rd.	2.63
Ward 14			
Flamborough (Lynden)	Lynden School	95 Howard St.	1.61
Flamborough (Sheffield)	Sheffield School	1256 Sheffield Rd.	1.011

Urban Areas:

Neighbourhood	School Name	Address	Area (ha.)
Ward 3			
Gibson	Gibson Elementary	601 Barton St. E.	0.5
Gibson	Sanford Avenue Elementary	149 Sanford Ave. N.	2.51
Industrial Sector 'B' and Keith	Robert Land Elementary	460 Wentworth St. N.	0.87
Ward 4			
Industrial Sector 'E' and McAnulty	Lloyd George Elementary	360 Beach Rd.	0.7
Ward 6			
Hampton Heights	Hampton Heights Elementary --- Fernwood Park Elementary	771 Tenth Ave. E. --- 780 Ninth Ave. E.	2.23
Raleigh	Peace Memorial Elementary	75 East 36th St.	2.17
Sherwood	Sherwood Heights	25 High St.	1.71
Ward 7			
Allison	Ryckman's Corners Elementary	80 Springside Dr.	1.02
Burkholme	Burkholder Drive Elementary	430 East 25th St.	2.02
Thorner	Thornbrae Elementary	256 Thorner Dr.	2.51
Ward 8			
Gilbert	Seneca Elementary	10 Abbington Dr.	2.91
Ward 12			
Ancaster	Maple Lane Elementary	20 Miller Dr.	1.12
Ancaster	Grange Elementary	306 Woodworth Dr.	1.76

Review of Parkland Deficiency

The City's Long Range Planning and Design Division, with the assistance of the Real Estate and Property Management Section and Operations and Maintenance Division, reviewed the need for parkland in the neighbourhoods or communities serviced by these seventeen (17) schools.

Given the limited financial resources of the City's parkland fund, and even though deficiencies may exist, the City cannot purchase all the surplus school sites. Priorities for the purchase of school sites were based on the following considerations:

- The existence of parks within the neighbourhood.
- The proximity of large-scale park sites in adjacent neighbourhoods.
- The deficit is less than one (1) hectare.
- The existence of other schools within the area.

An evaluation of each of the seventeen (17) school sites is contained in Appendices "B" and "C" as attached to Report PD03135/PW03074/HCS03017. The following high priorities have been identified:

School	Neighbourhood	Site Area	Parkland Deficiency (ha.)
Grange	Ancaster	1.76	7.02
Peace Memorial	Raleigh	1.9	3.0
Sherwood Heights	Sherwood	1.71	1.86

Declaration of Surplus School Sites

As noted above, school closures will be implemented over a period of several years. Pursuant to reciprocal agreements between various agencies and bodies in the City of Hamilton, the Real Estate and Property Management Section received notice from the HWDSB on March 17, 2003, that the board had deemed nine (9) of the seventeen (17) school properties surplus to its needs. They are:

- Lloyd George Elementary
- Fernwood Park Elementary
- Hampton Heights Elementary
- Sherwood Heights Elementary
- Peace Memorial Elementary
- Ryckman's Corners Elementary
- Parkwood Elementary
- Sheffield Elementary

The HWDSB requested that the City inform them if it is interested in purchasing any of these surplus properties. In order to determine the City's interest in these properties, the Real Estate and Property Management Section circulated the list to all City Departments and Councillors. The Real Estate and Property Management Section requested that all Departments and Councillors comment on which properties were required to carry on the core business activities of the city.

City Departments

The circulation process identified two (2) properties as being possible priority acquisitions for the City. The Planning and Development Department, Long Range Planning and Design Division, and the Public Works Department, Strategic and Community Planning and Operations and Maintenance Divisions, commented that if the Peace Memorial and Sherwood Heights school sites were sold and redeveloped, the current parkland shortages in these two neighbourhoods would be further exacerbated. Peace Memorial School is also listed as a building of historical significance. Both these groups requested that the Real Estate and Property Management Section pursue the purchase of these two properties for parkland.

Councillors

Councillor Mitchell's office identified Parkwood School (Ward 11) in Woodburn as a priority purchase.

The Real Estate and Property Management Section acts as a service department for other City Departments with respect to their real estate matters. The Real Estate and Property Management Section is acting on the request of both the Long Range Planning and Design and Operations and Maintenance Divisions.

ANALYSIS OF ALTERNATIVES:

If these sites are not purchased by the City, and are redeveloped by private interests, the only parkland benefit the City would receive to assist in ameliorating the parkland deficit (in these neighbourhoods) would be minimal. As per the City's Parkland Dedication Policy, the City would either dedicate 5% of the lands to be developed or receive 5% cash in lieu of parkland dedication. Neither of these two options would address the parkland shortages in these neighbourhoods.

It should be noted that the opportunity to purchase one (1) suitable property to significantly increase parkland in an established area of the City is extremely rare. In the past, when parkland has been required in older sections of the city, the Real Estate and Property Management Section has been directed to purchase a series of single properties as they come onto the market. This process is long, costly and seldom results in the establishment of a park in the required time frame.

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

The current balance of the Parkland Acquisition Fund for Wards 1-8 (original City of Hamilton) is $1,011,276. The current market value for each of the two (2) school sites is to be determined by an appraisal. In the interim, the current value assessment of both properties is offered as rough estimates of value. The current value assessment of Peace Memorial School (land and building) is $2,279,000, and Sherwood Heights Elementary School (land and building) is $1,500,000. The market value is expected to be significantly lower than the assessed values, but well above the funds available in the Parkland Acquisition Fund.

If the City acquires these park sites, these sites would have to be developed into parkland suitable for the residents and users in the area. These funds would come from the Open Space Development Budget while continued maintenance costs would be funded through the Operations and Maintenance Division.

The exact costs associated with the purchase of these sites will be known once the appraisals, condition assessment and environmental audits are complete. A report will be prepared for consideration by Committee of the Whole to address the issue of funding.

POLICIES AFFECTING PROPOSAL:

Both the Long Range Planning and Design and Operations and Maintenance Divisions reviewed the Summary of Parkland Deficiency, which concludes that the neighbourhoods around Peace Memorial and Sherwood Heights Elementary Schools are deficient in parkland.

CONSULTATION WITH RELEVANT DEPARTMENTS/AGENCIES:

The Real Estate and Property Management Section circulated the HWDSB's list of surplus schools to all City Departments and Councillors. In addition to the Long Range Planning and Design Division of the Planning and Development Department, the Public Health and Community Services Department and the Operations and Maintenance Division of the Public Works Department indicated that two (2) sites should be pursued to correct certain parkland deficiencies within the City. The Corporate Services Department provided information on the current balance of the Parkland Acquisition Fund for Wards 1-8 (original City of Hamilton).

CITY STRATEGIC COMMITMENT:

Purchasing these sites will allow for the development of parkland in under serviced areas of the city. In supporting this direction, the City will be directly accomplishing a number of goals of Vision 2020. Specifically:

- to preserve our natural and historical heritage;

- to promote Hamilton's environment as a desirable place to live and work; and,
- to develop our physical environments to enable the participation of all citizens and communities in community life.

CONCLUSIONS:

Based on the need for parkland throughout the city, the following school sites were identified as priority purchases. Selection of these sites was determined by several factors; including the amount of parkland deficiency and the availability of parks within the neighbourhood:

Ancaster	Grange Elementary
Ward 6	Peace Memorial Elementary Sherwood Heights Elementary

However, the HWDSB has only declared nine (9) of the seventeen (17) schools surplus at this time. Grange Elementary School has not yet been declared surplus. Therefore, the following actions are recommended:

(a) That staff of the Planning and Development Department be authorized and directed to commission:

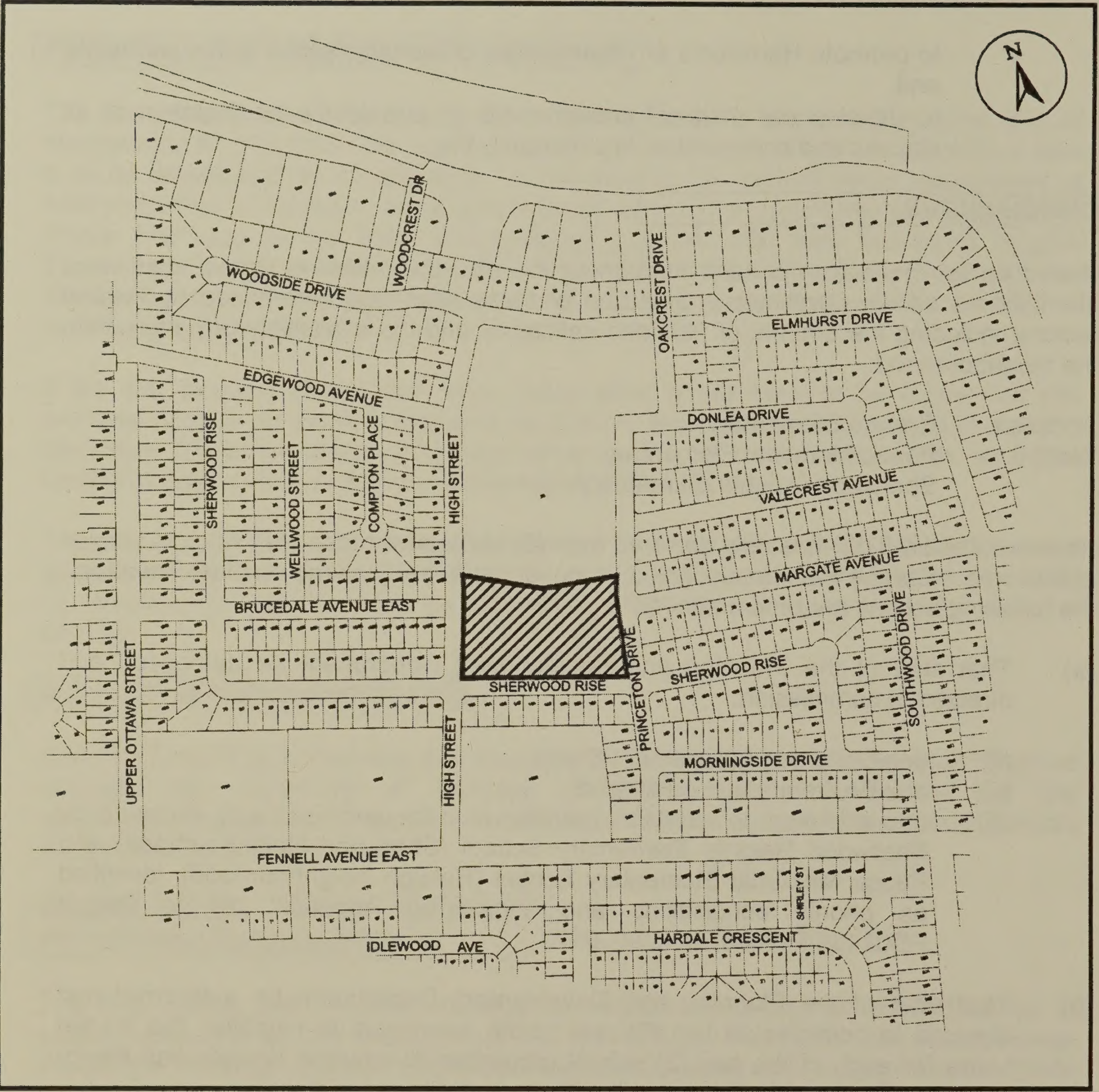
  (i) one Condition Assessment Study;
  (ii) one Environmental Audit; and,
  (iii) one appraisal to establish market value for each property occupied by Sherwood Heights Elementary School (Sherwood Neighbourhood) and Peace Memorial Elementary School (Raleigh Neighbourhood); identified as priority acquisitions and shown on Appendix "A" to Report PD03135/PW03074/HCS03017.

(b) That staff of the Planning and Development Department be authorized and directed to commission two (2) real estate appraisals to establish the market value for each of the two (2) school properties (Sherwood Heights and Peace Memorial Elementary Schools) identified as priority acquisitions.

(c) That City Council request Hamilton-Wentworth District School Board to extend their ninety-day request for interest until October 3, 2003, to allow the City time to obtain appraisals and conditions for the two school sites identified in sub-section (b) above.

(d) That staff report back on the outcome of sub-sections (a) and (b) with a recommendation as to whether the City is in a financial position to acquire the Sherwood Heights and Peace Memorial Elementary Schools.

BF/JHE
Attachs. (3)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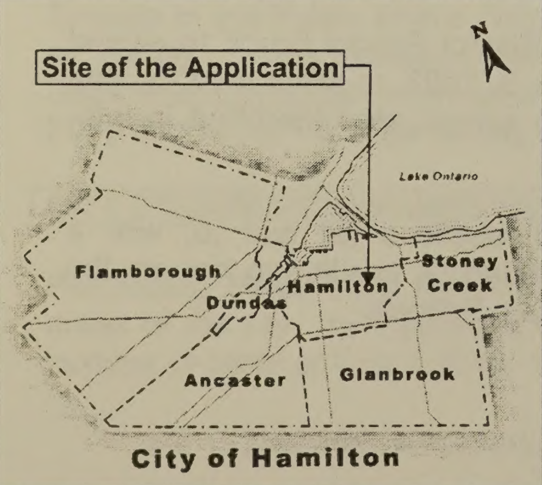
WOODCREST DR
OAKCREST DRIVE
ELMHURST DRIVE
EDGEWOOD AVENUE
DONLEA DRIVE
SHERWOOD RISE
WELLWOOD STREET
COMPTON PLACE
HIGH STREET
VALECREST AVENUE
MARGATE AVENUE
BRUCEDALE AVENUE EAST
PRINCETON DRIVE
SOUTHWOOD DRIVE
SHERWOOD RISE
SHERWOOD RISE
UPPER OTTAWA STREET
HIGH STREET
MORNINGSIDE DRIVE
FENNELL AVENUE EAST
SHIRLEY ST
IDLEWOOD AVE
HARDALE CRESCENT


Site of the Application
N
Lake Ontario
Flamborough
Hamilton
Stoney Creek
Dundas
Ancaster
Glanbrook
City of Hamilton

PLANNING AND DEVELOPMENT DEPARTMENT

Location Map

Hamilton

▨ **Subject Property**
Sherwood Heights
Public School

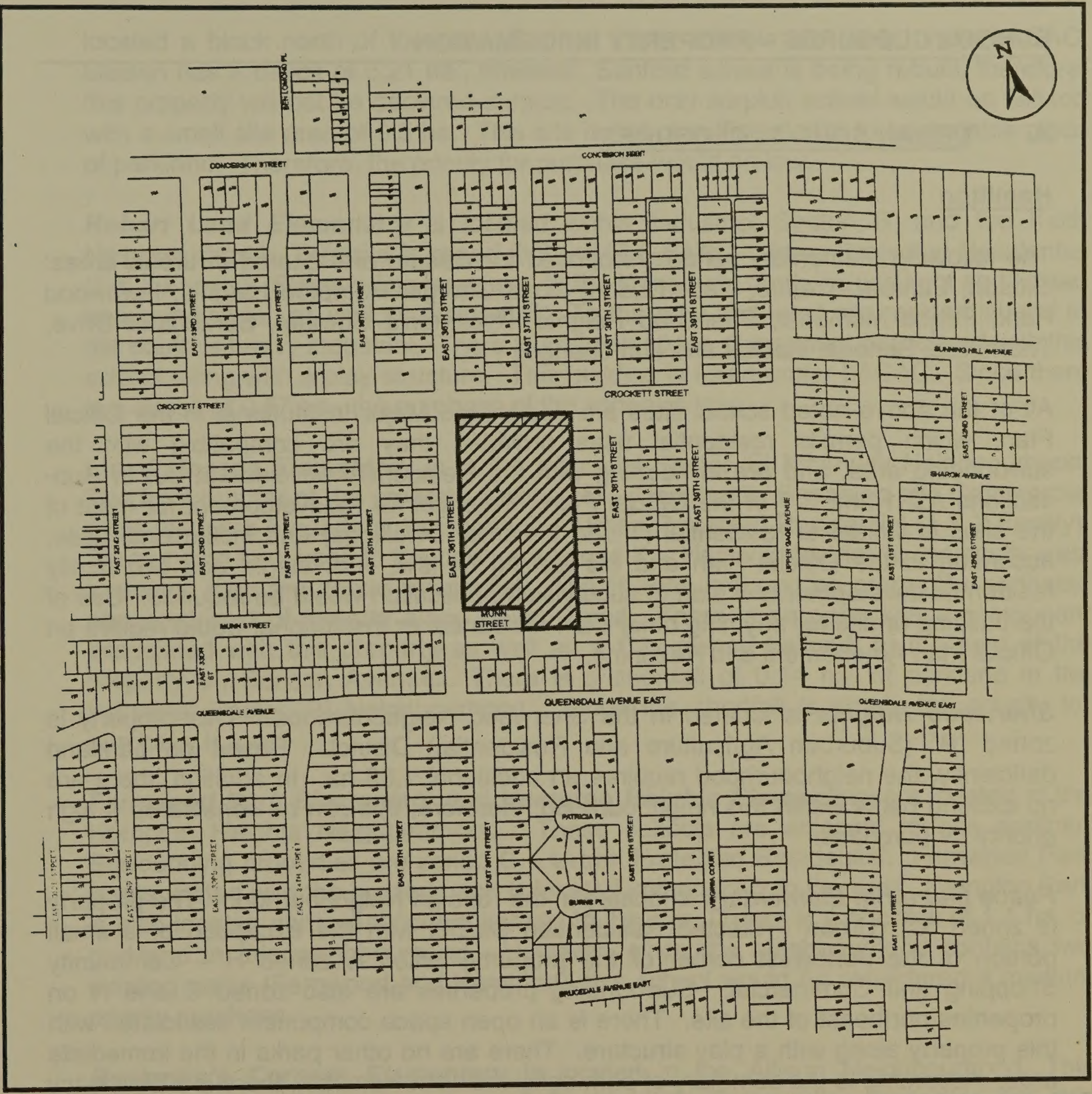
Filename/number
Sherwood Heights

Date
May 22, 2003

Technician:
LC

Map Not to Scale

Appendix "A"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CROCKETT STREET
SUNNING HILL AVENUE
SHARON AVENUE
MUNN STREET
QUEENSDALE AVENUE
QUEENSDALE AVENUE EAST
BRUCEDALE AVENUE EAST
PATRICIA PL
BURNS PL
VIRGINIA COURT
UPPER GAGE AVENUE
EAST 32ND STREET
EAST 33RD STREET
EAST 34TH STREET
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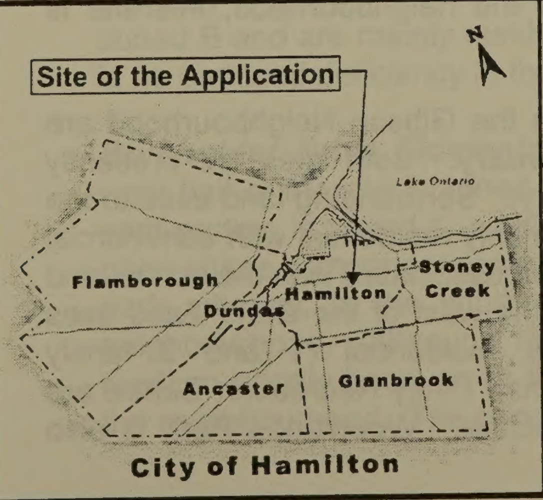

Site of the Application
N
Lake Ontario
Flamborough
Dundas
Hamilton
Stoney Creek
Ancaster
Glanbrook
City of Hamilton

PLANNING AND DEVELOPMENT DEPARTMENT

Location Map

▨ **Subject Property**
Peace Memorial School

Hamilton

Filename/number	***Peace Memorial School***
Date	***May 22, 2003***
Technician:	***LC***
Map Not to Scale	
Appendix "A"	

SCHOOL CLOSURES – PROPERTY INFORMATION

A. URBAN SCHOOL CLOSURES

Hamilton

The following elementary schools proposed for closure are located in urban areas: Gibson, Sanford Avenue, Robert Land, Lloyd George, Hampton Heights, Fernwood Park, Peace Memorial, Sherwood Heights, Ryckman's Corners, Burkholder Drive, Thornbrae, Seneca, Maple Lane and Grange.

All of the above noted school sites are designated Major Institutional in the Official Plan, which permits residential uses provided they are compatible with the surrounding area, and are in keeping with the Residential policies set out in Sub-sections A.2.1 and C.7 of the Official Plan. Potential for redevelopment for most of the sites is limited to residential (1 and 2 Family Dwellings) and institutional uses, according to the Official Plan and the Zoning By-law. For single and two family residential developments a plan of subdivision application would be required. Use of the building or site for anything other than residential or institutional would require an Official Plan Amendment and Rezoning.

Sherwood Heights is located in the Sherwood Neighbourhood. This property is zoned "B" (Suburban Agriculture and Residential) District. Based on parkland deficiency, the neighbourhood requires an additional 1.86 ha. In addition, there are no existing parks within this neighbourhood, therefore; this can be considered a high priority for purchase.

Peace Memorial Elementary is located in the Raleigh Neighbourhood. The property is zoned "C" (Urban Protected Residential) District with the exception of a small portion of the northwest corner of the property, which is zoned H – Community Shopping and Commercial. Surrounding properties are also zoned C and H on properties northeast of the site. There is an open space component associated with this property along with a play structure. There are no other parks in the immediate area. According to the summary of park deficiencies in Hamilton, there is a deficiency of 3 ha. Based on the lack of park areas within the neighbourhood, this site is considered as a high priority for purchase.

Two of the schools proposed for closure located in the Gibson Neighbourhood are ***Gibson Elementary*** and ***Sanford Avenue Elementary***. Both sites are presently zoned D – Urban Protected Residential (1 & 2 Family). Surrounding land uses to the north, east and south of Gibson Elementary are primarily residential with commercial to the southwest. There is an open space component associated with the school and a park adjacent to the school on Birch Avenue (to the west of the site). Land uses surrounding Sanford Avenue Elementary include residential (1 and 2 family dwellings). Norman Pinky Lewis Park and the Norman Pinky Recreation Centre are associated with this property including a play structure. Woodlands Park is also located a block north of the site. Both of these schools are listed under LACAC. Gibson has a deficit of 5.21 ha., however, Sanford school is being rebuilt, therefore; this property will not be declared surplus. The only surplus school would be Gibson with a small site area of 0.5 ha. This site is not of sufficient size to be a viable piece of parkland. Therefore, the priority for purchase would be low.

Robert Land Elementary is located within Industrial Sector 'B' and the Keith Neighbourhood. This site is zoned D/S – 647 & 647b – Urban Protected Residential (1 & 2 Family). Surrounding land uses to the immediate north include light and limited heavy industrial, as well as residential. To the east and west are residential and to the south is heavy industrial. There is an open space component associated with this school along with a play structure. This building is listed under LACAC. Since there is a deficit of 0.57 ha., the purchase of the school is low.

Lloyd George Elementary is in the Industrial Sector 'E' McAnulty Neighbourhood. The front quarter of the property is zoned H – Community Shopping and Commercial while the back 3 quarters are zoned D – Urban Protected Residential (1 & 2 Family). Surrounding land uses to the north are zoned K – Heavy Industrial, to the south, east and west they are zoned residential. The H zone is found on properties northeast and northwest of the site along Beach Road. There is an open space component associated with this property as well as a City owned ballpark to the east of the property on Benson Avenue. There is a shortfall of 0.14 ha. of parkland in the Industrial Sector 'B' Neighbourhood. Since the shortfall is small, the priority for purchase is low.

Fernwood Park Elementary and ***Hampton Heights Elementary*** are located in the Hampton Heights Neighbourhood. These schools are adjacent to one another. Surrounding properties are zoned C – Urban Protected Residential. Fernwood Park is associated with the property and is located immediately to the east. Hampton Park is also located northwest (kiddie corner) to the site. There is a shortfall of 1.1 ha. of parkland in this neighbourhood. However, since the neighbourhood contains two existing parks (Fernwood and Hampton), this school would be considered a medium priority purchase.

Ryckman's Corners Elementary is located in the Allison Neighbourhood. This property is zoned B – Agricultural & Residential. Surrounding properties are also zoned B and are mainly residential. According to the park deficiency summary, there is no parkland deficiency in their Neighbourhood.

Burkholder Drive Elementary is located in the Burkholme Neighbourhood. The west half of the site is zoned D – Urban Protected Residential (I & 2 Family) and the east portion is zoned C – Urban Protected Residential (Single Family). There is an open space component associated with this property with a play structure as well as a park adjacent to the south. There is a shortfall of 1.53 ha. of parkland in this neighbourhood. Although there is a shortfall, this site would be considered as a medium priority because of the existence of a park and Franklin Road school within the neighbourhood. The priority for purchase of this site is medium.

Thornbrae Elementary is located in the Thorner Neighbourhood. The north half of the property is zoned C – Urban Protected Residential (Single Family) and the south half is zoned AA – Agricultural. There is an open space component with a play structure associated with this site as well a s a park adjacent to the south. There is a shortfall of 0.58 ha. of parkland in this neighbourhood. Although there is a shortfall, this site would be considered as a medium priority because of the existence of parks within the neighbourhood and two community parks (Lawfield and T.B. Mcquesten) within a short distance from the neighbourhood.

Seneca Elementary is located in the Gilbert Neighbourhood. This property is zoned AA – Agricultural. There is an open space component associated with this property with ball diamonds used by the City. There is a large park adjacent to the south. There is no shortfall of parkland in this neighbourhood.

Ancaster

Maple Lane Elementary is located in the Garner Neighbourhood. The site is zoned I – Institutional and are designated Institutional in the Official Plan. Surrounding land uses are single detached residential. This neighbourhood has an existing park; thre is no need to acquire this site.

Grange Elementary is zoned I – Institutional and are designated Institutional in the Official Plan. Surrounding land uses are residential. There is an open space component associated with Grange Elementary. According to the parkland policies, this neighbourhood would require approximately 2.17 hectares of parkland. There is no parkland in this neighbourhood; therefore, this property is a high priority for acquisition when it is deemed surplus by the board.

B. RURAL SCHOOL CLOSURES

The following schools proposed for closures are located in rural areas: Parkwood School, Lynden School and Sheffield School.

Glanbrook

Parkwood School is located at 1095 Woodburn Road in the Woodburn Rural Settlement Area in Ward 11. This property is zoned 'I' Institutional under the Glanbrook Zoning By-law. Under the Official Plan, the subject lands have a dual designation – "Woodburn Rural Settlement Area" and "Agricultural". There is no secondary plan for this area. Parkwood School is also adjacent to the Environmentally Sensitive Area #61, Woodburn Floodplain and Forest. Regional ESA policies apply to sites within or adjacent to ESA's. Given the surrounding lands are designated as "Open Space and Conservation", at this time, there is no priority to acquire parkland in this neighbourhood.

Flamborough

Flamborough's Official Plan parkland requirement is approximately 2.0 hectares per 1,000 population. Two schools proposed for closure in Flamborough are Lynden and Sheffield.

Lynden School is located at 95 Howard Street in the Lynden Rural Settlement Area in Ward 14. Under the Flamborough Zoning By-law the subject lands are designated 'I' Institutional. Schedule "B-11" of the Flamborough Official Plan designates the property as "Settlement Residential". Flamborough's Official Plan parkland requirement is approximately 2.0 hectares per 1,000 population. There is a substantial open space component adjacent to this site. At this time, this is not a priority for parkland acquisition.

Sheffield School is located at 1256 Sheffield Road, in the Sheffield Rural Settlement Area in Ward 14. Under the Flamborough Zoning By-law, the subject lands are designated 'I' Institutional. Schedule "B-4" of the Flamborough Official Plan designates the property as "Settlement Residential". Sheffield School is located adjacent to the Environmentally Sensitive Area #20, Sheffield Complex (Regional ESA policies apply to sites within or adjacent to ESA's). There is a substantial open space component adjacent to this site. There are lands to the south of the site designated "Settlement Open Space" within the Sheffield Rural Settlement Area according to Schedule B – 4. At this time, this area is not a priority for parkland acquisition.

SUMMARY OF SCHOOL LANDS BY WARD, SCHOOL CLOSURES (City of Hamilton)

Neighbourhood	School Name	Address	Area (ha.)	Neighbourhood Plan Designation	OP Designation	Zoning	LACAC	Play Structure (Yes/ No)	Other Facilities Used by City	Park Deficiencies by Neighbourhood (hectares)		
										Existing	Required	Shortf
WARD 3												
Gibson	Gibson Elementary	601 Barton St. E.	0.5	Civic & Institutional	Major Institutional	D – Urban Protected Residential (1 & 2 Family)	Listed	No	-	2.99	8.1	4.71
Gibson	Sanford Avenue Elementary	149 Sanford Ave. N.	2.51	Multi-Centre	Major Institutional	D – Urban Protected Residential (1 & 2 Family)	Listed	Yes	Running track, field, 2 tennis courts			
Industrial Sector 'B' and Keith	Robert Land Elementary	460 Wentworth St. N.	0.87	Civic & Institutional	Major Institutional	D/S - 647 & 647b	Listed	Yes	-	0	1.3	1.3
WARD 4												
Industrial Sector 'E' and McAnulty	Lloyd George Elementary	360 Beach Rd.	0.7	Civic & Institutional	Major Institutional	D – Urban Protected Residential (1 & 2 Family) & H – Commercial	Listed	No	-	0.73	0.90	0.1
WARD 6												
Hampton Heights	Hampton Heights Elementary --- Fernwood Park Elementary	771 Tenth Avenue E. --- 780 Ninth Avenue E.	2.23	No NH Plan	Major Institutional	C – Urban Protected Residential (Single Family)	-	No	-	2.22	3.3	1.1
Raleigh	Peace Memorial Elementary	75 East 36th St.	2.17	No NH Plan	Major Institutional	C – Urban Protected Residential (Single Family) H - Commercial	Listed	Yes	-	0.33	4.8	3.

Neighbourhood	School Name	Address	Area (ha.)	Neighbourhood Plan Designation	OP Designation	Zoning	LACAC	Play Structure (Yes/ No)	Other Facilities Used by City	Park Deficiencies by Neighbourhood (hectares)		
										Existing	Required	Shortf
WARD 7												
Allison	Ryckman's Corners Elementary	80 Springside Dr.	1.02	Civic & Institutional	Major Institutional	B – Agricultural & Residential	-	No	-	0.79	1.0	0
Burkholme	Burkholder Drive Elementary	430 East 25th St.	2.02	Civic & Institutional	Major Institutional	D – Urban Protected Residential (1 & 2 Family) & C – Urban Protected Residential (Single Family)	-	Yes	-	1.82	3.9	1.53
Thorner	Thornbrae Elementary	256 Thorner Dr.	2.51	Civic & Institutional	Major Institutional	AA – Agricultural & C – Residential (Single Family)	-	Yes	-	1.81	2.5	1.58
WARD 8												
Gilbert	Seneca Elementary	10 Abbington Dr.	2.91	Civic & Institutional	Major Institutional	AA - Agricultural	-	No	Ball diamonds	6.39	3.37	0
WARD 11												
Glanbrook	Parkwood School	1095 Woodburn Rd.	2.63	-	Woodburn Rural Settlement Area, & Agricultural	I – Institutional	-	-	-	-	-	-
WARD 14												
Flamborough	Lynden School	95 Howard St.	1.61	-	Settlement Residential	I – Institutional	-	-	-	-	-	-
Flamborough	Sheffield School	1256 Sheffield Rd.	1.011	-	Settlement Residential	I – Institutional	-	-	-	-	-	-

Neighbourhood	School Name	Address	Area (ha.)	Neighbourhood Plan Designation	OP Designation	Zoning	LACAC	Play Structure (Yes/ No)	Other Facilities Used by City	Park Deficiencies by Neighbourhood (hectares)		
										Existing	Required	Shortfa
WARD 12												
Ancaster	Maple Lane Elementary	20 Miller Dr.	1.12	-	Institutional	I – Institutional	-	yes -	no -	2.18	1.34	0
Ancaster	Grange Elementary	306 Woodworth Dr.	1.76	-	Institutional	I – Institutional	-	yes -	no -	0	2.17	2.17

CITY WIDE IMPLICATIONS

CITY OF HAMILTON

15.2

PUBLIC WORKS DEPARTMENT
Capital Planning & Implementation
AND
CORPORATE SERVICES
Budgets, Taxation & Policy

Report to:	Mayor and Members Committee of the Whole	**Submitted by**:	Peter M. Crockett, P.Eng. General Manager Joseph Rinaldo General Manager
Date:	May 29, 2003	**Prepared by**:	Gerry Davis, Extension 4479 Joseph Spiler, Extension 4519

SUBJECT: **SuperBuild Millennium Partnership Program Update(SMPP) (TOE02054(a)/FCS02032(a)) - (City Wide)**

RECOMMENDATION:

(a) That the General Manager of Public Works is authorized to submit to the Province's SuperBuild Millennium Program and the Canada Ontario Infrastructure Program (COIW) for formal funding assistance for projects identified from Table 5 and Appendix A of Report TOE02054(a)/FCS02032(a).

(b) That the Federal Government be requested to match the Provincial funding levels that have been identified, in Appendix "B", under the SuperBuild Millennium Partnerships Program.

(c) That the General Manager of Public Works be directed to execute the required funding agreements with SuperBuild or designate related to the funding of projects identified in Appendix "C" of Report TOE02054(a)/FCS02032(a).

(d) That the funding sources for the projects identified in Table 6 of Report TOE02054(a)/FCS02032(a).be approved.

(e) That the Hamilton Gateway Infrastructure application (being a proposal that will support vital economic activity in a new regional node/cluster for potential new airport – based growth industries) be submitted to the Province of Ontario regardless of the recent decision to consider "*all capital cost and non-capital costs* *related to providing additional capacity in water treatment or distribution system, or in the sewage collection or treatment system, for the purposes of accommodating growth or future development"* as being ineligible for Ontario and Canada Superbuild funding.

Joseph Rinaldo

Peter M. Crockett, P.Eng., General Manager
Public Works

Joseph L. Rinaldo, General Manager
Finance & Corporate Services

EXECUTIVE SUMMARY:

The SuperBuild Millennium Program was announced in the 2000 Provincial Budget and the criteria was forwarded to the City of Hamilton in June 2001. The completion date for projects is March 31, 2006. Eleven large urban (non-GTA) municipalities throughout Ontario were provided an allocation of funding under the program of which Hamilton was allocated $45 million. Discussions took place with representatives of SuperBuild and the Federal Government (under the COIW Infrastructure Funding Program) to identify projects, which could qualify, under the criteria established for the Program. Report FCS02032/TOE02054 approved by Council April 10, 2002, contained Table 1, which summarized the proposed list of projects submitted to the Provincial SuperBuild Millennium Partnership Program and the Federal COIW Program for Funding.

TABLE 1

SUPERBUILD MILLENIUM AND CANADA ONTARIO INFRASTRUCTURE - ORIGINAL SUBMISSION					
($MILLION)	$ Province	$ Federal	$ Private	$ City	$ Total
PROJECT THEMES					
DOWNTOWN					
BAY ST. CORRIDOR RECONSTRUCTION	1.07	1.06		1.07	3.20
DOWNTOWN STUDENT HOUSING	1.00		22.00	*	23.00
DISTRICT HEATING PROJECT	0.33	0.33	9.50	0.34	10.50
ENVIRONMENT-WASTE MANAGEMENT					
LANDFILL REMEDIATION (1)	7.67	7.67		7.66	23.00
MATERIALS RECYCLING FACILITY	8.00			8.00	16.00
WATER QUALITY					
GREENHILL CSO (2)	6.67	6.67		6.66	20.00
PLANT EXPANSION SECONDARY TREATMENT (3)	6.77	6.77		8.46	22.00
UNALLOCATED - OTHER	13.49			12.81	26.30
TOTALS	45.00	22.50	31.50	45.00	144.00

During the discussions with representatives of the senior levels of government, they indicated to City staff ineligible projects (i.e., Downtown Student Housing) and revised levels of subsidies on specific projects (i.e., Rennie/Brampton Landfill remediation, District Heating project), when compared to Table 1. Specific Project Cost estimates were also being updated. As a result, when formulating the subsequent 2003 Capital Budget, staff made revisions based on these discussions although a formal response/approval from the Provincial and Federal governments were not in hand. As per the Council approved 2003 Capital budgets, the financing plan for the City's SuperBuild Millennium Partnership Program is summarized in Table 2. The financing plan is prior to the Provincial and Federal government's funding announcement regarding the specific projects in Table 2.

TABLE 2

2002 - 2006 CAPITAL BUDGET / FINANCING SUMMARY - ORIGINAL
SUPERBUILD MILLENIUM PROJECTS & BUDGETED SUBSIDY
000's

BY PROJECT							CITY FUNDING SOURCES		
TAX SUPPORTED PROJECTS	**YEAR**	**GROSS**	**PROVINCE**	**FEDERAL**	**PRIVATE / OTHER**	**CITY**	**CONTRIB'N**	**RESERVE**	**DEBT**
BAY ST. RECONSTRUCTION	2002	3,200	1,070	1,060		1,070		1,070	-
DISTRICT HEATING PROJECT	2002	10,500	330	330	9,500	340		340	-
REMEDIATE CLOSED LANDFILL	2002	23,800	7,880	7,880		8,040	124	4,688	3,228
MATERIALS RECYCLING	2003	8,000	4,000			4,000			4,000
	2004	8,000	4,000			4,000			4,000
TOTAL TAX PROJECTS		53,500	17,280	9,270	9,500	17,450	124	6,098	11,228
RATE SUPPORTED PROJECTS									
GREENHILL CSO TANK	2002	20,000	-	-	-	20,000	4,200		15,800
EXPANSION - PRIMARY TREATMENT FACILITY	2003	30,000	10,000	10,000	-	10,000			10,000
TOTAL RATE PROJECTS		50,000	10,000	10,000	-	30,000	4,200	-	25,800
UNALLOCATED - DOWNTOWN/	2004	20,610	8,690	3,230		8,690			8,690
OTHER	2005	17,720	9,030			8,690			8,690
TOTAL UNALLOCATED		38,330	17,720	3,230	-	17,380	-	-	17,380
TOTAL ALL PROJECTS		141,830	45,000	22,500	9,500	64,830	4,324	6,098	54,408

Confirmation letters received by the City in Spring 2003 from the senior levels of government regarding funding amounts for project-specific proposals is summarized in Table 3.

TABLE 3

SUPERBUILD MILLENIUM FED/PROV. APPROVED FUNDING AS OF MARCH 2003 ($ 000'S)	PROVINCE	FEDERAL	TOTAL
TAX SUPPORTED PROJECTS			
BAY ST.	1,070	1,000	2,070
MATERIALS RECYCLING FACILITY	5,300		5,300
LANDFILL REMEDIATION	7,670		7,670
DOWNTOWN DISTRICT HEATING	330		330
TOTAL TAX	14,370	1,000	15,370
RATE SUPPORTED PROJECTS			
WOODWARD TREATMENT PLANT UPGRADE	10,000	8,000	18,000
GREENHILL CSO TANK	6,670	5,000	11,670
TOTAL RATE	16,670	13,000	29,670
TOTAL APPROVED - CITY	31,040	14,000	45,040
UNALLOCATED	13,960		13,960
TOTAL SUBSIDY	45,000	14,000	59,000

Table 3 contains several items of information which have a significant impact upon the City's 2003 – 2012 Capital financing plan, such as:

- The City of Hamilton had as recently as the 2003 Capital budget, planned on the Federal Government contributing $22.5 million towards municipal-owned infrastructure under the Millennium program. The Federal Government has announced that it will provide $19 million for "Hamilton-related" infrastructure. However, $5 million of the announced Federal subsidy was for non-City owned projects (Art Gallery - $5 million), reducing the amount of subsidy dollars available for City-owned infrastructure.
- Previously submitted tax-supported capital projects which had been budgeted based on receiving 66% subsidy from the SuperBuild Millennium Partnership and the Federal COIW program were now receiving a reduced amount (i.e., Rennie/Brampton Landfill remediation, $ 8 million in reduced funding).
- The City of Hamilton has approximately $14 million available for unallocated capital projects from the $45 million that was approved under the Province's Millennium program allocation.

FEDERAL INFRASTRUCTURE SUBSIDY (COIW) PROGRAM

The City of Hamilton reviewed the eligibility of potential projects under the Federal Infrastructure Program (COIW) in conjunction with the SuperBuild Millennium Program. The proposed project list as identified to Council on March 19, 2002 was discussed with Provincial and Federal representatives on March 20, 2002. From the complete list of Council approved projects, the Federal and Provincial representatives identified those projects (refer Table 1) which they interpreted as best meeting their eligibility requirements. The Federal and Provincial staff had indicated to the City that the Federal Government may provide approximately $22.5 million which City staff had included in the City's capital financing plans (refer Table 2). However based on the official Federal funding announcement (Letter dated March 21, 2003), the funding of municipal-owned infrastructure amounted to only $14 million as the Federal Government deducted subsidy contributions to non-City owned infrastructure, including funding to the Royal Botanical Gardens ($2 million) which is partially located in the Regional Municipality of Halton. As a result, the City of Hamilton now has a funding shortfall in part due to the shortfall of Federal Funding.

Based on the funding shortfalls mentioned above, the following Table 4 summarizes the increased City funding required for previously approved tax-supported capital projects.

TABLE 4

SUPERBUILD MILLENNIUM INFRASTRUCTURE PARTNERSHIP PROGRAM
UPDATED IMPACT ON PREVIOUSLY APPROVED CITY CONTRIBUTION
AS OF MAY 2003
(000's)

	PREVIOUSLY APPROVED CITY SHARE	UPDATED CITY SHARE	(INCREASED)/ DECREASED CITY FUNDING REQUIRED
TAX SUPPORTED PROJECTS			
Bay St. Improvements	1,070	1,130	(60)
Materials Recycling Facility	8,000	10,700	(2,700)
District Heating	340	340	0
Landfill Remediation	8,040	16,130	(8,090)
Sub-Total	17,450	28,300	(10,850)
RATE SUPPORTED PROJECTS			
Greenhill CSO Tank	20,000	8,330	11,670
Primary Treatment Capacity Expansion	10,000	12,000	(2,000)
Sub-Total	30,000	20,330	9,670
Total Impact on City Contribution	47,450	48,630	(1,180)

PROPOSED SMPP FUNDING SHORTFALL SOLUTION

Due to the competing constraints of future year's capital programs, staff have proposed a solution to deal with the $10.85 million funding shortfall with regards to the projects identified in Table 4. By submitting to the Province, waste management capital projects previously approved by Council and funded by the City, to compete for the remaining $14 million in Provincial SuperBuild Millennium allocation, the City would effectively free up previously budgeted City capital dollars. Provincial subsidy would then replace City funding and the freed-up City funding would then be applied to the $10.85 million Millennium shortfall. Table 5 identifies the previously-approved Waste Management Capital projects and their funding sources which would be submitted to the Province for SuperBuild Millenium funding.

TABLE 5

PREVIOUSLY APPROVED WASTE MANAGEMENT PROJECTS PROPOSED FOR SUPERBUILD FUNDING							
			YEAR OF CAPITAL BUDGET APPROVAL				
			Pre-2002 2002	2003	2004	2005	Total
5120055009	Waste Mgmnt Master Plan Study		1,000				1,000
	Debentures		(1,000)				(1,000)
5120294113	Community Recycling Centres		375	2,500	2,500	2,500	7,875
	Debentures		(375)	(2,500)	(2,500)	(2,500)	(7,875)
5120293143	SWARU Site Decommissioning		0	1,050	4,700		5,750
	Debentures			(1,050)	(4,700)		(5,750)
5120292130	Rehab Former Landfill Sites		1,750				
	Debentures		(1,750)				
5120392305	Erosion control Brampton/Rennie			4,500			4,500
	Debentures			(4,500)			(4,500)
5120391306	Glnbk Lndfil Redesign-Stg 3-4			1,000	1,000	2,000	4,000
	Debentures			(1,000)	(1,000)	(2,000)	(4,000)
5120491401	Glanbrk Leachate Pretreatment				1,000	2,500	3,500
	Debentures				(1,000)	(2,500)	(3,500)
	Total Projects		3,125	9,050	9,200	7,000	28,375
	Total Debenture Financing		(3,125)	(9,050)	(9,200)	(7,000)	(28,375)
	Total Other Financing		-	-	-	-	-

The City of Hamilton has approximately $14 million available for projects from the $45 million that was approved under the provincial SMPP. By submitting the previously approved City Capital projects contained in Table 5 to the Province's SMP Program, approximately $14 million in previously committed City debenture funding (which has not been spent or issued yet) would be available to fund the approximately $11 million shortfall identified in Table 3. The City's resulting (ie. revised) SuperBuild Capital Program and the related funding sources are illustrated in Table 6 below.

TABLE 6

2002 - 2006 CAPITAL BUDGET / FINANCING SUMMARY REVISED
SUPERBUILD MILLENIUM PARTNERSHIP PROGRAM PROJECTS & SUBSIDY
000's

BY PROJECT							FUNDING SOURCES		
TAX SUPPORTED PROJECTS	YEAR	GROSS	PROVINCE	FEDERAL	PRIVATE	CITY	CONTRIB'N	RESERVE	DEBT
BAY ST. RECONSTRUCTION	2002	3,200	1,070	1,000		1,130		1,070	60
DISTRICT HEATING PROJECT	2002	10,500	330	-	9,830	340			340
REMEDIATE CLOSED LANDFILL	2002	23,800	7,670	-		16,130	124	4,688	11,318
MATERIALS RECYCLING	2003	8,000	2,650			5,350			5,350
	2004	8,000	2,650			5,350			5,350
PROPOSED WASTE PROJECTS	2003	9,320	4,660	-		4,660			4,660
	2004	9,310	4,650	-		4,660			4,660
	2005	9,745	4,650	-		5,095			4,660
TOTAL TAX PROJECTS		81,875	28,330	1,000	9,830	42,715	124	5,758	22,418
RATE SUPPORTED PROJECTS									
GREENHILL CSO TANK	2002	20,000	6,670	5,000	-	8,330	4,200		4,130
EXPANSION - SECONDARY TREATMENT FACILITY	2003	30,000	10,000	8,000	-	12,000			12,000
TOTAL RATE PROJECTS		50,000	16,670	13,000	-	20,330	4,200	-	16,130
TOTAL ALL PROJECTS		131,875	45,000	14,000	9,830	63,045	4,324	5,758	38,548

Table 6 summarizes the City's SuperBuild Capital Infrastructure Program and contains the most recent Federal/Provincial funding announcements along with revised cost estimates and staff's proposed funding shortfall solution.

All of the projects identified in Table 5 and Appendix "A" of this report fall within the project categories and meet the evaluation criteria for the program and may qualify for subsidy funding. Council is being requested to approve the projects in Table 5, which may be eligible for subsidy from the SMPP and, to direct staff to enter into formal negotiations for the approval of these projects. In the circumstance that the capital projects in Table 5 do not get approved by the Province, staff have prepared a subsequent list of projects (Appendix A). These projects are presented in the categories identified under the SMPP and have not been prioritised. The projects will be submitted to the Provincial Government for review. The Federal Government in correspondence dated March 21, 2003, has indicated that there are no further funds available under the COIW/SuperBuild Program for the City of Hamilton.

The City of Hamilton has approximately $14 million available for projects from the $45 million that was approved under the SMPP. It is the intention to keep the Federal Government aware of the projects that are being submitted under SMPP, regardless of the funding issue announcement. It is being recommended that the City of Hamilton request that the Federal Government continue to match the Provincial funding under the SuperBuild Millennium Partnerships Program.

SUPERBUILD MILLENIUM / COIW PROGRAM EVALUATION CRITERIA

The following is the evaluation criteria that the Province utilises to measure the merits of all infrastructure projects and proposals submitted for funding assistance under the SMPP.

The SMPP project categories are:

- Unlocking the Gridlock – Rapid Transit Infrastructure
- Economic and Trade Gateway Infrastructure
- Environmental Protection Infrastructure
- Urban Revitalization Infrastructure

The criteria for evaluation may include:

- Project need – growth, economic development, quality of life
- Innovation and technical quality – best practices, advanced technology, customer service
- Cost effectiveness – proposed infrastructure compared to other development alternatives
- Partner contributions – private, municipal, federal, other sources
- Financial plan – quality and integrity in project cost and revenue assumptions
- Long-term capital asset management plan – infrastructure life cycle costs

Subsequent to the original announcement by the Province of the SuperBuild Millennium Partnership Program (SMPP) and the project evaluation criteria listed above, the City received a letter March 5, 2003 from the Province listing ineligible costs under SMPP. Included as ineligible costs were *“capital costs and non-capital costs related to providing additional capacity in water treatment or distribution system, or in the sewage collection or treatment system, for the purpose of accommodating growth or future development"*. The recent guideline appears to be contradictory to the project category of “Economic and Trade Gateway Infrastructure” and the evaluation criteria of “growth, economic development, quality of life”. It is being recommended that the Hamilton Gateway Infrastructure project be included in the City’s SuperBuild application, until such time as the contradiction in guidelines from the Province can be clarified.

The John C. Munro Hamilton International Airport (HIA) presents one of the best opportunities for new growth in the City of Hamilton and municipalities abutting its borders. Since the initiation of the Public Private Partnership in 1996, the HIA has become the model for P3 relationships. Today, the HIA is the number one cargo/courier airport in Canada and the number three passenger airport (Westjet's eastern Canada hub) with an annual growth rate that will soon overtake Ottawa as number two. However, the HIAs true potential as an economic engine for south-central Ontario resides in the commercial/industrial development opportunities that exist on property surrounding to the Airport and adjacent to the new highway. A study recently completed by the City of Hamilton, with financial support from MEOI, compares HIA's potential for growth to U.S. industrial airports like Alliance (Texas) and Rinkenbakker (Ohio). The problem resides in the fact that Hamilton cannot fund the necessary infrastructure for this growth without assistance from other levels of government and this infrastructure is more than just the installation of pipe to the property line but includes larger system related projects. This application to SuperBuild typifies the issues facing older municipalities in Ontario (with large maintenance pressures) that cannot finance new growth and therefore increase the assessment and employment base of the community and surrounding regions.

BACKGROUND:

The City of Hamilton has received confirmation that the projects identified in Table 3 have been approved. The funding allocation for each project is identified within the table. The original cost sharing formula was based on each of the levels of Government providing 1/3 of the net project costs. The Provincial Government has approved funding based on the cost sharing formula of 1/3 for each of the projects. The Federal Government is providing funding for three of the six projects, however, the percentage of each project is below the 1/3 cost sharing level.

The status of the projects is as follows:

Bay Street - $3.2 million

Project will be completed by 2004. The project has been approved to receive funding from the Provincial and the Federal Governments in the amount of $1.07 million and $1 million, respectively. It is being recommended that the City's share of financing be increased from $1.06 million to $1.13 million.

District Heating Project - $10.5 million

The District Heating Project commenced in 2002 and will be completed in 2003. The proposed financing of the project was to be $9.5 million from Hamilton Utility Corporation (HUC) and $1 million to be cost shared 1/3 from the three levels of Government. The Provincial and Federal Governments were advised that the project was proceeding prior to approval under the SMPP. The Federal Government did not provide funding for this project. The Province has approved $0.33 million funding for the project while the City has set aside $340,000. It is being recommended that the Federal shortfall be funded by HUC.

Rennie / Brampton Landfill Sites Remediation - $23.8 million

The Rennie Project ($11 million) commenced in 2001 and has been substantially completed. The Brampton Project ($12.8 million) is presently under construction and should be completed in 2003. The Provincial and Federal Governments were advised that the projects were proceeding prior to approval under the SMPP. All the project costs are being reviewed to verify the eligibility under SMPP. The Federal Government did not provide funding for this project. The Province has approved $7.67 million funding for the project. It is being recommended that the City's share of financing be increased from $7.66 million to $16.13 million. The eligibility of all costs incurred to date are being reviewed. Project costs prior to May 2001 are not eligible under SMPP.

Materials Recycling Facility - $16 million

The project is in the preliminary stages with a forecast completion date prior to March 31, 2006. The Province has approved $5.33 million funding for the project. The Federal Government did not provide funding for this project. It is being recommended that the City's share of financing be $10.67 million.

Greenhill CSO Facility - $20 million

Project construction commenced in August of 2002 and the anticipated completion date of the project is the fall of 2003. The project is approximately 60% - 70% complete. The status of the project's eligibility under the SMPP was unknown as the project was proceeding prior to approval under SMPP. The project was approved in the amount of $20 million with full funding from the water / serer budget. The Provincial and Federal Governments were advised that the project would proceed prior to approval as the tender prices received in June 2002 were very favourable. The project has been approved to receive funding from the Provincial and the Federal Governments in the amount of $6.67 million and $5 million, respectively. The project was approved within the Capital Budget in the net amount of $20 million. It is being recommended that the $11.67 million in subsidy be applied to the project and the City's share of financing be reduced to $8.33 million.

Primary Treatment Capacity Expansion - $30 million

The project is in the preliminary stages with a forecast completion date prior to March 31, 2006. The project has been approved to receive funding from the Provincial and the Federal Governments in the amount of $10 million and $8 million, respectively. It is being recommended that the City's share of financing be increased from $10 million to $12 million.

The Federal Government will fund 1/3 of project costs up to the maximum amount that has been approved by the Federal Government for each project.

ANALYSIS OF ALTERNATIVES:

The attached Appendix "A" provides a list totalling $126.18 million. The preliminary analysis is that these projects will meet much of the evaluation criteria under the Millennium Program and the Canada Ontario Infrastructure Program.

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

The City of Hamilton has a $14 million allocation remaining under the Provincial funding envelope of SMPP. Table 5 and Appendix "A" and "B" identify cost sharing proposals for submission to the Province. The projects identified exceed the remaining allocation that is available under SMPP. The prioritized list of projects as approved by Council will be submitted to the Province. It is recommended that if projects fail to meet the eligibility criteria, then the next prioritized project(s) be forwarded to the Province. Table 5 and Appendix "A" identifies a cost sharing formula of 50/50 between the Province and the City of Hamilton. This would require $28 million in capital projects to be funded, $14 million by the City of Hamilton and $14 million by the Province. Appendix "B" identifies a 1/3-2/3 cost sharing formula which would require $42 million in capital projects to be funded, $28 million by the City of Hamilton and $14 million by the Province.

The Province will determine eligibility of the projects. The SuperBuild Program may provide for the investment in capital projects. City of Hamilton funding of projects may be available from the following sources; Province (Millennium Program), Private Partnership and City of Hamilton. The actual funding of projects will be determined as negotiations take place with SuperBuild.

POLICIES AFFECTING PROPOSAL:

The City is required to enter into an agreement(s) with the senior levels of government to establish a formal process regarding the eligibility of costs and for the receiving of monies under the Millennium Program. This will include a formal claim process for the City to access the approved subsidy dollars.

CONSULTATION WITH RELEVANT DEPARTMENTS/AGENCIES:

Representatives from the Province's SuperBuild Corporation and the Federal Government have met with representatives from the City of Hamilton on an ongoing basis, with the intent to provide to the City a clarification of the SuperBuild Millennium Fund opportunities. It is being recommended that discussion and negotiation between SuperBuild Corp and the City of Hamilton continue, as projects are identified and prioritized by Council. This report has been prepared in consultation with Finance, Long Range Planning, Downtown Renewal, Waste Management, Water Quality and Operations Engineering Divisions and Redeemer University/College.

CITY STRATEGIC COMMITMENT:

The projects being proposed in this report address most, if not all, of the City's Goals and Strategic Commitments. These projects adhere closely to the Province's Smart/Green growth philosophy, and just as closely address the City's goals to improve upon the local and broader environment, to safeguard the quality of life of it's residents, and to encourage economic growth across the City of Hamilton.

APPENDIX A
SUPERBUILD MILLENNIUM – POSSIBLE PROJECTS (50/50)
($MILLION)

	SUPERBUILD PROJECT THEMES	$ PROVINCE	$ PRIVATE	$ CITY	$ TOTAL	SCHEDULE
AIRPORT						
1	AIRPORT/GATEWAY PROJECT	12.50	-	12.50	25.00	A-1
WATER QUALITY						
2	EWAN CSO STORAGE FACILITY	2.00	-	2.00	4.00	A-2
3	ROYAL CSO STORAGE FACILITY	4.00	-	4.00	8.00	A-3
4	BIOSOLIDS DEWATERING, STORAGE / LOADING FACILITY	10.00	-	10.00	20.00	A-4
5	LOW PROFILE UNDERDRAINS AT WTP	5.75	-	5.75	11.50	A-5
6	DE-CHLORINATION FACILITIES	1.00	-	1.00	2.00	A-6
7	EXPANSION RAW SEWAGE PUMPHOUSE WWTP	1.00	-	1.00	2.00	A-7
8	RE-DIRECT STORM SEWERS WWTP	0.25	-	0.25	0.50	A-8
9	TRASH SCREEN SOLIDS HANDLING FACILITY	1.00	-	1.00	2.00	A-9
INFRASTRUCTURE DEVELOPMENT						
10	REDEEMER UNIVERSITY COLLEGE	2.00	4.00	2.00	8.00	A-10
ENVIRONMENT - WASTE MANAGEMENT						
11	COMMUNITY RECYCLING CENTRES	3.75	-	3.75	7.50	A-11
12	SWARU SITE DECOMMISSIONING	2.87		2.87	5.75	A-12
13	EROSION CONTROL & LEACHATE MANAGEMENT Rennie/Brampton	2.25		2.25	4.50	A-13
14	GLANBROOK LANDFILL REDESIGN STAGES 3&4	2.00		2.00	4.00	A-14
15	LEACHATE PRE-TREATMENT PLANT, GLANBROOK LANDFILL	1.75		1.75	3.50	A-15
16	WASTE MANAGEMENT MASTER PLAN STUDY	0.50		0.50	1.00	A-16
17	ASSESS & REHABILITATION FORMER BEVERLY LANDFILL	.085		.085	0.17	A-17
18	ASSESS & REHABILITAITION FROMER GLANDFORD LANDFILL	.085		.085	0.17	A-18
19	ASSESS & REHABILITATION FORMER WEST HAMILTON LANDFILL	0.33		0.33	0.66	A-19
20	FORMER ANCASTER LANDFILL SITE – LEACHATE CONTROL SYSTEM	0.32		.032	0.64	A-20
21	ASSESS & REHABILITATION FORMER DUNDAS LANDFILL	.215		.215	0.43	A-21
DOWNTOWN						
22	JAMES ST. S. BTWN KING & ST. JOSEPH'S DR	0.80	-	0.80	1.60	A-22
23	KING ST. W. BTWN JAMES & BAY ST.	1.00	-	1.00	2.00	A-23
24	FERGUSON AVE. BTWN BARTON & BURLINGTON STS.	1.95	-	1.95	3.90	A-24
25	FERGUSON AVE. BTWN MAIN & GRANGE ST.	0.32	-	0.32	0.64	A-25
26	COMMON WEALTH SQUARE	1.00	-	1.00	2.00	A-26
27	SITE REMEDIATION & PARK DEVELOPMENT FOR URBAN BLOCK, BOUNDED BY JOHN, REBECCA, CATHARINE, KING WILLIAM STS.	1.50	-	1.50	3.00	A-27
28	WESTDALE VILLAGE BIA LIGHTING IMPROVEMENTS	0.26	-	0.26	0.52	A-28
29	CONCESSION ST. BIA LIGHTING IMPROVEMENTS	0.60	-	0.60	1.20	A-29
		63.09	4.00	63.09	126.18	

APPENDIX B
SUPERBUILD MILLENNIUM - POSSIBLE PROJECTS (1/3-2/3)
($MILLION)

	SUPERBUILD PROJECT THEMES	$ PROVINCE	$ PRIVATE	$ CITY	$ TOTAL	SCHEDULE
AIRPORT						
1	AIRPORT/GATEWAY PROJECT	8.30	-	16.70	25.00	A-1
WATER QUALITY						
2	EWAN CSO STORAGE FACILITY	1.00	-	3.00	4.00	A-2
3	ROYAL CSO STORAGE FACILITY	2.67	-	5.33	8.00	A-3
4	BIOSOLIDS DEWATERING, STORAGE / LOADING FACILITY	6.70	-	13.30	20.00	A-4
5	LOW PROFILE UNDERDRAINS AT WTP	3.80	-	7.70	11.50	A-5
6	DE-CHLORINATION FACILITIES	0.70	-	1.30	2.00	A-6
7	EXPANSION RAW SEWAGE PUMPHOUSE WWTP	0.70	-	1.30	2.00	A-7
8	RE-DIRECT STORM SEWERS WWTP	0.20	-	0.30	0.50	A-8
9	TRASH SCREEN SOLIDS HANDLING FACILITY	0.70	-	1.30	2.00	A-9
INFRASTRUCTURE DEVELOPMENT						
10	REDEEMER UNIVERSITY COLLEGE	1.33	4.00	2.67	8.00	A-10
ENVIRONMENT - WASTE MANAGEMENT						
11	COMMUNITY RECYCLING CENTRES	2.50	-	5.00	7.50	A-11
12	SWARU SITE DECOMMISSIONING	1.95	-	3.80	5.75	A-12
13	EROSION CONTROL & LEACHATE MANAGEMENT Rennie/Brampton	1.50		3.00	4.50	A-13
14	GLANBROOK LANDFILL REDESIGN STAGES 3&4	1.30		2.70	4.00	A-14
15	LEACHATE PRE-TREATMENT PLANT, GLANBROOK LANDFILL	1.20		2.30	3.50	A-15
16	WASTE MANAGEMENT MASTER PLAN STUDY	0.33		0.67	1.00	A-16
17	ASSESS & REHABILITATION FORMER BEVERLY LANDFILL	0.06		0.11	0.17	A-17
18	ASSESS & REHABILITAITION FROMER GLANDFORD LANDFILL	0.06		0.11	0.17	A-18
19	ASSESS & REHABILITATION FORMER WEST HAMILTON LANDFILL	0.22		0.44	0.66	A-19
20	FORMER ANCASTER LANDFILL SITE – LEACHATE CONTROL SYSTEM	0.21		0.43	0.64	A-20
21	ASSESS & REHABILITATION FORMER DUNDAS LANDFILL	0.14		0.29	0.43	A-21
DOWNTOWN						
22	JAMES ST. S. BTWN KING & ST. JOSEPH'S DR	0.53	-	1.07	1.60	A-22
23	KING ST. W. BTWN JAMES & BAY ST.	0.70	-	1.30	2.00	A-23
24	FERGUSON AVE. BTWN BARTON & BURLINGTON STS.	1.30	-	2.60	3.90	A-24
25	FERGUSON AVE. BTWN MAIN & GRANGE ST.	0.21	-	0.43	0.64	A-25
25	COMMON WEALTH SQUARE	0.66	-	1.34	2.00	A-26
27	SITE REMEDIATION & PARK DEVELOPMENT FOR URBAN BLOCK, BOUNDED BY JOHN, REBECCA, CATHARINE, KING WILLIAM STS	1.00	-	2.00	3.00	A-27
28	WESTDALE VILLAGE BIA LIGHTING IMPROVEMENTS	0.18	-	0.34	0.52	A-28
29	CONCESSION ST. BIA LIGHTING IMPROVEMENTS	0.40	-	0.80	1.20	A-29
		42.15	4.00	84.03	126.18	

APPENDIX C

SUPERBUILD MILLENIUM AND CANADA ONTARIO INFRASTRUCTURE APPROVED PROJECTS

($MILLION)	$ Province	$ Federal	$ Private	$ City	$ Total
PROJECT THEMES					
DOWNTOWN					
BAY ST. CORRIDOR RECONSTRUCTION	1.07	1.00	-	1.13	3.20
DISTRICT HEATING PROJECT	0.33	-	9.83	0.34	10.50
ENVIRONMENT-WASTE MANAGEMENT					
LANDFILL REMEDIATION	7.67	-	-	16.13	23.80
MATERIALS RECYCLING FACILITY	5.30	-	-	10.70	16.00
WATER QUALITY					
GREENHILL CSO	6.67	5.00	-	8.33	20.00
PRIMARY TREATMENT CAPACITY EXPANSION	10.00	8.00	-	12.00	30.00
TOTALS	31.04	14.00	9.50	48.96	103.50

(1) The original proposed cost sharing formula was 1/3 from each of the Municipal, Provincial, Federal Governments. The Federal Government has identified that there are no further funds for the City of Hamilton under COIP ($14 million max). If the projects proceed the City would have to contribute and additional $17.92 million.

SECTION 16

SECTION 17

Ward 14/15
IMPLICATIONS

17.1

CITY OF HAMILTON

PUBLIC HEALTH & COMMUNITY SERVICES

Culture and Recreation

Report to:	Mayor and Members Committee of the Whole	**Submitted by:**	Joe-Anne Priel General Manager
Date:	April 14, 2003	**Prepared by:**	Dale Wood 546-2533

SUBJECT: **Beverly Minor Hockey Outstanding Ice Fee Charges (HCS03010)(Ward 14/15)**

RECOMMENDATION:

That the request from the Beverly Minor Hockey Association to cover the outstanding ice fee charges for the 2001/2002 ice season be denied.

J Priel

Joe-Anne Priel, General Manager
Public Health and Community Services

EXECUTIVE SUMMARY:

Beverly Minor Hockey Association has approached staff in Culture and Recreation to have their Ice Rental Contract for the 2001/2002 season reviewed and reduced in the amount of $9,357.12. They believe that the approved rates for the 2001/2002 season should have been lower for the Flamborough Associations, based on the minutes of the 2001 Budget Deliberation dated May 16, 2001. They based their fee schedule for their participants at a lower rate and feel that the rate of $102 per hour was unfair.

The Association sent in a formal request to Council to have the rate reviewed in the Fall of 2001 and staff have been attempting to resolve this issue. Staff are recommending that the request for assistance to cover outstanding ice fee charges be denied, as the request would affect other organizations from Flamborough who have already paid for their ice time in 2001 and have not requested a reduction.

BACKGROUND:

During the 2001 budget deliberations, the approval of ice rates for the 2001/2002 ice season was not finalized until well into the year. As a result, hockey and skating associations were faced with deciding what rates and fees to charge their participants, as many registrations took place prior to final approval of budget.

Beverly Minor Hockey was an active participant in many meetings dealing with the ice rates. During the discussions Beverly Minor Hockey Executives had requested from staff an estimated rate that they might be charged for ice in order to complete their budget and set their fees. Staff were unable to provide a fee rate, but did provide information on what was being recommended to Council which was at that time a 3 year phase in plan, trying to bring all groups to $90.00.

In the end, Council did not approve the staff recommendation and passed a motion "to cap all ice rate increases at a $5.00 limit". The Skating Clubs and Hockey Associations whose ice rates had been well below the $90 level anticipated an increase was coming and as such were able to adjust for the increase. Beverly Minor Hockey claims that through the discussion with staff, they were lead to believe that the rate would be no more than $90. As a result they based their budget on a lesser rate and charged fees to their participants which was a substantial reduction over previous years.

Beverly Minor Hockey has paid most of their ice costs for the 2001/2002 except for a balance of $9,357.12. This amount they claim is the difference between the rate they were invoiced for ($102.00 per hour plus GST) and the rate they anticipated to pay ($90. per hour).

Staff is recommending that Council not approve a one time grant to Beverly Minor Hockey to cover the cost of the outstanding invoice for ice. Although the minutes of the Committee of the Whole did not specify what the rates for those associations who were above $90 (i.e. Flamborough groups), the other Flamborough organizations did pay their fees and have not requested a reduced fee. Staff feel that if Council were to grant a one time grant to Beverly Minor Hockey, the other Organizations would have to be provided with a similar fee reduction.

ANALYSIS OF ALTERNATIVES:

Option A

Council could approve a one time grant to the Beverly minor Hockey Association to cover the $9,357.12. balance including GST outstanding. This would close the outstanding balance owed by Beverly for the 2001/2002 season.

The impact of this option is that there are other groups in Flamborough who are subsidized and who should be treated in the same manner as Beverly minor Hockey. This would mean giving up past revenues already received from these groups. Below is an approximation of the dollars that would have to be returned to the other groups.

	Hrs. Rented	Rate Paid	Total Paid	Revised Amt	Refund
Flam. M.Hoc.	1487	$ 102	$163,807.92	$144,536.40	$19,271.52
Flam.Skate	308	$ 102	$ 34,024.12	$ 29,937.60	$ 4,086.52
Rockton Skate	233	$ 102	$ 25.667.28	$ 22,647.60	$ 3,019.68
Carlisle Skate	44.5	$ 102	$ 4,902.12	$ 4,325.90	$ 576.22
				Total Additional Refunds	$26,953.94

Option B

Council could deny the request from Beverly Minor Hockey Association and request that the balance outstanding be paid within an agreed amount of time.

The impact of this option is that Beverly Minor Hockey would be asked to incur an unexpected additional ice charge in the current fiscal year. Although Beverly Minor Hockey has indicated that they could pay this amount, it would mean that they would be dipping into their limited reserves which they state are decreasing at an alarming rate due to other financial hardships.

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

The financial implications are outlined above and equate to possibly having to refund an additional $26,953.94, would include GST monies already collected and claimed. It should be further noted that this is an outstanding bill for the 2002 financial year.

POLICIES AFFECTING PROPOSAL:

The final decision of Council does affect the approved Ice rates of Council.

CONSULTATION WITH RELEVANT DEPARTMENTS/AGENCIES:

Finance Department

CITY STRATEGIC COMMITMENT:

By not approving the request, staff are attempting to support the strategic commitment of a city that spends wisely and invests strategically. However the volunteers within the Beverly Minor Hockey may feel that we are not supporting our commitment of a City where people come first.

SECTION 18

CITY WIDE IMPLICATIONS

18.1

CITY OF HAMILTON

CORPORATE SECRETARIAT VOLUNTEER CO-ORDINATING COMMITTEE

Report to:	Mayor and Members Committee of the Whole	**Submitted by:**	Councillor A. Bain, Chairman Corporate Secretariat Volunteer Co-ordinating Committee
Date:	May 27, 2003	**Prepared by:**	Carolyn Biggs (905)546-2604

SUBJECT: **Corporate Secretariat Volunteer Co-ordinating Committee Report 03-001 (City Wide)**

The Corporate Secretariat Volunteer Co-ordinating Committee, having met on May 21, 2003, presents Report 03-001 and respectfully recommends:

RECOMMENDATION:

Hamilton Aboriginal Advisory Council (aka Hamilton Executive Directors Aboriginal Coalition (HEDAC)) – Administration of Aboriginal Native Housing Programs

That the Corporate Secretariat Volunteer Co-ordinating Committee supports the request of the Hamilton Executive Directors Aboriginal Coalition (HEDAC) to request Council to endorse the position of HEDAC on the need for the Government of Canada to continue to fund and administer aboriginal native housing programs.

Anne Bain

Councillor Anne Bain, Chairman
Corporate Secretariat Volunteer
Co-ordinating Committee

EXECUTIVE SUMMARY:

Refer to report submitted by the Hamilton Aboriginal Advisory Committee (Hamilton Executive Directors Aboriginal Coalition (HEDAC)).

BACKGROUND:

The Corporate Secretariat Volunteer Co-ordinating Committee met on May 21, 2003 to receive progress and information reports from the Chairmen of the citizen committees within its umbrella.

At this meeting, representatives from the Hamilton Executive Directors Aboriginal Coalition (HEDAC) addressed the issue of housing devolution by the federal and provincial governments and the feasibility of aboriginal control of off-reserve housing.

As noted in their report, attached hereto as Appendix "A", several other Aboriginal organizations are making deputations to their respective City Councils to support resolutions to halt the transfer of responsibility for Aboriginal Housing Programs. At the conclusion of their presentation, and following discussion, the Committee approved the above-noted recommendation and is forwarded to the Committee of the Whole for consideration.

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

N/A

POLICIES AFFECTING PROPOSAL:

N/A

CONSULTATION WITH RELEVANT DEPARTMENTS/AGENCIES:

N/A

CITY STRATEGIC COMMITMENT:

N/A

City of Hamilton

REPORT TO: Corporate Secretariat Volunteer Co-ordinating Committee

REPORT FROM: Hamilton Aboriginal Advisory Council (also known as) Hamilton Executive Directors Aboriginal Coalition (HEDAC)

DATE: May 21, 2003

The Hamilton Aboriginal Advisory Council (also known as) Hamilton Executive Directors Aboriginal Coalition (HEDAC) reports as follows:

1. The following matters were recommended for the consideration of the Volunteer Co-ordinating Committee:

Nil

2. Motions

That the following motions on the topics noted were approved:

a) Priority issues for the committee are homelessness, devolution of housing, youth and education. Approved and passed at the November 2002 meeting.

b) The committee drafted a resolution dated December 4, 2003 concerning the devolution of aboriginal housing from the federal government to regional governments. This resolution will be sent to the appropriate government bodies requesting the return of Urban Native Housing Program to the Federal Government in recognition of the uniqueness of the program. (See attachments)

3. The following matters were discussed and information received:

a) HAAC/HEDAC received a grant from Hamilton Community Foundation to develop a Stay In School Initiative for Aboriginal youth. The draft Stay in School Initiative report is completed and approved by HAAC/HEDAC at the April meeting.

b) Concerning CAB, the committee would like to have more representation on the advisory committee and play an integral role in how financial resources are allocated to aboriginal homelessness.

c) Regarding the Homelessness Evaluation Report Card, the committee will give direction to SPRC on the kind of research to be done and that an aboriginal representative will conduct the work.

d) The homelessness trail recommendations will be sent to Council for consideration

4. The following matters are recommended for the consideration of the Volunteer Co-ordinating Committee:

a) Resolution (see attachments) by sending letters of support to all proper Federal and Provincial levels of government that the financial responsibility of off-reserve urban and rural Aboriginal housing must remain with the Federal government.

Below is a brief explanation of the issues, however there are attachments provided to give Council a more comprehensive view of the situation.

Housing Devolution – Aboriginal Control of Off-reserve Housing

The Government of Canada agreed to dissolve its fiduciary responsibility and administrative responsibility for Urban Native Housing to the provincial level. The Ontario Government in turn has decided to devolve its funding and administration responsibilities for Urban Native Housing Program to the municipal levels of government.

The Aboriginal community objects to the transfer for a number of reasons. The Urban Native Housing Program is considered to be a unique housing program that offers low-income housing and support to Aboriginal families and seniors who experience culturally sensitive housing issues. It is also contrary to the inherent Rights Policy, the Gathering Strength policies, the Cabinet decision to negotiate transfer of National Housing Act Programs to Aboriginal institutions and the recommendation of the Royal Commission on Aboriginal Peoples (RCAP).

To date a number of other Aboriginal organizations are making deputations to their City Council to support the resolutions to halt the transfer of responsibility for Aboriginal Housing Programs. In September 2002, Thunder Bay Aboriginal Interagency Council's resolution was supported by City Council and a municipal resolution against the devolution was prepared.

The impact of this transfer will be significant to the Aboriginal community because approximately 68% of Aboriginal people reside out of reserve in Ontario.

In Hamilton, Native Housing providers are prepared to offer cultural awareness training to City staff and those that are involved in the various aspects of the Urban Native Housing Program.

Respectfully submitted,

Chair
HEDAC Committee

Hamilton Executive Director's Aboriginal Coalition

Hamilton Executive Directors' Aboriginal Coalition	**Resolution # 1**

THE NEED FOR ALL LEVELS OF GOVERNMENT TO RECOGNIZE THE UNIQUENESS OF THE URBAN NATIVE HOUSING PROGRAM

WHEREAS the Government of Canada, through its agent, Canada Mortgage and Housing Corporation (CMHC), is accountable and responsible for the Urban Native Housing Program; and

WHEREAS the Government of Canada has agreed to devolve its fiduciary and administrative responsibility for the Urban Native Housing Program to the Provincial Government level; and

WHEREAS the Government of Ontario has decided to devolve its Federal funding and administration responsibility for the Urban Native Housing Program to the Municipal Government level; and

WHEREAS the Urban Native Housing Program is considered to be a unique housing program that offers low income housing and support to Aboriginal families and seniors who encounter culturally sensitive housing issues in the Urban setting; and

WHEREAS the Government of Canada has a constitutional, fiduciary and political responsibility for all matters relating to its Aboriginal Peoples;

WHEREAS ALL levels of Government must acknowledge and respect the autonomy of the Urban Native Housing Program;

THEREFORE BE IT RESOLVED THAT we, the Hamilton Executive Directors' Aboriginal Coalition, recognizes that the Government of Canada has the full responsibility and jurisdiction for the Urban Native Housing Program; and

FURTHER BE IT RESOLVED THAT we hereby notify the Government of Canada and the Province of Ontario that the devolution of the Urban Native Housing Program is threatening its long-term financial viability; and

FINALLY BE IT RESOLVED THAT the position of the Hamilton Executive Directors' Aboriginal Coalition is that the Urban Native Housing Program must remain a separate and unique Federal Urban Aboriginal Housing Program, and that the autonomy of the program is respected as such, and that the operations of the Program must remain financially viable and the Federal Government has the sole responsibility to administer the Program.

Moved by: Melanie McAulay .... Sacajawea Non-Profit Homes Inc.
Seconded by: Judi Trott .... Métis Nation of Ontario Training Initiative
Carried:

Certified Copy of a Resolution
Adopted on December 4, 2002

Cathy Staats,
Chairperson

Taunya Laslo
Co-Chairperson

C:\My Documents\Barb\HEDAC\DRAFT UNHP Resolution from HEDAC.wpd

Confederacy of Nations
December 10, 11 & 12, 2002, Ottawa, ON

DRAFT
Resolution no. 3 /2002

SUBJECT:	**Representation of Urban First Nations Peoples by the Assembly of First Nations**
MOVED BY:	Chief Tom Bressette, Chippewas of Kettle & Stoney Point First Nation, ON
SECONDED BY:	Chief Glen Hare, M' Chigeeng First Nation, ON
DECISION:	

WHEREAS over half of the entire population of "registered" First Nations citizens now reside in urban areas; and

WHEREAS this off-reserve population need to have an official spokes-organization to ensure their voices are heard; and

WHEREAS the Congress of Aboriginal Peoples or other "aboriginal organizations" are not viewed nor accepted by the vast majority of off-reserve First Nations citizens as speaking on their behalf nor of protecting their interests; and

WHEREAS the AFN was set up to be a representative voice of First Nations to protect the interests and advance the causes of First nations citizens; and

WHEREAS Resolution 8/99 (Urban Issues Task Force) resolved that the Chiefs in Assembly accept the Task Force Report and adopt the following report recommendations:

- The creation of an Urban Issues Secretariat within the AFN;
- The establishment of an interim Technicians Committee;
- A strategy in relation to the mobility of treaty and Aboriginal rights;
- Develop a comprehensive communication strategy; and

WHEREAS the Assembly of First Nations represents all First Nations citizens irrespective of residency; and

WHEREAS the Supreme Court of Canada *Corbiere* Court decision re-affirmed the relationship between First Nations Chiefs and Councils and their off-reserve citizens; and

WHEREAS First Nations citizens continue to move to urban areas for education, employment, and shelter; and

RESOLUTIONS COMMITTEE RECEIVED BY :
DIRECTOR/TECHNICAL REVIEW BY: R.G.
RESOLUTIONS COMMITTEE EDITED BY :
DECISION : Carried **DATE :** Dec 11/02 **TIME :** 4:27
Cons.

Confederacy of Nations
December 10, 11 & 12, 2002, Ottawa, ON

D R A F T
Resolution no. 3 /2002

WHEREAS the Assembly of First Nations resolved in Resolution No. 4/98 to take the necessary organizational steps to implement it's mandate as the representative of all First Nations regardless of residence.

THEREFORE BE IT RESOLVED that the AFN publicly state and demonstrate that it is prepared to, and will serve as the official spokes-organization for all off-reserve First Nations citizens; and

FURTHER BE IT RESOLVED that the Assembly of First Nations member organizations at the provincial, territorial and regional levels will work with First Nations to develop strategies to address social ills faced by First Nations citizens in urban areas; and

FURTHER BE IT RESOLVED that the AFN and its member organizations will seek financial resources to address these social ills, such as the lack of sufficient numbers of decent housing units under control of First Nations citizens; and

FINALLY BE IT RESOLVED that the Chiefs in Assembly direct that the work required to implement the four aforementioned recommendations of the Urban Issues Task Force be coordinated with the ongoing work being conducted on the *Corbiere* decision as well as with other ongoing processes.

RESOLUTIONS COMMITTEE RECEIVED BY : ______________________

DIRECTOR/TECHNICAL REVIEW BY: ______________________

RESOLUTIONS COMMITTEE EDITED BY : ______________________

DECISION :____________________ **DATE :**____________ **TIME :** ____________

POLITICAL OFFICE:
Fort William First Nation
R.R. #4
Suite 101, 90 Anemki Drive
Fort William First Nation Office Complex
Thunder Bay, Ontario P7J 1A5
626-9339
626-9404 Fax

ADMINISTRATION OFFICE:
188 Mohawk Street
Brantford, Ontario
N3S 2X2
(519) 750-1016
(519) 750-1316 Fax
1-877-517-6527
Website: www.chiefs-of-ontario.org

CHIEFS OF ONTARIO

28th Annual All Ontario Chiefs' Conference
Eabametoong First Nation
June 25-27, 2002

THE NEED FOR ALL LEVELS TO RECOGNIZE THE UNIQUENESS OF THE URBAN NATIVE HOUSING PROGRAM

RESOLUTION 02/09
Page 1 of 2

MOVED BY:
Chief Vernon Morris
Muskrat Dam First Nation

SECONDED BY:
Chief Donny Morris
Kitchenuhmaykoosib Inninuwug

WHEREAS the government of Canada, through its agent, Canada Mortgage and Housing Corporation (CMHC), is accountable and responsible for the Urban Native Housing Program;

WHEREAS the government of Canada has agreed to devolve its fiduciary responsibility and administrative responsibility for the Urban Native Housing Program to the provincial level;

WHEREAS the government of Ontario has decided to devolve its funding and administration responsibility for the Urban Native Housing Program to the municipal level of government;

WHEREAS the Urban Native Housing Program is considered to be a unique housing program that offers low income housing and support to Aboriginal families and seniors who experience culturally sensitive housing issues;

WHEREAS the government of Canada has constitutional and political responsibility for matters relating to First Nations Peoples:

WHEREAS all levels of government must acknowledge and respect the autonomy of the Urban Native Housing Program;

THEREFORE BE IT RESOLVED that we, the All Ontario Chiefs in Assembly, recognize that the government of Canada has the full responsibility and jurisdiction for the Urban Native Housing Program;

FURTHER BE IT RESOLVED that we hereby notify the government of Canada and the province of Ontario that the delegation of the Urban Native Housing Program is threatening its long-term financial viability;

FINALLY BE IT RESOLVED that the position of Ontario First Nations is that the Urban Native Housing Program must remain a separate and unique federal Aboriginal housing program, that the autonomy of the program be respected as such, that the operations of the Program be respected, that the operations of the Program must remain financially viable, and the federal government has the sole responsibility to administer the Program.

CARRIED

Certified Copy of a Resolution
Adopted on June 26, 2002.

Charles D. Fox
Ontario Regional Chief

Thunder Bay Aboriginal Interagency Council

Resolution
Page 1 of 2

RESOLUTION–Adopted and Carried
Thunder Bay Aboriginal Interagency Council Meeting of September 17, 2002

THE NEED FOR ALL LEVELS OF GOVERNMENT TO RECOGNIZE THE UNIQUENESS OF THE URBAN NATIVE HOUSING PROGRAM

WHEREAS the Government of Canada, through its agent, Canada Mortgage and Housing Corporation, is accountable and responsible for the Urban Native Housing Program;

WHEREAS the Government of Canada has agreed to devolve its fiduciary responsibility and administrative responsibility for the Urban Native Housing Program to the provincial level;

WHEREAS the Government of Ontario has decided to devolve its funding and administration responsibility for the Urban Native Housing Program to the municipal level of government;

WHEREAS the Urban Native Housing Program is considered to be a unique housing program that offers low income housing and support to Aboriginal families and seniors who are considered to be First Nations Peoples who experience culturally sensitive housing issues;

MOVED BY:
Anne LeSage, Executive Director
Thunder Bay Indian Friendship Centre

SECONDED BY:
Bernice Dubec, Executive Director
Anishinawbe Mushkiki

WHEREAS the Government of Canada has constitutional and political responsibility for matters relating to First Nations Peoples;

WHEREAS all levels of government must acknowledge and respect the autonomy of the Urban Native Housing Program;

THEREFORE BE IT RESOLVED THAT the Thunder Bay Aboriginal Interagency Council recognize that the Government of Canada has the full responsibility and jurisdiction for the Urban Native Housing Program;

BE IT FURTHER RESOLVED THAT the Thunder Bay Aboriginal Interagency Council express to the Government of Canada, and to the Province of Ontario, that the delegation of the Urban Native Housing Program is threatening its long-term financial viability;

FINALLY, BE IT RESOLVED THAT the position of the Thunder Bay Aboriginal Interagency Council is: that the Urban Native Housing Program must remain a separate and unique federal Aboriginal housing program, that the autonomy of the program be respected as such, that the operations of the program be respected, that the operations of the program must remain financially viable, and that the Federal government has the sole responsibility to administer the program.

CARRIED.

Certified Copy of a Resolution
Adopted on September 17, 2002.

Patricia Jurivee, Chair
Thunder Bay Aboriginal Interagency Council

THUNDER BAY DISTRICT
SOCIAL SERVICES ADMINISTRATION BOARD

Resolution

Resolution No. 02/44

DATE: April 25, 2002 PAGE 1 OF 1

MOVED BY: Councillor Betty Kennedy

SECONDED BY: Councillor Ken Whent

X CARRIED ☐ AMENDED ☐ LOST ☐ DEFERRED/REFERRED

THAT with respect to the transfer of the Urban Native Housing Portfolio to the Thunder Bay District Social Services Administration Board, we recommend that a legal opinon be obtained from the Board solicitor with respect to the Board refusal to accept the transfer of the Urban Native Housing Program portfolio because of the ongoing lawsuit between Urban Native groups and the Provincial and Federal Governments;

AND THAT Thunder Bay District Social Services Administration Board petition the Federal and Provincial governments regarding the Thunder Bay District Social Services Administration Board's objection to the transfer of this portfolio.

E J Metzler
CHAIR

VICE CHAIR

MEMBER	YEAS	NAYS	MEMBER	YEAS	NAYS
Reeve Buitenhuis	☐	☐	Mayor Primeau	☐	☐
Councillor Charron	☐	☐	Reeve Pristanski	☐	☐
Councillor Kennedy	☐	☐	Mrs. Romaniuk	☐	☐
Councillor McArthur	☐	☐	Councillor Roy	☐	☐
Mr. Leskowski	☐	☐	Councillor Scollie	☐	☐
Councillor Metzler	☐	☐	Councillor Whent	☐	☐
Councillor Peterson	☐	☐		☐	☐

RESOLUTION – THE NEED FOR ALL LEVELS OF GOVERNMENT TO RECOGNIZE THE UNIQUENESS OF THE URBAN NATIVE HOUSING PROGRAM

WHEREAS the Government of Canada, through its agent, Canada Mortgage and Housing Corporation, is accountable and responsible for the Thunder Bay Urban Native Housing Program; and

WHEREAS the Government of Canada has agreed to devolve its fiduciary and administrative responsibilities for the Thunder Bay Urban Native Housing Program to the provincial level; and

WHEREAS the Government of Ontario has decided to devolve federal funding and administration authority for the Thunder Bay Urban Native Housing Program to the municipal level of Government; and

WHEREAS the Thunder Bay Urban Native Housing Program is considered to be a unique housing program that offers low income housing and support to Aboriginal families and seniors who are considered to be First Nations People who experience culturally sensitive housing issues; and

WHEREAS all levels of Government must acknowledge and respect the autonomy of the program,

THEREFORE BE IT RESOLVED THAT Thunder Bay District Social Services Administration Board recognizes that the Government of Canada has the full responsibility and jurisdiction for the Urban Native Housing Program; and

BE IT FURTHER RESOLVED THAT the Thunder Bay District Social Services Administration Board express to the Government of Canada, and to the Province of Ontario, the serious issue of the financial viability of the Urban Native Housing Program because of devolution; and

BE IT FURTHER RESOLVED THAT the Thunder Bay District Social Services Administration Board express to any or all levels of Government, that the Urban Native Housing Program shall remain a separate and unique federal Aboriginal housing program and that the autonomy of the program be respected as such and that the operations of the program shall remain financially viable.

SECTION 19

CITY WIDE IMPLICATIONS

19.1

CITY OF HAMILTON

PLANNING AND DEVELOPMENT DEPARTMENT
Housing Division

Report to:	Mayor and Members Committee of the Whole	**Submitted by:**	Lee Ann Coveyduck General Manager
Date: **File:**	May 30, 2003 FCM-03	**Prepared by:**	David Brodati (905) 540-6159

SUBJECT: **Federation of Canadian Municipalities (FCM) National Housing Policy Options Team (NHPOT) - Funding (PD03151)(City Wide)**

RECOMMENDATION:

(a) That a contribution of $7,355 from the City of Hamilton to the Federation of Canadian Municipalities (FCM), to support the continuing role of the FCM's National Housing Policy Options Team (NHPOT), be approved.

(b) That the contribution be funded from the Housing Division Budget.

LeeAnn Coveyduck

Lee Ann Coveyduck
General Manager
Planning and Development Department

EXECUTIVE SUMMARY:

City Council at its meeting of May 28, 2003, referred correspondence from FCM attached as Appendix A to Committee of the Whole for discussion.

As part of the initiative of the Big City Mayors Caucus on Homelessness and Housing, a National Housing Policy Options Team (NHPOT) was established by FCM comprising experts from cities across Canada to write a National Housing Options Paper for presentation to the Federal Government. Since that time the NHPOT has continued in its role of advising and advocating to the Federal Government municipal concerns in the area of affordable housing.

The City of Hamilton has participated in the NHPOT since its inception and has contributed financially to the committee. This year a further contribution of $0.015 per capita ($7,355) is being requested (Appendix A).

Mark Mascarenhas, Director of Housing, is a member of the Steering Committee of NHPOT.

As a direct result of NHPOT's advocacy efforts, the Federal Government has announced various funding initiatives in three consecutive Federal budgets, opening the door to a renewed Federal investment in affordable housing. For example, the recent Federal budget continued the Supporting Communities Partnership Initiative and the Residential Rehabilitation Assistance Program for another three years and increased the total funding under the Federal/Provincial affordable housing initiative. Each of these programs are bringing Federal dollars into the Hamilton community and will assist the City with its efforts to provide affordable housing and prevent homelessness.

BACKGROUND:

In 1988, following an initiative from the Big City Mayors Caucus on Homelessness and Housing, the Councils of the former City of Hamilton and Region of Hamilton-Wentworth passed resolutions requesting the Federal Government to declare homelessness a national disaster. The former Councils also requested FCM to put the critical issue of housing and homelessness on the public agenda.

As part of the initiative of the Big City Mayors Caucus, a National Housing Policy Options Team (NHPOT) was established comprising experts from cities across Canada to write a National Housing Options Paper for presentation to the Federal Government. This participation has not only kept the local development community informed of a new Federal housing strategy but also enhanced the visibility of the City of Hamilton in the national housing policy field.

In 2000, the Council of the former Region of Hamilton-Wentworth approved a contribution of $0.02 per capita to a fund administered by the FCM to support the work of the NHPOT. In 2001, a contribution of $0.015 per capita was approved by Hamilton City Council.

This year a further contribution of $0.015 per capita is being requested (Appendix A). Based on a City population 490,268, the contribution equals $7,355.

Under the aegis of NHPOT, the City of Hamilton has participated in a process of advising the Federal Government on housing problems and solutions. Mark Mascarenhas, Director of Housing, is a member of the Steering Committee of NHPOT.

As a direct result of these advocacy efforts, the Federal Government has announced various funding initiatives in three consecutive Federal budgets, opening the door to a renewed Federal investment in affordable housing. For example, the recent Federal budget continued the Supporting Communities Partnership Initiative and the Residential Rehabilitation Assistance Program for another three years and increased the total funding under the Federal/Provincial affordable housing initiative. Each of these programs are bringing Federal dollars into the Hamilton community and will assist the City with its efforts to provide affordable housing and prevent homelessness.

In addition to membership on the NHPOT, staff also participates in the Association of Municipalities of Ontario (AMO) Housing Supply Committee working regularly with Provincial Officials to ensure appropriate Provincial commitment to housing.

ANALYSIS OF ALTERNATIVES:

A financial contribution to the NHPOT supports and increases FCM's advocacy efforts on housing. Furthermore, it increases the profile of the City of Hamilton in the housing arena by entitling the Housing Director, Mark Mascarenhas, to be a member of the NHPOT Steering Committee. The alternative of not contributing the requested amount would undermine these positive impacts.

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

There are no legal or staffing implications. The contribution of $7,355 will be funded from the Housing Division budget.

POLICIES AFFECTING PROPOSAL:

None.

CONSULTATION WITH RELEVANT DEPARTMENTS/AGENCIES:

N/A

CITY STRATEGIC COMMITMENT:

Financial contribution to the NHPOT of FCM supports the following goals of the City's Strategic Plan:

1. *A City of Growth and Opportunity*
   c) Developing Partnerships for Hamilton with Other Levels of Government
   "Council will urge its government partners to take the steps necessary to support the City in its efforts."

2. *A Great City in Which to Live*
   b) Supporting People in Need, with Care
   "Council will seek work with other levels of Government and the community to ensure that people in need are supported and cared for."

3. *A Healthy, Safe and Green City*
   i) Municipal Housing Program
   "Develop and implement a municipal affordable housing program."

MM:DB
Attach. (1)

Federation of
Canadian Municipalities

Fédération canadienne
des municipalités

May 15, 2003

RECEIVED
MAY 21 2003
Housing Division
City of Hamilton

His Worship Robert E. Wade
City of Hamilton
71 Main Street West
Hamilton ON L8P 4Y5

Dear Mr. Mayor Wade and Members of Council:

All of the members of the FCM National Housing Policy Options Team (NHPOT) thank the City of Hamilton for its support and hope that your Council will favourably consider our request for continued support.

It has been a great year for the NHPOT and FCM's advocacy efforts on housing. We continued to expand our membership, including many mid-sized to smaller municipalities as well as the big cities and regions. With your expertise and assistance we have persuaded the Government of Canada to continue to engage in the critical issues of homelessness and the need for affordable housing.

The recent federal budget continued the Supporting Communities Partnership Initiative, so critical in the fight against homelessness, for another three years at $135 million per year; an additional $320 million over the next five years for affordable housing; and an extension of the Residential Rehabilitation Assistance Program for three years at $128 million per year. That's another $1.1 billion dollars into housing and homelessness. With homelessness and affordable housing funds announced previously in the past three years, this brings our total, not even counting reduced GST on affordable housing or provincial/territorial contributions, to just over $2.5 billion. Not a bad return for your investment.

However, there remains much to be done to turn those budget announcements into actual affordable units across the country. FCM, through the NHPOT, needs to work with all stakeholders to overcome barriers to implementation of the federal housing program. We will also work toward implementation of the balance of our policy options, including measures to ensure that the private sector re-enters the market, in partnership with all orders of government, for a long-term solution to the current crisis.

.../ 2

First Vice President
Premier vice-président

Mayor Ann MacLean
New Glasgow, Nova Scotia
Second Vice President
Deuxième vice-présidente

Mayor Stephen D. Wallace
Quesnel, British Columbia
Third Vice President
Troisième vice-président

Vacant
Immediate Past President
Président sortant

James W. Knight
Chief Executive Officer
Chef de la direction

24 rue Clarence Street
Ottawa, Ontario K1N 5P3
☎ (613) 241-5221
📠 (613) 241-7440
federation@fcm.ca
Web site/site Web : www.fcm.ca

Centre for Sustainable Community Development
Centre pour le développement des collectivités viables
📠 (613) 244-1515
communities@fcm.ca

Communications
📠 (613) 241-5221
communications@fcm.ca

Corporate Services
Services corporatifs
📠 (613) 241-2126
corporate@fcm.ca

Economic and Social Policy
Politiques économiques et sociales
📠 (613) 244-2250
policy@fcm.ca

International Centre for Municipal Development
Centre international pour le développement municipal
📠 (613) 241-7117
international@fcm.ca

Mission Statement
The Federation of Canadian Municipalities (FCM) has been the national voice of municipal governments since 1901. FCM is dedicated to improving the quality of life in all communities by promoting strong, effective and accountable municipal government.

Énoncé de mission
La Fédération canadienne des municipalités (FCM) est la voix nationale des gouvernements municipaux depuis 1901. La FCM est vouée à améliorer la qualité de vie dans toutes les collectivités en favorisant des gouvernements municipaux forts, efficaces et responsables.

We ask your continuing support in the form of a 1.5-cent per capita contribution, or any other amount your council would support. Participation entitles the donor to a position on the NHPOT Steering Committee.

You have been irreplaceable in your support and expertise. For that you have our sincere thanks and our pledge to keep doing our utmost, working with you until we achieved an end to the affordable housing crisis.

Please call John Burrett, at FCM, (613) 241-5221 (244), (jburrett@fcm.ca), who will be pleased to answer any questions you may have.

Yours truly,

Elisabeth Arnold

Councillor Elisabeth Arnold
Co-Chair, National Housing
Policy Options Team

EA/JB:co
Encl.

cc Director Mark Mascarenhas

Federation
of Canadian
Municipalities

FEDERATION OF CANADIAN MUNICIPALITIES
24 Clarence Street, Ottawa, Ontario, K1N 5P3

SPECIAL CONTRIBUTION FORM

For funding of the work of the FCM National Housing Policy Options Team until April, 2004.

The City/Region of ____________________ contributes:

$0.015 per capita $______________ or
other amount $______________

to the FCM National Housing Policy Options Team for use in the period of April, 2003 to April, 2004.

Please make your cheque payable to:

The Federation of Canadian Municipalities

Please write "For NHPOT, FCM Account # 303-1-4001" on the front of your cheque and attached to a copy of this form.

Send to FCM, Attention: John Burrett, Economic and Social Policy

Reference Date:
Total Paid:
Balance:

CA5 ON HAM
A34
2003

MUNICIPAL DOCUMENT

City of Hamilton

AGENDA

COMMITTEE OF THE WHOLE 03-018

Tuesday, June 24, 2003

9:30 a.m.

Council Chamber
Hamilton City Hall
71 Main Street West
Hamilton, Ontario

Kevin C. Christenson
City Clerk

Please note: All cellular telephones and pagers to be switched to a non-audible function during Council and Committee meetings.

Agenda available on-line at www.hamilton.ca
(click on "City Government")

JUN. 24/03.

MORNING SESSION - 9:30 a.m.

1. DECLARATIONS OF INTEREST

2. ADOPTION OF MINUTES

2.1 June 17, 2003 (to be distributed)

3. HAMILTON UTILITIES INC. SHAREHOLDERS MEETING

3.1 Presentation of Annual Report

(a) 2002 Financial Statements
(b) Auditors of the Corporation
(c) Slate of Directors and Terms of Office

3.2 "Green" Energy from Waste (EFW) (Request for Expressions of Interest)

3.3 For Information: Standard and Poor's - "Hamilton Utilities Off Watch, Ratings lowered on Regulatory, Political Risk; Outlook Stable"

3.4 Approval of Resolutions of Shareholders

11:00 a.m.

4. REPORT OF SUB-COMMITTEES

4.1 Report of the Remuneration Sub-Committee (to be distributed)

AFTERNOON SESSION - 1:00 p.m.

5. CITY OF HAMILTON BOARD OF HEALTH

5.1 Staff Presentation

6. MOTIONS

None

7. NOTICES OF MOTIONS

None

8. GENERAL INFORMATION

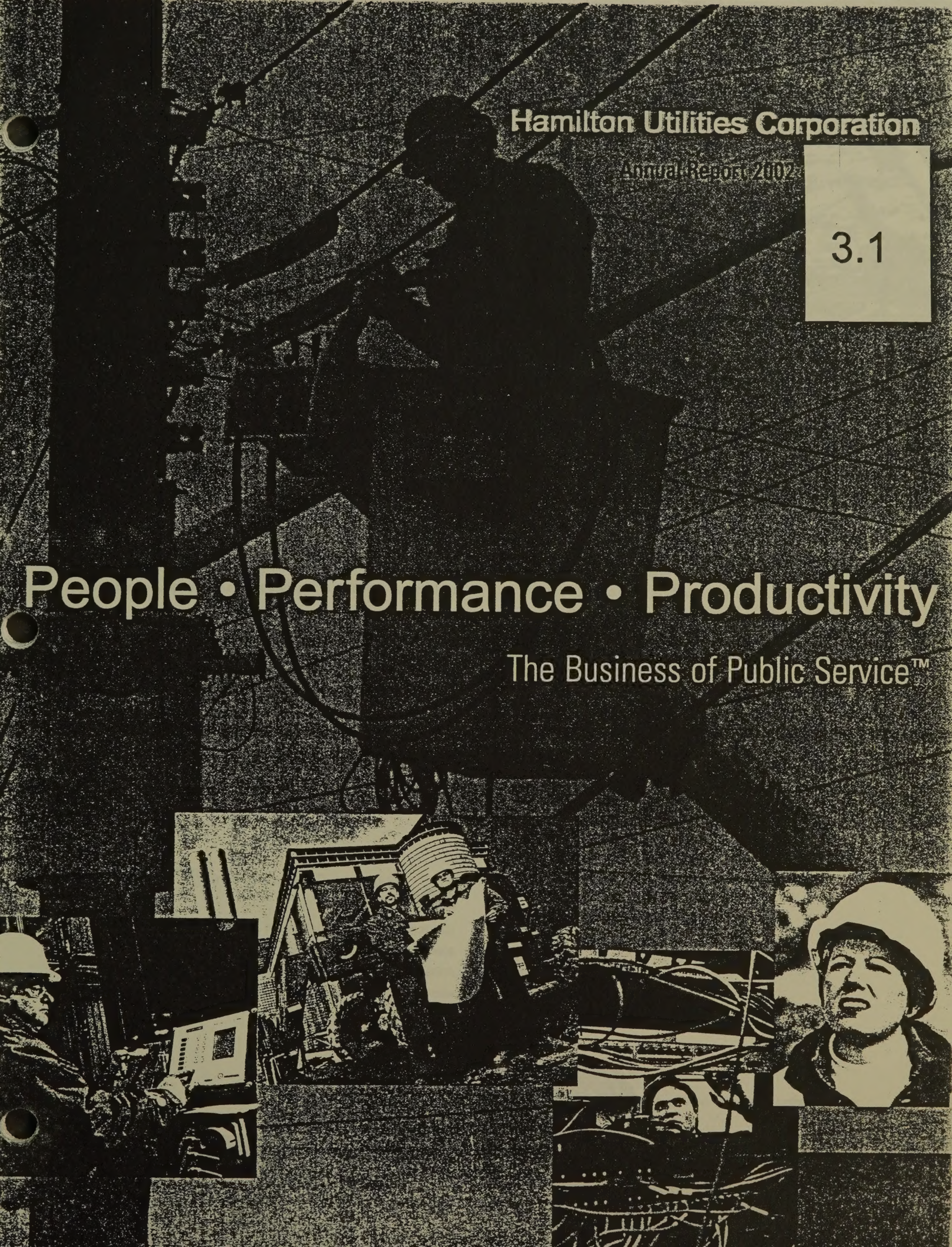
None

9. PRIVATE AND CONFIDENTIAL

None

10. ADJOURNMENT

SECTION 3



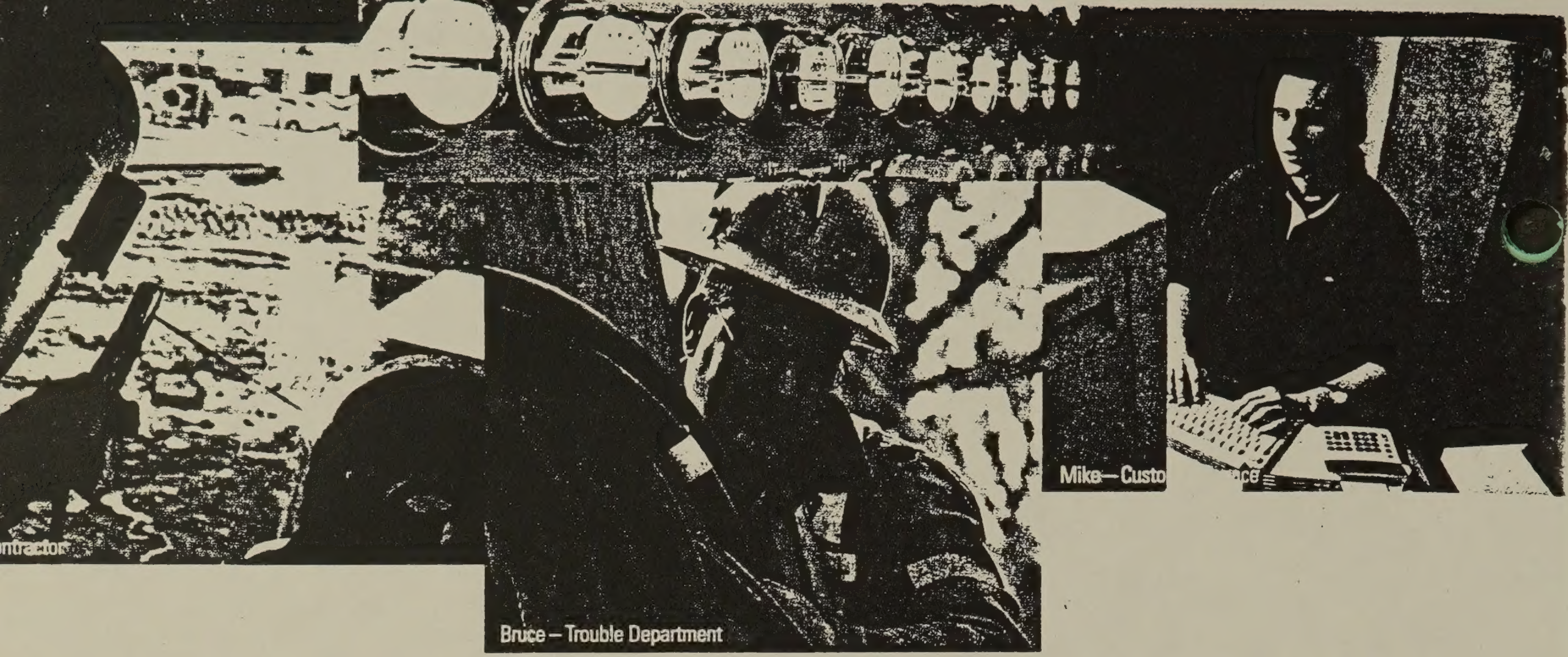
Hamilton Utilities Corporation

Annual Report 2002

3.1

People • Performance • Productivity

The Business of Public Service™



Hamilton Utilities Corporation

Hamilton Utilities Corporation is a municipally owned multi-utility holding company established by articles of incorporation dated July 1, 2000 under the Business Corporations Act (Ontario). The registered and principal office of the Corporation and its subsidiaries is located at 55 John Street North, Hamilton, Ontario L8N 3E4.

- **Hamilton Utilities Corporation** (HUC) (holding company)
  - **Hamilton Hydro Inc.** (HHI) (subsidiary)
  - **Hamilton Hydro Services Inc.** (HHSI) (subsidiary)
    - **Hamilton Community Energy** (HCE) (business unit)
    - **FibreWired** (FW) (business unit)

Hamilton Hydro Inc.

a Hamilton Utilities company

Hamilton Hydro Inc. provides safe, reliable and cost-effective electricity distribution and related services to residents and businesses within the City of Hamilton. Hamilton Hydro Inc. is a wholly owned subsidiary of Hamilton Utilities Corporation.

FIBREWIRED

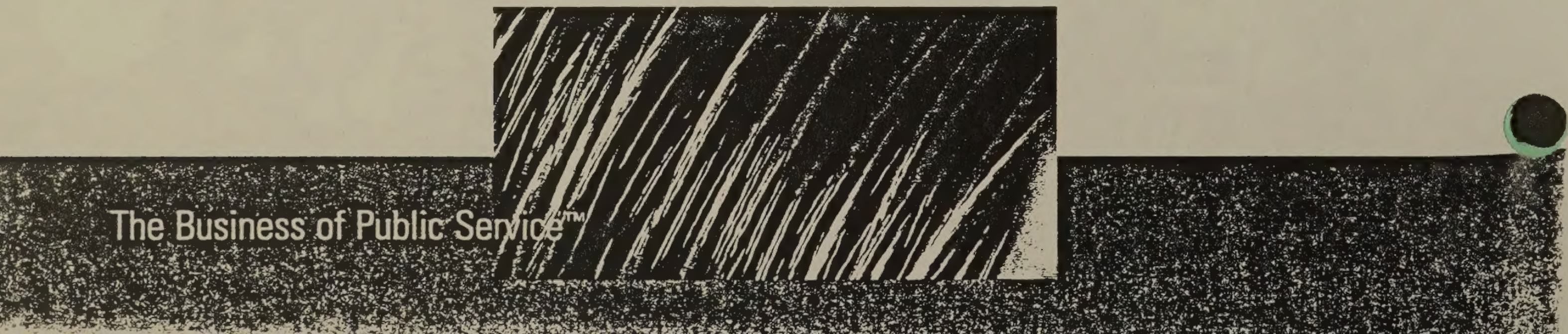
a Hamilton Utilities company

FibreWired offers high-speed data connectivity services to businesses and public organizations through its extensive fibre optic network within the City of Hamilton. FibreWired operates as a strategic business unit of Hamilton Utilities Corporation within its wholly owned subsidiary, Hamilton Hydro Services Inc.

Hamilton Community Energy

a Hamilton Utilities company

Hamilton Community Energy provides a district heating system to downtown Hamilton. Hamilton Community Energy operates as a strategic business unit of Hamilton Utilities Corporation within its wholly owned subsidiary, Hamilton Hydro Services Inc.



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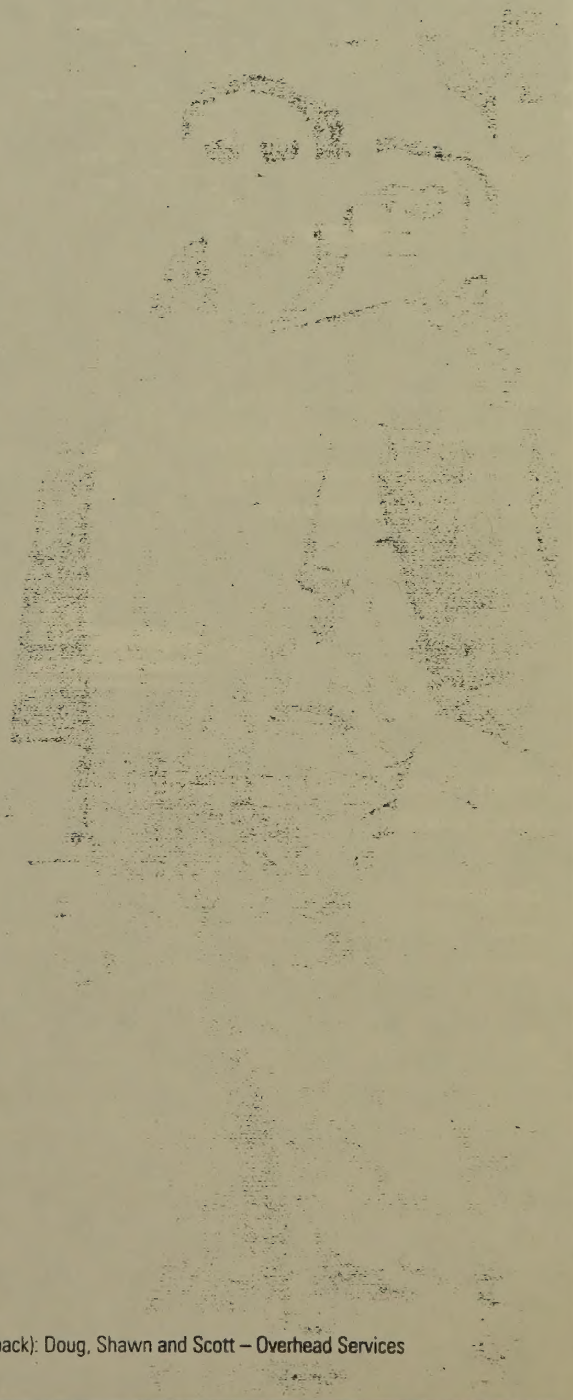
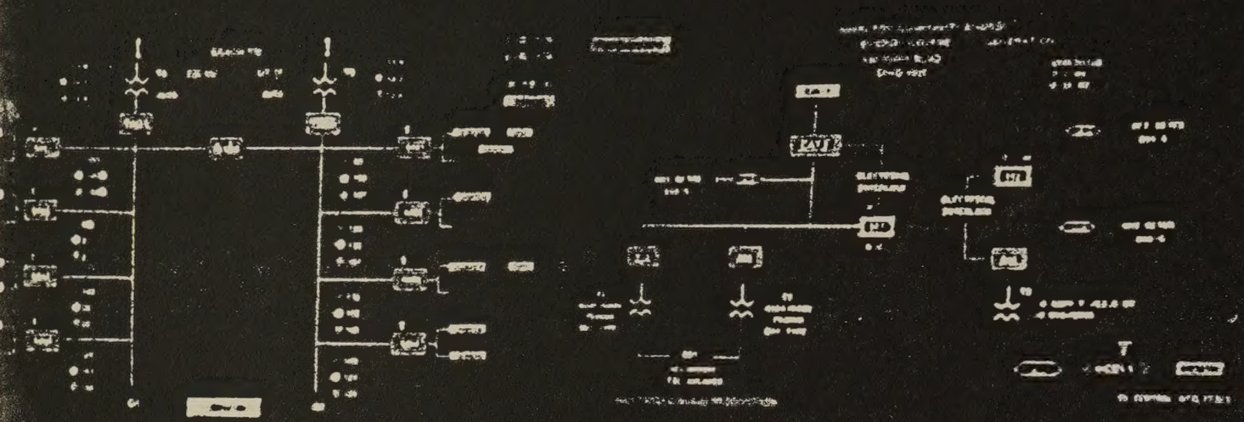
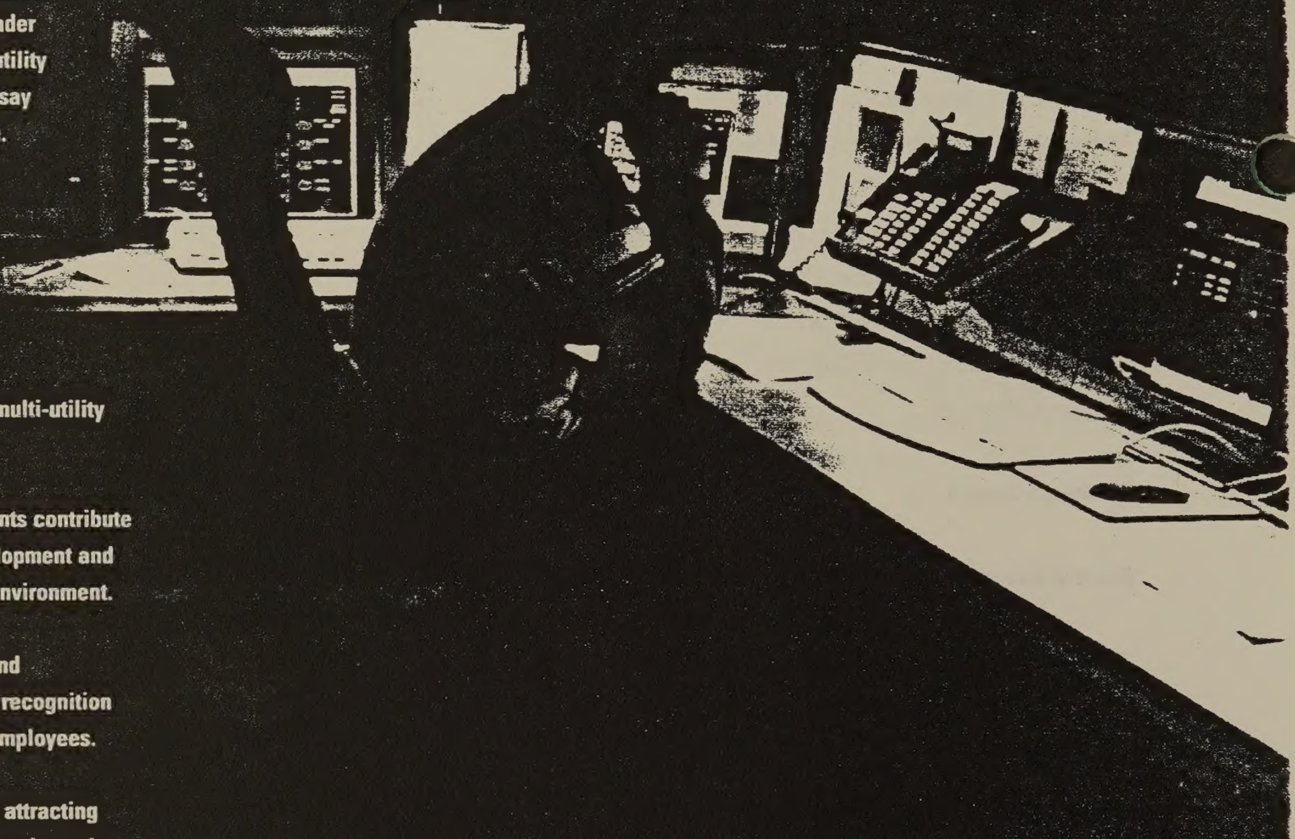


(front – back): Doug, Shawn and Scott – Overhead Services

People



We are recognized as the leader in the delivery of municipal utility services, and our customers say they are receiving best value.



We are a customer focused multi-utility service provider.

Our operations and investments contribute to municipal economic development and improvement of the natural environment.

We provide a healthy, safe and challenging workplace with recognition for the contributions of our employees.

We will continue to grow by attracting new utility customers and creating value for our shareholders.

Performance

Message from the Chairman and the President

We are pleased to report that in 2002 Hamilton Utilities Corporation completed a very eventful and successful year. Our largest subsidiary, Hamilton Hydro, successfully met the challenges of market opening and the turbulent events that followed. Significant progress was made in advancing our strategy of growth as a multi-utility corporation in The Business of Public Service™. Meanwhile, we completed a major financial restructuring, maintained our income level and finished the year with a strong balance sheet.

Without doubt 2002 has been a year of turmoil for the Ontario electricity industry. On May 1, 2002, the restructuring of the electrical industry began with market opening which allowed wholesale and retail electricity marketers to operate on a competitive basis. In preparation for market opening, Hamilton Hydro implemented complex changes to systems and processes with great success. However, after market opening, Hamilton Hydro found itself dealing with the serious impact on customers of volatile and rising energy prices and the heavy burden of increased working capital needs caused by the new market rules.

On November 11, 2002 the government responded to negative customer sentiment with the Electricity Action Plan (and subsequently, new legislation – *The Electricity Pricing, Competition and Supply Act)* which effectively capped all electricity and related charges, including Hamilton Hydro's distribution rates, until April 30, 2006. Hamilton Hydro has adapted well to these market changes both with respect to its customers and operations. While the rate cap to 2006 will have some impact on forward revenue of Hamilton Hydro, plans are in place to mitigate the impact by developing new revenue sources and improving cost efficiency of operations, all aimed at maintaining income and retaining a strong credit rating.

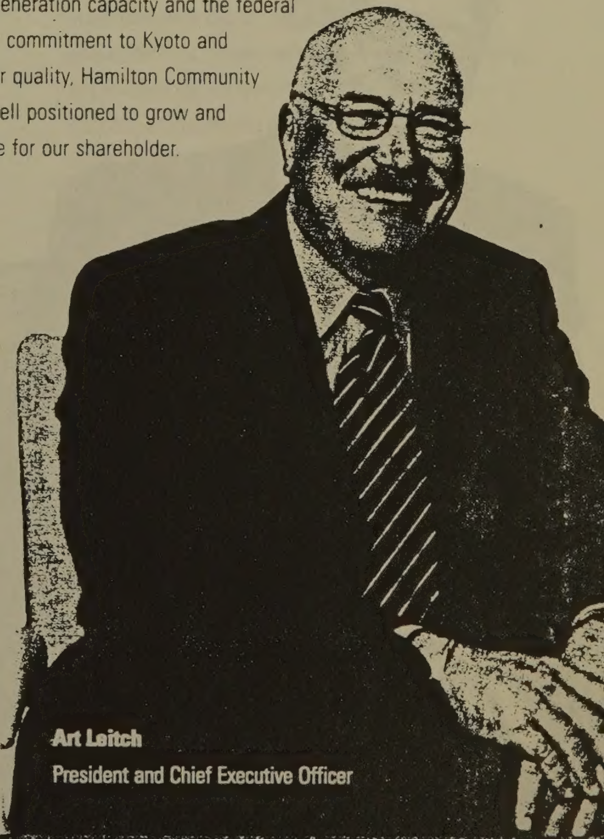
In July of 2002, Hamilton Utilities Corporation proved itself as a new alternative source of capital for the City of Hamilton by refinancing $137 million in debt owed to the City through the issuance of $105 million of debentures in the debt capital markets and the establishment of $93 million in bank lines of credit. At the time of the refinancing, Hamilton Utilities received an A+ credit rating from Standard & Poor's, the highest in its sector. This rating is currently under review as a result of the rate cap imposed by the Ontario government.

We have recently been encouraged and motivated by a resolution from Hamilton City Council, our sole shareholder, to continue Hamilton Utilities Corporation as a for-profit company, recognizing the benefits of financial discipline coupled with our corporate focus on public service. This resolution was in response to the province's Electricity Action Plan.

We are also pleased to report notable achievements in translating our corporate Vision and Mission statements into action in our other strategic business units. Whereas last year's Annual Report introduced our corporate philosophy, this year's report will demonstrate the significant progress Hamilton Utilities has made in delivering on our commitment to public service.

Near the top of the list is the construction of Hamilton's first district energy system by Hamilton Community Energy. This co-generation project, soon to be commissioned, will provide heat to 10 buildings in the downtown core and produce 3.5 megawatts of electricity for the City. The project will improve the air quality in downtown Hamilton while also contributing to Canada's Kyoto targets for reduction in greenhouse gas emissions.

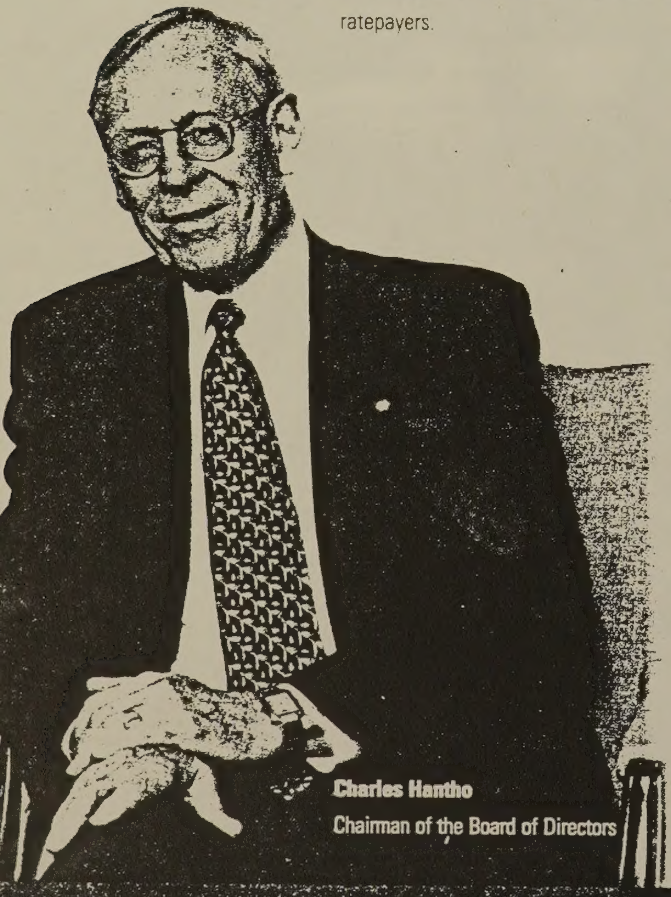
In 2003 Hamilton Community Energy will develop business opportunities to leverage the company's district energy expertise into other areas including energy from waste. Given Ontario's need for new electricity generation capacity and the federal government commitment to Kyoto and improved air quality, Hamilton Community Energy is well positioned to grow and to add value for our shareholder.



Art Leitch
President and Chief Executive Officer

FibreWired continued its rapid growth as Hamilton's premier telecommunications service provider to business and institutional customers. In 2002, FibreWired received the Outstanding Business Achievement Award from the Hamilton Chamber of Commerce for industry-leading work in the communications technology sector. FibreWired expertise in Internet services and data security was applied within Hamilton's renowned health care sector with leading edge Virtual Private Network (VPN) services for area hospitals as well as key health care providers in pharmaceutical and biotechnology. These services provide medical staff, researchers and business partners with the ability to access, from anywhere in the world, hospital services and information over the Internet with the utmost security.

Finally, during the year we launched a major joint study with the City of Hamilton to explore the feasibility of restructuring Hamilton's water and wastewater services into a municipally owned corporation as a subsidiary of Hamilton Utilities Corporation. The objective would be to efficiently finance much needed water/wastewater infrastructure investment and achieve economies of scale through convergence with the Corporation's other utility businesses while mitigating sharp water rate increases currently confronting Hamilton ratepayers.



Charles Hantho
Chairman of the Board of Directors

Throughout this report, you will find many examples where Hamilton Utilities Corporation is turning its corporate vision into reality; however, none is more inspiring than the commitment of our employees to deliver customer value. More than 60% of employees participated in a *Delight the Customer* suggestion program, designed to tap their wealth of ideas for improving customer service. Employee suggestions for improving utility bills will be incorporated in our 2003 bill redesign project, in which the company will be working with the Ministry of Energy to develop a standardized utility bill for all utilities throughout Ontario.

We wish to thank all our employees for their demonstrated commitment to the company's customers.

With its in-depth understanding of the public interest dimension of the utility business, Hamilton Utilities Corporation is well positioned to expand into water/wastewater and energy from waste utilities. This strategic direction clearly demonstrates the commitment of management and the Board of Directors to providing essential public service in a way that balances economic, social/health and environmental objectives.

Charles Hantho
Chairman of the Board of Directors

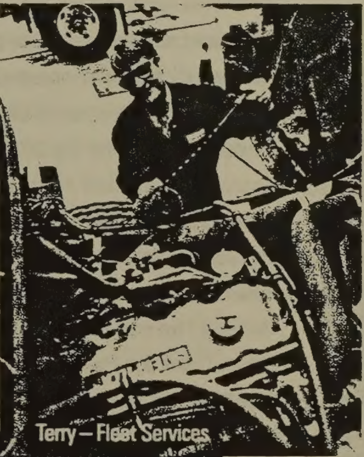
Art Leitch
President and Chief Executive Officer

Productivity

Scott – Overhead Services

Bruce – Underground Services

Shawn – Overhead Services



Terry – Fleet Services

Peter – Meter Services

It was a demanding year for Hamilton Hydro Inc., requiring a major investment of financial and human resources in systems and processes to ensure that the company would be ready for the opening of the competitive electricity market in Ontario. Our dedicated staff worked many long hours to put into place a new customer information system and market settlement systems that met the many complicated requirements of the competitive energy market. The result was a seamless transition into the new market, which opened on May 1, 2002.

The new market also presented many challenges for front-line customer service representatives who fielded 29,000 calls in one month – well above historical levels. Most of the calls were from customers who did not understand the new unbundled bills or who were upset about high energy prices. Both issues were beyond the control of local distribution companies (LDCs), like Hamilton Hydro, which were operating under new regulations imposed by the Ontario Energy Board.

The Ontario Government responded to adverse public sentiment in November 2002 through the introduction of *The Electricity Pricing, Competition and Supply Act* (EPCSA). This new regulation created a number of new challenging issues for LDCs including a requirement that municipalities reaffirm their LDCs as "for-profit" companies or they automatically revert to "not-for-profit" entities. Other issues included distribution rate caps until 2006; customer rebates; and a prohibition on disconnection for non-payment through the winter months to April 1, 2003.

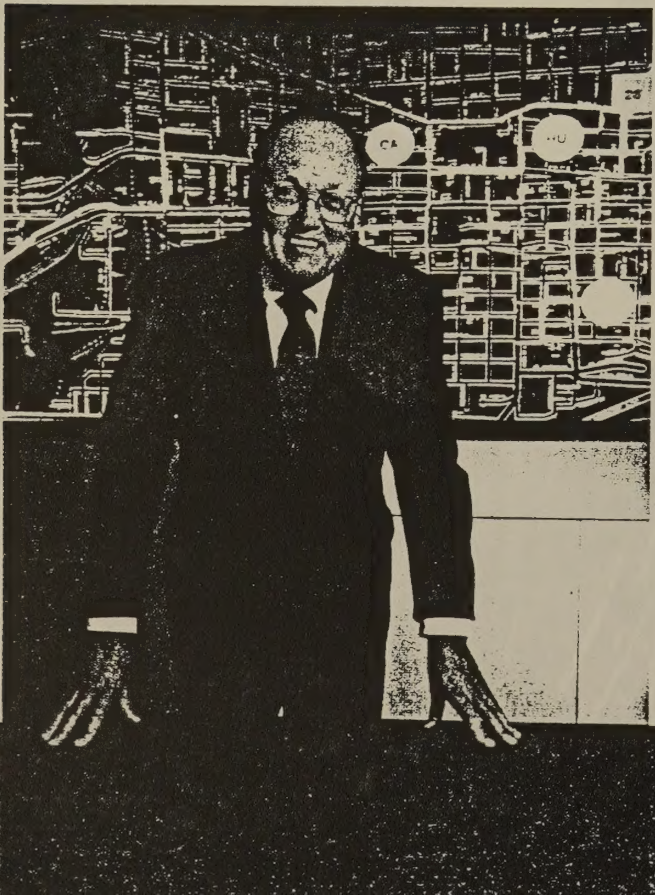
Hamilton Hydro, supported by its sole shareholder, responded to these challenges as follows:

- The City of Hamilton reaffirmed Hamilton Hydro Inc. as a "for-profit" company recognizing the benefits of commercial discipline and the company's track record of balancing such with the public interest.

- Hamilton Hydro will offset the financial impact of the rate cap by pursuing best practices in supply chain management and other operational processes to deliver cost containment and reduction.

- With a tremendous effort on the part of staff, the company met the short deadline to provide $75 rebates to the majority of residential customers, whose rebate cheques were delivered well before Christmas.

- Hamilton Hydro staff ensured that our billing system was not only market ready but flexible enough to comply to the new EPCSA requirements.



The financial implications of the EPCSA resulted in rating agencies placing all Ontario government-owned electricity utilities on credit watch. The final outcome on corporate credit ratings will be resolved as the rating agencies conclude individual reviews of each utility.

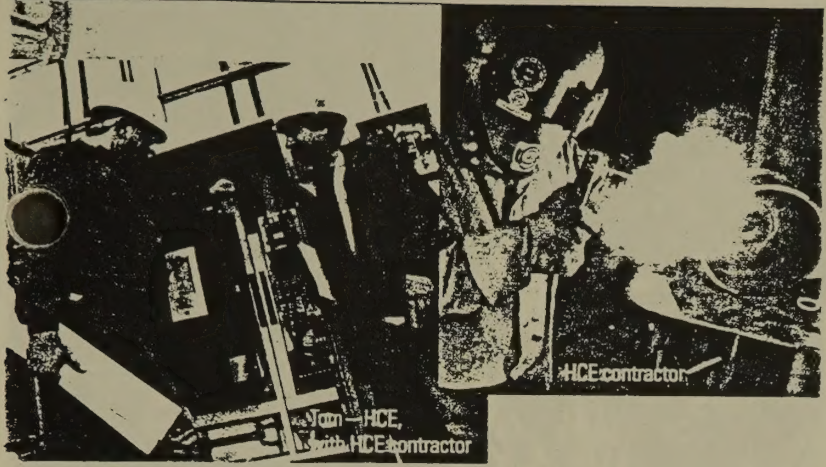
Throughout this difficult past year, Hamilton Hydro maintained a clear focus on customer service, explaining the changing marketplace to our customers while continuing to deliver electricity reliably, safely and cost efficiently. The company's distribution charges are among the lowest of all Ontario LDCs.

Together with customer service and cost efficiency, the safety of our employees remains a top priority for Hamilton Hydro. In 2002, we introduced new internal safety performance measures based on leading indicators and were proud to accept on behalf of our employees, the Electrical & Utility Safety Association's (EUSA) President's Award for 250,000 hours without a lost-time injury.

On average, a Hamilton Hydro customer experienced 34 minutes of service interruption in 2002- one of the top reliability ratings in Ontario. This is a good result but one that will be improved. Hamilton Hydro began construction of new feeder supply circuits in Stoney Creek and Flamborough to increase reliability and meet growth related demand in those areas. In addition, overhead wires have been buried underground in several areas of Hamilton. Last year the company also contracted for the construction of two new transformer stations in Dundas and Stoney Creek to enhance the power supply to these fast-growing areas of Hamilton. These new transformer stations are expected to be operational during the summer of 2003.

We look forward to continuing to provide value to our shareholder and service to our customers in 2003.

Don Marsales
HHI President



Tom — HCE, with HCE contractor

HCE contractor

Hamilton Community Energy
a Hamilton Utilities company

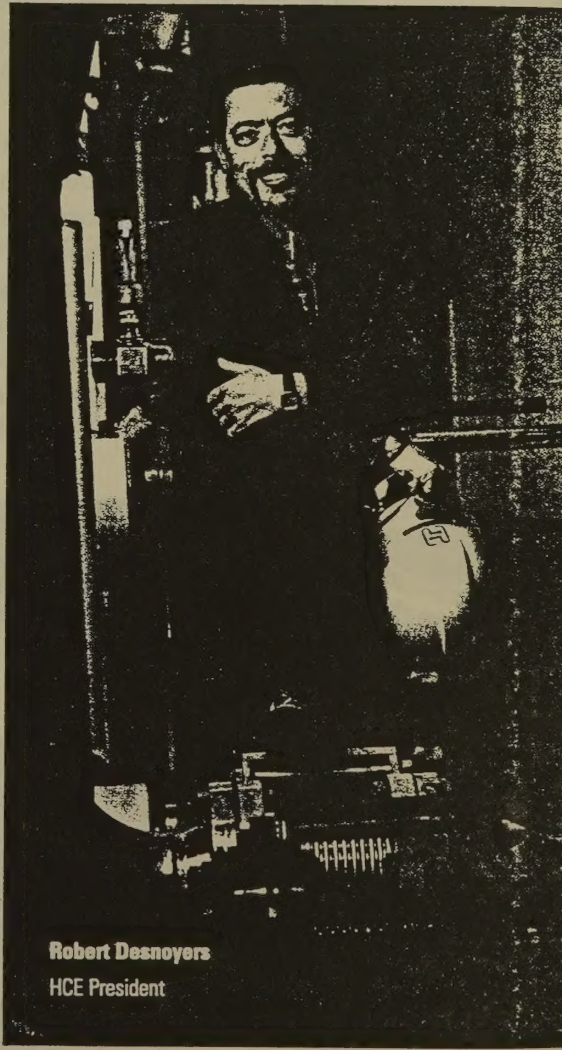
Year in Review

In July 2002, Hamilton Community Energy began construction of a district energy system to deliver heat and electricity to commercial buildings in the downtown core of the City of Hamilton. By year end, the Hamilton Community Energy Centre was enclosed and the majority of equipment installed. Underground pipes were laid to deliver heat in the form of hot water to buildings in the downtown Hamilton core.

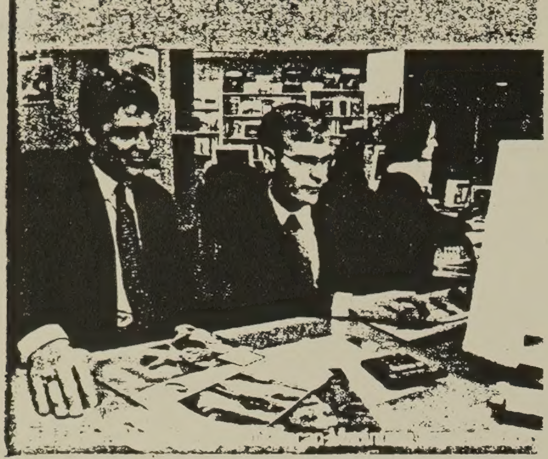
This $11 million project produces electricity and heat using waste energy from a 3.5-megawatt natural gas engine. Because this centralized and efficient engine is fired by natural gas, harmful greenhouse emissions are minimized. In addition, customers will be able to de-commission their outdated boilers, virtually eliminating greenhouse gases from these inefficient sources of heat energy. The result is the creation of customer value through a source of energy that is reliable, environmentally friendly and economical.

The Energy Centre is one example of the many community relationships its parent, Hamilton Utilities Corporation, has fostered. The actual facility is located on the grounds of Sir John A. Macdonald Secondary School in downtown Hamilton and a seminar room in the building will serve as a new classroom for students, as well as a meeting room for local community groups who wish to learn more about alternative sources of energy.

In 2002, Hamilton Community Energy also took the lead on Hamilton Utilities' consumer education program, designed to help customers reduce hydro bills through energy conservation. Hamilton Community Energy will also investigate alternative means for new electricity generation, such as energy from waste.



Robert Desnoyers
HCE President



Technological innovations and sound business practices have made FibreWired a financial success and a leader in the municipal telecommunications field.

With revenue growth of approximately 24% over last year, this high-speed data transmission company now has 450 km of fibre-optic cable connecting more than 500 customer sites in the City of Hamilton. Among its many accomplishments in 2002, FibreWired worked closely with the Economic Development Department of the City of Hamilton to deliver true broadband services to a growing City-owned business park in the community of Ancaster.

In keeping with its conservative utility-like approach to this business, FibreWired's infrastructure investments and network extensions were based on real customer demand rather than a future expectation of customer growth. In 2002, the company capitalized on existing infrastructure, experiencing solid revenue growth from current clients who were increasing their service requirements. FibreWired's extensive network now reaches 90% of all Hamilton businesses. The substantial completion of an education sector contract to connect all Hamilton schools with fibre-optic technology resulted in a City-wide fibre-optics network, enabling FibreWired to offer enhanced broadband services to small, medium and large enterprises throughout the City of Hamilton.

Ian Collins
FibreWired President

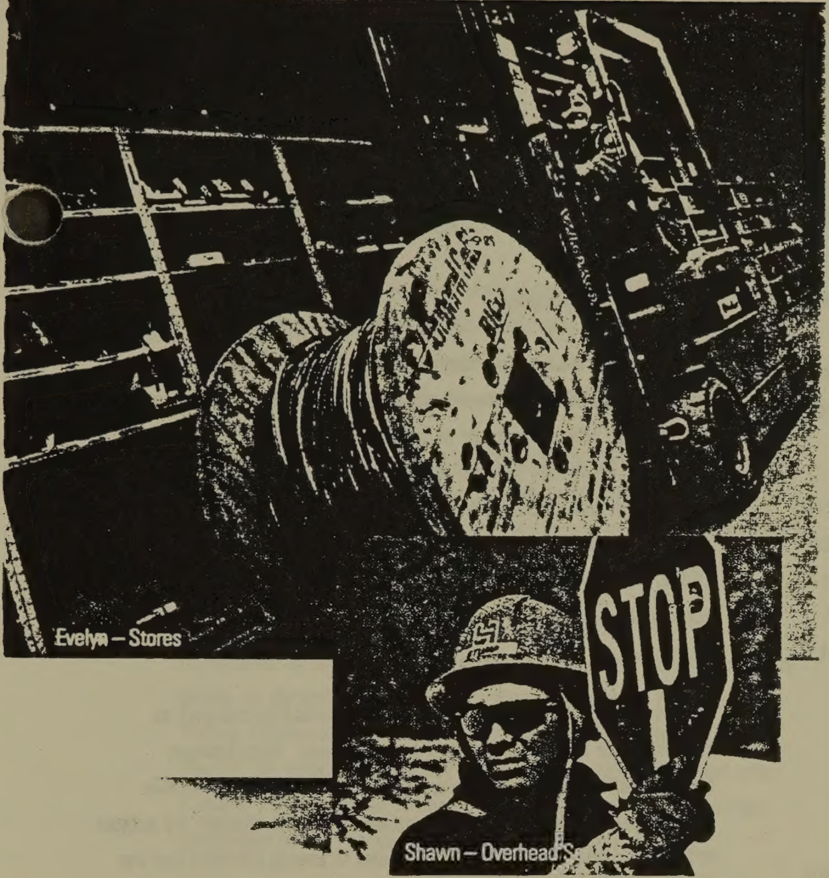
FibreWired has now introduced wireless connections as a data connectivity solution for areas where fibre-optic solutions are uneconomical. In 2002 FibreWired brought wireless Hot Spot technology to the Hamilton Convention Centre. This technology provides high speed Internet access to users of portable computers equipped for wireless service. A new market for the company, Hot Spot wireless connectivity will be expanded in 2003 to other areas of the City.

FibreWired's expertise in delivering Internet services and data security – utilizing leading edge Virtual Private Network (VPN) services – is used by one of Hamilton's largest industries, the health care sector. This FibreWired service enables key health care providers in the pharmaceutical and biotechnology industries to access hospital services securely and easily. In addition, medical staff, researchers and business partners are able to share information via the Internet, with the utmost security, from anywhere in the world.

The company added several new products and services to its portfolio in 2002. With tomorrow's network today, FibreWired offers applications that use the bandwidth for next-generation services. One of these services permits the storage and recovery of critical company data in FibreWired's secure data center, allowing data transfer at up to 1,000 Mbps. The service was under development in 2002 and will be launched in the first quarter of 2003.

In 2003, new services and products will continue to evolve beyond connectivity to provide business solutions tailored to customer end needs and applications.

Performanc



Evelyn – Stores

Shawn – Overhead Services

Hamilton Hydro
a Hamilton Utilities company
Compare Our Rates@
www.hamiltonhydro.com

Paul – Engineering Services

Facts and Figures*

Customers Served by Hamilton Hydro	**175,000**
Number of Hydro Poles	**48,180**
Number of Kilowatt Hours of Electricity Distributed	**5.3 billion**
Number of Hydro Bills Distributed	**1.5 million**
Number of Hydro Meters Serviced	**25,000**
Water/Wastewater Billing Customers	**124,000**
Customer Sites Served by FibreWired	**500**
Route Kilometres of Fibre-optic Cable Laid	**450**
Public/Commercial Buildings Served by Hamilton Community Energy	**10**
Total Number of Employees	**339**
Hours Without a Lost Time Incident	**496,345**

* numbers are approximate

> *"Based on standard industry performance and reliability measures, Hamilton Hydro is one of the lowest cost, most efficient distribution operators in Canada."*
>
> **Standard & Poor's Canadian Ratings Publication, July 11, 2002**

Ontario Energy Board (OEB) Approved Rates Oct. 1, 2002

Residential Distribution Rate Comparison – Based on 1000 kWh per month	**Location** Hamilton Hydro	Hydro One Urban	Hydro One Rural	Burlington Hydro	Oakville Hydro	Toronto Hydro
Residential distribution charges – 1000 kWh/mo	**$ 25.53**	**$ 26.47**	**$ 35.49**	**$ 25.72**	**$ 27.37**	**$ 27.43**

Small Business Rate Comparison – Based on 2000 kWh per month	**Location** Hamilton Hydro	Hydro One Urban	Hydro One Rural	Burlington Hydro	Oakville Hydro	Toronto Hydro
Residential distribution charges – 2000 kWh/mo	**$ 39.25**	**$ 59.98**	**$ 83.14**	**$ 49.68**	**$ 56.27**	**$ 54.79**

Note: this rate comparison is for the distribution portion of the electricity bill – about 20% of the total bill.

Management's Discussion and Analysis

(amounts in $000s unless otherwise noted)

The following discussion and analysis should be read in conjunction with the consolidated financial statements and Auditor's Report included in this annual report. The consolidated financial statements have been prepared in accordance with Canadian generally accepted accounting principles.

This discussion contains forward looking statements that are subject to risks, uncertainties and assumptions. These statements are based on the current views of management based on information available as at the date of this report. Management does not intend to update this information and disclaims any legal obligation for actual results that vary from those implied by forward looking statements.

OVERVIEW

Hamilton Utilities Corporation (the "Corporation") is a holding company established in response to the restructuring and deregulation of Ontario's electricity industry. The Corporation's principal operating subsidiary, Hamilton Hydro Inc. ("Hamilton Hydro"), is the regulated electricity distributor for businesses and residents within the City of Hamilton. Hamilton Hydro also provides certain unregulated water billing and customer care services to its sole shareholder, the City of Hamilton. *The Energy Competition Act (Ontario), 1998,* and its enabling regulations, distinguish and require the separation of regulated electricity distribution businesses from non-regulated business activities. The consolidated financial statements include results for both the regulated and non-regulated business activities.

The Corporation also operates other unregulated businesses through its wholly-owned subsidiary, Hamilton Hydro Services Inc.:

- FibreWired is a telecommunications services business which charges a broad range of business and institutional customers for the use of its fibre-optic network and provides a range of related services to the same.

- Hamilton Community Energy commenced the construction of a district energy project in 2002 to generate and distribute heat and electricity to commercial and institutional customers within the downtown core of Hamilton under long-term contracts. Construction is anticipated to be complete in April, 2003 at which time the facility will be fully operational and delivering heat and electricity to its customers.

Electricity distribution

The electricity distribution business of the Corporation represented approximately 89% of consolidated assets and 88% of consolidated revenue and other income as at December 31, 2002. This business distributes electricity through approximately 2,000 kilometres of a low-voltage distribution system to approximately 175,000 residential and business customers. The distribution system serves all residents and businesses within the borders of Hamilton with the exception of approximately 25,000 rural customers served by another electricity distributor.

The Corporation earns revenue from this business by charging its customers for the use of the distribution system. Such charges comprise a fixed periodic service charge combined with a variable charge based on electricity consumption. The rates charged are subject to the regulatory approval of the Minister of Energy (Ontario) and the provincial industry regulator, the Ontario Energy Board ("OEB").

Pursuant to industry regulation, the Corporation is required to bill and collect all electricity related charges which, in addition to its own distribution charges, include transmission charges, commodity costs for electricity, service charges for market participants such as the Independent Electricity Market Operator ("IMO") and the "Debt Retirement Charge" which is a provincial charge directed to the repayment of certain debt obligations of the former Ontario Hydro. These other non-distribution charges represented approximately 88% of gross annual amounts billed by the Corporation in 2002. The Corporation must remit these non-distribution charges to other market participants irrespective of whether or not they are ultimately collected from customers.

Restructuring of Ontario's electricity industry

Over the past few years, the Province of Ontario (the "Province") has undertaken a significant restructuring of its electricity industry. Pursuant to the *Electricity Act (Ontario), 1998* (the "EA"), the former hydro-electric commissions operating within Hamilton were reorganized into Hamilton Hydro Inc. Similar corporatization of municipal hydro commissions was required throughout the province in addition to a restructuring of the Province's own former hydro business, Ontario Hydro. This restructuring preceded plans to operate the wholesale and retail electricity market on a competitive basis which occurred on May 1, 2002 ("Market Opening").

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Restructuring of Ontario's electricity industry

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Under the EA, rates for the electricity distribution business were to be increased annually over three years, with the final increase due March 1, 2003, to achieve an annual rate of return of 9.88% on the amount of common equity deemed to be allocated to this business.

Distribution rates were also to be increased to permit the recovery of costs incurred by the Corporation to prepare for Market Opening. The Corporation has capitalized some of these costs as regulatory assets which are further explained in the notes to the accompanying consolidated financial statements.

In response to public sentiment related to rising and volatile electricity prices, on December 9, 2002 the Province enacted the *Electricity Pricing, Conservation and Supply Act (Ontario), 2002* (the "EPCSA"). The EPCSA, effective November 11, 2002, amended the EA and other statutes for the purpose of implementing the Electricity Action Plan announced by the Premier of Ontario on November 11, 2002.

The significant implications of the EPCSA to the electricity distribution business of the Corporation are as follows:

- Electricity distribution service charges are capped at current levels until April 30, 2006. Consequently, the Corporation will not realize the final rate increase on March 1, 2003 that would have permitted the 9.88% rate of return formerly anticipated. The rate adjustments to date permit a rate of return of approximately two-thirds of this amount.

- The ability of the Corporation to enforce payment of overdue customer receivables has been temporarily impaired since the EPCSA prohibits disconnection of delinquent customers until April 1, 2003.

- The prospect of recovering regulatory assets has been delayed until April 30, 2006.

- A municipality with a controlling interest in the voting securities of an electricity distribution company incorporated pursuant to the *Ontario Energy Board Act, 1998* may, within 90 days of the EPCSA coming into force, pass a resolution continuing such electricity distribution company as a "for-profit" corporation. Failure to pass such resolution would result in such electricity distribution company effectively reverting to a "not-for-profit" entity. Subsequent to the 2002 year end and within the time constraint noted above, the City of Hamilton passed the appropriate resolution to continue Hamilton Hydro as a "for-profit" business.

RESULTS OF OPERATIONS

The consolidated net income for the year ended December 31, 2002 was $8,497 compared with $8,959 for the year ended December 31, 2001 and is explained by the results of the Corporation's operations as follows:

Revenues

	2002	2001
Electricity distribution service charges	**$ 55,316**	$ 40,313

Electricity distribution service charges for the year ended December 31, 2002 increased relative to 2001 as a result of the impact of Hamilton Hydro's first two distribution service charge rate increases which were approved by the OEB effective November 1, 2001 and March 31, 2002. These increases permitted Hamilton Hydro to recover interest charges on its debt obligations and payments in lieu of taxes exigible under the Income Tax Act (Canada) and the Ontario Corporations Tax Act (collectively the "Tax Acts") as well as the first two rate increases of the regulated 9.88% rate of return on the amount of common equity deemed to be allocated to the regulated electricity distribution business.

	2002	2001
Telecommunications service charges	**$ 5,135**	$ 4,188

Telecommunications service charges for the year ended December 31, 2002 increased from 2001 primarily due to customer growth in the Corporation's FibreWired business unit.

	2002	2001
Other income from operations	**$ 5,258**	$ 3,598

Other income from operations is comprised primarily of water billing and customer care services provided to the City of Hamilton, late payment charges, rental income from water heaters, sentinel lights and pole attachments and miscellaneous other sources. The Corporation commenced providing water billing and customer care services to the City of Hamilton in December 2001 and most of the increase in other income reflects a full year of revenue from this business in 2002.

Expenses

	2002	2001
Operating expenses	**$ 30,814**	$ 30,417

Operating expenses increased marginally in 2002 as compared to 2001.

The Corporation has taken measures to contain and reduce costs in its electricity distribution business through reductions in management staffing levels and process improvement initiatives which contributed to a reduction in operating expenses of approximately $1,700 in 2002. This reduction was achieved despite a one-time, non-recurring charge against regulatory assets of $1,250 to adjust these assets to the amount the Corporation views as recoverable in the future. The Corporation also increased its provision for doubtful accounts by $500 recognizing that the EPCSA may impair the collection of delinquent customer receivables.

The cost reductions realized in the electricity distribution business were offset by increased costs in the Corporation's FibreWired business related to growth in its customer base (approximately $900) and increased costs related to providing billing and customer care services to the City of Hamilton (approximately $1,200).

	2002	2001
Depreciation and amortization	**$ 14,467**	$ 13,586

Depreciation and amortization expenses increased in 2002 as compared to 2001 as a result of growth in the FibreWired business and the ongoing capital maintenance program of the electricity distribution business. The electricity distribution business operates within a mature and low-growth service area resulting in a predictable capital program that is largely based on routine replacement of aging infrastructure.

In 2002, the electricity distribution business invested approximately $17,500 in capital assets as compared to approximately $20,300 in 2001. The decrease is primarily explained by timing differences in the commencement and completion of capital projects between fiscal periods. The average recurring annual capital program for the electricity distribution business is estimated to be approximately $20,000.

The Corporation has applied consistent amortization rates to its capital assets throughout the reporting period.

	2002	2001
Interest income	**$ (951)**	$ (3,131)
Interest expense	**$ 8,713**	$ 2,931

The change in interest income and expense reflects the impact of the Corporation's continued efforts to restructure its sources of financing with less reliance on cash reserves in favour of long-term debt and short-term lines of credit. Such restructuring supports a lower overall cost of capital for the Corporation.

In 2001, $2,331 of interest expense was attributable to a promissory note issued to the City of Hamilton, the Corporation's sole shareholder, to effect a restructuring of debt and equity consistent with levels deemed by the OEB as reflecting appropriate capital structures for electricity distribution businesses. Interest on this promissory note began accruing effective October 1, 2001. The Corporation, and its predecessor hydro-electric commissions, had no significant amount of interest bearing debt prior to October 1, 2001. The Corporation had cash surpluses throughout 2001 which were invested in Banker's Acceptance based investments with a Canadian chartered bank.

In July 2002, the Corporation issued $105,000 of 6.25% senior unsecured debentures due July 30, 2012 the proceeds of which were used, along with $32,000 of cash, to repay the $137,000 promissory note owing to its sole shareholder, the City of Hamilton. Concurrent with the debenture issuance, the Corporation obtained a $70,000 senior unsecured 364-day revolving credit facility from a Canadian chartered bank to support liquidity for working capital requirements and incremental capital expenditures. No amounts were drawn under this facility at year end 2002.

The use of cash to repay the promissory note, along with increased working capital requirements and lower interest rates, contributed to the reduction in interest income in 2002.

	2002	2001
Payments in lieu of income and large corporations taxes (PILs)	**$ 4,169**	$ (2,745)

The Corporation is currently exempt from taxes under the Tax Acts.

Commencing October 1, 2001 and pursuant to the EA, the Corporation is required to compute taxes under the Tax Acts and remit such amounts to the Ontario Electricity Financial Corporation. PILs are applied to reduce certain debt obligations of the former Ontario Hydro continuing in Ontario Electricity Financial Corporation.

The effective rate of PILs expense in 2002 was 32.91% versus the statutory rate of 38.62% before PILs large corporations tax. The favourable effective rate reflects a tax basis of depreciable capital property and eligible capital expenditure in excess of the book basis. The tax basis of these amounts was valued at fair value pursuant to the provisions of the Tax Acts as at the date the Corporation became subject to PILs. The Corporation anticipates favourable effective tax rates on income relative to statutory rates for the next several years.

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Payments in lieu of income and large corporations taxes (PILs)

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The Corporation incurred a pre-tax accounting loss of $6,628 in the period between October 1, 2001 and December 31, 2001 which, after consideration for a PILs expense in respect of large corporations taxes of $194, gave rise to recoverable future income taxes from accounting loss carryforwards of $2,939. The loss was primarily attributable to lower distribution revenue in the fourth quarter; a $1,250 charge against income in respect of anticipated employee severances and a retirement incentive program; accrued interest of $2,330 on the promissory note payable to the City of Hamilton; and a $1,313 customer liability in respect of cost of power variances between Hamilton Hydro's electricity charges to customers and the price that it paid to Ontario Power Generation for electricity during 2001.

Extraordinary gain

	2002	2001
Proceeds from legal settlement with Ontario Power Generation Inc.	**n/a**	**$ (1,918)**

In 1997, the members of the Municipal Electric Association initiated a class action lawsuit against the former Ontario Hydro, continuing in Ontario Power Generation Inc. ("OPGI"). The lawsuit alleged that Ontario Hydro was offering certain special rates and subsidies to its large industrial customers and recovering the costs of such rates and subsidies through charges to Municipal Electric Utilities ("MEUs") in contravention of the Power Corporation Act.

The lawsuit was settled in 2001 in consideration for OPGI returning $29,000 to MEU claimants of which the Corporation received proceeds of $1,918 which were paid as a dividend to the City of Hamilton as an extraordinary item.

LIQUIDITY AND CAPITAL RESOURCES

Requirements for liquidity and capital resources

The Corporation's principal liquidity and capital resource requirements comprise its ongoing commitment to maintain, improve and expand its distribution and other infrastructure assets on a sustainable basis; working capital requirements; the servicing and repayment of debt obligations; and the payment of dividends to its shareholder.

Capital resource requirements

In addition to the capital program of the electricity distribution business noted above, the Corporation requires capital to continue its infrastructure investments in FibreWired and Hamilton Community Energy.

During 2002, the Corporation invested approximately $1,700 in FibreWired infrastructure which was primarily related to supporting customer growth.

As well during this period, the Corporation invested approximately $6,300 in the district energy facility of Hamilton Community Energy. The Corporation is committed, through contractual arrangements or otherwise, to investing an additional $5,200 in this project in 2003 which represents the estimated costs of completion.

In addition to the completion of the district energy project in 2003, the Corporation is committed to a capital contribution of $4,000 to Hydro One Inc. to build two new transformer stations to serve the growing electricity requirements within Hamilton.

Debt servicing requirements

The Corporation has debt maturities of $459 in 2003 and $634 in 2004 and none thereafter until 2012.

Dividend requirements

There were no dividends paid in 2002 and $1,918 of dividends paid in 2001. Dividends on common shares are declared at the discretion of the Board of Directors based on its approved dividend policy and recommendations of management with consideration for results of operations, financial condition and future outlook, cash requirements and industry practice.

Sources of liquidity and capital resources

The principal sources of liquidity and capital resources comprise funds generated from both operations and financing through the debt capital markets and available bank lines of credit.

Funds generated from operating activities

Cash generated from operations declined to $2,228 in 2002 from $26,355 in 2001. The reduction of $24,127 principally reflects an increase in accounts receivable and reduction in accounts payable for the electricity distribution business. Since Market Opening, billing cycles have been delayed on a permanent basis by 10 business days which is the additional amount of time required after month end for the IMO to issue final commodity-billing rates for distribution customers.

The Corporation is required to remit payment to the IMO within two business days of receiving its invoice for purchased power. Accounts payable and accruals also declined in December reflecting lower electricity-commodity costs which were reduced to 4.3 cents per kWh for low volume and designated customers.

Funds generated from financing activities

The Corporation consumed $28,628 from financing activities in 2002 which was primarily related to the repayment of the $137,000 promissory note to the City of Hamilton ($32,000) offset by an increase in security deposits required from certain electricity distribution customers in accordance with the Corporation's credit policies ($3,976).

Short-term liquidity is available to the Corporation through its $70,000 credit facility.

Long-term liquidity is available to the Corporation through its access to the debt capital markets by issuing debentures in such manner provided for under a trust indenture.

The Corporation currently has a credit rating with Standard & Poor's Rating Services Inc. ("S&P") of A+ with a negative outlook. The negative outlook imposed by S&P reflects the impact of the EPCSA on the financial outlook of the Corporation.

RISK FACTORS

The Audit and Risk Management Committee of the Board of Directors is mandated to identify the principal control risks in the business of the Corporation and to verify that effective control systems are in place to manage and mitigate these risks. The President and Chief Executive Officer has ultimate accountability for risk management and the Vice President and Chief Financial Officer is responsible to this position for the ongoing monitoring and review of the risk profile, policies and practices of the Corporation and ensuring that the risk management program is an integral part of business strategy and planning.

Significant risk factors affecting the businesses of the Corporation include:

Regulatory risk related to the electricity distribution business

Regulatory risk is the risk that the Province and its regulator, the OEB, could establish a regulatory regime that imposes conditions that restrict the electricity distribution business from achieving an acceptable rate of return that permits financial sustainability of its operations including the recovery of expenses incurred for the benefit of other market participants in the electricity industry such as transition costs and other regulatory assets.

Adequate return on common equity

The potential for return on the common equity of the Corporation is closely linked to the regulated return on the common equity deemed allocated to the electricity distribution business, given the relative impact of this business on the Corporation's consolidated assets and revenues. The 9.88% return provided for under the EA for electricity distribution businesses was set to support the financial and operational sustainability of these businesses on a go-forward basis. The recent rate cap imposed by the Province under the EPCSA, anticipated to continue until April 2006, and prohibition on disconnecting delinquent customers until April 1, 2003 increases the risk that such businesses may not be able to support financial and operational sustainability.

The Corporation has undertaken initiatives to contain and reduce costs in its electricity distribution business to improve overall returns on common equity. Furthermore, the Corporation requires commercial rates of return, balancing risk considerations, for its ongoing investments in existing and new unregulated businesses. Management believes that the businesses of the Corporation will continue on a financially and operationally sustainable basis for the foreseeable future despite financial pressures created by the EPCSA.

Recovery of regulatory assets

Pursuant to the EPCSA, the commencement of the recovery of regulatory assets through rates has been delayed until at least April 2006. The nature of regulatory assets recognized at December 31, 2002 and the related risks of recovery are disclosed in the notes to the consolidated financial statements.

As disclosed in note 5. to the consolidated financial statements, management believes that it is probable that regulatory assets will ultimately be recoverable in rates, provided that they meet eligibility requirements provided for by regulation. However, in recognition of the increased uncertainty of recoverability created by the EPCSA, management has reserved $3,501 against $9,516 of gross regulatory assets for a net asset position of $6,015. Management will pursue recovery of the gross amount but has reserved against those amounts that were determined based on some level of discretion by management.

Management will continue to assess the likelihood of recovering regulatory assets. In the event that amounts recorded on the balance sheet exceed amounts assessed as recoverable by management, the excess would be charged against income in the period such assessment was made.

Credit risk

Credit risk is the risk that one party to a financial instrument will fail to discharge an obligation and cause the other party to incur a financial loss.

The principal source of credit risk for the Corporation relates to the realization of its customer receivables. The Corporation earns its revenue from a broad base of customers located within the City of Hamilton and no single customer accounts for revenue in excess of 1% of reported balances at year end.

However, as noted above, the Corporation is required to bill and collect electricity related charges for its own account and on behalf of all other market participants and remit charges owing to other market participants irrespective of whether such amounts are ultimately collected. With the exception of one large industrial customer that represents 15% of accounts receivable and unbilled revenue at year end, there are no other single customers that account for more than 1% of these amounts at year end.

Extraordinary event risk

Unforeseen extraordinary events could disrupt the ability of the electricity distribution business to deliver electricity to all or some of its customers. These risks include weather disasters, major accidents or other involuntary events that may affect the electricity distribution system.

The Corporation has no obligation to deliver an uninterrupted supply of electricity due to extraordinary events, thereby avoiding third party liability concerns.

Furthermore, and despite the rate cap imposed under the EPCSA, the Corporation may make application to the Ministry of Energy for rate increases to recover costs incurred as a result of extraordinary circumstances impacting the electricity distribution system.

OUTLOOK

The reliable, efficient and safe delivery of electricity continues to be the primary focus of the Corporation through its regulated electricity distribution business. The Corporation operates the fourth largest municipally owned electricity distribution business in Ontario. As one of the lowest cost, most efficient providers of electricity distribution in Ontario, the Corporation is well positioned to bring further efficiencies to electricity distribution customers as the industry continues to rationalize and consolidate.

The Corporation is also committed to its multi-utility strategy to offer other utility services, such as water billing and customer care provided to the City of Hamilton and those services provided by FibreWired and Hamilton Community Energy, where internal skills and competencies support the delivery of such services in a manner that generates commercial returns on invested capital and creates value for its customers. The Corporation is currently undertaking business case analyses related to other municipal utility activities such as the provision of municipal water and wastewater investment, operations and maintenance, and energy from waste.

Revenues of the Corporation are expected to increase modestly in 2003 as electricity distribution rate increases approved March 1, 2002 take full effect and as the Corporation realizes modest growth in its residential and commercial customer base; as anticipated growth in the FibreWired business continues; and as new revenues are realized from Hamilton Community Energy.

As electricity distribution revenues are frozen until 2006, the Corporation remains committed to containing and reducing costs through process improvement and expanding its customer base across its existing and new utility businesses to achieve economies of scale and scope. In 2003, the Corporation will undertake a detailed review of its supply chain processes with a view towards reducing procurement and related costs for both its capital and maintenance programs.

With the exception of certain non-recurring capital commitments described above, the capital program of the Corporation remains largely routine related to the replacement of existing infrastructure.

The Corporation has conservative levels of debt capitalization that strongly support its debt servicing obligations.

Overall, management believes that these strategies and conditions are favourable towards providing debt-holders with necessary assurances for current and ongoing investment in the Corporation.

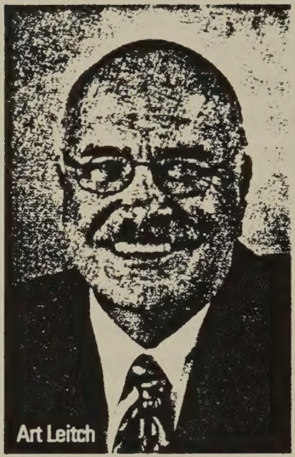
Management's Responsibility for Financial Reporting

The accompanying Consolidated Financial Statements of Hamilton Utilities Corporation (the "Corporation") are the responsibility of management and have been approved by the Board of Directors. In management's opinion, the Consolidated Financial Statements have been prepared in accordance with Canadian generally accepted accounting principles. The significant accounting principles are disclosed in note 2. to the Consolidated Financial Statements. The preparation of financial statements necessarily requires judgement and estimation when events affecting the current year depend on determinations to be made in the future. Management has exercised careful judgement where estimates were required, and these Consolidated Financial Statements reflect all information available to January 24, 2003.

Management maintains systems of internal controls designed to provide assurance that the assets of the Corporation are safeguarded, that transactions are properly authorized and that reliable financial information is relevant, accurate and available on a timely basis. The internal control systems include formal policies and procedures and an organizational structure that provides for a proper delegation of authority and segregation of incompatible responsibilities. The internal control systems are monitored by management which reports regularly to the Audit and Risk Management Committee of the Board of Directors.

The Consolidated Financial Statements have been examined by KPMG LLP, the external auditors of the Corporation. The responsibility of the external auditors is to express their opinion on whether the Consolidated Financial Statements are fairly presented in accordance with Canadian generally accepted accounting principles. The Auditor's Report, which appears on the following page, outlines the scope of their audit examination and states their opinion.

The Board of Directors, through the Audit and Risk Management Committee, is responsible for ensuring that management fulfills its responsibility for financial reporting and internal controls. The Audit and Risk Management Committee, which is comprised of independent directors, meets regularly with management and the external auditors to satisfy itself that each group is discharging its responsibilities with respect to internal controls and financial reporting. The Audit and Risk Management Committee reviews the Consolidated Financial Statements and recommends their approval to the Board of Directors. The external auditors have full and open access to the Audit and Risk Management Committee, with and without the presence of management.


Art Leitch

John G. Basilio

On behalf of the management of Hamilton Utilities Corporation:

A. F. Leitch
President and Chief Executive Officer

John G. Basilio
Vice-President and Chief Financial Officer

January 24, 2003

Auditor's Report

KPMG

KPMG LLP
Chartered Accountants
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21 King Street West Suite 700
Hamilton ON L8N 3R1

Telephone (905) 523-8200
Telefax (905) 523-2222
www.kpmg.ca

To the Shareholder of
Hamilton Utilities Corporation:

We have audited the consolidated balance sheets of Hamilton Utilities Corporation (the "Corporation") as at December 31, 2002 and 2001 and the consolidated statements of income, retained earnings and cash flows of the Corporation for the years then ended. These financial statements are the responsibility of the Corporation's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with Canadian generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In our opinion, these consolidated financial statements present fairly, in all material respects, the financial position of the Corporation as at December 31, 2002 and 2001 and the results of its operations and its cash flows for the years then ended in accordance with Canadian generally accepted accounting principles.

KPMG LLP

Chartered Accountants

Hamilton, Canada,
January 24, 2003

KPMG LLP, a Canadian limited liability partnership is the Canadian member of KPMG International, a Swiss nonoperating association.

Consolidated Balance Sheet

As at December 31,	(in thousands) 2002	2001
ASSETS		
Current assets		
Cash and cash equivalents	**$ 16,030**	$ 67,823
Accounts receivable	**28,571**	15,292
Unbilled revenue	**41,171**	48,375
Inventory	**4,392**	5,953
Other assets *[note 3]*	**4,156**	7,578
	94,320	145,021
Fixed assets *[note 4]*	**222,353**	211,657
Regulatory assets *[note 5]*	**6,015**	1,190
Deferred debt issuance costs	**2,885**	–
Total assets	**$ 325,573**	$ 357,868
LIABILITIES AND SHAREHOLDER'S EQUITY		
Current liabilities		
Accounts payable and accruals	**$ 45,802**	$ 57,718
Current portion of long-term borrowings *[note 6]*	**459**	364
Customer deposits	**8,360**	4,384
	54,621	62,466
Long-term liabilities		
Long-term borrowings *[note 6]*	**105,634**	138,333
Employee future benefits *[note 7]*	**11,564**	11,095
Future payments in lieu of taxes	**2,191**	2,908
	119,389	152,336
Total liabilities	**174,010**	214,802
Shareholder's equity		
Share capital *[note 10]*	**129,897**	129,897
Retained earnings	**21,666**	13,169
Total shareholder's equity	**151,563**	143,066
Total liabilities and shareholder's equity	**$ 325,573**	$ 357,868

Commitments and contingencies *[note 9]*

On behalf of the Board:

Charles Hantho
Chairman, Board of Directors

Owen Shewfelt
Chair, Audit and Risk Management Committee

Consolidated Statement of Income and Retained Earnings

For the year ended December 31, (in thousands)

	2002	2001
Revenue		
Electricity distribution services charges *[note 11]*	$ 55,316	$ 40,313
Telecommunications services charges	5,135	4,188
Total revenue	60,451	44,501
Other income from operations *[note 12]*	5,258	3,598
	65,709	48,099
Expenses:		
Operating expenses	30,814	30,417
Depreciation and amortization	14,467	13,586
	45,281	44,003
Income from operating activities	20,428	4,096
Interest income	951	3,131
Interest expense *[note 6]*	(8,713)	(2,931)
Income before payments in lieu of taxes and extraordinary item	12,666	4,296
Payments in lieu of income and large corporations taxes *[note 13]*	(4,169)	2,745
Income before extraordinary item	8,497	7,041
Proceeds from legal settlement with Ontario Power Generation Inc. *[note 14]*	–	1,918
Net income	8,497	8,959
Retained earnings, beginning of year	13,169	6,128
Dividend paid	–	(1,918)
Retained earnings, end of year	$ 21,666	$ 13,169

Consolidated Statement of Cash Flows

For the year ended December 31,	(in thousands) 2002	2001
OPERATING ACTIVITIES		
Net income for the year	**$ 8,497**	$ 8,959
Add (deduct) non-cash items:		
Depreciation and amortization	**15,167**	14,312
Deferred payments in lieu of taxes	**(717)**	2,908
Net change in other assets and liabilities	**(20,719)**	243
Other	**–**	(67)
Cash provided by operating activities	**2,228**	26,355
INVESTING ACTIVITIES		
Additions to fixed assets	**(26,053)**	(24,341)
Proceeds received on disposal of fixed assets	**191**	145
Net change in employee future benefits	**469**	447
Cash used in investing activities	**(25,393)**	(23,749)
FINANCING ACTIVITIES		
Issuance of long-term borrowings	**105,000**	90
Repayment of long-term borrowings	**(137,604)**	(835)
Net change in customer deposits	**3,976**	3,316
Dividend paid in the year	**–**	(1,918)
Cash (used in) provided by financing activities	**(28,628)**	653
Net (decrease) increase in cash and cash equivalents during the year	**(51,793)**	3,259
Cash and cash equivalents, beginning of year	**67,823**	64,564
Cash and cash equivalents, end of year	**$ 16,030**	$ 67,823
Supplemental disclosure of cash flow information		
Interest received	**$ 951**	$ 3,131
Interest paid	**$ (7,848)**	$ (600)

Notes to Consolidated Financial Statements

For the year ended December 31, 2002 ($ in thousands)

1) INCORPORATION JUNE 1, 2000

On June 1, 2000, Hamilton Utilities Corporation (the "Corporation") was incorporated under the Business Corporations Act (Ontario) along with its wholly owned subsidiaries, Hamilton Hydro Inc. ("HHI"), Hamilton Hydro Services Inc. ("HHSI") and Hamilton Hydro Energy Inc. ("HHEI"). The incorporation of HHI was required in accordance with the restructuring of the electricity industry in Ontario pursuant to the Electricity Act, 1998 (Ontario) (the "EA").

The principal business of the Corporation is to oversee the operations of HHI, a regulated electricity distribution company, HHSI, a competitive telecommunications and retail services company and HHEI, currently a dormant corporation without assets.

2) SIGNIFICANT ACCOUNTING POLICIES

The Consolidated Financial Statements have been prepared in accordance with generally accepted accounting principles in Canada consistently applied. The more significant accounting policies are summarized below:

a) Basis of consolidation

The Consolidated Financial Statements include the accounts of the corporation and its wholly owned subsidiaries: HHI, HHSI and HHEI. All significant intercompany accounts and transactions have been eliminated.

b) Measurement uncertainty

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the amounts reported in the financial statements and note disclosures related thereto. Due to the inherent uncertainty in making estimates, actual results could differ from estimates recorded in preparing these financial statements, including changes as a result of future regulatory decisions.

Accounts receivable, unbilled revenue and regulatory assets are stated after evaluation of amounts expected to be collected and an appropriate allowance for doubtful accounts. Inventories are recorded net of provisions for obsolescence. Amounts recorded for depreciation and amortization of equipment are based on estimates of useful service life.

c) Cash and cash equivalents

Cash equivalents comprise overnight deposits in an investment account with a Schedule A bank. Investments are carried at cost which approximates fair value.

d) Inventory and work in process

Inventory consists principally of construction and maintenance materials. Work in process reflects the cost of construction materials and applied labour and overheads consumed in partially completed capital projects. Both inventory and work in process are stated at the lower of cost and net realizable value, with cost determined on an average cost basis.

e) Fixed assets and depreciation

Fixed assets are recorded at cost. Depreciation is calculated on a straight-line basis over the estimated service life of fixed assets as follows:

Land rights	50 years
Buildings	25-50 years
Distribution stations	30-35 years
Distribution lines – overhead and underground	25-40 years
Distribution transformers	25-30 years
Distribution meters	25-35 years
Fibre cable and duct infrastructure	15-40 years
Heating and electricity generation infrastructure	25 years
Other fixed assets	4-15 years

Gains or losses on dispositions of fixed assets are recorded in other income.

f) Deferred debt issuance costs

Deferred debt issuance costs comprise costs related to issuing long-term borrowings. Such costs are amortized into income on an effective yield basis in relation to the underlying long-term borrowings.

g) Customer deposits

Customer deposits comprise cash collections from electricity distribution customers which are applied against any unpaid portion of individual customer accounts. Customer deposits in excess of unpaid account balances are refundable to individual customers upon termination of their electricity distribution service. Customer deposits are also refundable to residential electricity distribution customers demonstrating an acceptable level of credit risk, as determined by the Corporation.

h) Employee future benefits

The Corporation pays certain medical and life insurance benefits, under unfunded defined benefit plans, on behalf of its retired employees. These post-retirement costs are recognized in the period in which the employees rendered their services to the Corporation.

2) SIGNIFICANT ACCOUNTING POLICIES (continued)

i) Pension plan

The Corporation provides a pension plan for its employees through the Ontario Municipal Employees Retirement System ("OMERS"). OMERS is a multi-employer pension plan which operates as the Ontario Municipal Employees Retirement Fund ("the Fund"), and provides pensions for employees of Ontario municipalities, local boards, public utilities and school boards. The fund is a contributory defined benefit pension plan.

j) Payments in Lieu of Taxes ("PILs")

The Corporation is currently exempt from taxes under the Income Tax Act (Canada) ("ITA") and the Ontario Corporations Tax Act ("OCTA").

Commencing October 1, 2001 and pursuant to the EA, the Corporation is required to compute taxes under the ITA and OCTA and remit such amounts thereunder to the Ontario Electricity Financial Corporation (OEFC). These amounts, referred to as PILs under the EA, are applied to reduce certain debt obligations of the former Ontario Hydro continuing in OEFC.

For its businesses subject to rate regulation, the Corporation provides for PILs using the asset and liability method. Under this method, future tax assets and liabilities are recognized, to the extent such are determined likely to be realized, for the future tax consequences attributable to differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases. Future tax assets and liabilities are measured using enacted or substantively enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. The effect on future tax assets and liabilities of a change in tax rates is recognized in income in the period that includes the date of enactment or substantive enactment. When unrecorded future income taxes become payable, it is expected that they will be included in the rates approved by the Ontario Energy Board (OEB) and recovered from the customers of the Corporation at that time.

For its non-regulated businesses, the Corporation applies the asset and liability method of accounting for income taxes. Under the asset and liability method, future tax assets and liabilities are recognized, to the extent such are determined likely to be realized, for the future tax consequences attributable to differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases. Future tax assets and liabilities are measured using enacted or substantively enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. The effect on future tax assets and liabilities of a change in tax rates is recognized in income in the period that includes the date of enactment or substantive enactment.

PILs recoverable from loss carryforwards are recorded in other assets at the current enacted statutory tax rates.

k) Contributed capital

Contributed capital arises from development charges which are provided or paid for by developers and is recorded as a reduction of the capital cost of related fixed assets.

l) Revenue recognition

Electricity distribution service charges

Electricity distribution service charges comprises customer billings for electricity and distribution service charges less the cost of electricity purchases by the Corporation. Customer billings for electricity and distribution service charges is recorded on the basis of regular meter readings and estimates of customer usage from the last meter reading until the end of the fiscal year. The latter component is recorded as unbilled revenue.

Telecommunications service charges

Telecommunications service charges are recorded when the related services are performed.

3) OTHER ASSETS

Other assets comprise:

	2002	2001
Recoverable PILs from loss carryforward	**2,512**	5,956
Prepaid expenses	**819**	692
Current PILs receivable	**458**	66
Commodity taxes recoverable	**–**	778
Other	**367**	86
Total other assets	**7,041**	7,578

Notes to Consolidated Financial Statements

For the year ended December 31, 2002 ($ in thousands)

4) FIXED ASSETS

Fixed assets comprise:

	2002			2001		
	Original Cost	**Accumulated Depreciation**	**Net Book Value**	Original Cost	Accumulated Depreciation	Net Book Value
Land	**1,281**	**–**	**1,281**	1,281	–	1,281
Land rights	**113**	**(31)**	**82**	106	(29)	77
Buildings	**19,811**	**(10,756)**	**9,055**	19,417	(9,969)	9,448
Distribution stations	**8,637**	**(5,752)**	**2,885**	8,589	(5,546)	3,043
Distribution lines – overhead and underground	**223,189**	**(92,866)**	**130,323**	215,389	(84,841)	130,548
Distribution transformers	**55,366**	**(22,149)**	**33,217**	52,779	(20,282)	32,497
Distribution meters	**23,648**	**(11,667)**	**11,981**	22,395	(10,890)	11,505
Fibre cable and duct infrastructure	**13,623**	**(4,166)**	**9,457**	12,379	(3,376)	9,003
Heating and electricity generation infrastructure	**1,741**	**(13)**	**1,728**	–	–	–
Other fixed assets	**30,979**	**(19,754)**	**11,225**	28,696	(17,619)	11,077
Work in process	**11,119**	**–**	**11,119**	3,178	–	3,178
	389,507	**(167,154)**	**222,353**	364,209	(152,552)	211,657

During the year, the Corporation received $1,140 (2001 - $47) of contributed capital.

5) REGULATORY ASSETS

Regulatory assets comprise:

	2002	2001
Transition costs (net of reserve $3,501; 2001 - $3,042)	**660**	1,190
Pre-market opening cost of power variances	**3,189**	–
Post-market opening retail settlement variances	**2,166**	–
Total regulatory assets	**6,015**	1,190

Regulatory assets represent costs incurred by the Corporation for the purpose of supporting the deregulation of the electricity industry in Ontario. These amounts have been accumulated pursuant to regulation underlying the EA and deferred in anticipation of their future recovery in electricity distribution service charges.

Transition costs – represent specific and incremental costs to the Corporation for systems and process changes to support the opening of the competitive electricity market in Ontario on May 1, 2002 ("Market Opening"). These costs have been deferred pursuant to regulation underlying the EA and are subject to review and approval for recovery by the Ontario Energy Board ("OEB"). Expenditures determined to be ineligible for recovery will be expensed in the period of such determination.

Pre-market opening cost of power variances – represent the excess of the cost of the commodity electricity to the Corporation over the amount billed to its customers prior to Market Opening.

Post-market opening retail settlement variances – represent amounts that have accumulated since Market Opening and comprise:

a) variances between amounts charged by the Independent Electricity Market Operator ("IMO") for the operation of the wholesale electricity market and grid, various wholesale market settlement charges and transmission charges, and the amounts billed to customers by the Corporation based on the OEB approved wholesale market service rate; and,

b) variances between the amounts charged by the IMO to allow for purchases of imported electricity and the amounts billed to customers by the Corporation based on OEB approved rates.

Restructuring of the electricity industry in Ontario

The Ontario Energy Board Act, 1998 (Ontario) ("OEBA"), conferred on the OEB increased powers and responsibilities to regulate the electricity industry. These powers and responsibilities include the power to approve or fix rates for the transmission and distribution of electricity, the power to provide continued rate protection for rural and remote electricity consumers, and the responsibility for ensuring that distribution companies fulfill obligations to connect and service customers. The OEB may also prescribe license requirements and conditions to electricity distributors which may include, among other things, specified accounting records, regulatory accounting principles, separation of accounts for distinct businesses and filing and process requirements for rate setting purposes. In its capacity to approve or set rates, the OEB has the authority to specify regulatory treatments that may result in accounting treatments that differ from Canadian generally accepted accounting principles for enterprises operating in a non-rate regulated environment.

In response to volatile and rising electricity prices in 2002, the Province of Ontario enacted *The Electricity Pricing, Conservation and Supply Act, 2002* ("EPCSA"). Under the EPSCA, the electricity distribution rates charged by the Corporation have been effectively frozen at current levels until 2006. The Corporation may apply to the Minister of Energy for rate increases or adjustments prior to 2006. However, it is anticipated that such increases or adjustments will only be approved in very limited or extraordinary circumstances.

Consequently, the Corporation will be unable to apply for the recovery of regulatory assets which was originally anticipated to commence March 1, 2003. However, the EPCSA directed electricity distribution utilities, such as the Corporation, to continue deferral of regulatory assets. In a letter dated January 23, 2003, the Minister of Energy indicated that the OEB will be directed to complete, prior to the end of 2003, a review of regulatory assets and to confirm amounts eligible for recovery and that the recovery of eligible amounts will commence no later than 2006.

6) LONG-TERM BORROWINGS

Long-term borrowings comprise:

	2002	2001
Senior unsecured debentures bearing interest at 6.25% and due July 31, 2012	**105,000**	–
Promissory note payable to shareholder	**–**	137,000
$3,400 unsecured debenture maturing in 2004 bearing interest at 10.25% net of cumulative retirement fund payments ($2,664; 2000 - $2,326) ranging from $89 to $102	**736**	1,074
Capital lease bearing interest at 6.64% and maturing December 2003	**357**	623
	106,093	138,697
Less current portion due	**459**	364
Total long-term borrowings	**105,634**	**138,333**

The promissory note payable to shareholder is unsecured and due 18 months following demand for payment and was non-interest bearing prior to October 1, 2001. The rate of interest payable by the Corporation, commencing October 1, 2001, is the maximum amount prescribed by the Ontario Energy Board in its publication *Electricity Distribution Rate Handbook* as its "Deemed Debt Cost Rates", less 0.25%. The Deemed Debt Cost Rate applicable to the Corporation is 7.0% and, consequently, the interest rate currently payable by the Corporation is 6.75%. The Corporation is not obliged to accrue or pay an amount of interest on the promissory note to the extent that such payment would cause its ratio of net income before interest and PILs to interest to fall below 1.75x. The promissory note was fully repaid during the year.

During the year, the Corporation accrued and paid interest in respect of the promissory note payable to the shareholder of $5,016 (2001 - $2,331).

7) EMPLOYEE FUTURE BENEFITS

The Corporation pays certain health, dental and life insurance benefits on behalf of its retired employees. Effective January 1, 2000, the former hydro-electric commissions of the Predecessor Municipalities adopted the Canadian Institute of Chartered Accountants new accounting standards for employee future benefits. The change in accounting policy was applied retroactively without restatement. The accrued benefit liability at the end of December 31, 2000 was determined by actuarial valuation using a discount rate of 6.5%.

Information about the Corporation's defined benefit plan is as follows:

	2002	2001
Accrued benefit liability recognized in the balance sheet, beginning of year	**11,095**	10,648
Expense for the period	**969**	892
Benefits paid for the period	**(500)**	(445)
Accrued benefit liability recognized in the balance sheet, end of year	**11,564**	11,095

The main actuarial assumptions underlying the valuations are as follows:

a) General inflation

The health care cost trend is estimated to decrease from 9% to 5% over five years. Other medical and dental expenses are assumed to increase at 4% per year.

b) Interest (discount) rate

The obligations at year end, of the present value of future liabilities and the expense for the period ended, were determined using a discount rate of 6.50%.

c) Salary levels

Future general salary and wage levels were assumed to increase at 4% per year.

8) PENSION PLAN

The Corporation participates in the Ontario Municipal Employees Retirement Fund (OMERS), a multi-employer plan, on behalf of its employees. The plan is a contributory defined benefit pension plan. Effective August 1, 1998, OMERS provided the Commissions a temporary contribution holiday with no contributions payable by the Corporation or its employees until December 31, 2002. Contributions by the Corporation will commence effective January 1, 2003. Contributions will be phased in, with successive equal annual rate increases, over three years gradually rising from 2.1% for employee earnings below the years maximum pensionable earnings and 2.6% thereafter to 6.3% and 7.8% respectively by January 1, 2005.

Notes to Consolidated Financial Statements

For the year ended December 31, 2002 ($ in thousands)

9) COMMITMENTS AND CONTINGENCIES

Commitments

During the year, the Corporation commenced construction of a district energy system to deliver heat and electricity to industrial and commercial buildings in the downtown core of the City of Hamilton. The Corporation expects to complete construction of this system and commence operation in 2003. The anticipated total cost of construction of this system is $11,500. The Corporation has incurred construction costs to date of $6,294 and is committed, by contract or otherwise, to the remaining costs to complete the system.

The Corporation has $70,000 (2001 - $0) in unsecured revolving lines of credit available for use. No amounts were drawn down on this facility at year end.

Contingencies

A class action claiming $500,000 in restitutionary payments plus interest was served on the former Toronto Hydro-Electric Commission, continuing as Toronto Hydro Corporation, on November 18, 1998. The action was initiated against the former Toronto Hydro-Electric Commission as the representative of the Defendant Class consisting of all municipal electric utilities in Ontario which have charged Late Payment charges on overdue utility bills at any time after April 1, 1981.

The claim is that late payment penalties result in municipal electric utilities receiving interest at effective rates in excess of 60% per year, which is illegal under Section 347(1)(b) of the Criminal Code. The Municipal Electric Association is undertaking the defense of this class action. At this time, it is not possible to quantify the effect, if any, on the financial statements of the Corporation. Consequently, no provision has been made in these financial statements with respect to any possible losses that may arise as a result of this matter.

10) SHARE CAPITAL

The authorized share capital consists of an unlimited number of common shares. Any invitation to the public to subscribe for shares of the Corporation is prohibited. The Corporation issued 1,000 voting common shares.

11) ELECTRICITY DISTRIBUTION SERVICE CHARGES

Electricity distribution service charges comprises:

	2002	2001
Customer billings for electricity and distribution service charges	**459,014**	469,615
Cost of electricity purchased	**(403,698)**	(429,302)
Total electricity distribution service charges	**55,316**	40,313

12) OTHER INCOME FROM OPERATIONS

Other income from operations comprises:

	2002	2001
Water and wastewater billing and customer care charges	**2,186**	–
Late payment charges	**1,193**	1,616
Water heater and sentinel light rental income	**494**	491
Pole rental income	**500**	343
Gain (loss) on disposal of fixed assets	**(3)**	67
Miscellaneous	**888**	1,081
Total other income from operations	**5,258**	3,598

Pursuant to an agreement dated October 19, 2001, the Corporation provides certain water and wastewater billing and customer care services to its sole shareholder, the City of Hamilton. The agreement expires December 31, 2004 after which time it may be renewed.

13) PAYMENTS IN LIEU OF TAXES

The provision for PILs varies from amounts which would be computed by applying the Corporation's combined statutory income tax rate as follows:

	2002	2001
Basic rate applied to income before PILs	**38.62%**	40.62%
Increase (decrease) in PILs resulting from:		
Income exempt from PILs prior to October 1, 2001	**–**	22.49%
Tax basis of depreciable capital assets and goodwill in excess of accounting basis	**(12.90%)**	5.88%
Items not deductible for tax purposes and other	**2.40%**	(2.16%)
Provision for payments in lieu of large corporations taxes	**4.79%**	(2.93%)
Effective rate applied to income before PILs	**32.91%**	63.90%

The Corporation was exempt from PILs prior to October 1, 2001. The Corporation incurred an accounting loss of $6,628 in the period between October 1, 2001 and December 31, 2001. After consideration for differences between accounting income and income for PILs purposes, the Corporation recorded PILs recoverable from loss carry-forwards of $5,956 which was recorded in other assets for the 2001 fiscal year. During the year, the Corporation applied $3,444 of current PILs liability against the 2001 PILs recoverable from loss carryforward leaving a remaining balance of $2,512 available to be applied against future PILs on income but will otherwise expire by 2008.

At year end, based on substantively enacted income tax rates, future income tax assets of $10,781 (2001 - $11,553) have not been recorded. Such future income tax assets relate to tax bases of depreciable capital assets in excess of amounts recorded for accounting purposes.

Such future tax assets have not been recorded in the accounts as there is uncertainty as to whether the Corporation will realize the benefits related to these assets which would be realized as relatively modest reductions of future tax liability over many future years.

14) PROCEEDS FROM LEGAL SETTLEMENT WITH ONTARIO POWER GENERATION INC.

In 1997, the members of the Municipal Electric Association initiated a class action lawsuit against the former Ontario Hydro, continuing in Ontario Power Generation Inc. ("OPGI"). The lawsuit alleged that Ontario Hydro was offering certain special rates and subsidies to its large industrial customers and recovering the costs of such rates and subsidies through charges to Municipal Electric Utilities ("MEUs") in contravention of the Power Corporation Act.

The lawsuit was settled in 2001 in consideration for OPGI returning $29,000 to MEU claimants of which the Corporation received proceeds of $1,918.

15) FINANCIAL INSTRUMENTS

The carrying values of cash and cash equivalents, accounts receivable, cash and cash equivalents held for consumer deposits, accounts payable and accrued liabilities approximate fair values because of the short maturity of these instruments.

The 6.25% debentures due July 31, 2012, having a carrying value of $105,000 (2001 - 0), have a fair value of $107,940 (2001 - $0) based on year end quoted market prices for similar debt.

Financial assets held by the Corporation, such as accounts receivable and unbilled revenue, expose it to credit risk. The Corporation earns its revenue from a broad base of customers located in the City of Hamilton. No single customer in either year would account for revenue in excess of 1% of the respective reported balances.

However one large industrial customer accounts for 15% of accounts receivable and unbilled revenue at year end. There are no other single customers that account for more than 1% of these amounts at year end.

16) SEGMENTED INFORMATION

The Corporation has three reportable business segments: electricity distribution operations under the business name of Hamilton Hydro, telecommunications and related operations under the business name of FibreWired and all other.

Each segment represents a strategic business unit of the Corporation offering distinct products and services and requiring different technology and marketing strategies.

Inter-segment sales and transfers are accounted for as if the sales and transfers were to third parties.

The following table presents the results of the Corporation from continuing operations by reportable segment for 2002:

	Hamilton Hydro	**FibreWired**	**Other**	**Total**
Revenue	55,316	5,135	–	60,451
Other income	5,016	49	193	5,258
	60,332	5,184	193	65,709
Operating expenses	26,993	2,999	822	30,814
Depreciation	13,372	994	101	14,467
Interest expense	9,648	38	(973)	8,713
Interest income	(563)	–	(388)	(951)
PILs	3,592	280	297	4,169
Expenses, finance charges and PILs	53,042	4,311	(141)	57,212
Net income	7,290	873	334	8,497
Segment assets	289,635	12,516	23,422	325,573
Capital acquisitions	14,544	1,642	1,926	18,112

The following table presents the results of the Corporation from continuing operations by reportable segment for 2001:

	Hamilton Hydro	**FibreWired**	**Other**	**Total**
Revenue	40,313	4,188	–	44,501
Other income	3,102	–	496	3,598
	43,415	4,188	496	48,099
Operating expenses	27,520	2,094	803	30,417
Depreciation	12,700	769	117	13,586
Interest expense	3,106	–	(175)	2,931
Interest income	(2,111)	–	(1,020)	(3,131)
PILs	(2,864)	99	20	(2,745)
Expenses, finance charges and PILs	38,351	2,962	(255)	41,058
Extraordinary income	1,918	–	–	1,918
Net income	6,982	1,226	751	8,959
Segment assets	320,404	9,674	27,790	357,868
Capital acquisitions	23,663	3,664	13	27,340

17) COMPARATIVE FIGURES

Certain comparative data have been reclassified to conform with the presentation of the current year.

Consolidated Five Year Summary

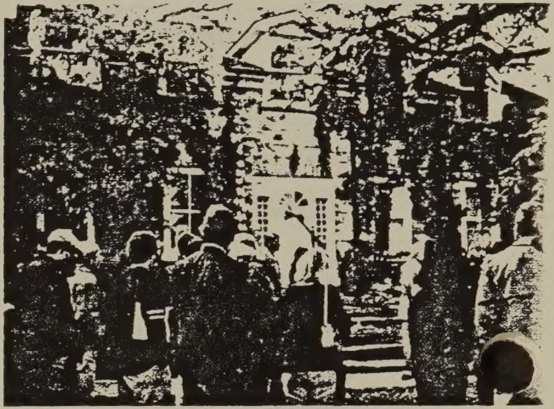
(in thousands)

As at December 31,	2002	2001	2000	1999	1998
STATEMENT OF INCOME					
Electricity distribution service charges	$ 55,316	$ 40,313	$ 41,607	$ 36,158	$ 35,167
Telecommunications service charges	5,135	4,188	1,909	–	–
Total revenue	60,451	44,501	43,516	36,158	35,167
Other income from operations	5,258	3,598	3,401	4,101	3,452
	65,709	48,099	46,917	40,259	38,619
Operating expenses	30,814	30,417	28,148	22,657	21,366
Depreciation and amortization	14,467	13,586	12,735	12,094	10,910
	45,281	44,003	40,883	34,751	32,276
Income from operating activities	20,428	4,096	6,034	5,508	6,343
Interest income less expense, net	7,762	200	3,460	3,068	3,183
Payments in lieu of taxes	(4,169)	2,745	–	–	–
Proceeds from legal settlement with Ontario Power Generation Inc.	–	1,918	–	–	–
Net income	$ 8,497	$ 8,959	$ 9,494	$ 8,576	$ 9,526

BALANCE SHEET					
Assets					
Current assets	$ 94,320	$ 145,021	$ 134,100	$ 140,541	$ 135,674
Capital assets	231,253	212,847	201,706	188,654	176,586
	$325,573	$357,868	$335,806	$329,195	$312,260
Liabilities and shareholder's equity					
Current liabilities	$ 54,621	$ 62,466	$ 50,166	$ 53,799	$ 48,264
Long-term debt (see note below)	105,634	138,333	138,967	1,801	1,757
Other long-term liabilities	13,755	14,003	10,648	–	–
Shareholder's equity (see note below)	151,563	143,066	136,025	273,595	262,239
	$ 325,573	$ 357,868	$ 335,806	$ 329,195	$ 312,260

Note: Recapitalization occurred effective July 1, 2000

STATEMENT OF CASH FLOWS					
Cash provided by operating activities	$ 2,228	$ 26,355	$ 8,484	$ 19,619	$ 22,276
Cash used in the purchase of capital assets	(26,053)	(24,341)	(26,855)	(25,102)	(19,855)
Cash provided by other investing activities	660	592	10,889	2,511	1,690
Cash provided by (used in) financing activities	(28,628)	653	(4,886)	5,049	(433)
Net increase (decrease) in cash and cash equivalents	$ (51,793)	$ 3,259	$ (12,368)	$ 2,077	$ 3,678



Hamilton Utilities Corporation and its employees recognize that the need to contribute to the Hamilton community is an integral part of our corporate social responsibility.

Our employees, on their own initiative, established the Hamilton Utilities Corporation Employees Charitable Donations Fund. Through payroll deductions, fund-raising events and matching corporate donations, the Charity Committee provides financial support to more than 50 community organizations.

GOODWILL
THE AMITY GROUP

United Way of Burlington Hamilton-Wentworth
75 years of caring

GREEN VENTURE

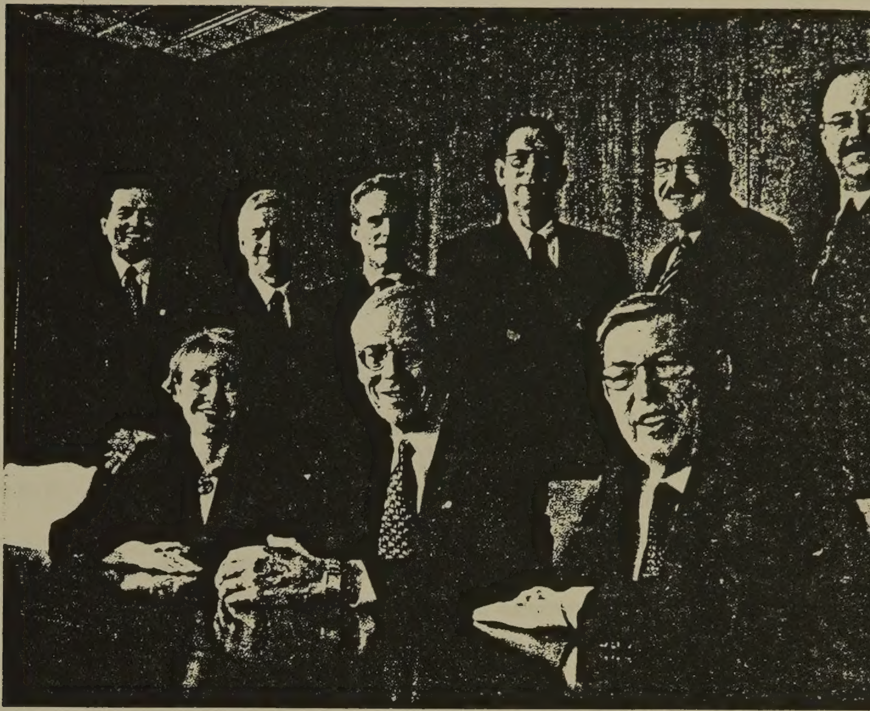
Hamilton Utilities Corporation
Employees Charitable Donations Fund

SHARE THE WARMTH

THE HAMILTON-WENTWORTH DISTRICT SCHOOL BOARD

OPERATION PAL

2002 Board of Directors
Seated from left:
Marnie Spears, Charles Hantho, Mayor Bob Wade
Standing from left:
Lloyd Ferguson, Gary Graham, Robert Dolan,
Owen Shewfelt, Art Leitch, Peter Routliff



Board of Directors

Board Chairman

Charles Hantho, former Chairman & Director, Dofasco Inc. and Chairman, Camco Inc. in Hamilton. Mr. Hantho also serves as a Director of Inco Ltd., TransAlta Corporation, the International Institute for Sustainable Development and Telemedia Communications Inc. Mr. Hantho has been honoured with a Fellowship in the Institute of Corporate Directors. A former President and CEO of Dominion Textile Inc., he has previously held senior executive positions with CIL.

Chair, Human Resources and Corporate Governance Committee

Robert Dolan, partner ENNS Group, Toronto and former Senior Vice-President, Corporate Services, Canadian National. Mr. Dolan was responsible for Human Resources and Information Technology at CN. He has previously held senior executive positions at John Labatt Ltd. and the Bank of Montreal.

Chair, Audit and Risk Management Committee

Owen Shewfelt, CA, former Vice-President, Finance & Administration for Westinghouse Canada, Hamilton, and for the JWI Group of Companies in Ottawa. Mr. Shewfelt served on the Board of Directors for several companies and charitable organizations.

Directors

Lloyd Ferguson, General Manager, Dufferin Construction Company. Mr. Ferguson has been employed at Dufferin Construction for 25 years and has also served as a Councillor for the Town of Ancaster, a trustee on the Wentworth County Board of Education and a Commissioner for the Hamilton Region Conservation Authority.

Gary Graham, Partner in the Hamilton law offices of Gowling Lafleur Henderson LLP. Mr. Graham is counsel to major multinational manufacturers across Canada. A former President of Westinghouse Canada Inc., he has also served as Chairman of The Canadian Manufacturers' Association and President of the Hamilton and District Chamber of Commerce. He is currently chair of the Business Advisory Council at McMaster University.

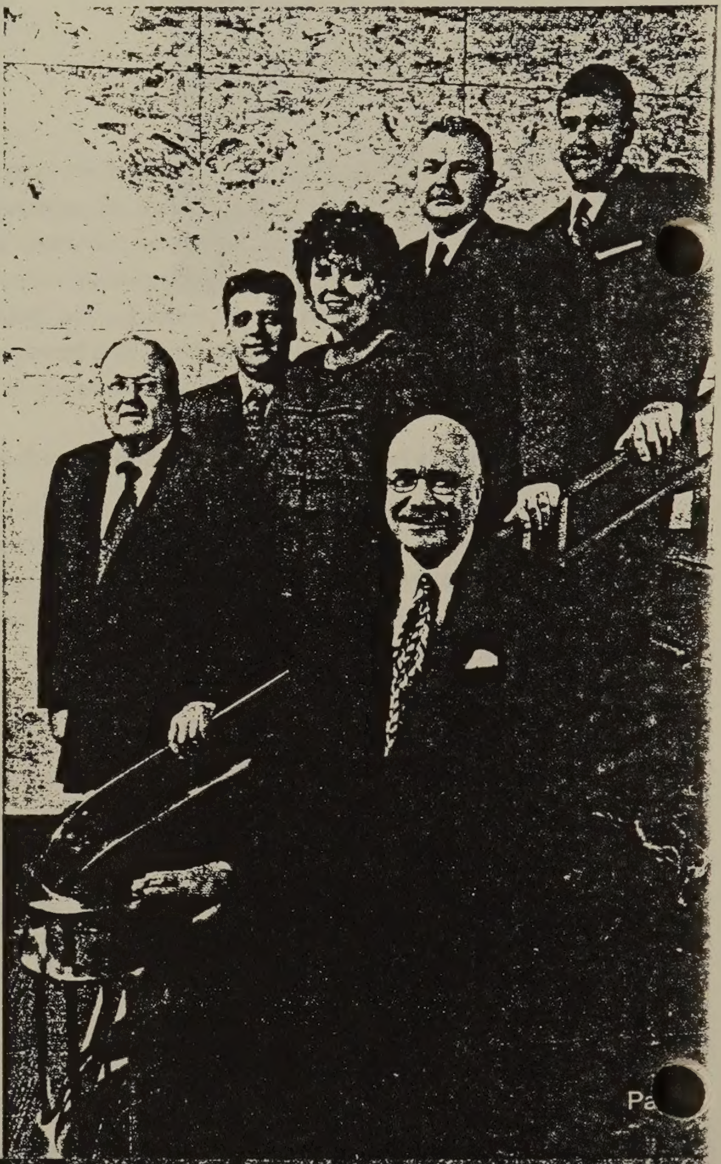
Art Leitch, President and CEO of Hamilton Utilities Corporation. Mr. Leitch was previously General Manager of Transportation, Operations and Environment for the City of Hamilton and a Commissioner with the former Hamilton Hydro. He has also served as General Manager of Sarnia Hydro, Senior Vice-President of United Utilities International PLC, and as Commissioner of Planning and Public Works in the Region of Halton. Mr. Leitch is a Director of the Canadian Automobile Association South Central Ontario and the Ontario Energy Association.

Peter Routliff, International Representative, International Brotherhood of Electrical Workers (IBEW). Mr. Routliff is responsible for overseeing local union operations for the First District Office, Canada. He also serves as a Director of the Electrical and Utilities Safety Association.

Marnie A. Spears, Chief Operating Officer, Ketchum Canada Inc. A former principal of Hamilton-based The Landmark Consulting Group and former Executive Director, Development and Public Relations at McMaster University, Ms. Spears is widely known as a leader in the development profession in Canada. She is extensively involved in Hamilton-area business, education and cultural institutions.

Robert E. Wade, Mayor, City of Hamilton. Mr. Wade was Mayor of Ancaster for 15 years and a member of the former Hamilton-Wentworth Regional Council for 22 years before his election as the first mayor of the new City of Hamilton. He was Regional Manager of the Mortgage Division of the London Life Insurance Co. for Hamilton Region before retiring in 1991. He has also served as President of the Appraisal Institute of Canada and Chairman of the Urban Transportation Council as well as on numerous civic, provincial and national organizations.

2002 Corporate Officers
Front: **Art Leitch**
Back row from left: **Don Marsales, Ian Collins, Marjorie Richards, Gordon Burdick, John Basilio.**



Corporate Officers

Art Leitch
President and Chief Executive Officer,
Hamilton Utilities Corporation and subsidiaries

John G. Basilio
Vice-President and Chief Financial Officer,
Hamilton Utilities Corporation and subsidiaries

Marjorie Richards
Vice-President Corporate Services,
Hamilton Utilities Corporation and subsidiaries

Don Marsales
Vice-President and Chief Operating Officer,
Hamilton Hydro Inc.;
Vice President, Hamilton Hydro Services Inc.

Gordon Burdick
Vice-President Customer Services,
Hamilton Hydro Inc.

Ian Collins
Vice-President,
Hamilton Hydro Services Inc.

Corporate Governance

Hamilton Utilities Corporation is governed in accordance with the Ontario Business Corporations Act and a Shareholder Declaration. The Shareholder Declaration requires that the Board of Directors observe the same standards of corporate governance of the Toronto Stock Exchange for publicly traded corporations.

Hamilton Utilities Corporation is not publicly traded. However, the Corporation recognizes the role of good governance in a successful business enterprise and has provided some voluntary disclosure on its corporate governance practices.

Responsibilities of the Board of Directors

The Toronto Stock Exchange Committee on Corporate Governance in Canada (the Dey Committee) identified and elaborated five areas in which Boards should assume responsibility for corporate stewardship:

- Strategic Planning
- Risk Assessment
- Succession Planning and Management Performance
- Communications Policy
- Internal Controls and Management Information Systems

The Board of Directors of HUC has recognized and assumed responsibilities in the areas identified by the Dey Committee. Such responsibilities are discharged by the Board directly with supporting oversight by its committees.

The Dey Committee also provided guidelines that the majority of Directors should be independent and free from conflicting interests and that corporations should disclose any conflicts. Hamilton Utilities reports that, of its nine directors, seven are independent of Hamilton Utilities and its sole shareholder, the City of Hamilton. The Board is led by a non-management Chairman and there are only two non-independent members of the Board: the Chief Executive Officer and the Mayor of the City of Hamilton. The Board meets independently of Management for a portion of each of its meetings. As well, the Corporation reports that none of its Directors has a conflict.

Annually the Board requests and receives an independence letter from the auditors. The last letter received from KPMG LLP dated January 24, 2003, confirmed that they are objective with respect to the Corporation within the meaning of the Rules of Professional Conduct of the Institute of Chartered Accountants of Ontario.

Board Committees

There are three committees of the Board with respective mandates as follows:

- Audit and Risk Management Committee: risk assessment, internal control, financial information and annual audit, and the information systems activities of Hamilton Utilities Corporation;
- Human Resources and Corporate Governance Committee: succession planning, management objective setting and performance, compensation and communications policy activities of the Corporation;
- Nominating Committee: evaluation and nomination of Directors of the Board as may be required.

The Strategic Planning activities of the Corporation are monitored directly by the Board of Directors.

The Dey Committee also recommends that Committees of the Board should generally be comprised of independent Directors. Each Committee of Hamilton Utilities Corporation is comprised of four independent Board members.

Mandate of Management

The Board approves the CEO's mandate and annual corporate objectives consistent with the recommendations of the Dey Committee.

The permitted business activities of the Corporation are outlined in its Shareholder Declaration. The mandate of the CEO and annual corporate objectives are consistent with the Shareholder Declaration. The authority limits of the CEO, as delegated by the Board, have been formally documented and executed by the Board.

In addition, the Human Resources and Corporate Governance Committee annually reviews and approves the CEO's objectives and evaluates the CEO's performance.

Hamilton Utilities Corporation 3.2

Report to:	Mayor and Members Committee of the Whole	**Submitted by:**	Art Leitch, P.Eng President & CEO
Date:	June 24, 2003	**Prepared by:**	Robert Desnoyers (905) 317-4722

SUBJECT: **"Green" Energy From Waste (EFW) – Request for Expressions of Interest**

RECOMMENDATION:

(a) That Hamilton Utilities Corporation (Hamilton Community Energy) is mandated to issue a Request for Expressions of Interest (REOI), on behalf of the City of Hamilton, for a new state-of-the-art Green Energy From Waste (EFW) facility.

(b) That the REOI be developed in consultation with City staff, the Solid Waste Management Master Plan Steering Committee, Waste Reduction Task Force and the Glanbrook Landfill Committee.

(c) That the REOI terms of reference be designed to:
  (i) Size the facility to accommodate 35% of the municipal solid waste from Hamilton, specifically only those municipal solid wastes that cannot be composted or recycled and residual waste from the composting and recycling operations;
  (ii) Explore waste streams from other sources that could serve as a feedstock;
  (iii) Encourage proposals for best available "green energy" technologies;
  (iv) Consider only proven technologies with facilities already in operation in North America;
  (v) Explore potential locations for an EFW facility including but not limited to locations that would enable connection to the existing Hamilton Community Energy district heating system.

(d) That the cost for issuing and evaluating the REOI not exceed $300,000 in 2003 and be funded from the City's Capital Budget for the implementation of the WMMP.

(e) That Hamilton Utilities Corporation report back to Council by Q1 2004 with recommendations for further action based on the findings of the REOI and consultation process.

Art F. Leitch, P.Eng., President & CEO
Hamilton Utilities Corporation

EXECUTIVE SUMMARY:

With the closure of the Solid Waste Reduction Unit (SWARU) in December 2002, City Council directed staff to immediately begin exploring the need for a new Energy From Waste (EFW) facility to optimize the disposal capacity at the Glanbrook Landfill Site. This decision was a change in direction from the Solid Waste Management Master Plan (SWMMP) that was approved in December 2001, which recommended that EFW not be pursued until 2006 when the composting and recycling facilities were in operation. The closure of SWARU reduced the City's Landfill capacity by approximately four years, increasing the urgency to begin exploring EFW as a component of the City's Solid Waste Management System.

Given the emphasis on energy generation and utilization for this waste management solution, the City has the opportunity to make use of resources and expertise within Hamilton Utilities Corporation (HUC). The successful development of the Hamilton Community Energy district energy project from concept to reality provides confidence that a "green" energy from waste concept may also be developed to benefit the City of Hamilton. On this basis, it is being recommended that HUC issue a Request for Expressions of Interest (REOI) on the City's behalf. City staff will continue to provide input on the waste management components of the REOI process and will actively participate on the project team. Input will also be sought from the SWMMP Steering Committee, Waste Reduction Task Force and the Glanbrook Landfill Committee.

BACKGROUND:

In December 2001, City Council adopted a Solid Waste Management Master Plan that set out a strategy to implement an integrated waste management system to serve Hamilton for the next 25 years. The Plan has 19 recommendations for action and sets a target of 65% diversion from landfill, to be achieved through large scale composting and expanded recycling.

The SWMMP was developed to address the pending closure of SWARU that handled approximately 40% of the City's waste. SWARU was expected to close at the end of 2006, however, prematurely ceased operations in December 2002. The closure was a result of a new Certificate of Approval for SWARU issued by the Ministry of Environment in October 2002.. It was found that it would be financially and technically onerous for the City to continue to operate the facility and Council approved the closure of SWARU on December 3, 2002 as set out in Report TOE 02220/FCS02146.

The SWMMP approved in December 2001 recommended that exploration of EFW alternatives be deferred until 2006 and the need be assessed once composting and recycling programs were fully operational. With the early closure of SWARU however, Council gave direction in December 2002 to immediately begin investigation of the feasibility of an EFW facility forming part of the City's waste management system.

Combustion or thermal treatment of municipal solid waste is a common method of waste disposal. There are several technologies available, however, in all cases the waste is used as a fuel source and heat that results from the process is captured and used as an energy source hence the term Energy from Waste (EFW) or Waste to Energy (WTE).

Overview of Thermal Treatment Methods:

- Mass Burn Incineration – waste is burned directly with minimal pre-processing
- Refuse Derived Fuel Incineration – waste is processed into a fuel and burned
- Pyrolysis – waste is heated without air or oxygen
- Thermal Gasification – waste is heated with limited amount of air or oxygen

Issuing a Request for Expressions of Interest is the first step in the process of exploring EFW as a waste management solution for the City of Hamilton. Based on the findings of the process, Council will have sufficient information determine whether further steps should be taken to make EFW part of the City's Waste Management System. It is expected that approximately $1,000,000 over and above the REOI will be required to develop a firm proposal, complete preliminary design documentations, and secure the environmental approvals

ALTERNATIVES:

Energy from Waste is being explored to determine the feasibility of utilizing this technology to handle approximately 35% of the City's municipal solid wastes. This includes material that cannot be composted or recycled as well as residual wastes from composting and recycling operations.

The feasibility review will gather a range of information to determine whether or not the City should proceed with EFW as a waste management solution. The information review will include aspects such as available technologies, environmental impacts, capital and operating costs, potential for energy generation, landfill life impacts, and siting considerations. A Request for Expressions of Interest (REOI) will be the main method of gathering information about the technologies and costs.

EFW facilities can also use other types of waste as a feedstock. Hamilton Utilities Corporation has requested that the possibility of using other waste materials be explored as part of the REOI process, recognizing that the City's main interest is in municipal solid waste. The REOI will determine the impact on facility size and economics if other waste streams are to be utilized as a feedstock.

Siting considerations will also be explored as part of the feasibility review. Use of the existing SWARU facility, redeveloping a "brownfield" site or locating a facility in proximity to the existing downtown district heating system may provide spin-off benefits for the City.

With respect to the REOI process itself, the City could undertake the feasibility review without the involvement of Hamilton Utilities Company. The advantage to the City to request HUC to manage the REOI process is twofold. Firstly, the Company has expertise in energy generation and distribution and secondly, it is owned by the City of Hamilton. As a shareholder, any dividends realized from the operation of an EFW facility will be directed back to the City. Further there is the potential for HUC to finance the project.

Alternatively the City could issue a request for proposals for consulting services to manage the REOI process. At that time HUC would determine its role as a consultant or potential vendor and make a submission for the consulting request for proposals or EFW facility REOI.

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

Financial

The cost of undertaking a feasibility review of EFW technologies is estimated at to cost $300,000.

The outputs of this first phase will be recommendations to Council on feasibility of EFW playing a role in the City's waste management system based on available technology, impact on landfill life and costs. The recommendations would also outline considerations for moving on to developing and constructing a facility. The cost to fully develop a Request for Proposals to construct and operate a facility, obtain regulatory approvals, and undertake an environmental assessment is estimated to cost in the order of $1,000,000. Funding requirements will be assessed as part of the feasibility review and incorporated into future capital and operating budgets.

Staffing

The City of Hamilton will be required to commit sufficient staff resources to implement this component of the SWMMP. The equivalent of two full time equivalents (FTEs) are dedicated to SWMMP activities and are being funded from the Capital Budget. Other temporary staff may be required as work on the Master Plan increases.

In anticipation of Council's approval of the recommendations noted herein, Hamilton Utilities Corporation has assembled a team of legal, financial, and technical experts and in conjunction with City staff are prepared to immediately commence the preparation of the REOI documentation.

Legal

Should an acceptable EFW solution be approved for implementation in the future it should be noted that the City of Hamilton, as a municipality, is prohibited from directly undertaking generation, transmission, distribution or the retailing of electricity, except through a corporation incorporated under the Business Corporations Act and pursuant to section 142 of the Electricity Act (EA) (per section 144 of the EA). Section 142 of the EA permits a Municipal Corporation to incorporate an OBCA corporation for the purpose of generating, transmitting, distributing or retailing electricity. Since the City already has its own group of section 142 (EA) companies (Hamilton Community Energy), it follows that these should be used for any future electricity related activities undertaken in the municipality.

POLICIES AFFECTING PROPOSAL:

The direction taken with this report is consistent with policy direction set out in the SWMMP recommendations, approved by Council on December 11, 2001 and Council Direction in December 2002 to move forward immediately with the investigation of a new EFW.

Recommendation #2 recognizes that the Glanbrook Landfill as a valuable resource and its disposal capacity must be optimized to maintain capacity for residual waste. The life expectancy of the Landfill is compromised by the early closure of SWARU.

Recommendation # 5 is that the need for a new Energy From Waste facility be revisited in 2006, subject to the monitoring of the progress toward meeting the 65% diversion rate in 2008. This recommendation anticipated that SWARU would close in 2006 and has been amended to begin in 2003 as a result of the early closure of this facility.

CONSULTATION WITH RELEVANT DEPARTMENTS/AGENCIES:

City Manager
Public Works
Hamilton Community Energy
SWMMP Steering Committee

CITY STRATEGIC COMMITMENT:

Hamilton's Mission, Vision, Values and Goals Statement

Implementation of the recommendations herein is consistent with Council's Mission, Vision, Values and Goals Statement.

Effective solid waste management supports the City's vision for ".... a safe, healthy, sustainable community....". The right EFW solution can form an integral part of the City's SWMMP.

Improvements to the City's waste management system contributes to the fulfillment of several of the goals including:

A healthy, safe and green City;

A reduction in waste going to the landfill;

Best practices – best value, balance service provision and programs with long-term benefit of landfill life.

Incorporating "best available" proven technologies into the EFW solution will contribute to the goals of improving air quality.

Business Planning and Budget

The City Manager's report on Business Planning and Budget was approved by Committee of the Whole on June 18, 2002 and by Council on June 26, 2002.

The recommendations in this report are considered to be in alignment with Council's priority to be fiscally accountable, with the intent to provide best value for tax dollars invested. EFW can provide green energy to the community and defer the need to site and open another landfill site.

3.3

STANDARD
&POOR'S

Print EMAIL THIS ARTIC

Hamilton Utilities Off Watch, Ratings Lowered on Regulatory, Political Risk; Outlook Stable

Analyst:
Jenny Catalfo, Toronto (1) 416-507-2557; Damian DiPerna, Toronto (1) 416-507-2561

Publication date: 16-May-03, 15:41:00 EST
Reprinted from RatingsDirect

TORONTO (Standard & Poor's) May 16, 2003--Standard & Poor's Rating Services today said it lowered its long-term corporate credit rating on electricity distribution company Hamilton Utilities Corp. to 'A' from 'A+'. At the same time, the senior unsecured debt rating was lowered to 'A' from 'A+'. The ratings were removed from CreditWatch, where they were placed Nov. 13, 2002. The outlook is stable.

"The ratings actions reflect a material increase in business risk following significant government intervention in the regulatory process in Ontario, which began with the mandated three-year phase-in of the 2001 ROE revenue requirement and continued with a four-year freeze on distribution service rates, as well as commodity prices," said Standard & Poor's credit analyst Jenny Catalfo. The four-year distribution service rate freeze disallows the third and final phase-in of the 2001 ROE revenue requirement, effectively constraining cash flows over the period.

The ratings on Hamilton Utilities, a municipally owned utility holding company, reflect its moderately low-risk business profile and strong financial position. The company's low-risk business profile is supported by regulated electricity distribution assets, which are expected to account for 85% of projected consolidated assets, and supportive regulation that allows for the flow-through of all power costs to customers, while nonregulated operations are managed with a conservative business strategy. Although Hamilton Utilities' service franchise includes a sizable industrial customer segment, a fixed-rate structure should minimize earnings volatility associated with the economic cycle. The company's cash flows should be relatively stable in the longer term.

Nevertheless, government intervention in the regulatory process in the past few years has been material, increasing the company's exposure to political and regulatory risk. The established precedent for government intervention has contributed to a lack of transparency, as well as made the regulatory process more onerous, as utility companies must now obtain ministerial approval before they can submit filings to the Ontario Energy Board (OEB).

Hamilton Utilities has taken extraordinary steps to strengthen its balance sheet to mitigate the adverse impact of the four-year government-imposed rate freeze on cash flows. As a result, key financial ratios should remain easily within ranges anticipated last year. With a projected debt-to-capital ratio of about 45%, funds from operations-to-interest coverage should be better than 4.0x. Hamilton Utilities is expected to maintain the strongest financial profile in the Standard & Poor's Canadian utility universe.

The stable outlook reflects the strength of Hamilton Utilities' financial position, which Standard & Poor's believes is robust enough to allow the company to cope with the financial pressures related to the four-year rate freeze. The ratings incorporate a modest level of regulatory uncertainty; however, a material adverse change in government direction or further political intervention in the regulatory process would involve a reassessment of the current ratings.

Complete ratings information is available to subscribers of RatingsDirect, Standard & Poor's Web-based credit analysis system, at www.ratingsdirect.com. All ratings affected by this rating action can be found on Standard & Poor's public Web site at www.standardandpoors.com; under Fixed Income in the left navigation bar, select Credit Ratings Actions.

ANALYTICAL E-MAIL ADDRESSES
Jenny_Catalfo@standardandpoors.com
Damian_DiPerna@standardandpoors.com
Canadian_ratings@standardandpoors.com

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3.4

HAMILTON UTILITIES CORPORATION

RESOLUTIONS OF SHAREHOLDER

1. Receive HUC 2002 Financial Statements

RESOLVED THAT, the Financial Statements for the year 2002, are received as approved by the Board of Directors, of Hamilton Utilities Corporation.

2. Appointment of Auditors

RESOLVED THAT, KPMG LLP, Chartered Accountants, are re-appointed auditors of Hamilton Utilities Corporation for the fiscal year 2003.

3. Appointment of Directors

RESOLVED THAT, the following slate of Nominees be appointed to serve as Directors, as put forth by the Nominating Committee and supported by the Board of Directors, of Hamilton Utilities Corporation, and that, the corresponding terms of office are approved, effective July 1, 2003;

Robert Dolan	Three-year term (3)
Lloyd Ferguson	One-year term (1)
Gary Graham	Two-year term (2)
Charles Hantho	One-year term (1)
Peter Routliff	Three-year term (3)
Owen Shewfelt	Two-year term (2)
Marnie Spears	Two-year term (2)

This slate of independent directors combined with the President & CEO and the Mayor, or the Mayor's designate comprises the Hamilton Utilities Corporation Board of Directors effective July 1, 2003.

4. Energy From Waste (EFW) – Request for Expression of Interest

RESOLVED,

(a) That Hamilton Utilities Corporation (Hamilton Community Energy) is mandated to issue a Request for Expressions of Interest (REOI), on behalf of the City of Hamilton, for a new state-of-the-art Energy From Waste (EFW) facility.

(b) That the REOI be developed in consultation with City staff, the Solid Waste Management Master Plan Steering Committee, Waste Reduction Task Force and the Glanbrook Landfill Committee.

(c) That the REOI terms of reference be designed to:
  (i) Size the facility to accommodate 35% of the municipal solid waste from Hamilton, specifically only those municipal solid wastes that cannot be composted or recycled and residual waste from the composting and recycling operations;
  (ii) Explore waste streams from other sources that could serve as a feedstock;
  (iii) Encourage proposals for best available "green energy" technologies;
  (iv) Consider only proven technologies with facilities already in operation in North America;
  (v) Explore potential locations for an EFW facility including but not limited to locations that would enable connection to the existing Hamilton Community energy district heating system.

(d) That the cost for issuing and evaluating the REOI not exceed $300,000 in 2003 and be funded from the City's Capital Budget for the implementation of the WMMP.

(e) That Hamilton Utilities Corporation reports back to Council with recommendations for further action based on the findings of the REOI and consultation process.

THE FOREGOING RESOLUTIONS in writing are hereby consented to by the sole shareholder of the Corporation pursuant to the provision of the Business Corporation Act (Ontario).

DATED the 24th day of June 2003.

CITY OF HAMILTON

Per: ______________________
Kevin Christenson
City Clerk, Shareholder Representative

CA5 ON HAM
A34
2003

MUNICIPAL DOCUMENT

City of Hamilton

AGENDA

COMMITTEE OF THE WHOLE 03-018

REVISED TO INCLUDE ITEMS FROM JUNE 17TH MEETING
Please bring previously distributed June 24th Agenda
With you to the meeting.

Tuesday, June 24, 2003

9:30 a.m.

Council Chamber
Hamilton City Hall
71 Main Street West
Hamilton, Ontario

Kevin C. Christenson
City Clerk

Please note: All cellular telephones and pagers to be switched to a non-audible function during Council and Committee meetings.

Agenda available on-line at www.hamilton.ca
(click on "City Government")

JUN. 24/03.

MORNING SESSION - 9:30 a.m.

1. DECLARATIONS OF INTEREST

2. ADOPTION OF MINUTES

2.1 June 17, 2003 (to be distributed)

3. HAMILTON UTILITIES INC. SHAREHOLDERS MEETING

3.1 Presentation of Annual Report

(a) 2002 Financial Statements
(b) Auditors of the Corporation
(c) Slate of Directors and Terms of Office

3.2 "Green" Energy from Waste (EFW) (Request for Expressions of Interest)

3.3 For Information: Standard and Poor's - "Hamilton Utilities Off Watch, Ratings lowered on Regulatory, Political Risk; Outlook Stable"

3.4 Approval of Resolutions of Shareholders

11:00 a.m.

4. REPORT OF SUB-COMMITTEES

4.1 Report of the Remuneration Sub-Committee (to be distributed)

AFTERNOON SESSION - 1:00 p.m.

5. CITY OF HAMILTON BOARD OF HEALTH

5.1 Staff Presentation

6. ITEMS DEFERRED FROM JUNE 17TH COMMITTEE OF THE WHOLE

6.1 Request for Consent - Stoney Creek Non-Profit Housing Corporation (PD03120) (City Wide)

6.2 Community Policing Partnerships (CPP) Program - Agreement with the Ministry of Public Safety and Security for additional funding for front line officers (City Wide)

6.3 2003 Municipal Election - Voting Equipment for Blind or Visually Impaired Electors (FCS03092)

6.4 Capital Budget Variance Report - As of March 31, 2003 (FCS03105) (City Wide)

6.5 2002 Tax and Rate Current Budget Variance Report to December 31, 2002 (FCS03103)

6.6 2003 Tax and Rate Current Budget Variance Report to April 30, 2003 (FCS03014)

6.7 Hamilton Downtown Residential Loan Program Allocation of Funds from 100 Main Street East to 14 Mary Street (PD03145) (Ward 2)

6.8 Request under the Hamilton Downtown Residential Loan Program for Applications for the Development of 74 Hughson Street South (PD03144) (Ward 2)

6.9 Surplus School Site, Le Conseil Scolaire de District du Centre-Sub-Ouest, 1212 Upper Wentworth Street, Hamilton (PD03150) (Ward 7 and City Wide)

6.10 Provision of Schools to Keep Pace with New Developments (PD03136)

6.11 Hamilton Children at Severe Risk for Mental Health Problems Due to Lack of Provincial Funding Commitment (HCS03013) (City Wide)

6.12 Career Development Centre (HCS03016) (City Wide)

6.13 Ontario Disability Support Program Delivery Expenditures for 2002 (SPH02014(a))

6.14 Sir Allan MacNab and Other Pool Closures on Sunday (HCS03014) (City Wide)

6.15 Proposal from Rotary Club of Dundas to construct a Seniors Centre (HCS03008) (Ward 13)

6.16 Community Playgrounds Capital Budget Program (PW03070) (Wards 2, 7, and 8)

6.17 Structural Rehabilitation of Water Distribution Pipes (Pilot Project) (PW03071) (City Wide)

6.18 Agreements with Catholic District School Board (PW03069) (Ward 9)

6.19 Hamilton-Wentworth District School Board School Closures – Surplus Sites to be Considered for Acquisition (PD03135/PW03074/HSC03017) (Wards 4, 6, 7, 11 & 14)

6.20 SuperBuild Millenium Partnership Program Update (TOE02054(a))

6.21 Beverly Minor Hockey Outstanding Ice Fee Charges (HCS03010)(Ward 14/15)

6.22 Corporate Services Volunteer Co-ordinating Committee

6.23 Federation of Canadian Municipalities (FCM) National Housing Policy Options Team (NHPOT) - Funding (PD03151) (City Wide)

7. MOTIONS

None

8. NOTICES OF MOTIONS

None

9. GENERAL INFORMATION

None

10. PRIVATE AND CONFIDENTIAL

10.1 American Water Works by Thames Water (RWE AG) (LS03019)

10.2 SWARU (LS03021)

10.3 Hamilton Tiger Cat Lease

11. ADJOURNMENT

CITY WIDE IMPLICATIONS

6.1

CITY OF HAMILTON

PLANNING AND DEVELOPMENT DEPARTMENT
Housing Division

Report to:	Mayor and Members Hearings Sub-Committee	**Submitted by:**	Lee Ann Coveyduck General Manager
Date:	May 15, 2003	**Prepared by:**	Mark Mascarenhas (905) 546-4604 David Brodati (905) 540-6159
File:	SCNPHC 03-01		

SUBJECT: **Request for Consent - Stoney Creek Non-Profit Housing Corporation (PD03120) (City Wide) - Referred from Hearings Sub-Committee on January 22, 2003**

RECOMMENDATION:

(a) That the request of Stoney Creek Non-Profit Housing Corporation for consent from the Council of the City of Hamilton to change its corporate status from a municipal non-profit housing corporation to a private non-profit housing corporation be denied; and,

(b) That Stoney Creek Non-Profit Housing Corporation item referred from Hearings Sub-Committee on January 22, 2003 be identified as completed and removed from the Outstanding Business list.

Lee Ann Coveyduck

Lee Ann Coveyduck
General Manager
Planning and Development Department

EXECUTIVE SUMMARY:

On January 22, 2003 representatives of the Stoney Creek Non-Profit Housing Corporation (SCNPHC) addressed the Hearings Sub-Committee of Council on the matter of amending their by-laws and Letters Patent (articles of incorporation) to change status from a municipal non-profit housing corporation to a private non-profit housing corporation and provided the attached rationale (Appendix A). Pursuant to regulations under the *Social Housing Reform Act, 2000*, a non-profit housing provider must obtain the written consent of the Service Manager (City of Hamilton) in order to amend its articles of incorporation.

The Hearings Sub-Committee directed staff to review the request for consent and report back within ninety days. Staff has completed its review and finds no beneficial reason for the City of Hamilton to relinquish its role and rights pertaining to the SCNPHC. While it is recognized that the Board members and staff of SCNPHC wish to operate autonomously and independently, when this wish is balanced against the public interest for which Council is accountable under the *Social Housing Reform Act, 2000*, not providing consent would be the prudent course of action.

A summary of the issues examined as part of staff's review of the request for consent is as follows:

Community Values:

There is no compelling rationale to change their corporate status from a municipal to a private non-profit housing corporation. The vision and community values embodied in a municipal corporation is much broader than that of a private corporation due to greater accountability of the Board of Directors through governance mechanisms such as Council approval of Directors. There is no surety that the broader public interest (which includes tenants and applicants in Hamilton) would continue to be served in the future if the corporation were to amend its status.

Succession Planning:

SCNPHC has a good record of managing its housing portfolio.. However, changing its corporate status and governance structure to a private corporation relinquishes the City's rights and ability to ensure sound management continues in the future. SCNPHC's submission did not provide a clear succession plan for the Board of Directors to ensure the proper governance of the corporation over the long term, including a description of the constituencies from which members and Directors will be sought.

Risk Management and the City's Contingent Liability:

The City, as Service Manager under the *Social Housing Reform Act, 2000* is ultimately responsible and liable for the outstanding mortgages on social housing projects. The Act enables the province to pass through to the Service Manager any claims on the federal Mortgage Insurance Fund that may arise due to mortgage default on social housing projects.

While SCNPHC has a track record of sound management of its housing portfolio, there is no guarantee that this will continue in perpetuity. Under SCNPHC's current governance structure as a municipal non-profit corporation, City Council has some control over the appointment of the Board and this provides a better assurance to the City from a risk management perspective that the housing projects will not become "projects in difficulty" with potential for mortgage default. A corporate change to private non-profit status and concomitant removal of Council's authority to confirm the Board of Directors would increase the risk of future liability to the City. The current outstanding mortgage amount of the SCNPHC portfolio is $20.1 M.

Community Asset:

The capital value of the SCNPHC housing portfolio is approximately $15 M. (based on assessed value). As a municipal non-profit housing corporation with a governance structure that provides some degree of municipal control over the Board of Directors, the future use and value of the housing portfolio will be planned for and determined in the best interest of a broader community, compared to the potentially more narrow interests of a private non-profit corporation. Upon expiry of operating agreements with the Federal Government and/or discharge of mortgage debt, decision on this community asset and how it is best utilized would be made by of a self-appointed Board rather than a Board endorsed by an elected Council.

Consultation:

The SCNPHC submission did not detail what discussions have taken place, if any, nor what approvals would be required, if any, from Canada Mortgage & Housing Corporation and the Ministry of Municipal Affairs & Housing.

BACKGROUND:

Municipal versus Private Non-Profit Housing Providers

Municipal non-profit housing corporations are established by municipalities to take advantage of federal, provincial and joint federal/provincial funding programs for the development of social housing projects. The primary objective for establishing such corporations is to increase the supply of social or rent-geared-to-income housing for low to moderate income households within the broader community of the municipality.

Typically the governance structure of municipal non-profit housing corporations give municipal Council varying degrees of control of the corporations by either authorizing Council to appoint Directors to the Board or actually mandating that Councillors sit on the Board.

Depending on the legislation under which the municipal non-profit is incorporated, the corporation can either be a share capital or non-share capital corporation. For share capital corporations with the municipality as sole shareholder, the municipality owns the assets of the corporation. SCNPHC is a non-share capital corporation.

Municipal non-profit housing corporations differ from private non-profit housing corporations and co-op housing providers in that the municipality does not have mandated control or influence on the private corporations through the governance structure, nor ownership through control of the share capital. Private non-profit corporations are typically established by faith communities, service clubs and community agencies for the purpose of providing housing for their constituent members and others in the community. Co-ops employ the co-operative model of residents of housing projects being members of the corporation and Board members therefore controlling and owning the housing.

Stoney Creek Non-Profit Housing Corporation

Stoney Creek Non-Profit Housing Corporation (SCNPHC) is a municipal non-profit housing corporation that owns and manages five social housing projects containing 369 units in the former City of Stoney Creek. The SCNPHC projects serve a range of households including seniors, singles and families in a variety of built forms.

The corporation was incorporated in 1983 as a municipal non-profit housing corporation without share capital and with a governance structure that gave the former Stoney Creek City Council approval authority over the appointment of Directors to the corporation's Board. The articles of incorporation also list the Mayor of the former City of Stoney Creek as an ex-officio member and director of the corporation with full voting rights. The current Board of Directors of SCNPHC is listed in Appendix B.

SCNPHC has a strong track record as a provider and manager of non-profit housing in the community. In addition to the five projects owned by SCNPHC, it's staff is contracted to Stoney Creek Community Services Corporation to manage other properties including a municipal non-profit housing corporation in the Town of Simcoe and two private non-profit housing corporations in Dundas and the City of Burlington. Staff of SCNPHC are also active members of the local non-profit housing community and provincial associations.

As part of the City's on-going responsibility as Service Manager under the *Social Housing Reform Act*, and as part of its review of this matter, staff recently undertook an operational review of SCNPHC. The review assessed the corporation's financial, governance and administrative practices. The results of the review indicate that SCNPHC is well run, well managed and generally operating within the prescribed guidelines and regulations of relevant legislation and agreements.

Status of Municipal Non-Profits in Hamilton

In 2000, during the period of municipal amalgamation, the Transition Board for the City of Hamilton examined the matter of the various municipal non-profit housing corporations of the former area municipalities (Hamilton, Dundas, Stoney Creek and Glanbrook). The Transition Board recommended that the municipal corporations be amalgamated into one entity to reflect the broader amalgamation that was occurring. However, in October of 2000 SCNPHC sought a resolution from the then City of Stoney Creek Council to change its corporate and governance structure to a private non-profit corporation. On October 24, 2000, Stoney Creek Council passed a resolution withdrawing its right to appoint the Mayor as an ex-officio Director and its right to confirm appointments to the Board subject to the approval of the Transition Board and the Ministry, if required by legislation. To the knowledge of staff, the approval of these authorities was not obtained.

City's Legal Counsel has advised that the consent of the former City of Stoney Creek Council would elapse more than two years after the dissolution of that City. The general rule in law is that any consent lapses with the demise of the person granting the consent.

From a legal and governance point of view, the amalgamation of former municipalities in Hamilton has conferred the right to approve the appointment of Directors and appoint the Mayor as ex-officio member and Director of SCNPHC to the Council of the City of Hamilton.

Currently, the City of Hamilton has six housing corporations (6,200 units) under a consolidated Board of Directors (CityHousing Hamilton). The six corporations include: three "limited dividend" corporations of which the City owns the share capital; Hamilton Housing Corporation which was transferred from the Province to the City as part of the devolution of social housing and of which the City is the sole shareholder; the Municipal Non-Profit (Hamilton) Housing Corporation which was established as a municipal non-profit in 1985 to take advantage of Provincial and joint Federal/Provincial funding programs and of which City Council appoints the Directors (the majority of whom are Councillors); and the Dundas Valley Non-Profit Housing Corporation, also a municipal non-profit housing corporation established by the former Town of Dundas.

The two other municipal non-profit housing corporations operating in the City of Hamilton and not governed by the consolidated Board under the auspices of CityHousing Hamilton are the Glanbrook Non-Profit Housing Corporation and Stoney Creek Non-Profit Housing Corporation.

Comparison with Other Jurisdictions

There are three other jurisdictions where lower tier municipal non-profit housing corporations were impacted by the amalgamation of municipalities.

Lower tier municipal amalgamation occurred in the former Region of Haldimand-Norfolk but this situation is not analogous to Hamilton in that the area municipalities did not amalgamate into one single tier but rather into two Counties with the County of Norfolk designated as Service Manager. There were three local municipal non-profit corporations (two in Haldimand and one in Norfolk) and these providers amended their by-laws to change to private non-profit corporate status. This change was approved by the Service Manager on the basis that amalgamating the corporations was not politically viable given the two County structure.

The greater municipality of Sudbury approved the request of two local municipal non-profit corporations to change their status to private non-profit corporations.

The City of Ottawa went through a similar municipal amalgamation process as Hamilton. Prior to amalgamation there were nine local municipal non-profit housing corporations. The City of Ottawa retained a consulting firm to undertake a cost benefit analysis on whether or not to amalgamate the nine corporations. Since there were no major cost savings identified, the consultants recommended that while the largest corporation

(CityLiving with over 6,000 housing units) remain as a municipal non-profit, the remaining providers could choose to change their status to private non-profits of which all eight did with the consent of the City as Service Manager. All eight of the municipal non-profits chose to become private non-profits.

Assessment of the Stoney Creek Non-Profit Housing Corporation Request

According to regulations under the *Social Housing Reform Act, 2000*, a non-profit housing corporation must obtain the written consent of the Service Manager (City of Hamilton) in order to amend its articles of incorporation.

On January 22, 2003 representatives of the Stoney Creek Non-Profit Housing Corporation addressed the Hearings Sub-Committee of Council on the matter of amending their by-laws to change status from a municipal non-profit housing corporation to a private non-profit housing corporation.

The Hearings Sub-Committee directed staff to review this matter and report back within 90 days. Staff has completed its review and recommends that the status quo be maintained, as it would not be in the best interest of the City of Hamilton to consent to the requested change of corporate status. Specifically, staff assessed the following issues:

Community Values:

There is no compelling rationale to change their corporate status from a municipal to a private non-profit housing corporation. The vision and community values embodied in a municipal corporation is much broader than that of a private corporation due to greater accountability of the Board of Directors through governance mechanisms such as Council approval of Directors. There is no surety that the broader public interest (which includes tenants and applicants in Hamilton) would continue to be served in the future if the corporation were to amend its status.

Succession Planning:

SCNPHC has a good record of managing its housing portfolio. However, changing its corporate status and governance structure to a private corporation relinquishes the City's rights and ability to ensure sound management continues in the future. SCNPHC's submission did not provide a clear succession plan for the Board of Directors to ensure the proper governance of the corporation over the long term, including a description of the constituencies from which members and Directors will be sought.

Risk Management and the City's Contingent Liability:

The City, as Service Manager under the *Social Housing Reform Act, 2000* is ultimately responsible and liable for the outstanding mortgages on social housing projects. The Act enables the province to pass through to the Service Manager any claims on the Federal

Mortgage Insurance Fund that may arise due to mortgage default on social housing projects.

While SCNPHC has a track record of sound management of its housing portfolio, there is no guarantee that this will continue in perpetuity. Under SCNPHC's current governance structure as a municipal non-profit corporation, City Council has some control over the appointment of the Board and this provides a better assurance to the City from a risk management perspective that the housing projects will not become "projects in difficulty" with potential for mortgage default. A corporate change to private non-profit status and concomitant removal of Council's authority to confirm the Board of Directors would increase the risk of future liability to the City. The current outstanding mortgage amount of the SCNPHC portfolio is $20.1 M.

Community Asset:

The capital value of the SCNPHC housing portfolio is approximately $15 M. (based on assessed value). As a municipal non-profit housing corporation with a governance structure that provides some degree of municipal control over the Board of Directors, the future use and value of the housing portfolio will be planned for and determined in the best interest of a broader community, compared to the potentially more narrow interests of a private non-profit corporation. Upon expiry of operating agreements with the Federal Government and/or discharge of mortgage debt, this community asset and how it is best utilized could be subject to the capricious whim of a self-appointed Board rather than a decision of an elected Council.

Consultation:

SCNPHC submission did not detail what discussions have taken place, if any, nor what approvals would be required, if any, from Canada Mortgage & Housing Corporation and the Ministry of Municipal Affairs & Housing.

ANALYSIS OF ALTERNATIVES:

The alternative to denying SCNPHC's request for consent to change its corporate status would be for Council to consent to the request. This would authorize SCNPHC to proceed with the legal process of amending its incorporation documents to change its status. However, as described above, this would increase the potential future risk for the City in terms of liability relating to the outstanding mortgages on SCNPHC's properties (which currently stands at $20.1 M.). This could open the door for much larger municipal non-profit corporations such as the former City of Hamilton Municipal Non-Profit to also seek private status. In the event Council were to prefer this alternative, staff strongly recommends that appropriate consultation first be undertaken in the community.

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

Financial - There are no financial implications to the recommendation.
Legal – Legal staff has reviewed the request and input is reflected in the report.
Staffing – None.

POLICIES AFFECTING PROPOSAL:

N/A

CONSULTATION WITH RELEVANT DEPARTMENTS/AGENCIES:

Counsel in the City's Legal Services Division have reviewed Stoney Creek Non-Profit Housing Corporation's request to amend its corporate status from a municipal non-profit housing corporation to a private non-profit housing corporation and their input is reflected in the report. Further, staff consulted with other municipalities and reviewed Provincial documents.

CITY STRATEGIC COMMITMENT:

1. *A City of Growth and Opportunity*
   c) Developing Partnerships for Hamilton with Other Levels of Government
   "Council will urge its government partners to take the steps necessary to support the City in its efforts."

2. *A Great City in Which to Live*
   b) Supporting People in Need, with Care
   "Council will seek work with other levels of Government and the community to ensure that people in need are supported and cared for."

3. *A Healthy, Safe and Green City*
   i) Municipal Housing Program
   "Develop and implement a municipal affordable housing program."

:db
Attachs. (2)

PRESENTATION TO
THE COMMITTEE OF THE WHOLE
OF THE CITY OF HAMILTON

BY

STONEY CREEK NON-PROFIT
HOUSING CORPORATION

JANUARY 22, 2003

STONEY CREEK NON-PROFIT HOUSING CORPORATION

PRESENTATION TO THE COMMITTEE OF THE WHOLE OF THE CITY OF HAMILTON

JANUARY 22, 2003

EXECUTIVE SUMMARY

REQUEST

Stoney Creek Non-Profit Housing Corporation requests permission from the City of Hamilton ("Service Manager"), pursuant to part II "Corporate Governance" Section 3 (3) of the *Social Housing Reform Act* to amend its Letters Patent of Incorporation to dlete those provisions dealing with the requirement that all Directors be approved by the City of Stoney Creek Council, and that the Mayor of the City of Stoney Creek be an ex-officio member of the Board of Directors. The effect of these amendments will be to change the Status of Stoney Creek Non-Profit Housing Corporation from a municipal non-profit to a private non-profit housing corporation.

BACKGROUND

Stoney Creek Non-Profit Housing Corporation was incorporated in 1983. Currently, the Corporation owns and manages 369 social housing units, comprised of five housing communities, all located in the former City of Stoney Creek.

Notwithstanding that the Letters Patent of the Corporation require the Council of the City of Stoney Creek to approve membership of the Board, in fact, no approval of Board members was sought or granted for approximately eight years from the former City of Stoney Creek.

In addition, notwithstanding that the Letters Patent of the Corporation state that the Mayor of Stoney Creek is an ex-officio Director of the Corporation, historically, the Mayor of Stoney Creek has not attended any Board meetings of the Corporation, and has only attended the Annual General Meeting of the Corporation held once per year.

Recognizing that Stoney Creek Non-Profit Housing Corporation was, in fact, operating as a private non-profit and not a municipal non-private housing provider, the Council of the City of Stoney Creek unanimously resolved on October 24, 2000, that the City ofd Stoney Creek would relinquish its sponsorship of Stoney Creek Non-Profit Housing Corporation. Before the Letters Patent of the Corporation could be amended, however, the City of Stoney Creek and the City of Hamilton were amalgamated and the *Social Housing Reform Act* came into existence, which requires the consent of the City of Hamilton ("Service Manager") to amend the Letters Patent of Incorporation of any non-profit in its jurisdiction, be it private or municipal.

Although the *Social Housing Reform Act* requires the Service Manager's consent to amend the Letters Patent of Incorporation, there is no corresponding power given to the Service Manager to compel amalgamation of a municipal non-profit housing corporation such as Stoney Creek Non-Profit Housing Corporation with another municipal non-profit housing corporation such as the City of Hamilton's non-profit housing corporation. Legal opinions concerning the issue appear to be divided. The cux of the matter would appear to be whether the Board of Directors of Stoney Creek Non-Profit Housing Corporation would be considered a "local board" pusuant to the *City of Hamilton Act*. Only a judicial decision would resolve the issue, and litigation would be time-consuming and divisive.

ARGUMENTS IN SUPPORT OF CONSENTING TO REQUEST

1. As discussed above, consenting to this amendment would in fact recognize the reality under which Stoney Creek Non-Profit Housing Corporation has operated for may years, and would respect the unanimous resolution of the former City of Stoney Creek to delete municipal sponsorship. If not for the *Social Housing Reform Act* and the amalgamation of the City of Hamilton and the City of Stoney Creek, these amendments would already be done and accomplished.

2. There is no financial risk to the City of Hamilton in granting this request. Stoney Creek Non-Profit Housing Corporation is a top performer in the industry as recognized by both the Ministry of Municipal Affairs and Housing and the Ontario Non-Profit Housing Association. In fact, this Corporation, its Directors and staff, have won awards within the non-profit housing industry.

   The performance benchmarks set by the Ministry of Municipal Affairs and Housing have in every case been exceeded by this Corporation. The management expertise of this Corporation is sought by other non-profit housing corporations, including the City of Hamilton's, McMaster Community Homes Corporation in Dundas, Van Norman Community Homes in Burlington, and the Town of Simcoe Non-Profit Housing Corporation.

3. Stoney Creek Non-Profit Housing Corporation's capital reserves for future repairs and expenses is fully-funded and stands at approximately $2,500,000 and its operating reserve stands at over $900,000, which equates to over $2,400 per unit, more than eight times the Ministry of Municipal Affairs and Housing's recommended level. Going forward, all new operating surpluses of this Corporation will be shared with the Service Manager.

4. The staff of Stoney Creek Non-Profit Housing Corporation have never been municipal employees and are not unionized. Stoney Creek Non-Profit Housing Corporation has never received any financial aid, loans or contributions from the City of Stoney Creek in its twenty years of existence. This is a remarkable feat when compared to other municipal non-profits.

Staff have an average length of service of over eight years. In fact, Carl Henderson, the Corporation's General Manager, has been active at the executive level of the Ontario Non-Profit Housing Association and was the deserving recipient of the 2001 Ontario Non-Profit Housing Association Outstanding Leadership Award. The Corporation's staff are experienced and knowledgeable.

5. Similarly, the current Board of Directors of the Corporation has over eighty years combined experience directing the affairs of this Corporation. They are justifiably proud of their service to their tenants and their community, and the excellent reputation of this Corporation.

   Like many private non-profit housing corporations, the Board of Directors draws one-third of its Directors from amongst the tenants of Stoney Creek Non-Profit Housing Corporation. This has been the situation for the past eight years. Most municipal non-profit corporation, including the City of Hamilton's corporation, do not include tenants as Board members.

6. The Corporation has effectively managed its affairs on an independent basis as a de facto private for many years. The consent of the Service Manager to amend the Letters Patent of Incorporation will allow Stoney Creek Non-Profit Housing Corporation to continue to provide its excellent service to its tenants and community without any negative impact on the City of Hamilton as Service Manager. Stoney Creek Non-Profit Housing Corporation is not interested in exploring amalgamation with the City of Hamilton's non-profit housing corporation. It is not a viable option for this strong and independent Corporation.

OTHER MUNICIPAL EXPERIENCE

Other municipalities have wrestled with the same consent issue that we are bringing to Council.

In Ottawa, prior to municipal amalgamation, there were eight municipal non-profits in the surrounding municipalities. They were all given the choice whether they wished to become private non-profits or to amalgamate with the City of Ottawa's municipal non-profit. All eight chose the private non-profit option and have completed the change.

In Haldimand-Norfolk, there were three surrounding municipal non-profits prior to amalgamation. All were given the permission of the Service Manager to become private non-profits and are pursuing change.

BACKGROUND

Prior to municipal amalgamations in Ontario, there were a number of areas where upper and lower tier governments existed. Many of them remain. In some of those regions, municipal non-profit housing corporations (MNPs) were sponsored by both levels of municipal government. Upper and lower tier MNPs existed in Metro Toronto, Ottawa-Carleton, Hamilton-Wentworth, Durham and other regions.

In some instances, the MNPs were "share capital" corporations, in which the municipality was the sole shareholder. This was true in Toronto (the upper tier Metro Toronto Housing Corporation and the lower tier City Home) and for the upper tier MNP in Ottawa (City Living). In other cases, the MNPs (like all private non-profit housing providers) were "non-share capital" corporations. In those instances there were no shareholders. The members and board of directors had primary responsibility for governance of the organizations.

Reporting and governance structures that connected the MNPs to their sponsoring municipalities varied widely. In practice, most operated at relative arms length from their municipalities and continue to do so. This came about because the source of funding for development and operations had been the federal and provincial governments. There was also a desire on the part of some municipal councils to separate themselves from social housing and the stigma that it faced over the years.

The amalgamation of municipal governments in Toronto, Ottawa and Hamilton, and the separation in Haldimand-Norfolk resulted in municipalities that had sponsored MNPs being dissolved. The lower tier MNPs in those areas were left in a state of limbo. Action has been taken in all areas except Hamilton to clarify the circumstances of MNPs. The outcomes are as follows:

- In Toronto, where both companies were "share capital", they were amalgamated. Later the Metro Toronto Housing Authority was added to the portfolio when it became a Local Housing Corporation (LHC) and the City of Toronto (Service Manager under the Social Housing Reform Act) was made the sole shareholder of the LHC.
- In Ottawa, with the consent of City Council, the eight lower tier MNPs were allowed to become private non-profits (PNPs) or to join City Living's portfolio. The decision was left to the Boards of Directors. All eight have become PNPs. City Living is owned by the City of Ottawa (Service Manager) and will be amalgamated with the LHC in the near future.
- In Haldimand-Norfolk, there was no upper tier MNP. All three lower tier MNPs were given permission to become PNPs and their Boards of Directors have chosen to do so. The LHC is owned by the Service Manager.

In addition to operating our social housing portfolio of five (5) projects and three hundred and sixty nine (369) units, our staff are contracted to Stoney Creek Community Services Corporation (SCCSC) to manage other properties. They include one municipal non-profit housing provider in Simcoe and two private non-profit housing providers in Dundas and Burlington. They operate four (4) projects in total and two hundred and seventy nine (279) units. This brings the total projects under management to nine (9) and units to six hundred and fourty eight (648).

SCNPHC STAFF

Current key SCNPHC staff with years of service are as follows:

- Carl Henderson - General Manager - Carl has been with the organization since 1990 as our General Manager. He was previously contracted by the organization in the capacity of development consultant during the construction of our Stoneybrook Manor 2 and Mistywood Village properties. He also did the preparatory work for our Paramount Place project. He completed the development activities for Paramount Place and our Queenston Heights complex as a staff person. Carl oversees all staff of SCNPHC, SCCSC and those of the housing providers that we manage.

- Win West - Tenant Services Manager - Win has been with the organization since our first project opened in December 1984, starting as a part-time Property Manager and progressing to full-time employment as Tenant Services Manager. In that capacity she oversees all administrative staff involved in marketing, tenant selection, rent calculations, leasing, rent collection, arrears, Ontario Rental Housing Tribunal actions, Small Claims Court actions and tenant complaints. Win is also the Corporation's Privacy Information Officer.

- Cameron Banach - Maintenance Supervisor - Cameron is a recent addition to the organization. He was hired in February 2002 to oversee the activities of the maintenance staff, which includes a variety of superintendents, janitors, custodians, security and skilled maintenance staff. Cam also oversees the contracted services such as snow removal, lawn care and maintenance, elevator maintenance, roof anchor testing, annual fire inspections and others. He was previously maintenance supervisor for a large commercial organization.

- Robert Biscaro - Financial Administrator - Rob has been with the organization since October 2001. Rob is responsible for the bookkeeping and accounting activities of the organization and oversees any part time data entry/clerical staff involved in this area of responsibility. He previously held similar positions for private sector firms.

- Josephine Ciolczynski - Tenant Services Administrator - Josie has been with the organization since October 1992. She assists Win West in tenant services administration. Josie has a degree in Sociology from McMaster University where she studied aging and gerontology. Her background includes private non-profit housing accounting and private advertising and collection company experience.

- Shirley Barr - Administrative Assistant - Shirley has been with the organization since April 1995. She assists Win in tenant services administration and is the recording secretary for both SCNPHC and McMaster Community Homes Corporation. Shirley previously worked in various administrative capacities at the Provincial government level.

- Our full-time maintenance staff have been with the organization for up to seven years. They are skilled in a variety of technical areas such as plumbing, mechanical, electrical, carpentry, drywall, roofing, appliance and furnace repairs. We also have a licensed gas fitter on staff. These technical skills allow us to limit the circumstances in which we must use costly outside contractors.

SCNPHC HAS SUPPORTED THE NON-PROFIT HOUSING SECTOR

Some of the Corporation's staff and directors have played a significant role in supporting the non-profit housing community within the Province of Ontario. Carl Henderson served two terms, eight years in total, on the Board of Directors of the Ontario Non-Profit Housing Association (ONPHA) and is a past President of the organization. He also served as its Treasurer and as a member of its Executive Committee.

ONPHA is a sector organization that includes among its functions the training, education, management support and representation to government of non-profit housing providers throughout the province. It has over 700 member housing companies that own and operate over 250,000 social housing units.

Carl received ONPHA"s Outstanding Leadership Award in 2001. He has served on most of the critical working committees of ONPHA and was one of its representatives on the working teams for the development of the Social Housing Reform Act and its regulations. Carl was chair of ONPHA's negotiating team on the development of the portfolio operating agreement by the Province.

Harold Cox, a former member of the Board of Directors, was instrumental in the founding of ONPHA in 1988. He served one term on its board and was a Vice President. Harold was recognized by ONPHA for his leadership role in the organization by being appointed as an honourary life time member after his retirement from our Board.

With considerable knowledge and expertise in the management of non-profit housing, Carl Henderson and Win West have been utilized by ONPHA to deliver training sessions such as workshops at their annual conference and courses for board members and staff. Win has spoken on rent-geared-to-income and tenant relations matters, while Carl has dealt with financial and human rights issues. Carl recently delivered the "Board Accountability and Bill 128" courses in Hamilton, London and Windsor. He also delivered the "New Funding Model - Regular Rental Markets" course and workshop at the 2002 ONPHA conference and will be instructing additional sessions around the province in 2003. He has done workshops on getting projects out of financial difficulty and internal transfer policies, as well as other topics.

SCNPHC HAS SUPPORTED HOUSING PROVIDERS LOCALLY

In addition, SCNPHC staff have been a valuable resource to smaller local municipal and private non-profit housing providers when they needed policies, procedures, forms or advice on how to handle issues that arose from time to time. They simply pick up the phone and call Carl or Win. Staff of other non-profit housing providers have often made the statement that "we can count on Stoney Creek to have the answer". Our help has improved the way in which many other groups operate. Given the complexity of the new funding model and the requirements of the Social Housing Reform Act, we will continue to be a major resource for other groups.

Carl is on the Board of Directors of the Community Housing Access Network (CHAN) and is currently its Treasurer. He is a past President of the organization and played a lead role in the development of the coordinated access system. Win West played a similar role in Haldimand-Norfolk where she is on the steering committee for the coordinated access system.

Carl Henderson is ONPHA's local networks liaison for Halton Region and is on the steering committee of the Hamilton-Wentworth Non-Profit Housing Coalition. Win West is a member of the Board of Directors of Wesley Community Homes and is currently Vice President. All of these roles that Carl and Win have been involved with have required significant commitments of time over a number of years and have effected positive change in the social housing community, both locally and around the Province.

SCNPHC HAS SUPPORTED SERVICE MANAGERS

Carl Henderson and Win West have been significant contributors to local consultation processes on the transfer of the administration of social housing to municipalities. They have been active in the City of Hamilton, the Region of Halton and Haldimand/Norfolk Counties. In these areas, Service Managers and housing providers worked together to develop recommendations for the establishment of local rules, policies, procedures and forms related to their responsibilities under the Social Housing Reform Act.

SCNPHC HAS SUPPORTED TENANTS

One of the long standing commitments of Stoney Creek Non-Profit Housing Corporation has been to support resident involvement in our housing. As previously noted, there are currently three tenants on our Board of Directors. This support for the participation of tenants in the governance of SCNPHC has continued, long after the Province removed the requirement from our operating agreements. We previously received an award from the Social Housing Action Committee (SHAC) in Hamilton for our commitment to resident involvement.

We have found ways to continue to fund tenant associations, even after the Province removed this item from our operating budgets. We turned over the rental of common rooms in our properties to the tenant associations as a way for them to raise additional funds needed to carry out their programs for tenants. These include pot luck suppers, bingo and card games, dances, billiard tournaments and sporting events. They also arrange for activities away from the building such as trips to sporting or social events. Tenants are encouraged to spruce up their properties/units and through their time and effort the Corporation has received several beautification awards from the former City of Stoney Creek, which the tenants received on our behalf and are hung in the lobby of their buildings.

Official openings of the Corporation's project were major events for the Board and staff. The Corporation raised funds and sought out donations to make the day rewarding for tenants. When our family townhouse project Mistywood Village was officially opened, the Corporation was able to give away eight bicycles and several other gifts to children of low income families. These had been donated by local businesses and individuals through the efforts of staff.

We have partnered with Participation House for the delivery of support services to handicapped tenants at our Mistywood Village and Queenston Heights developments. These supported living units improve the quality of life and maintain independent living for significantly disabled individuals.

FINANCIAL VIABILITY

The combination of a competent and capable Board of Directors, and knowledgeable and dedicated staff, has resulted in the Corporation being well managed during our development activities and throughout our operating phase. The Board and staff initially focused our energies on developing quality affordable housing. We accomplished that in the form of well built projects at costs that were significantly below the maximum unit prices (MUPs) allowed by the Province. The last three - Mistywood Village, Paramount Place and Queenston Heights - were built for $6.5 million below the MUP. The savings to municipal taxpayers in operating subsidies is substantial. Should the Corporation develop again in the future, the same cost effective approach would be utilized.

We have been equally successful during the operating phase for these properties. Working within the incentive based funding model that was first introduced in the Portfolio Operating Agreement by the Province, the Corporation has managed to establish an operating reserve fund of almost $890,000 as at December 31, 2001 and it will surpass $900,000 by December 31, 2002, which is over $2,400 per unit of housing. These reserves were raised through operating surpluses, unit rent incentives on market units and the collection of excess non-rental revenue over the 1995 base amount.

We have been particularly strong in the area of minimizing vacancy loss and bad debts. Despite having nearly 45% of our units at market rent, the Corporation's average vacancy loss on market units for the past seven years (since the introduction of the portfolio operating agreement) has been $191 annually on revenue of $1,146,179 per year on average, or 2/100 of a percent. This compares to industry standards in the two (2) to three (3) percent range. Vacancy loss on all units has been the equivalent of ½ month per year over the same period. Bad debt expenses have averaged $1,137 annually, mostly from uncollectible losses/damages on rent-geared-to-income units.

One of the Corporation's strengths is the ability of our staff to handle all Ontario Rental Housing Tribunal and Small Claims Court actions from start to finish. SCNPHC has an enviable record of awards/decisions being made in our favour and we follow through on collections, including wage garnishments whenever appropriate.

This success has resulted in the Corporation's annual per unit subsidy from government falling from $7,405 in 1992 to $3,232 in 2001 as the attached graph illustrates. It should be noted that the significant drop in 1994 was as a result of cost constraints being applied to operating budgets and the removal of capital reserve contributions. The drop in 1996 was due to a mortgage renewal at a significantly lower rate, which was partly offset by capital reserve contributions being reintroduced but at a lower amount. The increase in 1998 was caused by the capital reserve contributions being returned to their initial contribution level and indexed forward. While renewal of mortgages at lower rates have impacted in some years, in all but one year there has been a decrease in subsidy required to operate the Corporation's social housing stock.

In addition to our operating success, we have implemented a sound preventive maintenance program that has limited the use of our capital reserves, which will fund future replacement of higher cost components. The capital reserves at December 31, 2001 were over $2.45 million, or more than $6,650 per unit of housing.

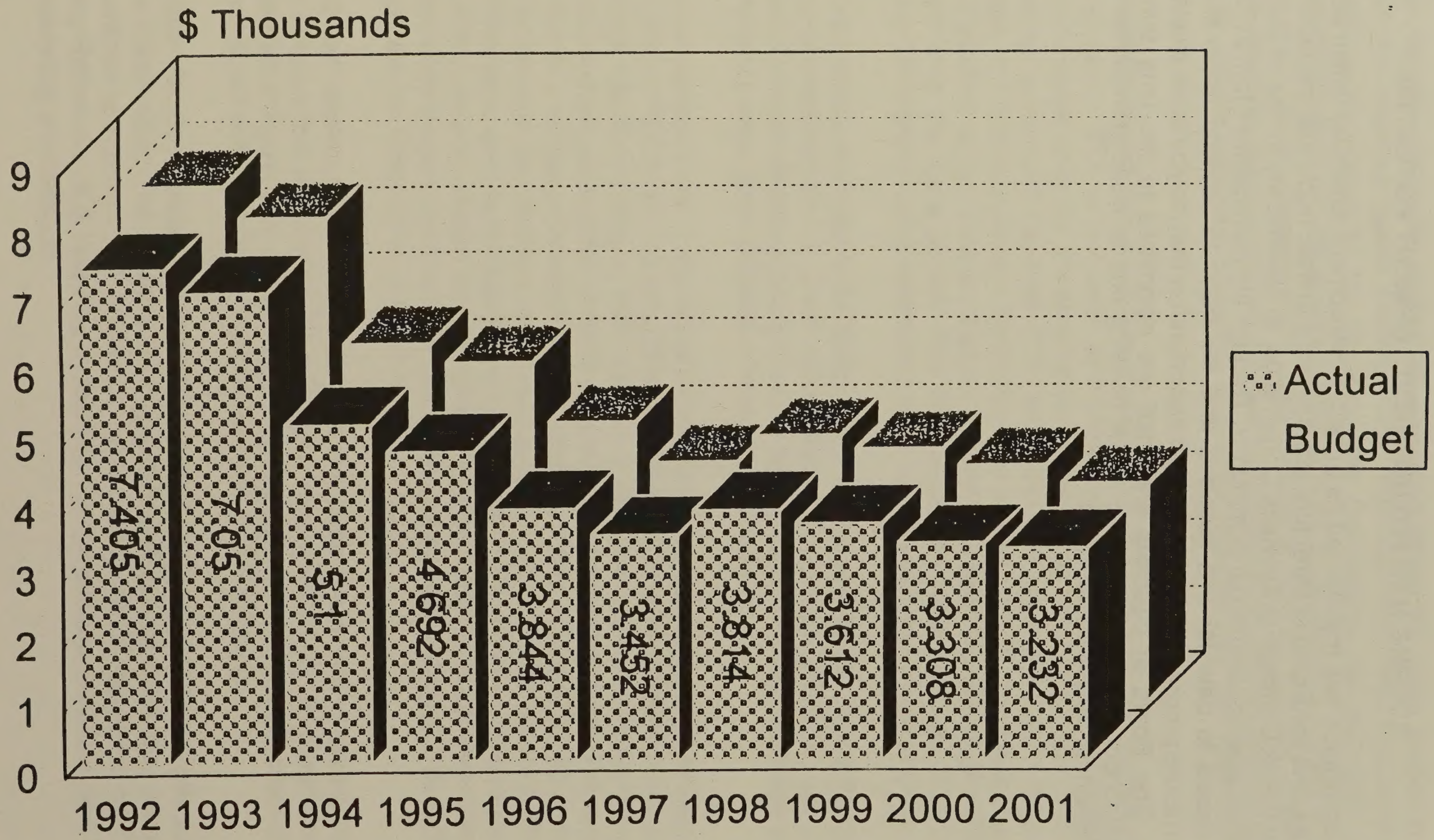
These and other financial results demonstrate the ongoing financial strength and viability of the Corporation. The Board of Directors and staff are confident that we will be able to continue to manage well under the new funding model legislated by the Social Housing Reform Act. It is incentive based and the Corporation has done well in that type of operating environment.

SCNPHC HAS FUTURE DEVELOPMENT POTENTIAL

The Corporation has maintained its project development capability within our staffing structure and the Board of Directors established a private non-profit management firm, Stoney Creek Community Services Corporation, to raise equity for the development of new affordable housing in our community. Through the management firm $170,000 has been raised to date for this purpose and we hope to develop under the federal infrastructure program or to pursue other opportunities that may become available in the future. The Board of directors and staff are committed to the long term goal of increasing our stock of affordable rental housing and to working in partnership with government to meet that objective.

Annual Subsidy Cost Per Unit

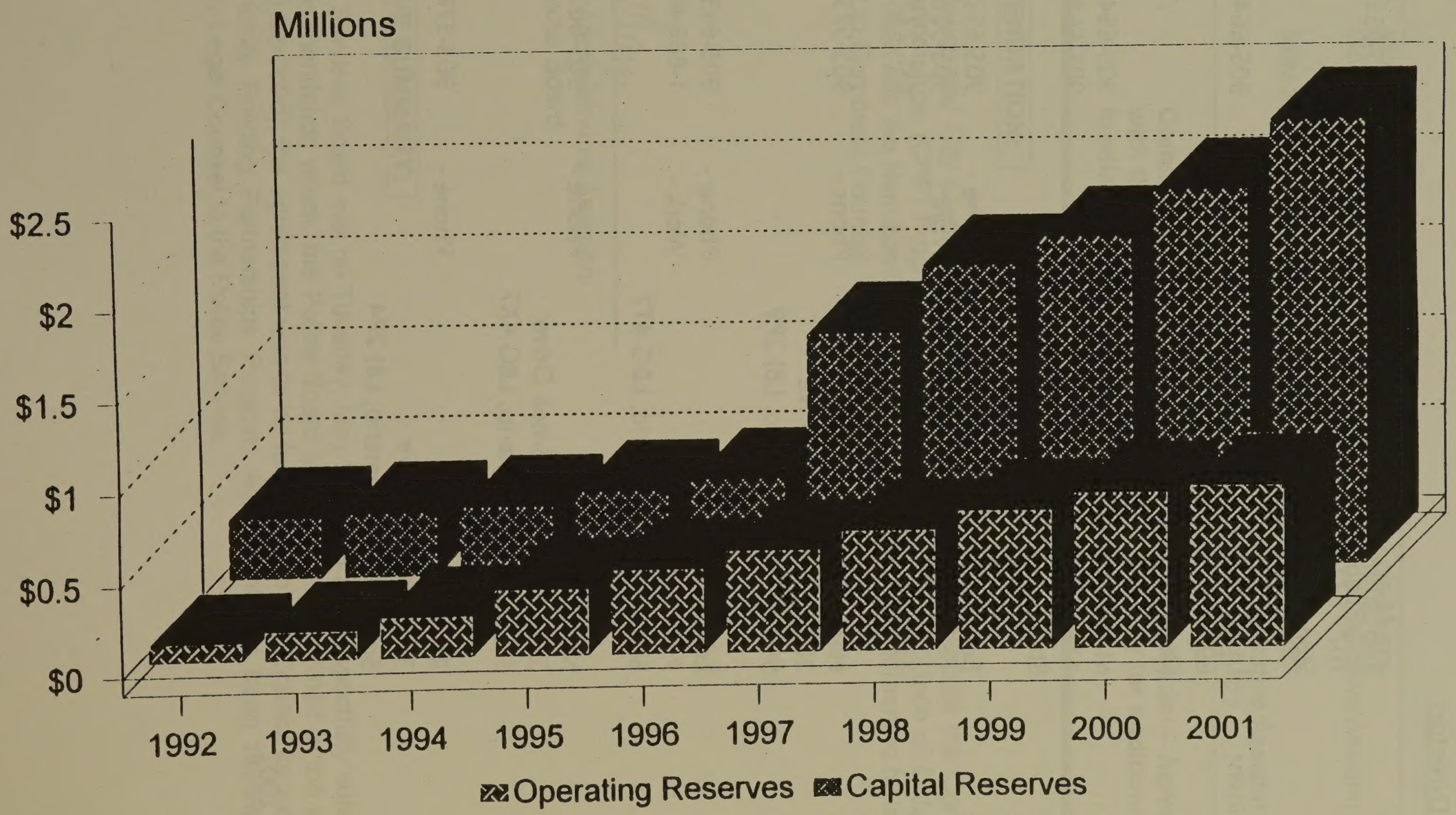
Stoney Creek Non-Profit Housing Corporation



2001 Financial Statements

Operating Assets

Stoney Creek Non-Profit Housing Corp.



Source: Audited Financial Statements

Stoney Creek Non-Profit Housing Corporation

Board of Directors

President	Bob Dillman 107 - 971 Queenston Road Stoney Creek, Ontario, L8G 5G3	Phone -	905-662-8094
Vice-President	Larry Outram 69 Donn Avenue Stoney Creek, Ontario, L8G 3R7	Phone -	905-664-6799
Secretary	Mardi Bullivant 134 - 150 Gateshead Crescent Stoney Creek, Ontario, L8G 4A7	Phone - Fax -	905-664-4943 905-664-2553
Treasurer	Bob McKinnell 1536 Guyatt Road, RR#1 Binbrook, Ontario, L0R 1C0	Phone - Work -	905-692-5211 905-526-8481 Ext. 223
Directors	Harry Barlett 209 - 2 Mistywood Drive Stoney Creek, Ontario, L8J 2P9	Phone -	905-573-7201
	Ed Cipriani 7 Goldcrest Drive Stoney Creek, Ontario, L8G 4T7	Phone - Work -	905-643-4742 1-866-442-5866
	Marcelle Julien 211 - 100 Stoney Brook Drive Stoney Creek, Ontario, L8G 4X7	Phone -	905-662-6677
	Ray Silenzi 34 Gatestone Drive Stoney Creek, Ontario, L8J 2P4	Phone -	905-578-5523

May 27, 2002

CITY WIDE
IMPLICATIONS

CITY OF HAMILTON

Hamilton Police Services Board

6.2

Report to:	Mayor and Members Committee of the Whole	**Submitted by:**	Lois Morin Administrative Assista
Date:	May 26, 2003	**Prepared by:**	Lois Morin Administrative Assistant 905-546-2727

SUBJECT: **Community Policing Partnerships (CPP) Program – Agreement with the Ministry of Public Safety & Security for additional funding for front line officers (City Wide)**

RECOMMENDATION:

That the Mayor and City Clerk be authorized and directed to execute the Community Policing Partnerships (CPP) Program Agreement between the Province of Ontario, the City of Hamilton and the Hamilton Police Services Board, such agreement to be in a form satisfactory to Corporate Counsel.

Lois Morin

Lois Morin, Administrative Assistant
Police Services Board

EXECUTIVE SUMMARY:

The Police Services Board met on Tuesday, May 20, 2003 and respectfully submits the above recommendation which, the Police Board approved. As outlined in the attached report (PSB 98-069d), the agreement was to be forwarded to City Council for execution. The Community Policing Partnerships Program Agreement has been reviewed and approved by Legal Counsel to the Police Service.

BACKGROUND:

(see attached PSB 98-069d)

ANALYSIS OF ALTERNATIVES:

(see attached PSB 98-069d)

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

(see attached PSB 98-069d)

POLICIES AFFECTING PROPOSAL:

(see attached PSB 98-069d)

CONSULTATION WITH RELEVANT DEPARTMENTS/AGENCIES:

(see attached PSB 98-069d)

CITY STRATEGIC COMMITMENT:

(see attached PSB 98-069d)

Attachments: PSB 98-069d & Community Policing Partnerships (CPP) Program Agreement

HAMILTON POLICE SERVICES BOARD

- RECOMMENDATION -

DATE:	2003 May 12
REPORT TO:	Chair and Members Hamilton Police Services Board
FROM:	Kenneth D. Robertson Chief of Police
SUBJECT:	***Community Policing Partnerships (CPP) Program – Agreement with Ministry of Public Safety & Security for additional funding for front line officers*** ***(PSB 98-069d - Cross Reference with PSB 99-006 and PSB 98-069b)***

RECOMMENDATIONS:

a) That the Board direct the Chair to execute the Community Policing Partnerships (CPP) Program Agreement between the Province of Ontario, the City of Hamilton and the Hamilton Police Services Board in a form satisfactory to legal counsel to the Police Service;

b) That the Board direct the Secretary to refer the Agreement together with this report to the City of Hamilton for execution of the Agreement by the City of Hamilton.

Kenneth D. Robertson
Chief of Police

FINANCIAL / STAFFING / LEGAL IMPLICATIONS:

FINANCIAL –

STAFFING –

LEGAL – The Community Policing Partnership Agreement with the Province of Ontario provides funding for frontline officers and full-time Community Policing Partnership (CPP) activities for twenty-nine (29) police officers. The Agreement reflects previous Agreements between the Board and the Province. The legal obligations originally assumed by the Board, which are summarized below, continue to apply:

(1) The Municipality and the Board shall ensure proper accounting records are kept in respect of the Grant.

(2) The Agreement continues the Grant from April 1, 2003 to March 31, 2005.

(3) The Municipality and the Board shall maintain all materials and records associated with this Agreement for a period of seven years following termination of the Agreement. It will be important for appropriate parties administering the Agreement to ensure compliance.

(4) There must be strict compliance with the Grant guidelines. The Grant must be used solely to increase the complement of front-line uniform police officers. It may not be used for purposes relating to maintaining the existing complement of front-line police officers due to the re-assignment of front-line officers to non-front-line policing activities. The Program must increase the actual total number of sworn officers beyond the June 15, 1998 figures submitted to Statistics Canada.

BACKGROUND:

This is a continuation of a funding program with the Ministry of Public Safety and Security whereby the Ministry grants funding up to a maximum of $30,000.00 per officer to the Municipality to provide to the Board so that the Board can employee frontline officers in full-time Community Policing Partnership activities.

KDR/bd

Attachment: Community Policing Partnerships (CPP) Program Agreement

cc: Ted Mason, Chief Accountant

Rosemarie Auld, Human Resources Manager

Brian Duxbury, Legal Counsel

THIS AGREEMENT made as of the ______ day of _______________, 2003.

BETWEEN:

HER MAJESTY THE QUEEN IN RIGHT OF ONTARIO
as represented by the Minister of Ministry of Public Safety and Security

(the "**Ministry**")

- and -

The City of Hamilton

(the "**Municipality**")

- and –

Hamilton Police Services Board

(the "**Board**")

WHEREAS the Ministry has established the **Community Policing Partnerships (CPP) Program (the "Program")** as part of the government's commitment to make Ontario communities safer by enhancing police visibility;

AND WHEREAS the Municipality and the Board have applied to the Ministry for funding under the CPP Program **to increase front-line operational policing presence**;

AND WHEREAS it is the desire of the Ministry to fund the Board by granting funds to the Municipality **for the purpose of increasing the number of sworn officers of the Hamilton Police Service to enhance police visibility**;

NOW THEREFORE, in consideration of the mutual covenants and Agreements contained herein and for other good and valuable consideration, the receipt and sufficiency of which is hereby expressly acknowledged, the parties hereto agree as follows:

1.0 Definitions

1.1 In this Agreement the following words shall have the following meanings:

(a) "**Agreement**" means this Agreement entered into between the Ministry and the Municipality and the Board and all schedules and attachments to this Agreement and any instrument amending this Agreement;

(b) "**CPP Activities**" means the front-line policing activities described in Schedule "B".

(c) **"Fiscal Year"** means from April 1st in the year the Grant Funds were provided and until the following March 31st:

(d) **"Grant Fund(s)(ing)"** means the grant funds provided to the Recipient by the Ministry pursuant to this Agreement;

(e) **"Program"** means the Community Policing Partnerships (CPP) Program.

2.0 Term of the Agreement

2.1 The Agreement shall commence on **April 1, 2003** and shall expire on **March 31, 2005** unless terminated earlier pursuant to either section 14.1 or 15.1 of this Agreement.

3.0 Grant Funding

3.1 The Ministry shall provide up to **a maximum of $30,000.00 per officer** to the Municipality to provide to the Board so that the Board can **employ front-line officers in full-time CPP Activities**.

3.2 The Ministry shall disburse the Grant Funds according to the schedule provided in Schedule "A".

3.3 Despite sections 3.1 and 3.2 the Ministry, in its sole discretion, may adjust the amount of Grant Funding to be provided to the Municipality for the Board in any fiscal year during which the Agreement is in effect based upon the Ministry's assessment of the current year's final audited statement provided to the Ministry pursuant to section 6.1 of this Agreement.

3.4 Despite sections 3.1 and 3.2 the Ministry shall not provide any Grant Funds to the Municipality for the Board until the insurance requirements described in section 9.1 have been met and the Municipal Council has provided a municipal by-law or resolution authorizing the Municipal Council to enter into this Agreement with the Ministry.

4.0 Municipality and Board Warrant

4.1 Representations, warranties, covenants and limitations of liability in this Agreement shall continue in full force and effect after the termination or expiry of this Agreement.

5.0 Further Grants

5.1 It is agreed and understood that the provision of the Grant in no way commits the Ministry to provide other or additional grants to the Municipality or the Board now or in the future.

6.0 Accounting and Review

6.1 The Municipality and Board:

a) shall conduct itself in accordance with all Applicable Laws;

b) shall keep and maintain all financial records, invoices and other financially-related documents relating to the Ministry Funding in a manner consistent with generally accepted accounting principles and clerical practices, and shall maintain such records and keep them available for review by the Ministry for a period of seven (7) years from the date of the termination of this Agreement;

c) shall maintain all non-financial documents and records relating to the Grant Funding, including any records it receives about the people it serves, in a confidential manner consistent with all Applicable Law; and

d) hereby authorize the Ministry, upon twenty-four (24) hours' notice and during normal business hours, to enter upon the business premises of the Municipality and the Board to review the status and manner of operation of the Program and to inspect and copy any financial records, invoices and other financially-related documents, and subject to consent by the person it serves, non-financial records and documents, in the possession or under the control of the Municipality or the Board which relate to the Grant Funds.

6.2 The Ministry's right of inspection in this Agreement includes the right to perform a full or partial audit.

6.3 To assist the Ministry in the task described in this section, the Municipality and the Board shall provide any other information to the Ministry reasonably requested by the Ministry.

6.4 The purposes for which the Ministry may exercise its right under this section include:

(a) determining for what items and purposes the Municipality and the Board expended the Grant Funds;

(b) determining whether, and to what extent, the Municipality and the Board expended the Grant Funds with due regard to economy and efficiency; and

(c) determining whether the Municipality and the Board completed the Program effectively.

7.0 Limitation of Liability

7.1 The Ministry, its officers, employees and agents shall not be liable for any incidental, indirect, special or consequential damages, injury or any loss or use or profit of the Municipality or the Board arising out of or in any way related to the Program or this Agreement.

8.0 Indemnity

8.1 The Municipality and the Board shall indemnify the Ministry, its officers, employees and agents from and against all costs incurred as a result of a claim or proceeding related to the Program, unless it was caused by the negligence or wilful act of an employee of the Ministry.

9.0 Insurance

9.1 The Municipality and the Board shall put in effect and maintain for the period during which the Agreement is in effect, at its own expense, with insurers acceptable to the Ministry, all the necessary insurance that would be considered appropriate for a prudent Grant Recipient of this type, including:

1. Comprehensive General Liability Insurance, to an inclusive limit of not less than Five Million Dollars ($5,000,000) per occurrence for property damage, bodily injury and personal injury, and including, at least, the following policy endorsements:
    - (a) Her Majesty the Queen in right of Ontario as represented by the Minister as an additional insured;
    - (b) Contractual Liability;
    - (c) Products and Completed Operations Liability;
    - (d) Employers Liability and Voluntary Compensation; or WSIB coverage, as applicable.
    - (e) Non-Owned automobile coverage with blanket contractual and physical damage coverage for Hired Automobiles; and
    - (f) A thirty (30) day written notice of cancellation.

9.2 The Municipality and Board shall provide the Ministry with a valid Certificate of Insurance (and any replacements thereof) that confirms the above requirements. The Municipality and the Board shall provide the Ministry with a copy of the policy and any renewal replacement certificates as may be necessary.

10.0 Credit

10.1 The Municipality and the Board shall acknowledge the support of the Ministry in all reports and materials and in all advertising and publicity relating to the Program, in a format approved by the Ministry.

10.2 The Municipality and the Board shall ensure the acknowledgement in any report or materials indicates that the views expressed in the report or materials are the views of the Municipality and the Board and do not necessarily reflect those of the Ministry.

11.0 Reports

11.1 The Municipality and the Board shall prepare and deliver in a form satisfactory to the Ministry reports described in Schedule A.

11.2 The Municipality and the Board shall each ensure that an authorized person signs all reports on behalf of the Municipality or the Board, as applicable.

12.0 Inspection

12.1 The Ministry reserves the right to inspect any aspect of the CPP Activities being carried out under the Program at any time.

13.0 Assignment

13.1 Neither the Municipality nor the Board shall assign this Agreement or the Grant Funds, or any part thereof, without the prior written approval of the Ministry, which approval may be withheld by the Ministry in its sole discretion or given subject to such terms and conditions as the Ministry may impose.

14.0 Termination by Ministry for Convenience

14.1 The Ministry may in its sole discretion, without liability, cost or penalty, and without prejudice to any other rights or remedies of the Ministry under this Agreement or at law or in equity, terminate this Agreement at any time, for any reason, upon giving at least thirty (30) days notice to the Municipality and the Board.

14.2 Where notice to terminate is given under this section, the Ministry may, in its sole discretion, assess the state of the Program and allow the Municipality and the Board to wind down the CPP Activities by the end of the notice period.

15.0 Termination by the Ministry

15.1 The Ministry may, in its sole discretion, without liability, cost or penalty, and without prejudice to any other rights or remedies of the Ministry under this Agreement or at law or in equity, terminate this Agreement immediately upon giving notice to the Municipality and the Board if:

(a) in the opinion of the Ministry:

- i) the Municipality or the Board has knowingly provided false or misleading information regarding its funding request or in any other communication with the Ministry;
- ii) the Municipality or the Board breaches any term or condition of this Agreement;
- iii) the Municipality or the Board is unable to carry out CPP Activities or is likely to discontinue it;
- iv) the Municipality or the Board makes an assignment, proposal, compromise, or arrangement for the benefit of creditors, or is petitioned into bankruptcy, or files for the appointment of a receiver;

v) it is not reasonable for any reason for the Municipality or the Board to participate in the Program;

or if

(b) the Municipality or the Board ceases to operate.

15.2 If the Ministry, in its sole discretion, considers the nature of the breach to be such that it can be remedied and that it is appropriate to allow the Municipality or the Board the opportunity to remedy the breach, the Ministry may give the Municipality or the Board, as circumstances dictate, an opportunity to remedy the breach by giving the Municipality and the Board written notice

(a) of the particulars of the breach;

(b) of the period of time within which the Municipality or the Board, as circumstances dictate, is required to remedy the breach:

(c) that the Ministry shall terminate this Agreement:

i) at the end of the notice period provided for in the notice if the Municipality or the Board fail to remedy the breach within the time specified in the notice, or

ii) prior to the end of the notice period provided for in the notice if it becomes apparent to the Ministry that the Municipality or the Board cannot completely remedy the breach within that time or such further period of time as the Ministry considers reasonable, or the Municipality or the Board are not proceeding to remedy the breach in a way that is satisfactory to the Ministry.

15.3 If the Ministry has provided the Municipality and the Board with an opportunity to remedy the breach, and

(a) the Municipality or the Board does not remedy the breach within the time period specified in the notice; or

(b) it becomes apparent to the Ministry that the Municipality or the Board cannot completely remedy the breach within the time specified in the notice or such further period of time as the Ministry considers reasonable; or

(c) the Municipality or the Board is not proceeding to remedy the breach in a way that is satisfactory to the Ministry;

the Ministry shall have the right to immediately terminate this Agreement by giving notice of termination to the Municipality and the Board.

15.4 In the event of termination pursuant to this section the effective date of termination shall be the last day of the notice period, the last day of any subsequent notice period or immediately, which ever applies.

16.0 Grant Funding Upon Termination

16.1 If this Agreement is terminated by the Ministry pursuant to section 14.1, the Ministry shall:

(a) cancel all further Grant Funding instalments;

(b) demand the repayment of any Grant Funds remaining in the possession or under the control of the Municipality and the Board that are not required by the Municipality and the Board to pay the costs of winding down the CPP Activities as determined by the Ministry pursuant to section 14.2.

16.2 If this Agreement is terminated by the Ministry pursuant to section 15.1, the Ministry shall:

(a) cancel all further Grant Funding instalments;

(b) demand the repayment of any Grant Funds remaining in the possession or under the control of the Municipality and the Board.

16.3 If this Agreement is terminated by the Ministry because the Municipality and the Board use the Grant Funds for purposes not agreed upon by the Ministry, the Ministry may in addition to the rights conferred upon it under this Agreement or in law or in equity, demand from the Municipality and the Board the payment of funds equal to those improperly used by the Municipality or the Board.

16.4 If the Ministry demands the repayment of any part of the Grant Funds pursuant to this Agreement the amount demanded shall be deemed to be a debt due and owing to the Ministry and the Municipality and the Board shall pay the amount to the Ministry immediately unless the Ministry directs otherwise.

16.5 The Ministry reserves the right to demand interest on any amount owing by the Municipality or the Board at the then current rate charged by the Province of Ontario on accounts receivable.

16.6 The Municipality and the Board shall repay the amount demanded by cheque payable to the "Minister of Finance" and mailed to the Ministry to the attention of the Ministry Representative as provided for in section 19.

17.0 Grant Funding at end of Fiscal Year or on Expiry of Agreement

17.1 Any part of the Grant Funds that have not been used or accounted for by the Municipality or the Board by the end of any fiscal year during the term of this Agreement shall belong to the Ministry. The Municipality and the Board shall use the Grant Funds only for the purposes agreed upon by the Ministry or shall return them to the Ministry immediately on the request of the Ministry.

17.2 Any part of the Grant Funds that have not been used or accounted for by the Municipality or the Board at the time the Agreement is terminated shall belong to the Ministry. The Municipality and the Board shall use the Grant Funds only for the purposes agreed upon by the Ministry or shall return them to the Ministry immediately on the request of the Ministry.

17.3 At the end of any fiscal year or upon the expiry of the Agreement, the Municipality and the Board shall, upon the demand of the Ministry, repay to the Ministry an amount equal to any part of the Grant Funds used by the Municipality and the Board for purposes not agreed upon by the Ministry. This amount shall be a debt due and owing to the Ministry and the Ministry's right to demand payment of this money is in addition to the rights conferred upon it under this Agreement or in law or in equity.

18.0 Counterparts

18.1 This Agreement may be executed in any number of counterparts, each of which shall be deemed an original, but all of which together shall constitute one and the same instrument.

19.0 Notices

19.1 Any notice or communication required to be given under this Agreement shall be in writing and shall be served personally, delivered by courier or sent by certified or registered mail, postage prepared with return receipt requested, or sent by facsimile addressed to the other party at the address provided below or at such other address as either party shall later designate to the other in writing. All notices shall be addressed as follows:

To the Ministry:

Ministry of **Public Safety and Security**
25 Grosvenor Street, 12th Floor
Toronto ON M7A 2H3

Attention: Samina Sami, Manager, Program Development Section, Police Support Services Branch, Policing Services Division

Fax: (416) 314-3092
Telephone: (416) 314-0206

To the Municipality:

The City of Hamilton
City Hall, 71 Main Street W.
Hamilton ON L8P 4Y5

Attention: Robert Wade, Mayor

Fax: 905-546-2095
Telephone: 905-546-2700

To the Board:

Hamilton Police Services Board
71 Main Street West, 2nd Floor
Hamilton ON L8P 4Y5

Attention: Bernie Morelli, Chair

Fax: 905-546-4720
Telephone: 905-546-2727

19.2 All notices shall be effective:

(a) at the time the delivery is made when the notice is delivered personally, by courier or by fax; and

(b) on the fourth business day after the date of mailing when the notice is sent by certified or registered or postage prepaid mail.

20.0 Confidentiality

20.1 Subject to the rights and safeguards provided for in the *Freedom of Information and Protection of Privacy Act* and the *Municipal Freedom of Information and Protection of Privacy Act*, the Municipality and the Board shall not disclose or publish at any time, any of the information provided to it by the Ministry or any of the information obtained or discovered in the course of the performance of the Municipality's and the Board's duties and obligations under this Agreement ("Ministry Information") without the prior written consent of the Ministry Representative.

20.2 All information the Municipality and the Board are required to provide to the Ministry under this Agreement is deemed to be the property of the Ministry and as such is to remain confidential. A breach of this provision could result in the immediate termination of this Agreement.

21.0 Severability of Provisions

21.1 The invalidity or unenforceability of any provision of this Agreement shall not affect the validity or enforceability of any other provision of this Agreement and any invalid provision shall be deemed to be severed.

22.0 Waiver

22.1 A waiver of any failure to comply with any term of this Agreement must be written and signed by the Municipality and the Board or by the Ministry as the circumstances dictate. Each waiver must refer to a specific failure to comply and shall not have the effect of waiving any subsequent failures to comply.

23.0 Independent Parties

23.1 The parties are and shall at all times remain independent and are not and shall not represent themselves to be the agent, joint venturer, partner or employee of the other. No representations shall be made or acts taken by either party which could establish or imply any apparent relationship of recipient, joint venture, partnership or employment and neither party shall be bound in any manner whatsoever by any Agreements, warranties or representations made by the other party to any other person nor with respect to any other action of the other party.

24.0 Governing Law

24.1 This Agreement and the rights, obligations and relations of the parties hereto shall be governed by and construed in accordance with the laws of the Province of Ontario.

25.0 Further Assurances

25.1 The parties agree to do or cause to be done all acts or things necessary to implement and carry into effect this Agreement to its full extent.

26.0 Circumstances Beyond the Control of Either Party

26.1 Neither party shall be responsible for damage caused by delay or failure to perform under the terms of this Agreement resulting from matters beyond the control of the parties including strike, lockout or any other action arising from a labour dispute, fire, flood, act of God, war, riot or other insurrection, lawful act of public authority, or delay or default caused by a common carrier which cannot be reasonably foreseen or provided against.

27.0 Survival

27.1 The provisions in articles 6.0 (Accounting), 7.0 (Limitation of Liability), 8.0 (Indemnity), 10.0 (Credit), 12.0 (Inspection), 16.0 (Grant Funding upon Termination) and 17.0 (Grant Funding at end of Fiscal Year or on Expiry of Agreement), and shall survive termination or expiry of this Agreement for a period of seven (7) years from the date of expiry or termination of this Agreement. The provisions in article 20.0 (Confidentiality) shall survive the termination or expiry of this Agreement.

28.0 Schedules

28.1 The following are the schedules attached to and forming part of this Agreement.

(a) Schedule "A" (Funding Payment Schedule)
(b) Schedule "B" (Grant Application)
(c) Schedule "C" (Interim and Final Reporting Forms re: front-line activities)

29.0 Entire Agreement

29.1 This Agreement together with the attached schedules listed in section 28.1 of this Agreement constitutes the entire Agreement between the parties with respect to the subject matter contained in the Agreement and supersedes all prior oral or written representations and Agreements.

29.2 This Agreement may only be modified by a written Agreement duly executed by the parties.

IN WITNESS WHEREOF the parties have executed this Agreement made as of the date first written above.

HER MAJESTY THE QUEEN IN RIGHT OF ONTARIO as represented by the Minister of Public Safety and Security

per:

Date

Authorized Signatory for the Ministry
Roger B. Hollingworth
Assistant Deputy Minister
Policing Services Division

The City of Hamilton

per:

Date

Authorized Signatory for the Municipality
Name:
Position:

Witness

Print Witness Name

Hamilton Police Services Board

per:

Date

Authorized Signatory for the Board
Name:
Position:

Witness

Print Witness Name

PARTNERS
AGAINST CRIME
Working together for a safer Ontario.

Community Police Partnerships (CPP) Program

SCHEDULE B

SECTION A:

Name of Police Services Board: Hamilton-Wentworth Regional Police Services Board	**Address of Police Services Board:** 71 Main Street West Hamilton ON L8P 4Y5	
Name of Police Service: Hamilton-Wentworth Regional Police Service		
Name of Municipality or Regional Municipality: Regional Municipality of Hamilton-Wentworth	**Address of Municipality or Regional Municipality:** 71 Main Street West Hamilton ON L8P 4Y5	
Name of Contact Person: Kenneth D. Robertson Chief of Police	**Telephone #:** 905-546-4700	**Fax #:** 905-546-4752

Community Police Partnerships (CPP) Program

SECTION B: GOALS AND OBJECTIVES

Name of Police Service: **Hamilton-Wentworth Regional Police Service**

The Hamilton-Wentworth Regional Police Service intends to increase public safety by improving the visibility of their members in a pro-active and reactive manner.

Initiatives include Highway/Traffic Safety; Business District Foot Patrol; and Air Support. The goals of these initiatives are:

1. Highway/Traffic Safety -- to improve traffic safety by enhancing public awareness of traffic laws through vehicle safety initiatives, through increased traffic enforcement, and by increasing police visibility on streets and highways region wide; and to decrease the number of fatal accidents region wide.

Objectives include: creating a four (4) member Traffic Enforcement Unit which will develop and deliver traffic enforcement/education initiatives region wide -- Implementation timeline: June 1999; improve traffic problem solving capabilities by increasing the number of officers assigned as Divisional Safety Officer by nine (9) -- Implementation timeline: June 1999; improve traffic safety on the highways obtained through the OPP disentanglement by establishing additional patrol units (beats) in Divisions Two and Three -- Implementation timeline: June 1999 (four (4) officers) and January 2000 (six (6) officers).

2. Business District Foot Patrol -- to improve police visibility and decrease the fear of crime in Business Districts across the Region.

Objectives include: deploying Foot Patrol Officers on a full-time basis to Business Districts in Patrol Divisions; reduce the frequency of malicious damage, thefts and the fear of crime within the noted Business Districts.

3. Air Support Unit -- to improve the apprehension capabilities of the Hamilton-Wentworth Regional Police Service by providing helicopter support during peak time periods.

Objectives include: establishing and staffing an Air Support Unit for deployment across the region. Timeline: January 2000.

Community Police Partnerships (CPP) Program

Name of Police Service: **Hamilton-Wentworth Regional Police Service**

SECTION C: COMPLEMENT VARIANCE

Number of Sworn Officers as of June 15, 1998	676

Comments:

SECTION D: TRANSITIONAL PROVISION

(1)

(2)

COMMUNITY POLICING [illegible]RTNERSHIP PROGRAM (CPP)

Name of Police Service:	*Hamilton-Wentworth Regional Police Service*	*Project No.*	58

Number of New Officers

Number of Sworn Officers as of June 15, 1998	678
Number of Proposed New Front-line Officers Under the CPP Program	34

Five-Year Plan for New Officers

Year ***	A Number of New Officers	B Salary Per Officer	C Total Salary (A x B)	D Salary Requested (50%C)	E Proposed O/T Hours For New Officers	F O/T Rate/ Hour	G Proposed O/T Costs** (F x G)	H O/T Requested (50% G)	I Total Amount Requested (D + H)	J Total Allocation Recommended	K No. of Officers Recommended
Year 1	16	$28,336.11	$519,570.91	$259,785.46	0	$0.00	$0.00	$0.00	$259,785.46		
Year 2	16 18	$39,502.83 $28,336.11	$1,343,104.03	$671,552.02	0 0	$0.00 $0.00	$0.00	$0.00	$671,552.02		
Year 3	16 18	$44,770.53 $39,502.83	$1,678,598.20	$839,299.10	0 0	$0.00 $0.00	$0.00	$0.00	$839,299.10		
Year 4	16 18	$52,670.26 $44,770.53	$1,938,746.19	$969,373.10	0 0	$0.00 $0.00	$0.00	$0.00	$969,373.10		
Year 5	34	$52,670.26	$2,105,967.67	$1,052,983.84	0	$0.00	$0.00	$0.00	$1,052,983.84		
Total			$7,585,987.00	$3,792,993.50	0		$0.00	$0.00	$3,792,993.50	$0.00	$0.00

* Ministry will pay on the basis of actual overtime incurred.

** Ministry will pay 50% of overtime to a maximum of $10,000 (up to $5,000 ministry share) per officer.

*** Years do not refer to the municipal fiscal year but are based on the Ontario Government fiscal year which runs from April 1st to March 31st (e.g., Year 1 refers to April 1, 1998 to March 31, 1999).

12/4/98

COMMUNITY POLICING PARTNERSHIP PROGRAM [CPP]

ame of Police Service: Hamilton-Wentworth Police Service

ECTION 6: Year 1 Transitional Provision For Existing Officers

Number of Officers	Proposed O/T Hours*	O/T Costs** (Average)	O/T Requested (50%)
			$0.00

Ministry will pay on the basis of actual overtime incurred.

Ministry will pay 50% of overtime to a maximum of $10,000 (up to $5,000 ministry share) per officer.

12/4/98

Community Policing Partnerships (CPP) Program

Interim Report

(Due: September 30, ____)

Description of New Police Officers Hired Under CPP

(Please attach an additional sheet if required.)

Note: Overtime requests will be submitted in the final report due March 15, ____.

Name of Officer	Date Hired			Salary Paid to Date	Salary Requested (50%)
	D	M	Y		
Total					

Community Policing Partnerships (CPP) Program

Interim Report

(Due: September 30, ____)

Actual Strength

Number of Sworn Officers as of September 30, ____	
Number of Sworn Officers Submitted as of June 15, 1998 to Statistics Canada	

Confirmation of CPP Activities

Provide a one page (maximum) outline of CPP activities undertaken by officers under the program.

Community Policing Partnerships (CPP) Program

Annual Report

(Due: March 15, ____)

Description of New Police Officers Hired Under CPP

(Please attach an additional sheet if required.)

Name of Officer	Date Hired			Salary Paid to Date	Salary Requested (50%)	O/T Hours (Actual)	O/T Rate	Overtime Requested * (50%)
	D	M	Y					
Total								

** $10,000 maximum (50 per cent ministry share up to $5,000)*

Community Policing Partnerships (CPP) Program

Overtime Payment for Existing Officers

(Up to March ____)

(Please attach an additional sheet if required.)

Name of Officer	Overtime Rate	Total Overtime Hours (Actual)	Overtime Requested * (50%)
Total			

** $10,000 maximum (50 per cent ministry share up to $5,000)*

Community Policing Partnerships (CPP) Program

Annual Report

(Due: March 15, ____)

Actual Strength

Number of Sworn Officers as of March 15, ____	▨
Number of Sworn Officers Submitted as of June 15, 1998 to Statistics Canada	▨

Confirmation of CPP Activities

Provide a one page (maximum) outline of CPP activities undertaken by officers under the program.

COMMUNITY POLICING PARTNERSHIP

COMMUNITY POLICING PARTNERSHIPS (CPP) PROGRAM
SEPTEMBER 30TH INTERIM REPORT AND MARCH 15TH
ANNUAL REPORT FOR YEAR 200__/200__
(DUE: SEPTEMBER 30TH AND MARCH 15TH)
SCHEDULE "C"

Attached to and forming part of the Agreement between the Ministry of **Public Safety and Security** and **The City of Hamilton** and **Hamilton Police Services Board** dated the _____ day of _______________, 2003.

CPP - Statistical Information Sheet

Part A - POLICE SERVICE INFORMATION *(Please complete all boxes)*

Police Service Name: ____________________

Police Service Address: ____________________

____

Name of Contact Person: ____________________	Phone Number: ____________________
Contact Person's e-mail address:	Fax Number:
Name of Authorized Official: ____________________	Signature of Authorized Official: ____________________
Authorized Official's Rank/Title/Position:	Date:

Part B - STATISTICAL INFORMATION *(Please complete all boxes)*

Number of Sworn Officers as of March 15, 200__	
Number of Sworn Officers as of September 30, 200__	
Population of area served by your police service	
Number of Sworn Officers as of June 15, 1998	

Part C – DESCRIPTION OF FRONT-LINE OFFICERS HIRED UNDER THE CPP PROGRAM *(SEE ATTACHED EXCEL SPREADSHEET)*

Reporting Period - April 01, 200_ - March 31, 200_

Part C Description of Officers Hired Under the CPP Program

Please attach an additional sheet if required. If you are using the electronic format of the form, insert additional rows into the table by clicking "insert rows" from the Table menu.

Note: Overtime claims, up to an annual maximum of $10,000 (50% ministry share up to $5,000) will be submitted one time in the final report due March 15 every year.

	1		2			3		4			5	6	7	8	9	10	11	12
	Name of Officer		Date Hired			Officer Classification (Recruit or Experienced) (Previous or New Hire)		FOR NEW RECRUITS ONLY Eligible Funding date (15 days before recruit class)			Total Salary Paid *(From April 01 to Sept. 30, 200_)*	Salary Requested (50%)	Total Salary Paid *(From Oct. 01, 200_ to Mar. 31, 200_)*	Salary Requested (50%)	Total Annual Salary Requested (to a maximum of $30,000)	Overtime Rate	Total of Actual Overtime Hours	Overtime Requested (50% to a maximum of $5,000; Included in $30,000 max)
	Surname	First Name	D	M	Y	R or E	P or N H	D	M	Y								
1																		$
2																		$
3																		$
4																		$
5																		$
6																		$
7																		$
8																		$
9																		$
10																		$
TOTALS																		$

CITY WIDE IMPLICATIONS

CITY OF HAMILTON

6.3

CORPORATE SERVICES
City Clerk's Division

Report to:	Mayor and Members Committee of the Whole	**Submitted by:**	Joseph L. Rinaldo, General Manager
Date:	May 26, 2003	**Prepared by:**	Charlene Touzel (905) 546-2753

SUBJECT: **2003 Municipal Election - Voting Equipment for Blind or Visually-Impaired Electors - FCS03092 - (City Wide)**

RECOMMENDATION:

(a) That the City rent from Diebold Election Systems, sixteen (16) AccuVote-TS touch screen voting tabulators for use at the advance polls for the 2003 Municipal Election at an estimated cost of $32,000 to be funded from the Election Reserve Account; and,

(b) That in accordance with Sections (b) and (f) of Purchasing Policy No. 11 - Policy for Negotiations as adopted by City Council on May 29, 2001, that the Manager of Purchasing be authorized to negotiate best possible pricing for the rental of the sixteen (16) AccuVote-TS touch screen voting tabulators from Diebold Election Systems, in accordance with recommendation (a) above; and,

(c) That the City Clerk be authorized to enter into and sign an agreement for the rental of sixteen (16) AccuVote-TS touch screen voting tabulators from Diebold Election Systems for the 2003 Municipal Election in a form satisfactory to Corporate Counsel; and,

(d) That a By-law authorizing the use of optical scanning vote tabulators and touch screen voting tabulators by the City of Hamilton for the 2003 Municipal Election be prepared in a form satisfactory to Corporate Counsel for presentation to City Council.

Joseph L. Rinaldo, General Manager
Finance and Corporate Services

EXECUTIVE SUMMARY:

The needs of electors with disabilities is addressed in recent amendments to the *Municipal Elections Act* and with the introduction of the *Ontarians with Disabilities Act*, which prescribes that every Returning Officer for an electoral district will be required to report on the measures taken to provide accessibility for electors with disabilities.

A recent Ontario Human Rights Code challenge against the City of Ottawa may also impact methods employed to assist voters with visual disabilities. The challenge was based on the fact that the City of Ottawa did not have in place support devises such as Braille templates to assist visually impaired voters. The settlement reached indicates that the accessibility needs of person with disabilities must be accommodated, whenever possible, in such a way that their dignity is respected. To this end, Staff has investigated options available to blind and visually-impaired electors including the Braille template, Touch Screen voting equipment, changes to the ballot format to include a larger font size and pronounced voting ovals, effective demonstrations of the voting equipment at the polls, inclusion of a sensitivity component on recognizing the needs and assisting voters with disabilities in Election Staff training and related manuals, and, voting assistance at the polls.

Meetings have been held with the City's Advisory Committee for Persons with Disabilities and with representatives from the Canadian National Institute for the Blind (CNIB) and the Canadian Hearing Society to discuss these options and to provide an opportunity for these groups to try the touch screen voting equipment to determine if this new technology would meet their needs at the polls.

The CNIB's Client Services Committee was very enthusiastic about the equipment which includes voice output with headset, a telephone-style key pad, large print and a touch screen monitor. Based on this feedback and following a review of various other options that would meet the legislative requirements to accommodate the needs of electors with disabilities, Staff is recommending the introduction of touch screen voting equipment for the 2003 Municipal Election which would give blind and visually impaired electors independence in casting their ballots.

A demonstration of the AccuVote-TS touch screen voting tabulators is being co-ordinated for Members of Council prior to the consideration of this report by the Committee of the Whole on June 17, 2003. Members of Council will be advised of the date and time of this presentation by the City Clerk, as soon as these details become available.

BACKGROUND:

As outlined in report FCS02065, the City of Hamilton currently considers the needs of electors with disabilities in the selection of its voting locations and provides assistance to voters who need assistance at the polls.

Section 41(3) of the *Municipal Elections Act* also provides that the Clerk shall make such changes to some or all of the ballots as he or she considers necessary or desirable to allow electors with visual impairments to vote without assistance. While improvements to the ballot format to include a larger font size and pronounced voting ovals will be made for 2003, they do not address the needs of blind voters in our community.

In its review of options, Staff met with Diebold Election Systems, the company that supplies the AccuVote Optical Scanning System to be used by the City of Hamilton in the 2003 Municipal Election, to explore options for voters with disabilities. One such option is the AccuVote-TS System, a simple, secure and proven touch screen voting system currently sold or leased by Diebold.

Voters using the AccuVote-TS System can cast their ballots simply by touching the large target areas on an electronically generated ballot or by using the voice guidance system that reads the ballot aloud and guides the voter in making ballot selection by listening to spoken prompts through a headset and pressing a corresponding key on a keypad. This system is gaining popularity in municipalities across the United States and Canada. As an example, the touch screen units have been used by the City of Barrie in past Elections and will be used by other Ontario municipalities including Welland, Windsor, Brampton, Woodstock, Pickering, Whitby, Ajax, Oshawa, King Township, etc in 2003. Advantages of the system include wheelchair accessibility, interaction between the voter and the system without Election worker intervention (Election Staff would simply insert a programmed card into the unit and then the elector would be able to vote unassisted), ballot magnification to assist visually impaired voters, a multi-lingual component (supports up to seven different languages), and the elimination and reduction of over-voting and under-voting respectively.

On May 7, 2002, City Clerk's Staff met with the City's Advisory Committee for Persons with Disabilities to provide an overview of this voting system technology and the changes being considered for the 2003 Municipal Election that would impact voters with disabilities. The Committee was receptive to the idea of exploring the AccuVote-TS System further and Staff arranged a formal demonstration of the system for members of the Committee as well as representatives of both the CNIB and the Canadian Hearing Society. The CNIB has indicated that the equipment would address the needs of blind and visually impaired electors, but suggested that the touch screen units should be made available to electors at all voting locations.

Given the City's significant investment into the purchase of the AccuVote voting tabulators used in the 1997 and 2000 Municipal Elections and the fact that acquiring touch screen units for all 150 voting locations on Election Day would be cost prohibitive (see cost comparison table below), Staff is recommending that the touch screen units be rented and made available at each Advance Poll for the 2003 Municipal Election at an estimated cost of $32,000. This would give the City an opportunity to test the equipment on a City-wide basis and get feedback from its electors without limiting the municipality to current technology for future Elections. Diebold also offers a lease to purchase option wherein the City could apply the full rental amount from the 2003

Election as a credit to the purchase of the equipment for the next Election, which provides the municipality with further options for future Elections.

Number of units	Rental Cost	Purchase Cost
1 touch screen voting tabulator at each of the City's 15 Advance Polls (and one spare)	$32,000	Over $87,000 (annual maintenance costs would also apply)
1 touch screen voting tabulator at each of the City's 150 polls on Election Day	$300,000	Over $815,000 (annual maintenance costs would also apply)
10-15 to touch screen voting tabulators at each of the City's 150 polls on Election Day (replacing the cardboard privacy screens that are currently used)	$3,000,000 - $4,500,000	$8,156,250 - $12,234,375 (annual maintenance costs would also apply)

If Council approves the inclusion of touch screen voting for special needs electors, a public outreach program will be developed to inform candidates, scrutineers, media, various interest groups and the general public of the new technology prior to the 2003 Municipal Election. Groups such as the CNIB Client Services Committee, the Advisory Committee for Persons with Disabilities and the Seniors Advisory Committee will be asked to help communicate information respecting the new voting technology to members of the community who would best benefit from its use.

ANALYSIS OF ALTERNATIVES:

To accommodate electors with disabilities in past Elections, the City of Hamilton has:

- staff at each voting location who can make themselves available to assist electors through the voting process
- conducted assessments of each voting location used to ensure that the sites are wheelchair accessible and barrier free
- in keeping with Elections legislation, a friend of an elector is permitted to assist them in voting, after taking a verbal oath of secrecy
- included information on working with special needs electors in its training sessions

As found in the Ontario Human Rights challenge against the City of Ottawa, these provisions may not be enough as the City does not have in place support devises such as Braille templates to assist visually impaired voters. Simply maintaining the status quo is not recommended, however, the following options were considered:

Option 1

Braille Template and Magnification Sheets

The City of Ottawa currently uses Braille templates for blind and visually impaired electors. With a potential for five ballot faces in each of the Hamilton's 15 wards at 150 voting locations on Election Day, the costs to provide Braille templates is estimated at over $18,000. In a meeting with representatives from the CNIB, Staff was advised that only a small percentage of persons who are blind can actually read Braille. For those that cannot, they would still require some assistance at the polls in order to cast their ballot.

Some municipalities provide magnification sheets which can overlay the ballot and enlarge the text to assist electors who can see but need further assistance. The City will purchase sufficient copies and make available at all voting locations.

Option 2

Touch screen voting equipment at Advance Polls

The introduction of one touch screen voting tabulator, to augment the existing AccuVote voting tabulator at each Advance Poll, is being recommended.

Having one of the touch screen voting units available at Advance Voting only (October 21, October 25 and November 1) would provide electors that would most benefit from the use of this system, three opportunities to vote. Advance Polls are traditionally less busy than voting locations on Election Day, which would give the elector more time to try the equipment and more time for Election Staff to assist.

At this time, Staff is recommending rental of this equipment over its purchase to give the City an opportunity to test the equipment on a City-wide basis and get feedback from its electors without limiting the municipality to current technology for future Elections. Diebold Election Systems does offer a lease to purchase option wherein the City could apply the full rental amount from the 2003 Election as a credit to the purchase of the equipment for the next Election, which provides the municipality with further options for future Elections.

Costs to purchase or rent more than 16 units are cost prohibitive as detailed under the Financial Implications Section of this report. The estimated $32,000 rental cost for the 16 units would be part of the $750,000 ($250,000 is contributed each year to offset cost of Election) operating budget for the Election.

Option 3

Touch screen voting equipment at all polls

While the CNIB supported the use of touch screen voting equipment, they did suggest that the equipment should not be limited to Advance Polls but should be made available to electors at all polling locations.

As outlined in Option 2, the costs to rent or purchase 150 of the touch screen units (one for each voting location) would be $300,000 and over $800,000 respectively. To replace all voting compartments in each voting location with touch screen units would range from $3,000,000 to over $12,000,000 depending on whether the equipment was rented or purchased.

Longer lines of electors wanting to try the touch screen units at regular polls, which receive a greater turnout of voters, could be expected and would undoubtedly result in longer delays for those electors that legitimately need the use of this equipment to vote independently.

To implement a touch screen only election process would be extremely costly as only one elector can use the equipment at a time. With the optical scanning vote tabulators however, several electors may be in various voting compartments simultaneously and although there may be more than one elector queued to cast their ballot through the voter tabulator, the wait is minimal (approximately 10 seconds).

To minimize waiting times it is estimated that at least 10 touch screen units would be required at each poll in comparison to the same number of cardboard privacy screens and one voting tabulator. The additional touch screen units that would be required to provide an equivalent level of service would significantly increase the cost of the Election.

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

Financial

A comparison of costs to rent or purchase the touch screen units is as follows:

Number of units	Rental Cost	Purchase Cost
1 touch screen voting tabulator at each of the City's 15 Advance Polls (and one spare)	$32,000	Over $87,000 (annual maintenance costs would also apply)
1 touch screen voting tabulator at each of the City's 150 polls on Election Day	$300,000	Over $815,000 (annual maintenance costs would also apply)
10-15 to touch screen voting tabulators at each of the City's 150 polls on Election Day (replacing the cardboard privacy screens that are currently used)	$3,000,000 - $4,500,000	$8,156,250 - $12,234,375 (annual maintenance costs would also apply)

Staffing

Additional Staff time would be required to set up and test each of the touch screen units.

Legal Implications

Relevant Sections of the *Municipal Elections Act* respecting electors with disabilities are listed below:

Section 41(3) - the Clerk shall make such changes to some or all of the ballots as he or she considers necessary or desirable to allow electors with visual impairments to vote without assistance.

Section 45(2) - in choosing a location for a voting place, the clerk shall have regard to needs of electors with disabilities.

Section 45(9) – to allow an elector with a disability to vote, a deputy returning officer shall attend on the elector anywhere within the area designated as the voting place.

Section 52(1)(4) – the deputy returning officer may permit an elector who needs assistance in voting to have such assistance as the deputy returning officer considers necessary.

POLICIES AFFECTING PROPOSAL:

Policy #11 of the City's Purchasing Policy sets out the guidelines for acquiring goods and/or services through the negotiation process. Occasionally when conditions dictate, negotiations for goods or services may be conducted. The Manager of Purchasing must authorize the Request for Use of Negotiation Policy form justifying the need to use this policy. This process may be adopted when any of the following conditions apply:

b. where there is only one known source for the goods or services (sole source);

f. when a single source is being recommended because it is more cost effective or beneficial for the City.

There are only a handful of companies across the US and Canada that provide voting equipment. The City currently owns 160 of the AccuVote voting tabulators produced by Diebold Election Systems (formerly Global Election Systems). A single source (Diebold Election Systems) is being recommended for the provision of this equipment for the following reasons:

- The City's investment in the AccuVote voting tabulator system – all current election policies and procedures developed by the City Clerk's Division are based on the AccuVote voting tabulators and the electorate has used the system for two Municipal Elections and are used to the technology;
- The AccuVote-TS touch screen equipment operates using the same GEMS software as the AccuVote voting tabulators, a product exclusive to Diebold Election Systems, so the ability to electronically communicate between the two systems from the same supplier is guaranteed;
- Other vendor's equipment would not be able to communicate with the GEMS system to accumulate election results and the Staff time required to analyze and test a new system prior to the Election is not possible. Manually inputting results from another vendor's touch screen equipment is labour intensive and prone to error;
- Using another vendor's touch screen system creates a potential for Diebold to pull their support of GEMS systems and any guarantee of accurate results;
- Problems will result in dealing with two different vendors for support issues which could increase costs and the time required to resolve problems. If Diebold equipment is used, Staff would only have to deal with one vendor, which is a known quantity for the past two elections; and,

- There is a need for an integrated solution. Utilizing voting equipment complete with compatible ballots is critical to the operation of an efficient, reliable, user friendly election that generates accurate results in a timely manner. Continuing to utilize the Diebold equipment results in reduced election staff costs and offers a voting procedure to the electorate that is easy to use and consistent with previous elections.

CONSULTATION WITH RELEVANT DEPARTMENTS/AGENCIES:

With regard to the provision of voting equipment to assist blind and visually-impaired voters, the following Committees/agencies have been consulted:

Advisory Committee for Persons with Disabilities
Canadian National Institute for the Blind
Canadian Hearing Society

Staff of the City Clerk's Division has also been working closely with Staff of the Information Technology Services Division with respect to the potential acquisition of new voting equipment to ensure that programming and testing needs can be met as well as Purchasing Staff to ensure compliance with the City's Purchasing Policies.

CITY STRATEGIC COMMITMENT:

The recommendations contained within this report are in keeping with the following goals of Vision 2020:

- to enable participation by all citizens and communities in government decisions;
- to develop the social and physical environments to create a barrier-free community that allows all citizens to participate fully in community life; and,
- to ensure that public activities and decisions at all levels of government are coordinated, efficient, effective and easily accessible to all citizens.

cc Stephen Bauld, Manager of Purchasing
Chairperson, Advisory Committee for Persons with Disabilities
Chairperson, Seniors Advisory Committee
Client Services Committee, Canadian National Institute for the Blind
Hamilton School Boards

CITY WIDE IMPLICATIONS

6.4

CITY OF HAMILTON

CORPORATE SERVICES
Budgets, Taxation & Policy Division

Report to:	Mayor and Members Committee of the Whole	**Submitted by:**	Joseph L. Rinaldo, General Manager
Date:	May 26, 2003	**Prepared by:**	John Di Battista 546-4371

SUBJECT: **Capital Budget Variance Report - As of March 31, 2003 - FCS03105 - (City Wide)**

RECOMMENDATION:

a) That the March 2003 Budget Variance Report (Appendices A, B & C) for the tax levy supported and the rate supported capital projects be received for information.

b) That the General Manager of Finance & Corporate Services be directed to close the completed Capital Projects as listed in Appendix D and that the net funding requirement of $3,638,849 be funded from the sources as listed in Appendix D – Summary of Net Funding Sources.

Joseph Rinaldo

Joseph L. Rinaldo, General Manager
Finance & Corporate Services

EXECUTIVE SUMMARY:

This report presents the capital budget variance status for both the Tax and the Rate Supported Capital budgets as submitted by operational departments and is based on actual & committed expenditures to March 31st, 2003.

As of March 31st, the combined capital budget was about 57.0% complete.

Appendix A summarizes the percentage of completion by department

The Tax-supported capital budget portion consists of projects totalling about $802.2 million (Appendix B) whereas the Rate capital budget portion consists of projects totalling $331.0 million (Appendix C) for a total of about $1,133.2 million. Further, an additional $160.8 million of completed projects are being recommended for closure.

This report will present the variance analysis for the Tax and the Rate Capital Budget separately.

VARIANCE ANALYSIS – TAX LEVY SUPPORTED CAPITAL BUDGET (Appendix B)

This capital variance report is based on information submitted by departments for tax levy capital projects.

Overall, the approved Tax Supported Capital budget totals $802.2 million of which $514.6 or 64.1% is expended or committed as of March 31st, 2003.

Appendix B provides an explanation of each project variance.

The following provides a variance summary for each sub-section within the Tax Levy Supported capital budget.

PUBLIC WORKS

Fleet Management- Includes Transit

The Fleet Management budget totals $44.4 million of which $26.3 million or 59.4% is expended or committed as of March 31st, 2003.

Of the unspent $18.1 million, most is expected to be tendered in 2003, but $16.1 million will not be fully expended until the late 2004. This is due to the time required to construct and deliver the specialized vehicles.

Roads

The Roads Capital budget totals $121.1 million of which $68.5 million or 56.6% is expended or committed as of March 31st, 2003.

Of the remaining $52.6 million, $16.1 million in projects are either delayed or being reviewed and the remaining $36.5 million is expected to be committed or expended by the end of 2003.

Storm Sewers

The Storm Sewer Capital budget totals $30.0 million of which $16.0 million or 53.4% is expended or committed as of March 31st, 2003.

Of the remaining $14.0 million, $4.9 million in projects are either delayed or being reviewed and the remaining $9.1 million is expected to be committed or expended by the end of 2003.

Transit-Non Fleet

The Transit Capital budget totals $8.0 million of which $2.9 million or 35.8% is expended or committed as of March 31st, 2003.

Of the remaining $5.1 million, $4.5 million consists of the Fare box replacement project. The RFP for this project is expected in 2003 with anticipated completion in 2004. The remaining $0.6 is expected to be spent in 2003.

Waste Management

The Waste Management Capital budget totals $71.3 million of which $34.2 million or 47.9% is expended or committed as of March 31st, 2003.

Of the remaining $37.1 million, $6.1 million in projects are either delayed or being reviewed, $16.5 for the Water Management Master Plan is under development and the remaining $14.5 million is expected to be committed or expended by the end of 2003.

Cemetery /Forestry

The Cemetery/Forestry Capital Budgets total $0.7 million of which $0.2 million or 22.7% is expended or committed as of March 31st, 2003.

The remaining $0.5 million includes $0.3 million for cemetery data mapping project which is expected to be completed by 2006, the remaining balance is expected to be committed or expended by the end of 2003.

Design & Construction

The Design & Construction Capital Budget totals $73.0 million of which $31.0 million or 42.5% is expended or committed as of March 31st, 2003.

Since this budget includes major construction projects such as Wentworth Lodge Reconstruction and Bay St improvements, the time frame between budget approval and project completion can span over several years. Most of the projects will have the design stage portion completed in 2003 with the construction stage being completed between 2004 and 2006.

Parks

The Parks Capital budget totals $30.4 million of which $10.2 million or 33.4% is expended or committed as of March 31st, 2003.

The remaining $20.2 million is expected to be tendered in 2003 with construction for some projects extending into 2004.

Facilities

The Facilities Capital budget totals $12.1 million of which $2.1 million or 17.3% is expended or committed as of March 31st, 2003.

Of the remaining $10.0 million, $0.5 million in projects are being reviewed and the remaining $9.5 million is expected to be committed or expended by the end of 2003.

Culture & Recreation

The Culture & Recreation Capital budget totals $20.1 million of which $9.9 million or 49.2% is expended or committed as of March 31st, 2003.

The remaining $10.2 million is expected to be tendered in 2003 with construction for some projects extending into 2004.

Red Hill Valley Project

The Red Hill Valley Project Capital budget totals $292.8 million of which $261.5 million or 89.3% is expended or committed as of March 31st, 2003.

The remaining $31.3 million is expected to be committed or expended by the end of 2003, but this schedule may vary depending on the timing of anticipated final approvals.

PLANNING & DEVELOPMENT

Long Range Planning

The Long Range Planning capital budget totals $6.5 million of which $1.4 million or 22.0% is expended or committed as of March 31st, 2003.

Of the remaining $5.1 million, $3.9 million consists of the Official Plan & Zoning Reform project. A majority of the work for this project will be completed over the next 5 years. The remaining $1.2 million is expected to be committed or expended by the end of 2003.

Downtown Renewal

The Downtown Renewal Capital budget totals $7.9 million of which $2.7 million or 34.4% is expended or committed as of March 31st, 2003.

The remaining $5.2 million is expected to be committed or expended by the end of 2003.

Development Division

The Development Division Capital budget totals $3.4 million of which $0.2 million or 4.6% is expended or committed as of March 31st, 2003.

The remaining $3.2 million is expected to be committed or expended by the end of 2003.

Building & Licensing

The Building & Licensing Capital budget totals $1.6 million of which $0.2 million or 11.4% is expended or committed as of March 31st, 2003.

The remaining $1.4 million which consists of the Digital Data Conversion project is expected to be committed in 2003 and completed in 2004.

Housing

The Housing Capital budget totals $3.5 million of which no funds have been expended or committed as of March 31st, 2003.

This budget includes HAPHI Partnership projects in the amount of $3.0 million. These projects are part of the Future Fund approved projects and are expected to be completed by June 2004.

Parking, Operations & Enforcement

The Parking Operations & Enforcement capital budget totals $1.6 million of which $0.7 million or 42.2% is expended or committed as of March 31st, 2003.

The remaining $.09 million is expected to be committed or expended by the end of 2003.

EMERGENCY SERVICES

Fire Program

The Fire Capital budget totals $14.5 million of which $9.7 million or 67.4% is expended or committed as of March 31st, 2003.

The remaining $4.8 million is expected to be committed or expended by the end of 2003.

Ambulance Program

The Ambulance Capital budget totals $4.1 million of which $3.9 million or 94.6% is expended or committed as of March 31st, 2003.

The remaining $0.2 million is expected to be committed or expended by the end of 2003 or early 2004.

ECONOMIC DEVELOPMENT

The Economic Development capital budget totals $22.1 million of which $19.0 million or 85.7% is expended or committed as of March 31st, 2003.

Of the remaining $3.1 million, $1.0 million represents the Hamilton & Biotechnology Incubator and $1.8 million represents the Stoney Creek Storm Drainage Works project. These projects are currently getting started. The remaining $0.3 million is expected to be committed or expended by the end of 2003.

CORPORATE SERVICES

Information Technology

The Information Technology capital budget totals $15.1 million of which $4.3 million or 28.2% is expended or committed as of March 31st, 2003.

The remaining $10.8 million which includes $6.7 million for IP Telephony is expected to be committed or expended by the end of 2003 or early 2004.

Commonwealth Games Bid

The Commonwealth Bid capital budget totals $1.7 million of which $0.6 million or 35.7% is expended or committed as of March 31st, 2003.

The remaining $1.1 million is expected to be committed or expended by the end of 2003.

Corporate Programs

The Corporate Program capital budget totals $1.6 million of which no funds have been expended or committed as of March 31st, 2003.

The remaining $1.6 million consists primarily of the Replacement & Upgrade of printing equipment project which is expected to be committed or expended by the end of 2003, but is pending Council approval.

H.E.C.F.I.

The H.E.C.F.I. capital budget totals $7.1 million of which $5.4 million or 76.6% is expended or committed as of March 31st, 2003.

The remaining $1.7 million is expected to be committed or expended by the end of 2003 or early 2004.

POLICE

The Police capital budget totals $3.7 million of which $2.3 million or 62.9% is expended or committed as of March 31st, 2003.

The remaining $1.4 million is expected to be committed or expended by the end of 2003.

VARIANCE ANALYSIS – WATER/WASTEWATER CAPITAL BUDGET (Appendix C)

This section of the capital variance report is based on information submitted by the Public Works Department for water & wastewater capital projects.

Overall, the approved Rate Budget totals $331.0 million, of which $131.8 million or 39.8% is expended or committed as of March 31st 2003. Appendix C provides an explanation of each project variance.

The following will provide a variance summary for each sub-section within the Rate capital budget:

WASTEWATER

The Wastewater capital budget totals $199.8 million of which $75.8 million or 37.9% is expended or committed as of March 31st, 2003.

Of the unspent $124.0 million, $91.9 is expected to be tendered or completed in 2003, $12.3 million in projects have been delayed to 2004 or later and the remaining $19.8 million in projects are under review.

WATERWORKS

The Waterworks capital budget totals $131.2 million of which $56.0 million or 42.7% is expended or committed as of March 31st, 2003.

Of the unspent $75.2 million, $71.0 is expected to be tendered or completed in 2003, $2.7 million in projects have been delayed to 2004 or later and the remaining $1.5 million in projects are under review.

CLOSURE REPORT (Appendix D)

All capital projects have been reviewed and it has been determined that the projects listed in the Closure Report (Appendix D) are complete and all revenue and expenditure transactions relating to the projects have been processed.

Appendix D lists a funding source for each project in a deficit position and a funding transfer for each project in a surplus position.

The total budget for projects recommended to be closed is $160.7 million of which $143.8 million or 89.5% is expended. Total revenues are $140.1 million leaving a funding requirement of $3.6 million.

The Summary of the Net Funding Sources table included in Appendix D summarizes the recommended net funding transfers required to fund all closed projects and their resulting impact on the various funding sources.

BACKGROUND:

The information contained in this report has city-wide implications.

Council approved capital projects are reviewed in accordance with the City's approved capital budget variance and closure policy (FCS01133/TOE01184). For each variance/closure report, staff determines if projects can be closed (inactivated) and also monitor financial activity to ensure that Council is aware of any capital projects which deviate significantly from approved budgeted amounts.

Inactivating completed projects helps to keep the number of capital projects in the financial system to a manageable size and eliminates redundant data from reports.

The financial information in this report is based on actual spending to June 2002.

ANALYSIS OF ALTERNATIVES:

None

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

The inactivation of projects listed in Appendix D requires net funding of $3.6 million.

The Summary of the Net Funding Sources table included in Appendix D summarizes the recommended net funding transfers required to fund all closed projects and their resulting impact on the various funding sources.

POLICIES AFFECTING PROPOSAL:

None

CONSULTATION WITH RELEVANT DEPARTMENTS/AGENCIES:

Information included in this variance report regarding the capital budget variances and closures have been provided by the staff of the following departments:

Public Works
Planning & Development
Corporate Services
Economic Development

CITY STRATEGIC COMMITMENT:

N/A

APPENDIX A TO REPORT FCS03105

CITY OF HAMILTON
BUDGET VARIANCE SUMMARY REPORT

	APPROVED BUDGET	REVENUES	COMMITMENTS/ EXPENDITURES	% COMPLETE
TAX SUPPORTED PROGRAM				
PUBLIC WORKS-TAX SUPPORTED				
Fleet Management	44,363,000	41,981,838	26,348,121	59.4%
Roads	121,111,991	62,834,055	68,519,653	56.6%
Storm Sewers	29,978,000	23,164,120	16,003,497	53.4%
Transit	8,023,660	7,873,677	2,873,326	35.8%
Waste Management	71,278,000	18,935,450	34,167,692	47.9%
Forestry/Cemetery	680,000	680,000	154,397	22.7%
Design & Construction	73,046,810	32,806,862	31,039,063	42.5%
Parks	30,410,690	26,822,900	10,172,119	33.4%
Facilities	12,123,000	12,198,396	2,095,945	17.3%
Culture & Recreation	20,088,000	10,904,030	9,887,975	49.2%
Red Hill Valley Project	292,837,060	266,899,125	261,498,309	89.3%
	703,940,211	***505,100,453***	***462,760,099***	**65.7%**
PLANNING & DEVELOPMENT				
Long Range Planning	6,514,281	6,475,751	1,430,702	22.0%
Downtown Renewal	7,859,735	5,209,533	2,706,121	34.4%
Development Division	3,384,850	3,354,843	154,279	4.6%
Building & Licensing	1,627,000	1,627,000	185,705	11.4%
Housing	3,465,000	382,000	10,000	0.3%
Parking Operations & Enforcement	1,590,000	1,024,180	671,610	42.2%
Real Estate Division	245,000	245,000	55,068	22.5%
	24,685,866	***18,318,307***	***5,213,484***	**21.1%**
HAMILTON PUBLIC LIBRARY	***788,000***	***788,000***	***0***	***0.0%***
EMERGENCY SERVICES				
Fire Program	14,463,950	11,445,096	9,748,928	67.4%
Ambulance	4,115,000	4,425,874	3,892,089	94.6%
	18,578,950	***15,870,971***	***13,641,017***	**73.4%**
ECONOMIC DEVELOPMENT	***22,111,215***	***11,463,884***	***18,956,316***	**85.7%**
CORPORATE SERVICES				
Legal Services	2,700,000	2,611,792	1,473,400	54.6%
Information Technology	15,106,200	15,106,200	4,254,765	28.2%
Corporate Secretariat	215,000	215,000	0	0.0%
Commonwealth Games - Bid	1,700,000	331,000	607,300	35.7%
Corporate Programs	1,588,000	1,588,000	0	0.0%
Mayor	95,000	95,000	0	0.0%
	21,404,200	***19,946,992***	***6,335,465***	***29.6%***

CITY OF HAMILTON
BUDGET VARIANCE SUMMARY REPORT

	APPROVED BUDGET	REVENUES	COMMITMENTS/ EXPENDITURES	% COMPLETE
H.E.C.F.I.	***7,073,300***	***6,842,509***	***5,417,927***	***76.6%***
POLICE	***3,660,000***	***3,403,452***	***2,300,953***	***62.9%***
TOTAL TAX SUPPORTED VARIANCE	**802,241,742**	**581,734,566**	**514,625,262**	***64.1%***
RATE SUPPORTED PROGRAM				
PUBLIC WORKS-RATE SUPPORTED				
Wastewater	199,796,620	110,541,622	75,794,981	37.9%
Waterworks	131,213,600	77,591,663	56,046,654	42.7%
	331,010,220	***188,133,286***	***131,841,634***	39.8%
TOTAL VARIANCE	**1,133,251,962**	**769,867,852**	**646,466,896**	***57.0%***

CITY OF HAMILTON
BUDGET VARIANCE REPORT
TAX PROGRAM CAPITAL PROGRAM
AS OF MARCH 31, 2003

YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET a	ACTUAL REVENUES b	ACTUAL EXPENDITURES c	COMMITMENTS d	AVAILABLE BALANCE e=a-c-d	FINANCING REQUIRED TO BUDGET f=(a-b)	% COMPLETE g=(c+d)/a	VARIANCE EXPLANATION
TAX SUPPORTED PROGRAM										
PUBLIC WORKS										
Fleet										
1997	4949751023	1997 Vehicle Replacement Program	2,456,000	2,466,329	2,169,140	297,189	(10,329)	(10,329)	100.4%	Completed - Qtr 3/03
2001	4940151001	2001 Vehicle Replacement Program	7,064,000	7,219,745	7,008,046	4,803	51,151	(155,745)	99.3%	Completed - Qtr 1/04
2002	5310282100	2002 DARTS Vehicle Program	1,650,000	1,569,290		1,355,921	294,079	80,710	82.2%	Completed - Qtr 4/03
2002	5300283101	2002 Transit Buses	5,100,000	5,100,000	4,848,192	0	251,808	0	95.1%	Completed - Qtr 4/03
2002	4940251100	2002 Vehicle Program Central Fleet	8,446,000	8,446,000	2,026,504	1,196,807	5,222,689	0	38.2%	Completed - Qtr 1/04
2003	5310382100	2003 DARTS Vehicle Program	1,760,000	1,193,474		1,573,008	186,992	566,526	89.4%	Completed - Qtr 4/03
2003	5300383101	2003 Transit Buses	5,780,000	3,880,000	4,845,905	48,361	885,734	1,900,000	84.7%	Completed - Qtr 4/03
2003	4940351100	2003 Vehicle Program	10,520,000	10,520,000	150		10,519,850	0	0.0%	Completed - Qtr 1/05
2002	4940251101	Decommission Inground Fuel Sys	475,000	475,000	7,405		467,595	0	1.6%	Resolving Issues with User Depts - Qtr 4/04
2002	4940251102	Garage Equipment	508,000	508,000	509,684	91,096	(92,779)	0	118.3%	Ongoing - work in progress
2003	4940351101	Pre-wetting Retrofit-Sanders	130,000	130,000	0		130,000	0	0.0%	Completed - Qtr 2/04
1997	4949751022	Replace Computer Fuel Control Sys	174,000	174,000	156,620	6,825	10,555	0	93.9%	Ongoing - work in progress
2001	4940151100	Retrofit Salt Spreader Trucks	300,000	300,000	143,166	59,299	97,535	0	67.5%	Completed - Qtr 4/03
			44,363,000	***41,981,838***	***21,714,812***	***4,633,309***	***18,014,879***	***2,381,162***	***59.4%***	
Roads										
2002	4030212221	Aberdeen Studholme easterly	40,000	40,000	1,738		38,262	0	4.3%	Construction scheduled for 2003
2002	4030255269	Ainslie Woods Transport Study	90,000	90,000	2,909	80,980	6,111	0	93.2%	Ongoing - work in progress
2001	4030111202	AN Old Dundas Rd - Part 2	219,000	219,000	139,004	79,563	433	0	99.8%	Ongoing - work in progress
2001	4030116102	Annual - Traffic Calming	250,000	250,000	1,154		248,846	0	0.5%	Durand delayed due to MOE bump up request
1991	4039117124	Annual Bicycle Route	2,893,995	2,893,995	2,222,190		671,805	0	76.8%	Ongoing - work in progress - report to HSC forthcoming
2003	4030310001	Annual Bridge & Culvert 2003	1,600,000	0	0	276,324	1,323,677	1,600,000	17.3%	Anticipate 100% spent/committed by year end
2000	4030010001	Annual Bridge & Culvert Program	919,000	919,000	616,347	141,890	160,764	0	82.5%	Ongoing - work in progress - close at year end
2003	4030310003	Annual Engineering & Utilities	120,000	0	0		120,000	120,000	0.0%	Anticipate 100% spent/committed by year end
2000	4030010003	Annual Engineering, Utilities	502,000	502,000	389,323	86,743	25,935	0	94.8%	Ongoing - work in progress
2000	4030010004	Annual Escarpment Stabilization	680,000	680,000	109,770	1,419	568,811	0	16.4%	Inventory being compiled
2003	4030311225	Annual Geotech	100,000	0	0		100,000	100,000	0.0%	Anticipate 100% spent/committed by year end
2002	4030211225	Annual Geotech Investigation	100,000	100,000	6,790	75,184	18,028	0	82.0%	Ongoing - work in progress - close at year end
2003	4030320388	Annual Graffiti Removal	150,000	0	0		150,000	150,000	0.0%	RFP for contract being prepared.
2003	4030317384	Annual Guide Rail Upgrade	300,000	0	0		300,000	300,000	0.0%	Anticipate 100% spent/committed by year end
2003	4030310005	Annual Major Road Mtnce	500,000	0	0	43,781	456,219	500,000	8.8%	Anticipate 100% spent/committed by year end
2000	4030010006	Annual Minor Construction	1,139,000	923,000	929,286	78,559	131,155	216,000	88.5%	Ongoing - work in progress - close at year end
2003	4030310006	Annual Minor Construction	350,000	0	0	25,000	325,000	350,000	7.1%	Anticipate 100% spent/committed by year end
2002	4030211222	Annual New Sidewalk Program	390,000	390,000	113,961	255,331	20,708	0	94.7%	Ongoing - work in progress - close at year end
2003	4030311222	Annual New Sidewalk Program	260,000	0	0		260,000	260,000	0.0%	Anticipate 100% spent/committed by year end
2000	4030014008	Annual New Traffic Signal Inst 00	887,000	432,055	695,222	11,244	180,534	454,945	79.6%	Ongoing - work in progress - close at year end
2000	4030014010	Annual Pedestrian Priority Signal	674,000	674,000	409,070	5,533	259,398	0	61.5%	Ongoing - work in progress - close at year end
2003	4030314010	Annual Pedestrian Signals	220,000	0	0		220,000	220,000	0.0%	Program to be sent to members of Council shortly.
2003	4030310012	Annual Railway Rehab/Resurface	105,000	25,000	0	105,403	(403)	80,000	100.4%	Anticipate 100% spent/committed by year end

CITY OF HAMILTON
BUDGET VARIANCE REPORT
TAX PROGRAM CAPITAL PROGRAM
AS OF MARCH 31, 2003

YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET a	ACTUAL REVENUES b	ACTUAL EXPENDITURES c	COMMITMENTS d	AVAILABLE BALANCE e=a-c-d	FINANCING REQUIRED TO BUDGET f=(a-b)	% COMPLETE g=(c+d)/a	VARIANCE EXPLANATION
	Roads Con't									
2000	4030010012	Annual Railway Rehabilitation	394,000	394,000	257,856	24,133	112,011	0	71.6%	Inventory being compiled
2003	4030319101	Annual Reconstruction & Replace	5,877,000	27,000	0	32,665	5,844,335	5,850,000	0.6%	Anticipate 100% spent/committed by year end
2000	4030014013	Annual Reflectorized Signs Pavement	326,000	326,000	57,717	22,500	245,783	0	24.6%	Ongoing - work in progress - close at year end
2003	4030311015	Annual Resurfacing	8,260,000	80,000	0		8,260,000	8,180,000	0.0%	Anticipate 100% spent/committed by year end
2000	4030011015	Annual Resurfacing Program	15,995,000	5,504,388	10,273,906	1,618,043	4,103,050	10,490,612	74.3%	Ongoing - work in progress - close at year end
2003	4030317152	Annual Roadside Substandard Drain	100,000	0	0		100,000	100,000	0.0%	Anticipate 100% spent/committed by year end
2001	4030119101	Annual Roadway & Sidewalk Recon	15,833,000	9,435,000	7,437,390	5,668,532	2,727,078	6,398,000	82.8%	Ongoing - work in progress - close at year end
2003	4030311223	Annual Semi Barrier Curb	130,000	0	0	108,000	22,000	130,000	83.1%	Anticipate 100% spent/committed by year end
2002	4030211223	Annual Semi Barrier Curb Replace	250,000	125,000	92,874	111,166	45,960	125,000	81.6%	Ongoing - work in progress - close at year end
2003	4030311224	Annual Sidewalk Replace	260,000	0	0		260,000	260,000	0.0%	Anticipate 100% spent/committed by year end
2002	4030211224	Annual Sidewalk Replacement	250,000	250,000	50,000		200,000	0	20.0%	Ongoing - work in progress - close at year end
2003	4030316102	Annual Traffic Calming	190,000	0	0		190,000	190,000	0.0%	Ongoing - awaits EA from various sites, plus Durand decision
2000	4030015019	Annual Traffic Control Rep 00	1,470,000	1,470,000	853,108		616,892	0	58.0%	Ongoing - work in progress - close at year end
2003	4030315019	Annual Traffic Controller	450,000	0	0		450,000	450,000	0.0%	Ongoing - work programmed for summer/fall
2003	4030314008	Annual Traffic Signal Install	260,000	188,000	0		260,000	72,000	0.0%	Program to be sent to members of Council shortly.
2000	4030010042	Bridge Asset Management Program	300,000	300,000	214,288	78,310	7,405	0	97.5%	Ongoing - work in progress
2001	4030155128	Bridge Inspection Program	440,000		0		440,000	440,000	0.0%	Anticipate 100% spent/committed by year end
2002	4030255272	Bridge Master Plan	150,000	130,000	3,756	139,300	6,944	20,000	95.4%	Ongoing - work in progress
2001	4030155130	Bridge No 1534 West 5th	800,000	800,000	67,759	25,804	706,438	0	11.7%	Design & tender 2003, construction 2004
2003	4030318368	Bridge Structure 180 - Mary St	3,000,000	0	0		3,000,000	3,000,000	0.0%	EA & Design 2003, Design/Property Acquisition 2004/Construction 2005
2002	4030249285	Brighton Avenue Noise Wall	55,000	55,000	542	5,774	48,684	0	11.5%	study complete; negotiating with residents (spring 2003)
2001	4030111148	Claremont Acc Structure 2 & 3	380,000	310,000	253,651	23,001	103,347	70,000	72.8%	Ongoing - work in progress
1999	4039910998	Closed Projects	96,993	5,071	(165)	20,000	77,159	91,922	20.4%	Ongoing - work in progress
2002	4030255274	Comp Transport Master Plan	450,000	150,000	42,187	72,985	334,829	300,000	25.6%	Anticipate 80% by year end - pending GRIDS
1995	4039517589	Contaminated Sites Manual	144,156	73,198	77,921	72,307	(6,072)	70,958	104.2%	Ongoing - work in progress - approx. only $40k of p.o. to be spent
2002	4030220250	Dofasco Ingot Truck Route	1,000,000	450,000	180,805	28,000	791,195	550,000	20.9%	Ongoing - work in progress
1999	4039910942	Downtown Initiatives	3,332,000	0	2,038,293	71,431	1,222,275	3,332,000	63.3%	To be coordinated with down town initiatives
2000	4030011051	Downtown Initiatives - TBD	441,000	0	154,757		286,243	441,000	35.1%	To be coordinated with down town initiatives
1998	4039810898	Downtown Streetscaping Improve	1,944,180	1,391,145	1,452,143		492,037	553,035	74.7%	To be coordinated with down town initiatives
2002	4030255273	Downtown Transit Terminal	125,000	75,000	146	2,274	122,581	50,000	1.9%	anticipate completion 2003
2001	4030119182	DU Park - Wellington to Bond	270,000	270,000	168,362	27,038	74,600	0	72.4%	Ongoing - work in progress
2003	4030355368	EMME 2 Travel Demand Update	100,000	0	0		100,000	100,000	0.0%	Anticipate 100% spent/committed by year end
2002	4030212219	Falcon Fifty to west limit	260,000	260,000	0		260,000	0	0.0%	Development driven
2001	4030103100	Ferguson-Lights & Streetscaping	400,000	400,000	35,360	4,655	359,985	0	10.0%	Tender scheduled for 2003
2000	4030014043	Fifty Rd & Hwy 8 - Culvert Replace	260,000	0	37,919		222,081	260,000	14.6%	Pre-Design complete - construction 2003
2002	4030212220	Garth Street Oversizing	1,000,000	1,000,000	7,177		992,823	0	0.7%	Planning & Development Lead
2001	4030111144	GL Hwy 56 Binbrook to Corliss	480,000	480,000	231,742	92,906	155,352	0	67.6%	Complete - pending final review/audit/payment
2000	4030011053	Glover - North & South of CNR	182,000	192,989	675		181,325	(10,989)	0.4%	scope being reviewed - project may no longer be warranted
2002	4030255265	GRIDS TOE Related Initiatives	30,000	10,000	4,554	15,632	9,814	20,000	67.3%	Anticipate 100% spent/committed by year end
2002	4030212217	Hamilton Hwy 403 to Hwy 53	992,000	794,000	2,152	18,947	970,901	198,000	2.1%	Development driven
1998	4039811827	Hwy 56 - Guyatt to Binbrook Rd	368,809	280,397	280,397		88,412	88,412	76.0%	subject to ongoing Transportation Plan review

CITY OF HAMILTON
BUDGET VARIANCE REPORT
TAX PROGRAM CAPITAL PROGRAM
AS OF MARCH 31, 2003

YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET a	ACTUAL REVENUES b	ACTUAL EXPENDITURES c	COMMITMENTS d	AVAILABLE BALANCE e=a-c-d	FINANCING REQUIRED TO BUDGET f=(a-b)	% COMPLETE g=(c+d)/a	VARIANCE EXPLANATION
	Roads Con't									
1999	4039914943	Hwy 56 - Left turn lanes at Be	180,000	180,000	112,786	17,956	49,258	0	72.6%	Complete - pending final review/audit/payment
1999	4039912925	Hwy 8 - Dewitt to Fruitland	62,000	14,000	0		62,000	48,000	0.0%	Project under review - EA
1998	4039812830	Hwy 8 - Hillcrest to Park	51,000	37,000	0		51,000	14,000	0.0%	Project Delayed - pending EA
2002	4030255270	Integrated Management System - IMS	180,000	180,000	0		180,000	0	0.0%	Anticipate 100% spent/committed by year end
2001	4030103132	James King St to Barton St	457,000	447,544	440,732	15,867	401	9,456	99.9%	Complete - pending final review/audit/payment
2003	4030320386	James-John 2Way Conversion Ph2	600,000	310,000	0		600,000	290,000	0.0%	Postponed to 2004
2001	4030105156	John King St to Barton St	524,000	515,000	506,683	16,975	342	9,000	99.9%	Complete - pending final review/audit/payment
2001	4030111145	King - Bay 160m Breadalbane	394,000	402,559	291,035	32,020	70,946	(8,559)	82.0%	Complete - pending final review/audit/payment
2002	4030212218	Kitty Murray Hwy 53 to N Hwy 53	1,374,000	1,040,000	18,540		1,355,460	334,000	1.3%	Development driven
1999	4039909210	Lake Ave S (King To Maple)	125,000	173,719	185	52,870	71,945	(48,719)	42.4%	Construction scheduled for 2003
2002	4030211230	Lakeport Truck Access Improve	54,000	27,000	44,195	3,601	6,204	27,000	88.5%	Complete - pending final review/audit/payment
2002	4030249283	Limberlost Noise Berm	215,000	69,000	0	105,000	110,000	146,000	48.8%	Project Tendered by MTO - to be constructed summer 2003
2000	4030011045	Main -Cootes - 403 to Olympic	1,030,000	0	82,174	73,175	874,651	1,030,000	15.1%	Project Delayed 2004 - EA ongoing
2002	4030212216	McNeilly Barton to SSR	100,000	100,000	0		100,000	0	0.0%	EA in progress
2001	4030118126	Mount Albion Bridge No 1516	1,000,000	1,020,000	51,130	50,309	898,561	(20,000)	10.1%	EA / Land ongoing
2000	4030012050	MTO Mid Peninsula Corridor - N	232,000	143,239	113,913	10,377	107,710	88,761	53.6%	Ongoing - work in progress
2001	4030114147	Ottawa Lawrence Ped Bridge	300,000	300,000	0		300,000	0	0.0%	Consultant to be hired in 2003
1990	4039012901	Perimeter Rd - EA	987,635	851,622	874,362	25,005	88,268	136,013	91.1%	part of "Setting Sail"
1990	4039012002	Perimeter Rd - Property Maintenance	3,259,782	2,591,992	2,940,888	17,534	301,360	667,790	90.8%	Ongoing - work in progress
1990	4039012001	Perimeter Rd Land Acquisition	8,967,440	8,407,411	8,407,632		559,808	560,029	93.8%	Ongoing - work in progress
2002	4030249555	QA-QC Service Contract	300,000	150,000	115,639	162,217	22,144	150,000	92.6%	Ongoing - work in progress
2001	4030111170	Queen - Main to Amelia	1,835,000	1,820,000	1,819,715	15,134	150	15,000	100.0%	Complete - pending final review/audit/payment
2003	4030317385	Railway Xing Protection Improvements	650,000	0	0		650,000	650,000	0.0%	Pending Cost share with Federal Gov't & CN
2001	4030141104	Renovations - Upp Ottawa Yard	90,000	90,000	0		90,000	0	0.0%	Under review
2001	4030111157	Retaining Wall - Mohawk Rd	145,000	139,000	133,224	11,973	(197)	6,000	100.1%	Complete - pending final review/audit/payment
2000	4030011047	Rymal - Springside to Upper Gage	750,000	256,436	359,708	2,888	387,404	493,564	48.3%	Construction of outstanding works scheduled for 2003
2003	4030312367	Rymal - Up James to W5 - SMA	300,000	0	0		300,000	300,000	0.0%	Design Complete-Land & Utility Relocate Pending
2001	4030112138	S Mtn Arterial U Paradise	1,375,000	1,225,000	1,105,013	246,660	23,327	150,000	98.3%	Ongoing - work in progress
2001	4030109171	SC Mountain S-King to Maple	825,000	828,556	49,305	693,409	82,286	(3,556)	90.0%	Construction scheduled for 2003
2001	4030112170	SC Mud St - Allanbrook	900,000	100,000	0		900,000	800,000	0.0%	Planning & Development Lead
1999	4039909701	SC Town Square (Jones & King)	3,771,000	3,770,948	3,572,066	11,361	187,573	52	95.0%	Complete - pending final review/audit/payment
2002	4030220280	School Reflect Sign Upgrades	200,000	200,000	0		200,000	0	0.0%	Anticipate 100% spent/committed by year end
2003	4030355369	Specific Area Trans Master	210,000	0	0		210,000	210,000	0.0%	Anticipate 100% spent/committed by year end
2003	4030310016	Street Lights-Various Location	200,000	0	0	198,900	1,100	200,000	99.5%	Ongoing - work in progress
1998	4149810016	Street lighting - Various Locations	807,000	841,563	612,678	67,688	126,634	(34,563)	84.3%	Ongoing - work in progress - close at year end
1998	4039811619	Sydenham - Bridge to Quarry Rd	1,000,000	0	0	231,050	768,950	1,000,000	23.1%	Construction scheduled for 2003
1998	4039810836	Sydenham Rd Bridge (#3003) N o	2,639,000	0	103,892	1,979,332	555,775	2,639,000	78.9%	Construction scheduled for 2003
2002	4030220281	Traffic Calming Studies EA	70,000	70,000	0		70,000	0	0.0%	Corktown TOR finished, to be released shortly
2001	4030155155	Traffic Calming Study - Durand	60,000	50,000	57,836		2,164	10,000	96.4%	Ongoing - work in progress
2003	4030320387	Traffic Signal System Retiming	120,000	0	0		120,000	120,000	0.0%	TOR being developed
2002	4030212215	U James-Linc-Stone Church-W5th	2,300,000	1,366,000	1,866,257	130,332	303,412	934,000	86.8%	Ongoing - work in progress

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		Roads Con't								
2003	4030320389	Up Ottawa-Salt-Sand Building	250,000	68,000	0		250,000	182,000	0.0%	Under review
2003	4030320390	Upgrade Existing Salt Domes	100,000	0	0		100,000	100,000	0.0%	Under review
2001	4030111257	Upp Well - Concess to Fennell	274,000	274,000	0		274,000	0	0.0%	Project Delayed 2004
2001	4030120160	Upper Ottawa Salt Dome	582,000	582,000	493,904	42,875	45,221	0	92.2%	Ongoing - work in progress
2003	4030320318	W5th - Stone to Rymal - SMA	150,000	108,000	0		150,000	42,000	0.0%	Scope of work being defined; likely only a MA sewer project
2001	4030111149	Wentworth - King to Barton	250,000	250,000	9,270		240,730	0	3.7%	Project Delayed 2004
2003	4030320391	Wentworth-Salt-Sand Building	250,000	0	0		250,000	250,000	0.0%	Under review
2002	4030255268	West Harbour Transport Study	180,000	180,000	123,906	52,443	3,651	0	98.0%	Ongoing - work in progress
2002	4030249284	Winona Noise Wall Replace	425,000	130,000	17,183	1,859	405,958	295,000	4.5%	Project Delayed due to public process - restarting spring 2003
1999	4039910124	Winona Rd (Barton-Hwy#8)	476,000	180,228	411,590	51,014	13,397	315,772	97.2%	Complete - pending final review/audit/payment
			121,111,991	*62,834,055*	*54,649,473*	*13,870,180*	*52,592,338*	*58,277,936*	*56.6%*	
		Storm Sewers								
2000	5180061070	Annual - Minor Improvements SS	1,264,000	1,264,000	979,175	38,616	246,209	0	80.5%	Ongoing - work in progress - close at year end
2000	5180068077	Annual - Overflow Alarms SS	100,000	100,000	0		100,000	0	0.0%	
2000	5180060071	Annual - Rehabilitation SS	2,700,000	2,700,000	1,661,675	375,785	662,540	0	75.5%	Ongoing - work in progress - close at year end
2000	5180068078	Annual - WQI SS	31,000	31,000	0		31,000	0	0.0%	
2003	5180372074	Annual Cont Unsched Works 2003	1,000,000	100,000	67,740	84,496	847,764	900,000	15.2%	Anticipate 100% spent/committed by year end
2003	5180362073	Annual Field Data Systems-2003	100,000	100,000	0		100,000	0	0.0%	Anticipate 100% spent/committed by year end
2003	5180360071	Annual Rehabilitation 2003	500,000	500,000	0		500,000	0	0.0%	Anticipate 100% spent/committed by year end
2002	5180262208	Beach Strip Interceptor	200,000	200,000	0		200,000	0	0.0%	Under review - scope of work changed
2000	5180080020	Binbrook Village Stormwater Mgt Pond	1,533,000	506,501	1,384,629		148,371	1,026,499	90.3%	Ongoing - work in progress
2000	5180072068	Britannia-Stratheame-Walter	1,205,000	1,205,000	467,803	575,631	161,566	0	86.6%	Ongoing - work in progress
1999	5189960999	Closed Storm Project	66,000	11,000	11,875	4,113	50,012	55,000	24.2%	Ongoing - work in progress
1999	5189972833	Concession-Up Gage-Up Sherman	906,000	906,615	906,615	15,860	(16,474)	(615)	101.8%	OBN - litigation
2001	5180172119	East 14 St - Fennell to Howe	180,000	180,000	147,786	8,495	23,719	0	86.8%	Complete - pending final review/audit/payment
2002	5180271270	Federal-Red Oak-Hemlock-Worsley	1,474,000	1,474,000	494,637	817,373	161,990	0	89.0%	Construction scheduled for 2003
2001	5180103109	Ferguson-Cannon to Wilson	145,000	145,000	0		145,000	0	0.0%	Tender scheduled for 2003
2003	5180362353	Greenhill-Cortina CSO-Drop shaft	2,000,000	200,000	0		2,000,000	1,800,000	0.0%	Detailed study ongoing
2001	5180168112	Greenhill Ave CSO Tank	2,055,000	1,000,000	1,323,050	266,704	465,246	1,055,000	77.4%	Ongoing - work in progress
2003	5180368312	Greenhill CSO-Rehab Original Tank	20,000	20,000	0		20,000	0	0.0%	to be undertaken after the commissioning of the new tank
2002	5180255265	GRIDS TOE Related Initiatives	30,000	30,000	2,869	15,632	11,499	0	61.7%	Anticipate 100% spent/committed by year end
2003	5180355352	Hannon Crk Sub-Watershed Study	100,000	100,000	0		100,000	0	0.0%	May/June 2003 start
2001	5180182135	Herkimer-MacDonald to Dundurn	243,000	250,000	215,467	15,204	12,328	(7,000)	94.9%	Complete - pending final review/audit/payment
2002	5180255266	Low Davis SubWatershed Study	100,000	100,000	0		100,000	0	0.0%	Delayed due to Karst issue
2000	5180025085	MA - W5th-Rymal-Stonechurch	1,440,000	360,000	5,088	26,155	1,408,757	1,080,000	2.2%	Delayed due to expropriation issues/Newburn study ongoing
1998	5189825843	MA-Miles-265m S Rymal - 314m	64,000	64,000	0		64,000	0	0.0%	Under review
2000	5180025053	MA-Montgomery Creek Mgmt Project	1,000,000	1,393,052	1,366,764	39,682	(406,446)	(393,052)	140.6%	Development driven - Finance is project lead
2002	5180249555	QA-QC Service Contract	60,000	30,000	28,097	28,547	3,356	30,000	94.4%	Ongoing - work in progress
1997	5189768725	Redhill CSO Tanks-Tunnel	410,000	77,000	58,006		351,994	333,000	14.1%	Partial award 2003 with Expressway
2001	5180174191	SC Watercourse #0 and #00	50,000	50,000	0		50,000	0	0.0%	Anticipate 100% spent/committed by year end

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		Storm Sewers Con't								
1999	5189980986	St Elizabeth Detention	300,000	1,917	1,917	5,160	292,923	298,083	2.4%	Planning & Development Lead
2002	5180260269	Stoney Creek Erosion Rehab	360,000	360,000	9,646	26,108	324,246	0	9.9%	EA complete, Design (May) and Construction (summer) 2003
2003	5180360390	Storm Sewer Lining Program	730,000	730,000	0	500,627	229,373	0	68.6%	Anticipate 100% spent/committed by year end
2002	5180272290	Storm Sewer Upgrade Program	3,170,000	2,869,444	1,924,917	1,231,860	13,222	300,556	99.6%	Ongoing - work in progress - close at year end
2003	5180372290	Storm Sewer Upgrade Program	2,510,000	2,510,000	69	86,400	2,423,531	0	3.4%	Anticipate 100% spent/committed by year end
2002	5180255264	Storm water Master Plan	963,000	963,000	87,689	149,843	725,468	0	24.7%	Ongoing - work in progress
2003	5180374351	Storm water Pond-Dartnall Rd	640,000	640,000	0		640,000	0	0.0%	Under review
2002	5180255268	Storm water Quality Network	120,000	120,000	0		120,000	0	0.0%	Anticipate 100% spent/committed by year end
2002	5180280281	Turnwater Management Schwenger Park	330,000	30,000	833	34,795	294,372	300,000	10.8%	Development driven - EA under review
2002	5180255267	Up Davis Sub Watershed Study	100,000	100,000	0		100,000	0	0.0%	Delayed due to Karst issue
2003	5180355350	Upp Ottawa Sub-Watershed Study	100,000	100,000	0		100,000	0	0.0%	late 2003 start
2001	5180162128	Victoria-CNR Tracks	455,000	454,645	433,884	5,302	15,814	355	96.5%	Complete - pending final review/audit/payment
2001	5180103137	Walnut - King to Main	118,000	81,946	660	47,150	70,190	36,054	40.5%	Construction scheduled for 2003
1998	5189860825	Western San Intercept Rehab SS	156,000	156,000	2,156		153,844	0	1.4%	Scope under review
1999	5189968988	Windermere Basin Dredging	950,000	950,000	14,068	6,842	929,090	0	2.2%	
			29,978,000	***23,164,120***	***11,597,114***	***4,406,383***	***13,974,503***	***6,813,880***	***53.4%***	
		Transit								
2001	5300151100	ATS Schedule & Dispatch Software	1,300,000	1,150,000	157,109	805,665	337,226	150,000	74.1%	Ongoing - work in progress
2003	5300351100	Fare Box Replacement	4,500,000	4,500,000	0		4,500,000	0	0.0%	RFP expected 2003/completion 2004
2001	5309284000	Information Systems Maintenance	1,073,400	1,073,421	926,972	480	145,948	(21)	86.4%	Ongoing - work in progress
2003	5310382101	ATS Expanded Service	1,150,260	1,150,256		983,100	167,160	4	85.5%	Ongoing - work in progress
			8,023,660	***7,873,677***	***1,084,081***	***1,789,245***	***5,150,334***	***149,983***	***35.8%***	
		Waste Management								
2002	5120292125	Assess & Rehabilitate Former Beverly LF	58,000	0	0		58,000	58,000	0.0%	Anticipate 100% spent/committed by year end
2002	5120292124	Assess & Rehabilitate Former Dundas LF	108,000	0	0	43,027	64,973	108,000	39.8%	Anticipate 100% spent/committed by year end
2002	5120292128	Assess & Rehabilitate Former Glanford	59,000	0	0		59,000	59,000	0.0%	Anticipate 100% spent/committed by year end
1996	5129694616	Computer Sys for SW Facility	444,000	54,270	187,571	5,439	250,990	389,730	43.5%	Anticipate 100% spent/committed by year end
2002	5120292127	Gas Flaring Study Up Ottawa LF	105,000	0	0		105,000	105,000	0.0%	Anticipate 100% spent/committed by year end
2002	5120291112	Glanbrook Landfill Weigh Scale	400,000	0	12,946	55,478	331,576	400,000	17.1%	Anticipate 100% spent/committed by year end
2003	5120391303	Glanbrook Landfill Building Add	150,000	0	0		150,000	150,000	0.0%	Anticipate 100% spent/committed by year end
2001	5120194108	Video Surveillance	100,000	0	0		100,000	100,000	0.0%	Anticipate 100% spent/committed by year end
2002	5120255137	WM Research & Development	200,000	100,000	0		200,000	100,000	0.0%	Committed by end of 2003 - Waste audits & Federal Research Partnership Projects
2002	5120290136	Materials Facility Cap Replace	209,000	100,000	19,376	190,000	(376)	109,000	100.2%	Anticipate 100% spent/committed by year end
2003	5120392301	An-Assess-Rehab Former Landfill	70,000	0	0		70,000	70,000	0.0%	Contingency/Control account.
1998	5129892807	Former Binbrook Site-Rehab	263,000	18,420	18,420		244,580	244,580	7.0%	Delayed pending added study/MOE surface water response
1997	5129792712	Former Edgewood Site - Rehab	1,700,000	20,950	21,509		1,678,491	1,679,050	1.3%	Delayed pending added study/MOE surface water response
1996	5129692611	Ancaster - Leachate Collection	2,652,000	25,380	121,387	81,161	2,449,452	2,626,620	7.6%	Delayed to 2003 pending added study
2002	5120294115	WM Master Plan Construction	16,500,000	0	0	780,632	15,719,368	16,500,000	4.7%	Implementation plan under development
2000	5120055009	Waste Management Master Plan Study	2,988,000	75,100	406,123		2,581,877	2,912,900	13.6%	Implementation plan under development - committed by year end
2002	5120290135	Recycle & Litter Container Replace	80,000	40,000	20,928		59,072	40,000	26.2%	Ongoing - containers on order - spent/committed by end of 2003

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	Waste Management Con't									
2002	5120290114	Multi Residential Recycling	1,180,000	1,180,000	657,743	280,950	241,307	0	79.6%	Ongoing - Fall 2002 start-up with winter '03 completion
2002	5120294140	Annual Capital Replace Kenora TS	468,000	447,930	39,545	428,295	160	20,070	100.0%	Ongoing - fire costs to be reimbursed by insurance
2003	5120392305	Erosion-Leach-Rennie-Brampton	4,500,000	0	0		4,500,000	4,500,000	0.0%	Ongoing - Leachate Collection System - pending findings
1994	5129455400	Comp Municipal Pollution Prevention	698,000	565,270	511,426		186,574	132,730	73.3%	Ongoing - Projects under review
2002	5120294139	Annual Capital Replace Dundas TS	75,000	50,000	13,270		61,730	25,000	17.7%	Ongoing - work in progress
2002	5120294138	Annual Capital Replace Mtn TS	75,000	50,000	19,081		55,919	25,000	25.4%	Ongoing - work in progress
1997	5129792711	Former Brampton Site - Rehab	11,300,000	3,525,270	4,632,510	6,582,271	85,220	7,774,730	99.2%	Ongoing - work in progress
2003	5120392302	Ph II-Closed Landfill Invest	200,000	0	0		200,000	200,000	0.0%	Ongoing - work in progress
1999	4149949030	Rennie St Landfill	12,500,000	11,686,000	10,707,207	1,672,021	120,772	814,000	99.0%	Ongoing - work in progress
1995	5129592505	Security Fence-Former Landfill	81,000	26,610	26,610		54,390	54,390	32.9%	Ongoing - work in progress
2002	5120292141	WM Abatement Programs - Landfills	422,000	200,000	77,177	232,268	112,556	222,000	73.3%	Ongoing - work in progress
2002	5120293143	SWARU Site Decommissioning	1,060,000	15,000	128,692	27,713	903,594	1,045,000	14.8%	Ongoing - work in progress - carry to 2004.
2003	5120391306	Glanbrook Landfill Redesign-Stage 3-4	1,037,000	0	0		1,037,000	1,037,000	0.0%	Ongoing - work in progress - multi year project
2002	5120292130	Assess & Rehabilitate Former West Ham	344,000	161,000	0		344,000	183,000	0.0%	Ongoing - work in progress - remediation plan with MOE
2001	5120191111	Glanbrook Landfill Alter Cover Application	230,000	75,000	129,600	93,090	7,310	155,000	96.8%	Ongoing - work in progress - spent/committed by end of 2003
2002	5120290122	3 Stream Waste Collection Demo	574,000	100,000	324,477	249,440	83	474,000	100.0%	Ongoing - work in progress completion Oct 2003
1998	5129892810	Former Stoney Creek Site-Rehab	1,576,000	17,250	103,821	97,191	1,374,988	1,558,750	12.8%	Ongoing pending further study from MOE
2002	5120294113	Community Recycling Centres	2,875,000	0	561		2,874,439	2,875,000	0.0%	Project plan initiated - operational by 2004
1999	5129991913	Glanbrook Leachate Improve	5,000,000	252,000	2,129,803	3,013,032	(142,834)	4,748,000	102.9%	Report to Council to increase by $1.2m
2003	5120391304	Dundas Transfer Station Weigh Scale	150,000	0	0		150,000	150,000	0.0%	Spent/committed by 2003 - construction in fall 2003
2003	5120394307	Kenora Station Renovations	419,000	0	0	21,200	397,800	419,000	5.1%	Spent/committed by 2003 - construction in fall 2003
2002	5120292142	Route Optimization Software	150,000	150,000	0	4,704	145,296	0	3.1%	Spent/committed by end of 2003 - Implementation Jan. 2004
2002	5120290121	Glanbrook Landfill Rdway Const	203,000	0	0		203,000	203,000	0.0%	Spent/committed by end of 2003 after construction.
2002	5120241134	Waste Management Centre of Excellence	75,000	0	0		75,000	75,000	0.0%	To be developed in 2003 - spent/committed by end of 2003
			71,278,000	*18,935,450*	*20,309,782*	*13,857,910*	*37,110,308*	*52,342,550*	*47.9%*	
	Cemetery									
2001	2110141004	Office Renovations	25,000	25,000	0	0	25,000	0	0.0%	Estimated completion winter 2003
2001	2110157005	Data Mapping & Computer	250,000	250,000	0	0	250,000	0	0.0%	Estimated completion 2006
2002	2270253102	Forestry-Removal of Wood Chips	180,000	180,000	154,397	0	25,603	0	85.8%	Substantially completed; expect 100% spending
2002	2270253118	Urban Forest Management Plan	50,000	50,000	0	0	50,000	0	0.0%	Estimated completion winter 2003
2002	2270253121	Purch Aerial Bucket-Forest	175,000	175,000	0	0	175,000	0	0.0%	Estimated completion winter 2003
			680,000	*680,000*	*154,397*	*0*	*525,603*	*0*	*22.7%*	

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YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET a	ACTUAL REVENUES b	ACTUAL EXPENDITURES c	COMMITMENTS d	AVAILABLE BALANCE e=a-c-d	FINANCING REQUIRED TO BUDGET f=(a-b)	% COMPLETE g=(c+d)/a	VARIANCE EXPLANATION
		Design & Construction								
2002	3769951001	Mountain Police Station - Desgn & Const	11,000,000	90,000	2,114,548	0	8,885,452	10,910,000	19.2%	Construction 25% complete; complete Oct. 2003
2003	7500341100	South Mtn Complex-New Library	400,000	400,000	0	0	400,000	0	0.0%	Design begin May-Sept 2003; complete March 2004
2003	8200303101	Bay St Pedestrian Imp-Main to Cannon	410,000	410,000	0	0	410,000	0	0.0%	Design stage complete 2003; Ph 1 construction 2003;Ph 2 construction 2004
2003	8200303102	King St Ped Imp-James to Bay	217,000	217,000	0	0	217,000	0	0.0%	Design stage complete 2003; construction 2004
2003	8200303110	King Wm Imp-James to Catherine	2,051,000	0	0	0	2,051,000	2,051,000	0.0%	Design stage complete 2003; construction 2004
2003	8200303111	Hughson St-Hunter to Rebecca	2,213,000	0	0	0	2,213,000	2,213,000	0.0%	Design stage complete 2003; construction 2004
2002	8100203100	Master plan-Bay Cannon et al	2,882,000	752,000	336,167	0	2,545,833	2,130,000	11.7%	Construction in summer 2003, on budget
2000	6000051001	Wentworth Lodge Recon - Phase II-IV	20,410,000	1,599,000	132,444	0	20,277,556	18,811,000	0.6%	Construction tender fall 2003; completion 2006
1997	6009751001	Macassa Lodge-Ph 3&4 Renovations	21,716,300	21,967,648	21,568,261	0	148,039	(251,348)	99.3%	Substantially completed; final deficiencies o/s
2001	4030103100	Ferguson-Lights & Streetscping	400,000	400,000	35,360	0	364,640	0	8.8%	Design stage complete 2003; construction 2004
2000	4140003002	Downtown Linkages & Waterfront	350,000	350,000	256,227	0	93,773	0	73.2%	Signage estimated completion late summer 2003
2000	4140003003	Ferguson Av-Pedestrian Bike Lane	1,001,000	1,001,000	953,883	0	47,117	0	95.3%	Substantially completed, deficiencies o/s; on budget
2000	4140003004	Restore the Core	187,000	187,000	127,680	0	59,320	0	68.3%	Millenium wall estimated completion fall 2003
2001	4240103100	2001 Downtown Hamilton Init	1,600,000	1,587,215	1,403,240	0	196,760	12,785	87.7%	Substantially completed, deficiencies o/s; on budget
1999	4249955036	Downtown Hamilton Improvemment	2,059,510	205,510	1,977,989	0	81,521	1,854,000	96.0%	Property purchase, public art oustanding
1998	4249855043	Downtown Hamilton Improve Ph 2	1,150,000	1,640,490	1,251,907	0	(101,907)	(490,490)	108.9%	Property purchase, public art oustanding
2002	7400241105	Station 1 Renovations	4,272,000	2,000,000	273,938	0	3,998,062	2,272,000	6.4%	Currently being tendered; complete March 2005
2001	7400141010	Station 1-Admin and Prevention	728,000	0	607,420	0	120,580	728,000	83.4%	Deficiencies and final payments outstanding
			73,046,810	***32,806,862***	***31,039,063***	***0***	***42,007,747***	***40,239,948***	***42.5%***	
		Parks								
2003	4400349100	Stair Replace & Install	158,000	158,000	0	0	158,000	0	0.0%	Estimated completion winter 2003
2003	4400349101	Pathway Resurfacing	120,000	120,000	0	0	120,000	0	0.0%	Estimated completion winter 2003
2003	4400349102	Sportsfield Rehabilitation	75,000	75,000	0	0	75,000	0	0.0%	Estimated completion winter 2003
2003	4400349103	Court Rehabilitation & Upgrade	70,000	70,000	0	0	70,000	0	0.0%	Estimated completion winter 2003
2003	4400349104	Parks-Field Lighting Replace	163,000	163,000	0	0	163,000	0	0.0%	Estimated completion winter 2003
2003	4400349105	Cherry Beach - Erosion of Bank	75,000	75,000	0	0	75,000	0	0.0%	Estimated completion winter 2003
2003	4400349106	Rail Trail-Slope Stabilization	72,000	72,000	0	0	72,000	0	0.0%	Estimated completion winter 2003
2003	4400349107	Replace Park Fencing	65,000	65,000	0	0	65,000	0	0.0%	Estimated completion winter 2003
2003	4400349108	Battlefield Creek-Bridge Repairs	120,000	120,000	0	0	120,000	0	0.0%	Estimated completion winter 2003
2003	4400349109	Bayfront Parking Lot - Walkway	340,000	340,000	0	0	340,000	0	0.0%	Estimated completion winter 2003
2003	4400351100	Beach Groomer Fleet	144,000	144,000	0	0	144,000	0	0.0%	Estimated completion winter 2003
2003	4400352100	Playgrounds-CSA Standards	400,000	400,000	0	0	400,000	0	0.0%	Estimated completion winter 2003
2003	4400352101	Pier 4-Tugboat Upgrades	140,000	140,000	0	0	140,000	0	0.0%	Estimated completion winter 2003
2003	4400352102	Park Regulations	75,000	75,000	0	0	75,000	0	0.0%	Estimated completion winter 2003
2002	4400249109	GL Homestead Brackets for Lights	30,000	30,000	17,510	0	12,490	0	58.4%	Substantially completed; minimal surplus
2002	4400249112	Victoria Park Backstop Replace	40,000	40,000	13,351	0	26,649	0	33.4%	Estimated completion fall 2003
2002	4400249114	Harbour West Marina Breakwall	90,000	90,000	34,632	0	55,368	0	38.5%	Estimated completion fall 2003
2002	4400249118	Sam Lawrence Park Renovations	50,000	50,000	0	0	50,000	0	0.0%	Estimated completion fall 2003
2002	4400249120	FL Sheffield Park Rep Backstops	15,000	15,000	0	0	15,000	0	0.0%	Estimated completion summer 2003

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	Parks Con't									
2002	4400249121	Mud St-Island Improvements	75,000	30,000	6,535	0	68,465	45,000	8.7%	Estimated completion fall 2003
2002	4400252101	Playground Retrofit Various Pk	400,000	400,000	377,315	0	22,685	0	94.3%	Project ongoing - no variance expected
2001	4400150112	FL Courtcliffe Pk Development	70,000	70,000	34,889	0	35,111	0	49.8%	Estimated completion winter 2003
2001	4400152003	AN Playground App Replace	60,000	60,000	49,099	0	10,901	0	81.8%	Estimated completion winter 2003
2003	4400356100	Desj Canal Walkway-Emerg Plan	240,000	240,000	0	0	240,000	0	0.0%	Project underway; completion into 2004
2003	4400356101	Shaver Estates Park Development	385,000	385,000	0	0	385,000	0	0.0%	Purchase pending; estimated completion 2004
2003	4400356102	Plastimet Site-Park Development	640,000	640,000	0	0	640,000	0	0.0%	Design stage complete 2003; construction 03/04
2003	4400356103	Leisure Park-Development	580,000	530,000	0	0	580,000	50,000	0.0%	Design in progress; construction fall 2003
2003	4400356104	Cherry Beach Development	120,000	120,000	0	0	120,000	0	0.0%	Ongoing land acquisition and development to 2010.
2003	4400356106	Kopperfield-Park Development	50,000	50,000	0	0	50,000	0	0.0%	Estimated completion fall 2003
2003	4400356107	Homebrook Park-Multi-Purpose Ct	50,000	50,000	0	0	50,000	0	0.0%	Estimated completion fall 2003
2003	4400356108	Ferris Park-Bocce Building	140,000	140,000	0	0	140,000	0	0.0%	Estimated completion Nov. 2003
2003	4400356109	Scenic Waterfall Program	500,000	0	0	0	500,000	500,000	0.0%	Design/tender drawing complete fall 2003
2003	4400356110	Skateboard Parks - Two	500,000	0	0	0	500,000	500,000	0.0%	Site selection in process by Culture & Rec
2003	4400356111	2003 Community Playgrounds	456,000	420,000	0	0	456,000	36,000	0.0%	Tender closed Report to Council Pending
2003	4400356112	Eleanor Park - Fitness Trail	99,000	74,000	0	0	99,000	25,000	0.0%	Estimated completion fall 2003
2003	4400356113	Diamond Lights-Binbrook	100,000	80,000	0	0	100,000	20,000	0.0%	Estimated completion fall 2003
2002	4400206102	Discovery Centre Streetscaping	750,000	500,000	73,704	0	676,296	250,000	9.8%	Design stage underway; HWT lead; spring 2004 completion
2002	4400249122	Mountainview Park Walkway	18,000	0	0	0	18,000	18,000	0.0%	Estimated completion summer 2003
2002	4400252108	Community Playgrounds Dev	161,000	171,000	159,225	0	1,775	(10,000)	98.9%	Substantially completed; finalize June 2003
2002	4400256100	Billy Sherring Park Soccer Fields	1,100,000	1,100,000	145,944	0	954,056	0	13.3%	Phase 1 complete June; Phase 2 complete fall
2002	4400256103	SC Heritage Green Com Sports Park	3,995,000	3,995,000	1,382,549	0	2,612,451	0	34.6%	Tenders complete June; construction begin summer
2002	4400256104	AN Shaver Estates Park Develop	615,000	615,000	26,730	0	588,270	0	4.3%	Awaiting site plan approval; purchase pending
2002	4400256105	H & B Warden Park Creek Realign	28,000	28,000	590	0	27,410	0	2.1%	Tender in spring 2003; completion fall 2003
2002	4400256106	AN James Smith Park Development	525,000	525,000	8,462	0	516,538	0	1.6%	Entry feature $20k; land purchase will not proceed.
2002	4400256107	SC Whitedeer Park Dv School Bd	99,000	99,000	4,270	0	94,730	0	4.3%	Trail completion fall 2003; parking lot complete
2001	4400103020	Plastimet Site Redevelopment	160,000	160,000	10,363	0	149,637	0	6.5%	Design work complete 2003; $100k under budget due to charges to other Plastimet account
2001	4400106100	Ham Beach Recreation Trail Dev	2,130,000	1,036,842	500,000	0	1,630,000	1,093,158	23.5%	Substantially complete, HWT lead; finalize June
2001	4400149103	Dieppe Memorial Park	420,000	0	17,952	0	402,048	420,000	4.3%	Tender closed; completion August 2003
2001	4400149111	DU Parks Irrigation System	25,000	25,000	1,250	0	23,750	0	5.0%	Installation in fall 2003
2001	4400150001	Park Development & Redevelop	600,000	607,191	225,105	0	374,895	(7,191)	37.5%	Projects ongoing - estimated completion fall 2003
2001	4400150105	SC Parkland Purchase-Annual Program	200,000	200,000	49,895	0	150,105	0	24.9%	Ongoing land acquisition for sports park
2001	4400150108	SC Waterfront Parkland Acquire	50,000	50,000	3,000	0	47,000	0	6.0%	Cherry Beach land acquisition as available
2001	4400150113	FL New Leisure Park	65,000	65,121	45,621	0	19,379	(121)	70.2%	Design in progress; completion summer 2003
2001	4400150114	GL Kopperfield Playground	85,000	85,000	76,419	0	8,581	0	89.9%	Substantially completed; finalize spring 2003
2001	4400152002	Playstructure Redevelopment	300,000	319,392	209,243	0	90,757	(19,392)	69.7%	Projects ongoing - estimated completion fall 2003
2001	4400156001	Rosedale Park-New Bocce Courts	584,000	564,000	250,616	0	333,384	20,000	42.9%	Substantially complete; finalize June 2003
2001	4400156100	Additional Bocce Facilities	226,000	226,000	204,774	0	21,226	0	90.6%	Substantially completed; restoration work o/s
2001	4400156106	SC Winona Park	20,000	40,000	20,494	0	(494)	(20,000)	102.5%	Estimated completion May 2003, on budget
2000	4400052002	Park Development and Redevelop	600,000	658,400	585,347	0	14,653	(58,400)	97.6%	Projects ongoing - estimated completion fall 2003
2000	4400054002	Parkdale Park	300,000	300,000	47,019	0	252,981	0	15.7%	Estimated completion fall 2003

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	Parks Con't									
2000	4400054003	East Hamilton Escarpment Steps	687,000	687,000	60,978	0	626,022	0	8.9%	Estimated completion fall/winter 2003
2000	4400054004	Park Corridor Development	90,000	90,000	0	0	90,000	0	0.0%	Temporarily on hold; public meeting o/s
2000	4400054005	Red Hill Remaining Projects	592,000	592,000	0	0	592,000	0	0.0%	Project scope definition underway.
2000	4400056311	AN Meadowlands Park	1,213,000	1,212,847	47,121	0	1,165,879	153	3.9%	Design stage underway; estimated completion 2004
2000	4480050046	Park Development (Various)	0	86,221	62,538	0	(62,538)	(86,221)	N/A	Substantially completed; finalize June 2003
2000	4920049600	GL New Cemetery	499,160	499,160	295,376	0	203,785	0	59.2%	Entrance feature in design stage; fall '03 completion
1999	4409954044	1999 Park Development & Redevelop	600,000	450,000	453,059	0	146,941	150,000	75.5%	Projects ongoing - estimated completion fall 2003
1999	4409954070	SC Jackson House	1,823,000	1,218,344	1,016,641	0	806,359	604,656	55.8%	Project options being reviewed
1999	4489956067	SC Fifty Pt Neighbourhood Park	747,000	746,807	0	0	747,000	193	0.0%	Land acquisition for Winona park lakefront ongoing
1999	4489956069	SC Waterfront Parks Development	195,000	194,598	7,006	0	187,994	402	3.6%	Ongoing land acquisition for sports park
1998	4489856065	SC Highland Stage #2	246,000	266,868	216,833	0	29,167	(20,868)	88.1%	Estimated completion fall 2003
1992	4409254005	T B Mcqueston Park	2,115,530	2,034,859	2,042,557	0	72,973	80,671	96.6%	Final work - lights installed June/July 2003
1987	4408710002	Bike Paths-Playscapes-Ph 3 & 4	660,000	663,250	573,053	0	86,947	(3,250)	86.8%	Consulting study complete 2003; construct 2004
1997	4509755037	Downtown Phase-Ferg Mast Plan	780,000	780,000	482,053	0	297,947	0	61.8%	Project ongoing - construction complete 2004
1994	4529405001	Crown Point E-Mcanulty-Phase1	400,000	400,000	333,003	0	66,997	0	83.3%	Final work - lights installed fall 2003
			30,410,690	***26,822,900***	***10,172,119***	***0***	***20,238,571***	***3,587,790***	***33.4%***	
	Facilities									
2003	3540341101	Asbestos Management Program	150,000	150,000	0	0	150,000	0	0.0%	Project ongoing Q4 2003
2003	3540341102	Town Halls-Building Code Rep	100,000	100,000	0	0	100,000	0	0.0%	Completion target Q2 2004
2003	3540341103	Community Buildings-Roof Mgmt	500,000	500,000	0	0	500,000	0	0.0%	Completion target Q1 2004
2003	3540341104	Barrier Free Design Bill 125	250,000	250,000	0	0	250,000	0	0.0%	Project scope being determined in consultation with Barrier Free Comm.
2003	3540341105	Central Lib-Carpet Replace 2-6	100,000	100,000	0	0	100,000	0	0.0%	Tender close May; estimated completion Dec 2003
2003	3540341106	Security Audit	200,000	200,000	0	0	200,000	0	0.0%	Completion date Q3 2004
2003	3540341107	Pilot Proj-Alternative Ice Sol	285,000	285,000	0	0	285,000	0	0.0%	Programme requirements being established with C&R
2003	3540341108	City Hall Renovations-First Floor	160,000	160,000	0	0	160,000	0	0.0%	Project currently in design stage. Completion Q4 2003
2003	3540341109	Mechanical Refrigeration-Code Comp	120,000	120,000	0	0	120,000	0	0.0%	Completion Q2 2004
2003	3540341110	Ivor Wynne-Blding Survey	100,000	100,000	0	0	100,000	0	0.0%	Ongoing Q4 2003
2003	3540341111	CC & HP-Boiler Sensor	50,000	50,000	0	0	50,000	0	0.0%	In negotiations with HECFI
2003	3540341112	Ivor Wynne-Turf Replacement	1,500,000	1,500,000	0	0	1,500,000	0	0.0%	AWARD - June 1, 2003 completion date
2003	3540341113	Sackville-Bleacher & Park Lot	470,000	420,000	0	0	470,000	50,000	0.0%	Completion Q1 2004
2003	3540355100	Asset Mgmt-Facilities Audits	500,000	500,000	0	0	500,000	0	0.0%	Completion Q4 2004
2003	7100354100	Olympic Arena-Roof Replace	120,000	90,970	0	0	120,000	29,030	0.0%	Project scope being determined
2003	7100354101	Brewster Pool Repairs	80,000	60,650	0	0	80,000	19,350	0.0%	Project scope being determined
2003	7100354103	Dundas Valley-Resurface Pool	80,000	60,650	0	0	80,000	19,350	0.0%	Project scope being determined
2002	3540241100	CUP Cooling Tower Recondition	120,000	94,000	19,066	0	100,934	26,000	15.9%	Project in commissioning stage
2002	3540241101	Forecourt Temp Landscaping	157,000	157,932	148,009	0	8,991	(932)	94.3%	Substantially completed
2002	3540241102	Asbestos Management Program	150,000	150,000	71,746	0	78,254	0	47.8%	Estimated completion Q4 2003
2002	3540241103	Mechanical Refrigeration Rooms Code Comply	120,000	120,000	2,371	0	117,629	0	2.0%	Estimated completion Q3 2004
2002	3540241104	Roof Replacement Program 2002	300,000	300,000	230,615	0	69,385	0	76.9%	Ongoing

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	Facilities Con't									
2002	4400241108	Sports Park Field Houses	175,000	175,000	0	0	175,000	0	0.0%	Estimated completion Q1 2004
2002	7100241103	Dundas Arena Replace Floor	500,000	500,000	26,183	0	473,837	0	5.2%	TENDER CLOSED - Additional 85 K approved by Council Sept 03 completion date
2001	3540141100	City Hall Retrofit	3,758,000	3,757,068	376,625	0	3,381,375	932	10.0%	RFP to COW May 20th
2001	3540141101	EOC Reallocate-Part Of Retro Fit	0	0	98,554	0	(98,554)	0	N/A	On going Q4 2003
2001	3540155020	Facilities Mtnce & Renovations	500,000	500,000	137,928	0	362,072	0	27.6%	Project ongoing - Q1 2004
2001	4400149107	SC Various Parking Lots-Paving	59,000	59,000	1,030	0	57,970	0	1.7%	On going Q4 2003
2001	7100141100	Parkdale Pool Renovations	20,000	20,000	0	0	20,000	0	0.0%	Hold pending technical review
2000	3540041001	Asbestos Mgt Program (1921001)	200,000	312,649	312,649	0	(112,649)	(112,649)	156.3%	Under review F&F Director
2000	3540041003	Roof Mgt-Facilities	285,000	0	153,960	0	131,040	285,000	54.0%	Under review F&F Director
2000	3540041125	Facilities Conserve Prog-Transp	0	91,605	0	0	0	(91,605)	N/A	Under review F&F Director
2000	3540041505	Facilities Capital Conserve Pr	0	40,293	0	0	0	(40,293)	N/A	Under review F&F Director
2000	3540050900	City Owned Property's-Appraise	0	309,579	334	0	(334)	(309,579)	N/A	Under review F&F Director
1999	3549941073	West Ave School-Retrofit Heating	50,000	0	35,353	0	14,647	50,000	70.7%	Estimated completion Q1 2004
1997	3549741039	125 Barton-Embankment Stabilization	275,000	275,000	262,548	0	12,452	0	95.5%	Estimated completion Q2 2003
2001	2110155033	FAC-RECAPP	157,000	157,000	32,134	0	124,866	0	20.5%	Facilities audit ongoing - estimated completion Q4
2001	2110155034	FAC-ARCHIBUS-CAFM	130,000	130,000	168,221	0	(38,221)	0	129.4%	Project ongoing - to be reviewed by Director
2001	2110155035	FAC-Utility Management	157,000	157,000	6,097	0	150,903	0	3.9%	Project ongoing - to be reviewed by Director
2001	2110155036	FAC-ASD Review	145,000	145,000	4,809	0	140,191	0	3.3%	Project ongoing - to be reviewed by Director
2001	2110155037	FAC-Data Collection	100,000	100,000	7,731	0	92,269	0	7.7%	Project ongoing - to be reviewed by Director
			12,123,000	*12,198,396*	*2,095,945*	*0*	*10,027,055*	*(75,396)*	*17.3%*	
	Culture & Recreation									
2003	7100304100	Scourge Ships Surveillance Sys	140,000	90,000	0	0	140,000	50,000	0.0%	In development; estimated completion Sept. 2003
2003	7100341100	South Mountain Complex New Facility	200,000	200,000	0	0	200,000	0	0.0%	Design stage to begin summer 2003
2003	7100341101	Heritage Curatorial Centre	1,500,000	0	0	0	1,500,000	1,500,000	0.0%	Project in development; land acquisition req'd
2002	7060203100	Streetscaping-Pre Const Costs	917,000	917,000	235,495	0	681,506	0	25.7%	Design stage underway; est. completion fall 2003
2002	7100241105	Hamilton Walker Outdoor Pool	1,360,000	1,100,000	27,310	0	1,332,690	260,000	2.0%	Design complete; tender summer 2003; complete 2004
2002	7100249100	Purchase Benetto School	930,000	930,000	919,293	0	10,707	0	98.8%	Purchase completed
2002	7100249110	Steam Museum-Downstream Exhibits	300,000	29,730	27,815	0	272,185	270,270	9.3%	In developmental; estimated completion Sept. 2003
2002	7100257101	CLASS System Update	715,000	715,000	20,610	0	694,390	0	2.9%	Project is 40% complete
2002	7100257102	Digitization Project Museums	288,000	2,000	0	0	288,000	286,000	0.0%	Project in development
2002	7100258106	Dundurn Castle Landscape Restore	1,600,000	787,000	81,860	0	1,518,140	813,000	5.1%	Estimated completion winter 2003
2002	7100258107	Early Years Challenge Fund	16,000	5,830	1,766	0	14,234	10,170	11.0%	Project in development; 2004 completion
2001	7100141101	Battlefield Archeology	30,000	0	0	0	30,000	30,000	0.0%	In developmental; estimated completion Sept. 2003
2000	7100041003	Hamilton East Kiwanis	3,600,000	2,391,930	962,768	0	2,637,232	1,208,070	26.7%	60% construction complete; final Sept 03; on budget
2000	7100054003	Multi-pad Arena-Mohawk Sports	0	0	45,222	0	(45,222)	0	N/A	On hold - review by Task Force
1999	7099958001	AN Tisdale House	124,000	124,096	103,647	0	20,353	(96)	83.6%	Project on hold - require additional funds to proceed
1999	7109941066	Riverdale Recreation & Seniors	4,738,000	300,000	4,467,337	0	270,663	4,438,000	94.3%	Remedial site work completed August 2003
1999	7109941074	Whitehern Stable Bldg-Barrier	420,000	420,000	0	0	420,000	0	0.0%	In development; estimated completion Dec. 2003
1999	7109955040	Asset Management - Recreation	2,575,000	2,252,682	2,519,743	0	55,257	322,318	97.9%	Substantially completed; finalize June 2003

CITY OF HAMILTON
BUDGET VARIANCE REPORT
TAX PROGRAM CAPITAL PROGRAM
AS OF MARCH 31, 2003

YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET a	ACTUAL REVENUES b	ACTUAL EXPENDITURES c	COMMITMENTS d	AVAILABLE BALANCE e=a-c-d	FINANCING REQUIRED TO BUDGET f=(a-b)	% COMPLETE g=(c+d)/a	VARIANCE EXPLANATION
		Culture & Recreation Con't								
1999	7109955042	Risk Man-Various Facilities 99	360,000	360,000	282,130	0	77,870	0	78.4%	Project ongoing
1997	7109741048	Children's' Museum-Improvements	75,000	75,000	63,969	0	11,031	0	85.3%	In development; estimated completion Sept. 2003
1997	7109753031	War Of 1812 Trail Tourist Book	15,000	15,000	0	0	15,000	0	0.0%	In development; estimated completion Dec. 2003
1997	7109755035	Public Art Program	35,000	35,000	10,133	0	24,867	0	29.0%	In development; estimated completion Oct. 2003
1988	7108804002	Hamilton-Scourge Lab Facility Equip	150,000	153,762	118,877	0	31,123	(3,762)	79.3%	In development; estimated completion Sept. 2003
			20,088,000	*10,904,030*	*9,887,975*	*0*	*10,200,025*	*9,183,970*	*49.2%*	
		Red Hill Valley Project								
	4060087001	Expressway - Land Purchases	58,768,000.00	888,611.12	58,798,126.49	0.00	(30,126)	57,879,389	100.1%	Ongoing over life of project
	4060087002	Expressway - Property Mtnce	2,669,000.00	2,442,832.51	2,617,004.57	0.00	51,995	226,167	98.1%	Ongoing over life of project
	4060087003	Expressway - Completed Works	133,147,000.00	0.00	131,655,046.67	0.00	1,491,953	133,147,000	98.9%	Ongoing over life of project
	4060087004	Expressway Capital Holding Acct	10,821,060.00	253,263,052.17	11,651,278.85	0.00	(830,219)	(242,441,992)	107.7%	Ongoing over life of project
	4060087005	Dartnall Rd Monitoring	130,000.00	0.00	141,881.92	0.00	(11,882)	130,000	109.1%	Ongoing over life of project
	4060087006	Signs-MTO	677,000.00	0.00	150,611.98	0.00	526,388	677,000	22.2%	Ongoing over life of project
	4060087007	North-South Holding	22,126,000.00	0.00	40,003.90	0.00	22,085,996	22,126,000	0.2%	Ongoing over life of project
	4060087008	Administration Holding Account	12,997,000.00	8,487,090.47	11,639,861.30	0.00	1,357,139	4,509,910	89.6%	Ongoing over life of project
	4060087009	Items Not Eligible For Subsidy	6,098,000.00	0.00	6,798,671.52	0.00	(700,672)	6,098,000	111.5%	Ongoing over life of project
	4060088001	Design-Detail Landscape Archit	643,000.00	0.00	438,851.65	0.00	204,148	643,000	68.3%	Ongoing over life of project
	4060088002	Environmental Studies	2,641,000.00	0.00	822,012.28	0.00	1,818,988	2,641,000	31.1%	Ongoing over life of project
	4060088003	EA Exemption Order N-S	5,223,000.00	0.00	4,880,052.22	0.00	342,948	5,223,000	93.4%	Ongoing over life of project
	4060088004	Preliminary Design North-South	397,000.00	0.00	416,145.75	0.00	(19,146)	397,000	104.8%	Ongoing over life of project
	4060088005	Design, North-South (Philips)	2,231,000.00	0.00	1,725,808.06	0.00	505,192	2,231,000	77.4%	Ongoing over life of project
	4060088006	Design, Mud Street (Parker)	1,735,000.00	0.00	1,127,625.40	0.00	607,375	1,735,000	65.0%	Ongoing over life of project
	4060088007	Design, 403 Interchange (Parker)	1,498,000.00	88,570.00	1,467,611.99	0.00	30,388	1,409,430	98.0%	Ongoing over life of project
	4060088008	Design,North-Sth (McCormRank)	2,605,000.00	0.00	1,988,244.53	0.00	616,755	2,605,000	76.3%	Ongoing over life of project
	4060088009	Geotech-Brampton To Glencastle	243,000.00	0.00	162,082.76	0.00	80,917	243,000	66.7%	Ongoing over life of project
	4060088010	Geo, Glencastle-Pritchrd-403IC	312,000.00	0.00	334,641.63	0.00	(22,642)	312,000	107.3%	Ongoing over life of project
	4060088011	Studies, Burlington Street IC	173,000.00	0.00	108,005.21	0.00	64,995	173,000	62.4%	Ongoing over life of project
	4060089001	Noise Wall Additions - LINC	250,000.00	0.00	212,380.97	0.00	37,619	250,000	85.0%	Ongoing over life of project
	4060089002	Miscellaneous Construction	1,106,000.00	45,000.00	1,063,273.42	0.00	42,727	1,061,000	96.1%	Ongoing over life of project
	4060089003	Construction-403 Interchange	19,539,000.00	592,646.01	17,515,028.37	0.00	2,023,972	18,946,354	89.6%	Ongoing over life of project
	4060089004	Mud Street Interchange	5,658,000.00	1,091,322.77	5,593,176.73	0.00	64,823	4,566,677	98.9%	Ongoing over life of project
	4060089005	Const, CN Grade Separation	550,000.00	0.00	43,898.30	0.00	506,102	550,000	8.0%	Ongoing over life of project
	4060089006	Const-Traffic Charges	600,000.00	0.00	106,982.61	0.00	493,017	600,000	17.8%	Ongoing over life of project
			292,837,060	*266,899,125*	*261,498,309*	*0*	*31,338,751*	*25,937,935*	*89.3%*	
	TOTAL PUBLIC WORKS		*703,940,211*	*505,100,453*	*424,203,072*	*38,557,027*	*241,180,112*	*198,839,758*	*65.7%*	

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AS OF MARCH 31, 2003

YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET a	ACTUAL REVENUES b	ACTUAL EXPENDITURES c	COMMITMENTS d	AVAILABLE BALANCE e=a-c-d	FINANCING REQUIRED TO BUDGET f=(a-b)	% COMPLETE g=(c+d)/a	VARIANCE EXPLANATION
PLANNING & DEVELOPMENT										
	Long Range Planning									
2003	8200303100	King St Master Plan	100,000	100,000	0	0	100,000	0	0.0%	ToR have been prepared and will be let out for quotes. Completion by Q3, 2003.
2003	8200303103	Ferg Ave MP Imp Main to Hunter	90,000	90,000	0	0	90,000	0	0.0%	Move forward to Public Works for future reporting (Open Space Development).
2003	8300355100+ 8109555019+ 8100055001 + transition approve proj 2110155023 combine projects	LRP&D - OP & Zoning Reform	4,290,000	4,217,490	314,588	31,143	3,944,270	72,510	8.1%	Project was restructured and re-financed via Council approval of PD02179 - Building a Stronger Foundation - to integrate with GRIDS project. Total project costs for 2003-2008 approved to be $5.985M. Work commenced in Feb 03, with multi-phase project del
2002	8100255101	Meadowlands - Neighbourhood Secondary Plan	75,000	40,000	0	0	75,000	35,000	0.0%	Ongoing - Work is expected to be completed summer of 2003. A reconciliation of staffing costs will be made at the end of the project.
2002	8100255102	Waterdown East Secondary Plan	150,000	75,000	0	0	150,000	75,000	0.0%	Terms of Reference have been prepared for North Waterdown and currently working with property owners to select a consultant. Estimated completion in Fall 2004. Work on East Waterdown to follow.
2002	8300208101	West Harbour Design Strategy	178,000	178,000	74,704	90,934	12,362	0	93.1%	Development Strategy to be presented to Council in June 2003. The project will be complete in Spring 2004.
2002	8200203103	Downtown Streets Master Plan	250,000	250,000	72,432	35,045	142,523	0	43.0%	Project is being finalized and will be completed in Q 2 2003
2002	8200203101	Hughson Street Master Plan Implementation	0	0	0	0	0	0	N/A	Master plan component will be completed Q 2 2003.
2002	8200203102	King William Master Plan (the Implementation DSP portion of $228k has been transferred to Comm Serv)	60,000	60,000	2,166	0	57,834	0	3.6%	This project has 2 components 1st is the completion of master plan ($60K) by P & D. This work is being finalized and will be completed in Q2 2003 . The 2nd component is the implementation being administered by Comm Serv Original ($228k) was transferre
2001	8090149100	Major Gateways to City Phases	100,000	100,000	0	0	100,000	0	0.0%	Project delayed by Council - approved work priorities for 2002. TOR are complete and RFP has been issued. For completion in Q 3 2003
1996	8099655601	Hamilton Wentworth Air Quality Initiatives	184,281	233,586	170,742	0	13,539	(49,305)	92.7%	The remaining funds represent the Dubai award funds. A strategy for the use of this funds is under preparation and will be presented to Council summer 2003. Work will be undertaken in 2004.
2000	8100055003	Zoning By-Law Review	120,000	120,000	67,744	0	52,256	0	56.5%	This account was established for the former City of Hamilton. The Zoning By-law review was put on hold in favour of a new comprehensive zoning by-law that is currently under way. The remaining funds will be used as part of new capital budget submission fo
2000	8100055002	Digital Imaging of Zoning Maps	300,000	300,000	15,350	177,960	106,690	0	64.4%	Project is underway and will be complete in Q 2 2003.
2000	8100055005	Neighbourhood Plan Review	100,000	100,000	3,894	0	96,106	0	3.9%	Work is currently underway on Ainslilewood/Westale Secondary Plan and will be complete Fall 2003. Other Secondary Plan work to follow.
1998	8109855032	Heritage Studies	32,000	32,000	19,639	0	12,361	0	61.4%	Reserve account for special heritage studies.
1998	8109855045	Hamilton Beach Exhibition	10,000	32,511	21,246	0	(11,246)	(22,511)	212.5%	Grant monies rec'd from Minister of Cdn Heritage. Addn't funds credited to project to be reviewed as may belong to another project. To be carried over to 2003. NOTE: THIS PROJECT OF INTERPRETIVE PLAQUES WAS COMPLETED IN 2001.
1998	8109855802	Vision 2020 Progress Team	0	38,319	15,640	0	(15,640)	(38,319)	N/A	The funds are to used for the implementation of the Vision 2020 communication strategy, which is currently being prepared and will continue into 2003/04.
1999	8109955004	Highway # 8 Urban Design	0	27,245	0	0	0	(27,245)	N/A	Residual funds from Downtown Capital projects of the former City of Stoney Creek. Recommended 2003 Capital Budget includes new allocation of $150K for further planned urban design projects in Stoney Creek. These residual funds will be added to that 2003
2001	3620155104	Industrial Bus Park Review	350,000	350,000	196,045	64,802	89,154	0	74.5%	Phase 1 - Development Strategy and Implementation Plan to be completed in June 2003. Phase 1 was originally to have been completed by year end 2002. Project timing was extended as it became apparent that a more comprehensive analysis was required than o
2002	8100255103	Bullocks Heritage Conservation Study	0	6,600	0	0	0	(6,600)	N/A	Former Town of Flamborough did not complete HCD study. Project to be completed by Q3 2004.

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		Long Range Planning Con't								
2002	8300255101	SC Urban Expansion Studies	71,000	71,000	0	56,628	14,372	0	79.8%	These monies will be used for secondary planning studies as it relates to urban boundary expansion.
2002	8300255100	Waste Disposal Recycling Site	54,000	54,000	0	0	54,000	0	0.0%	The project has been delay due to shortages in staff time due to competing project demands. The works should commerce later in 2003 with works carrying over to 2004.
			6,514,281	*6,475,751*	*974,190*	*456,512*	*5,083,579*	*38,530*	*22.0%*	
		Downtown Renewal								
2003	8200303104	Walnut Street Laneway Refurbish	150,000	150,000	0	0	150,000	0	0.0%	Laneway to be developed upon successful acquisition of rear of properties fronting on King Street East - anticipated to be completed by year end.
2003	8200303105	Suburban Downtowns-Improvement	250,000	250,000	0	0	250,000	0	0.0%	C.O.W. approved allocation of $250K at its meeting May 6th. Projects anticipated to be completed by year end.
2003	8200303106	DR - Stoney Creek - Downtown	150,000	150,000	0	0	150,000	0	0.0%	Art Sculptures to be created and installed by year end.
2003	8200203107	Development Urban Bank	2,300,000	50,000	50,000	35,045	2,214,955	2,250,000	3.7%	$50K provided to Downtown Partnership for development of a business plan. Staff report to Council in June 2003. Pending Council approval, monies will be allocated by year-end.
2003	8200355100	Commercial Assessments-BIA's	100,000	95,000	0	0	100,000	5,000	0.0%	Commercial assessments anticipated to be completed by year end.
2002	8200203104	Downtown Hamilton - Special Events ($50k), Christmas Decorations - Al Dore ($50)	100,000	100,000	73,099	0	26,901	0	73.1%	Remaining monies will be spent by year end.
2002	8200203105	Strategy for Increasing Public Safety in the Downtown	50,000	50,000	0	0	50,000	0	0.0%	Task Force continuing its work on this initiative. Financial needs will to be determined by Spring 2003.
2002	8200203108	Downtown Zoning By-Law	478,000	478,000	0	0	478,000	0	0.0%	The funding for this project was derived from transfer from West Harbour Contaminated Sites Project. In addition $250k approved in 2003 capital budget. Project to be initiated in 2003/completed in 2004.
2002	8300208100	Commercial Property Improvement Grant Program	250,000	250,000	10,529	0	239,471	0	4.2%	Out of $250k, $188k has been committed to grant applicants who have applied and have qualified for the program. Applicants are given one year to complete work - due to weather most applicants proceeding with work in Spring of 2003
2001	4240103100	**2001 Downtown Initiatives (5 projects)**					0	0	N/A	
		1) City Views	166,000	166,000	160,000	0	6,000	0	96.4%	Completed at end of 2001
		2) King Street Streetscape - Bay to Queen	1,300,000	1,287,215	1,183,636	16,739	99,625	12,785	92.3%	Project completed - Public Works is managing the project.
		3) Restore the Core	50,000	50,000	39,603	0	10,397	0	79.2%	Events took place - monies to be charged to this account.
		4) Xmas Decorations (King St -Al Dore in CS)	20,000	20,000	20,000	0	0	0	100.0%	Christmas decorations purchased and installed and is fully spent.
		5) Plang Dept Admin	64,000	64,000	0	0	64,000	0	0.0%	Monies to be transferred to current budget to cover administration of projects under Restore The Core.
2001	4030103100	Ferguson - Lights & Streetscaping (Cannon &Wilson)	400,000	400,000	35,360	4,655	359,985	0	10.0%	Work anticipated to commence 2003 - depending on co-ordination with Hamilton Hydro.
1999	4669909212	Heritage Signing (SCR)	0	16,500	16,500	0	(16,500)	(16,500)	N/A	Project to be carried over to 2003
2001	2050105103	BIA projects to be reallocated (Incl 10K admin)	100,000	100,000	96,636	0	3,364	0	96.6%	Remaining monies to be transferred to current budget to cover administration for commercial assessments.
1999	4249955038	Commercial Improvement Program (BIA's)	120,000	120,000	48,182	4,154	67,664	0	43.6%	Various initiatives commenced in 2002 with completion of those initiatives anticipated by end of the year. Initiatives include murals, banners. Other projects expected past 2003.
1997	4509755037	Downtown Phase-Ferg Mast Plan	780,000	780,000	482,053	6,000	291,947	0	62.6%	This account was transferred to Community Services for Implementation of Ferguson Avenue Project.
1987	4528705001	1987 To 1991 Programmes	1,031,735	210,419	1,532	0	1,030,203	821,316	0.1%	Funding for ongoing B.I.A. streetscape initiatives including the maintenance of banners. Original budget amount set up in late 90's before amalgamation based on revenues of numerous projects being set up in one project dept id and expenditures set
1988	4528803004	Jarvis Street Square	-	422,399	422,399	0	(422,399)	(422,399)	N/A	New banners for the Jarvis Square Clock tower were ordered however have not been supplied to date. Once banners are paid for account can be closed.
			7,859,735	*5,209,533*	*2,639,528*	*66,593*	*5,153,614*	*2,650,202*	*34.4%*	

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		Development Division								
2003	8120355100	Share of Subdivision Costs	1,645,000	1,645,000	0	0	1,645,000	0	0.0%	To provide a provision for City Share of growth related & Oversizing of subdivisions and expenditures for this project dependent on
2002	8100255100	Mayor's Open for Opportunity Task Force	50,000	50,000	8,118	0	43,882	0	12.2%	The task force met and work is now completed. All the costs related to task force were absorbed by the Mayor's budget. The potential consultants and speakers that were originally planned to be hired were not needed, therefore, we not spend whole budge
2000	8100055008	West 5th Storm Infrastructure Study	175,000	175,000	33	0	174,967	0	0.0%	Funding originally approved for Mgmt Eng Design Work, however, project halted these funds were going to be diverted for Quad City Pad Arena site selection process. Work completed by Comm Serv approx. $38K not chgd to this project. The West the area stil
2003	8120141100	Unsubdivided Land Unallocated	626,850	626,843	0	0	626,850	7	0.0%	
2002	8120141101	Stoney Creek - Tree Planting	163,000	163,000	11,984	0	151,016	0	7.4%	This capital project was set up with fund transferred from the former City of Stoney Creek in order to meet existing obls to developers. Cash contributions were held until the developments were completed. Staff use to the funds to hire independent cont
2002	8120155102	Tandi Litigation- Block 9 (LS03004)	0	(30,000)	0	0	0	30,000	N/A	Confidential report to Council (LS03005) Status unknown
2001	2110157003	Comprehensive Review of Sign By-Law (Lic By-Law System)	300,000	300,000	0	0	300,000	0	0.0%	Report with terms of reference for RFP for consultant retention to be considered by Committee/Council in June 2003. Anticipate completion of sign by-law by third quarter 2003.
2001	2110155024	Infrastructure Cost Sharing Study	70,000	70,000	0	17,000	53,000	0	24.3%	AJ Clark consultants hired for this study in conjunction with work for Engineering Design Standards Manual. The work of the consultants was being done simultaneously with all costs to date charged to Eng Standards project dept id.
2001	2110157014	Dev Agreement Consolidation	20,000	20,000	0	0	20,000	0	0.0%	A substantial amount of work completed by in-house staff. All agreements are expected to be updated and streamlined by late 2003. Completion of projects could not be done until guidelines such as Eng Design and site plans had been completed. May requir
2001	2110157015	Engineering Standards Manual	60,000	60,000	33,655	0	26,345	0	56.1%	Project to be completed by fall 2003. Consultations with industry completed to Committee and Council April 2003. Proceed with site plan standards, Phase II.
2001	2110157016	Stormwater Management Guidelines	80,000	80,000	0	18,530	61,470	0	23.2%	This project is companion phase of Engineering Guidelines being worked on by staff in Public Works along with consultant assigned, Phillips Engineering. Project will be finished by spring 2004. There is $30k committed to PW for assistance with projec
2001	2110157017	Urban Design Standards & Site Plan	75,000	75,000	66,959	0	8,041	0	89.3%	Project near completion. To be completed by September 2003.
2001	2110157018	Electronic Draw Review - Software	20,000	20,000	0	0	20,000	0	0.0%	In process of developing protocols and standards of electronic transfers and review of drawings between consulting industry and Engineering staff. Low priority due to competing work plan demands with higher priority. Expect completion by end of 2004.
2001	2110157019	Implementation of Amanda	100,000	100,000	0	0	100,000	0	0.0%	Nothing done to date. There has been some initial strategy meetings. This project is labour intensive and requires dedicated Dev staff (cost of $30-$40k) to work on design aspects with outside consultants..
			3,384,850	***3,354,843***	***118,749***	***35,530***	***3,230,571***	***30,007***	***4.6%***	
		Building & Licensing								
2001	8090149101	50 Frederick Ave - Renovations	27,000	27,000	23,286	0	3,714	0	86.2%	Anticipate bill for legal fees not yet billed by Lawyer, therefore, balance to be carried forward from 2002.
2001	2110155001	Costing study - digital data conversion project / AKA Electronic document management system (EDMS)	100,000	100,000	44,050	57,233	(1,283)	0	101.3%	CMT delayed project start due to significant corporate implications regarding records management standards associated with this project. Project was initiated in November 2002 at a revised cost of $161,000. Phase 1 was completed in April 2003.
2001	2110157002	Digital data conversion project	1,500,000	1,500,000	1,052	60,083	1,438,865	0	4.1%	Phase 2 implementation plan will immediately result in RFP for consulting & data conversion services in July 2003. This will also include purchase and/or upgrade of document imaging hardware and software for Building the Building & Licensing Division. An
			1,627,000	***1,627,000***	***68,388***	***117,316***	***1,441,295***	***0***	***11.4%***	

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			a	b	c	d	e=a-c-d	f=(a-b)	g=(c+d)/a	
	Housing									
2003	6290341100	HAPHI Partnership Fund	1,500,000	0	0	0	1,500,000	1,500,000	0.0%	Expected completion date is June 30, 2004. Delay was due to late start of the HAHPI Program
2003	6290341101	Housing Contribution-Future Fund	1,400,000	0	0	0	1,400,000	1,400,000	0.0%	Expected completion date is June 30, 2004. Delay was due to late start of the HAHPI Program
2003	6290341102	Housing Innovation Fund	100,000	0	0	0	100,000	100,000	0.0%	Expected to be completed by December 31, 2003 and funds will be fully utilized.
2003	8300355101	Tech Audit-Downloaded Housing	165,000	82,000	0	0	165,000	83,000	0.0%	Should be completed by June of 2004. Staffing capacity and extent of project has influenced completion date.
2001	2270153101	PL - Tech Audit - Ont Housing Stock	150,000	150,000	10,000	0	140,000	0	6.7%	Expected to be completed by December 31, 2003 and funds will be fully utilized.
2002	2270253105	Pl Housing Statement & Policy	150,000	150,000	0	0	150,000	0	0.0%	Due to delay in staffing up. Personnel now in place and anticipate completion by mid 2004.
			3,465,000	*382,000*	*10,000*	*0*	*3,455,000*	*3,083,000*	*0.3%*	
	Parking Operations & Enforcement									
2001	4900151001	Parking Offices Summer Lane	650,000.00	84,180.00	666,621.78	4,987.78	(21,609.50)	565,820	103.3%	100% complete, however, to remain open as project being funded from current dept id "490004" from efficiencies and parking revenues until capital fully funded or an alternative source of funding is determined.
2002	4900251101	Electronic Parking Meters	80,000.00	80,000.00	0.00	0.00	80,000.00	0	0.0%	Equipment ordered fall '02, received in early '03, awaiting Purchasing approval for payment.
2003	4900345100	Repairs - 37 & 68 York Blvd	545,000.00	545,000.00	0.00	0.00	545,000.00	0	0.0%	Work delayed until after World Cycling Championships as carpark on cycling route. Minimal expenditures in 2003
2003	4900345101	Paving of Municipal Car Parks	125,000.00	125,000.00	0.00	0.00	125,000.00	0	0.0%	Quote being prepared, work scheduled to commence and completed in August. Anticipated that it will be within budget
2003	4900351102	Equip for More Enforcement	10,000.00	10,000.00	0.00	0.00	10,000.00	0	0.0%	Vehicle and radio acquisition to commence shortly, expected to be within budget and completed by year end.
2003	4900351103	Electronic Parking Meter Replace	80,000.00	80,000.00	0.00	0.00	80,000.00	0	0.0%	Quotes being requested and purchase to be completed and within budget by year end.
2003	4900351104	Pay & Display & POF Replace	100,000.00	100,000.00	0.00	0.00	100,000.00	0	0.0%	Quotes completed, contract awarded to Cale Equipment, awaiting receipt of equipment. Will be within budget.
	Sub-total		*1,590,000*	*1,024,180*	*666,622*	*4,988*	*918,390*	*565,820*	*42.2%*	
	Real Estate Division									
2001	2110155032	Real Estate Master Plan	245,000.00	245,000.00	55,067.70	0.00	189,932.30	0	22.5%	RFP was issued in early 2003 to enable staff to fulfill the requirements of the principles established and adopted by Council. However, due to unforeseen delays; re-organizations taken place , and legal issues, the awarding of the contract is delayed
			245,000	*245,000*	*55,068*	*0*	*189,932*	*0*	*22.5%*	
	TOTAL PLANNING & DEVELOPMENT		*24,685,866*	*18,318,307*	*4,532,545*	*680,940*	*19,472,382*	*6,367,559*	*21.1%*	

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YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET a	ACTUAL REVENUES b	ACTUAL EXPENDITURES c	COMMITMENTS d	AVAILABLE BALANCE e=a-c-d	FINANCING REQUIRED TO BUDGET f=(a-b)	% COMPLETE g=(c+d)/a	VARIANCE EXPLANATION
HAMILTON PUBLIC LIBRARY										
2000	3,100,041,302	Ancaster Library	238,000	238,000	0	0	238,000	0	0.0%	Feasibility study to be carried out in 2003 to determine renovation/expansion options
2002	7,500,241,100	Central Library Carpet Replacement	150,000	150,000	0	0	150,000	0	0.0%	Tender for replacement of carpet issued in 2003 and installation to be completed this year within budget.
2003	7500341100	South Mountain Complex-New Library	400,000	400,000	0	0	400,000	0	0.0%	Design to begin July-Sept 2003 and estimated completion of drawings/design for March/May 2004 (in conjunction with Health Sciences and YMCA).
			788,000	*788,000*	*0*	*0*	*788,000*	*0*	0.0%	
EMERGENCY SERVICES										
	Fire Program									
2003	7400341100	Fire Stn #20-Land Purchase	725,000	725,000	0	0	725,000	0	0.0%	Land purchase in 2003
2003	7400351100	Fire Vehicle Replacement	596,000	596,000	0	0	596,000	0	0.0%	Complete in 2004
2003	7400351101	Protect Clothing & Equipment Replace	408,000	408,000	0	0	408,000	0	0.0%	Complete in 2004
2002	7400251102	Replace Clothing & Fire Equip	591,000	518,180	377,190	57,142	156,668	72,820	73.5%	Complete in 2003
2002	7400251104	Fire Vehicle Replacement	238,000	238,000	17,814	0	220,186	0	7.5%	Fleet rationalization to be completed by the end of 2004.
2002	7400251106	CAD Upgrade C S Police	60,000	60,000	0	0	60,000	0	0.0%	Complete summer 2003
2001	7400141020	Ancaster Fire Station #21	104,680	104,000	48,579	5,393	50,708	680	51.6%	Renovations to be complete 2003.
2001	7400151020	Fire Vehicle Replacement 01	3,430,000.00	1,639,190.00	1,723,180.89	1,006,736.42	700,082.69	1,790,810.00	79.6%	Transfer from Reserve 110021 in order to fully fund the 2001 Capital. The requirements have been offset by revenues from vehicle sales during the fleet rationalization process.
2000	7400041002	Provision for Ambulance at Fire Stations	750,000.00	1,196,900.00	1,329,202.80	0.00	(579,202.80)	(446,900.00)	177.2%	Funded through EMS Operating Budget, fully funded in 2005.
2000	7400041005	Facilities Capital Conserve Pr	0.00	68,082.80	0.00	0.00	0.00	(68,082.80)	N/A	Complete 2003/2004
2000	7400051001	Fire Vehicles Apparatus Replace 00	5,272,000.00	3,515,278.43	3,199,216.52	249,185.84	1,823,597.64	1,756,721.57	65.4%	Reduce budget to $3,515,278.43 matching budget to revenues. Project to be completed in 2003 upon delivery of the vehicle and then closed.
2000	7400051025	Furnishings & Workstations	150,000.00	150,000.00	142,083.06	0.00	7,916.94	0.00	94.7%	Complete and close in 2003
2000	7400051026	Business Plan - Equip Purchase	646,000.00	733,195.12	722,334.32	9,032.00	(85,366.32)	(87,195.12)	113.2%	Complete and close in 2003
1991	7409151003	Computer Aided Dispatch	1,300,000.00	1,300,000.00	790,941.00	0.00	509,059.00	0.00	60.8%	Contract under negotiation, implement 2003
2001	2270153111	Fire & Police Network Security Project	68,270	68,270	57,697	0	10,573	0	84.5%	Complete in 2003
2001	2270153114	Fire-Occ Health & Exposure Program	125,000	125,000	13,200	0	111,800	0	10.6%	Complete in 2003
		Sub-Total	***14,463,950***	***11,445,096***	***8,421,439***	***1,327,489***	***4,715,022***	***3,018,854***	***67.4%***	
	Ambulance									
2003	7640351100	Ambulance Vehicle Replacement	600,000.00	600,000.00	0.00	0.00	600,000.00	0.00	0.0%	Complete 2004
2003	7640351102	Defibrillator Program EMS	210,000.00	210,000.00	0.00	183,461.90	46,538.10	0.00	77.8%	Complete 2003
2003	7640357100	EMS New Scheduling Software	65,000.00	32,000.00	0.00	0.00	65,000.00	33,000.00	0.0%	Complete 2003
2002	7640241107	Mount Hope Station Renovations	100,000.00	79,311.00	4,841.01	74,467.68	20,691.31	20,689.00	79.3%	
2002	7640251100	Ambulance Replace Vehicles	390,000.00	658,373.27	24,728	855,332.18	(490,060.45)	(268,373.27)	225.7%	Transfer from Reserve 110022 to fund vehicle deficit. The deficit is as a result of EMS realigning the order process to the City's annual budgeting process eliminating the need to report Council late in the year in order to purchase vehicles in advance .
2002	7640251101	Ambulance Replace Defibs	210,000.00	210,000.00	0.00	210,001.06	(1.06)	0.00	100.0%	Complete 2003

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			a	b	c	d	e=a-c-d	f=(a-b)	g=(c+d)/a	
	Ambulance Con't									
2002	7640251103	Automatic Vehicle Locator	90,000.00	90,000.00	41,822.88	5,328.00	42,849.12	0.00	52.4%	Complete 2003
2001	7640151100	Land Ambulance Defib Replace	114,000.00	301,877.00	229,633.47	206,877.89	(322,511.36)	(187,877.00)	382.9%	Complete 2003
2001	7640151101	Ambulance Vehicles Replacement	606,000.00	1,069,071.12	1,059,091.95	4,973.04	(458,064.99)	(463,071.12)	175.6%	Complete 2003
2001	7640157102	Provision for Ambulance Stations	845,000.00	448,676.00	209,839.26	87,820.54	547,340.20	396,324.00	35.2%	Complete 2003/2004
2000	7640051004	Provisions For Ambulance Stations	875,000.00	716,566.00	680,355.43	33,514.87	161,129.70	158,434.00	81.6%	Complete 2003/2004
2001	2270153110	AMB-Recruitment Drive	10,000	10,000	0	0	10,000	0	0.0%	Complete in 2003
		Sub-Total	***4,115,000***	***4,425,874***	***2,250,312***	***1,641,777***	***222,911***	***(310,874)***	***94.6%***	
	TOTAL EMERGENCY SERVICES		***18,578,950***	***15,870,971***	***10,671,751***	***2,969,267***	***4,937,933***	***2,707,979***	***73.4%***	
ECONOMIC DEVELOPMENT										
2003	3620341101	HIT - Roof Replacement	205,000	205,000			205,000	0	0.0%	To be completed this year
2003	3620349100	Health & Biotechnology Incubator	1,000,000	0			1,000,000	1,000,000	0.0%	This program is just getting started.
2003	3620374100	SC-Storm Drainage Works	1,800,000	450,000			1,800,000	1,350,000	0.0%	This project should be under Public Works
2001	3620155101	Brownfields-ERASE-Env Study	330,000	330,000	8,804		321,196	0	2.7%	This program is just getting started.
2001	3620155102	Brownfield's - Pilot Project	500,000	0	617		499,383	500,000	0.1%	This program is just getting started.
2001	3620155103	GRIDS Study	150,000	150,000	134,721	5,920	9,359	0	93.8%	To be completed this year
2001	3620155104	Industrial Business Park Review	350,000	350,000	147,035	185,516	17,449	0	95.0%	This project should be under Planning
2001	3640107100	Tradewind Dr Extension	1,000,000	0	11,072	4,396	984,532	1,000,000	1.5%	Projected start date is Sept 2003
1991	3629107007	Park Preparation	363,340	195,207	690,655	24,055	(351,370)	168,133	196.7%	Ongoing Park Maintenance
1991	3629107008	TechPark	7,479,898	2,429,250	8,398,738		(918,840)	5,050,648	112.3%	Sold Out, need to apply top coat of asphalt.
1990	3629007002	Ancaster Industrial Park-Ph 2A	5,701,664	6,157,973	5,783,804		(82,140)	(456,309)	101.4%	Sold Out
1990	3629007003	Ancaster Industrial park-Ph 2B	1,076,393	1,017,855	1,161,220		(84,827)	58,538	107.9%	Sold Out
1990	3629007054	Ancaster Industrial Park-Phase	2,154,921	178,599	2,399,763		(244,843)	1,976,322	111.4%	Still Active
	TOTAL ECONOMIC DEVELOPMENT		**22,111,215**	**11,463,884**	**18,736,429**	**219,887**	**3,154,899**	**10,647,331**	**85.7%**	
CORPORATE SERVICES										
	Legal Services									
2001	3560150100	Property Purchases & Sales	2,700,000	2,611,792	1,348,821	124,579	1,226,600	88,208	54.6%	This program is ongoing
			2,700,000	***2,611,792***	***1,348,821***	***124,579***	***1,226,600***	***88,208***	54.6%	
	Information Technology									
2003	3500255100	Establish 3-5 Year IT Strategy	370,000	370,000	69,685	0	300,315	0	18.8%	To be completed this year, 100% budget to be spent this year
2002	3500257101	Desktop Enterprise Licensing	2,735,000	2,735,000	1,357,000	0	1,378,000	0	49.6%	To be completed in 2004, add'l $600,000 to be spent this year
2003	3500357100	Operations Management Software (SAM)	280,000	280,000	0	0	280,000	0	0.0%	To be completed this year, 100% budget to be spent this year
2003	3500357101	Establish Disaster Recovery System	50,000	50,000	0	0	50,000	0	0.0%	To be completed this year, 100% budget to be spent this year
2003	3500357102	Electronic Service Delivery (E-Government)	500,000	500,000	0	0	500,000	0	0.0%	To be completed this year, 100% budget to be spent this year
2002	3520257102	IP Telephony	6,800,000	6,800,000	100	51,270	6,748,630	0	0.8%	To be completed this year, 100% budget to be spent this year
2001	2110157007	Extend Network to City Sites	1,355,000	1,355,000	146,525	2,605	1,205,870	0	11.0%	To be completed in 2004, add'l $1,065,000 to be spent this year
2001	2050155400	PeopleSoft Upgrade Project	2,600,000	2,600,000	2,354,050	245,950	0	0	100.0%	To be completed this year, 100% budget to be spent this year
1998	3509851033	Corporate IT Strategy	416,200	416,200	27,580	0	388,620	0	6.6%	To be completed this year, 100% budget to be spent this year
			15,106,200	***15,106,200***	***3,954,940***	***299,825***	***10,851,435***	***0***	***28.2%***	

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	Corporate Secretariat									
2003	3450354100	Access & Equity Training	80,000	80,000	0		80,000	0	0.0%	To be completed this year, 100% budget to be spent this year
2003	3450354101	Ont Disability Act-Audit & Plan	60,000	60,000	0		60,000	0	0.0%	To be completed this year, 100% budget to be spent this year
2003	3450357100	Hamilton Website Upgrades	75,000	75,000	0		75,000	0	0.0%	To be completed this year, 100% budget to be spent this year
			215,000	*215,000*	*0*	*0*	*215,000*	*0*	*0.0%*	
	Commonwealth Games - Bid									
2002	2050258103	Commonwealth Games Bid	300,000	331,000	466,000	0	(166,000)	(31,000)	155.3%	Will reallocate $31K budget from 2050258104
2002	2050258104	Commonwealth Games - Int Bid	1,400,000	0	130,000	0	1,270,000	1,400,000	9.3%	Will reallocate $31K budget to 2050258103. Projects will likely be closed out as Bid is incorpaorated company now
2002	2050258106	Commonwealth Games Int Bid - Admin	0	0	10,000	0	(10,000)	0	N/A	" " "
2002	2050258108	Commonwealth Games Int Bid - Int Lobby	0	0	200	0	(200)	0	N/A	" " "
2002	2050258109	Commonwealth Games Int Bid - Comm Mark	0	0	200	0	(200)	0	N/A	" " "
2002	2050258111	Commonwealth Games Int Bid - Venues	0	0	0	0	0	0	N/A	" " "
2002	2050258112	Commonwealth Games Int Bid - Village	0	0	500	0	(500)	0	N/A	" " "
2002	2050258113	Commonwealth Games Int Bid - Bid Book	0	0	400	0	(400)	0	N/A	" " "
			1,700,000	*331,000*	*607,300*	*0*	*1,092,700*	*1,369,000*	*35.7%*	
	Corporate Programs									
2003	2110157006	Comp Integrated Mgt Sys - CIMS	88,000	88,000	0	0	88,000	0	0.0%	To be completed this year within budget
2002	3450251100	Replace Upgrade Printing Equipment	1,500,000	1,500,000	0	0	1,500,000	0	0.0%	To be completed this year within budget
			1,588,000	*1,588,000*	*0*	*0*	*1,588,000*	*0*	*0.0%*	
	Mayor									
2003	3000353100	Mayor's Corporate Initiatives	95,000	95,000	0	0	95,000	0	0.0%	To be completed this year within budget
			95,000	*95,000*	*0*	*0*	*95,000*	*0*	*0.0%*	
	TOTAL CORPORATE SERVICES		*21,404,200*	*19,946,992*	*5,911,061*	*424,404*	*15,068,735*	*1,457,208*	*29.6%*	
H.E.C.F.I.										
2003	3720341100	HCC & CC Renovations & Replace	250,000	250,000	0	0	250,000	0	0.0%	2003 Project
2003	3720341101	HP Replacements & Renovations	200,000	200,000	0	0	200,000	0	0.0%	2003 Project
2003	3720341102	Roofing System - HCC	390,000	390,000	0	4,430	385,570	0	1.1%	2003 Project
2002	3720241100	HCC & CC Renovations & Replace	310,000	310,000	167,140	0	142,860	0	53.9%	2003 Completion Date
2002	3720241101	HCC Carpet Replacement	330,000	330,000	187,343	0	142,657	0	56.8%	2003 Completion Date
2002	3720241103	HP Renovations & Replacements	200,000	200,000	196,488	1,136	2,376	0	98.8%	2003 Completion Date
2001	3720141100	Conven Centre Copps - Renov	250,000	250,000	53,920	0	196,080	0	21.6%	2003 Completion Date
2001	3720141200	HP-Replace-Renovate Facilities	200,000	200,000	74,878	57,236	67,886	0	66.1%	2003 Completion Date
2000	3720041001	Hamilton Place Renovations	900,800	724,730	900,819	0	(19)	176,070	100.0%	Complete-Awaiting Closing Report to HECFI Board
2000	3720041002	Conven Centre Copps - Renov	625,500	625,493	532,508	550	92,442	7	85.2%	2003 Completion Date
1999	3729941067	Hamilton Place Replacements-Re	400,000	400,000	400,000		0	0	100.0%	Complete-Awaiting Closing Report to HECFI Board
1999	3729941068	Hack & Cc-Various Equipment Rep	55,000	55,000	23,926	0	31,074	0	43.5%	2003 Completion Date
1999	3729941069	Hamilton Place - Great Hall Se	450,000	417,065	417,065		32,935	32,935	92.7%	Complete-Awaiting Closing Report to HECFI Board

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H.E.C.F.I. Con't										
1999	3729941070	Hamilton Place - Carpet Replace	350,000	350,000	262,663		87,337	0	75.0%	2003 Completion Date
1999	3729951042	Copps Coliseum - Scoreboard Re	1,000,000	983,289	983,289		16,711	16,711	98.3%	Complete-Awaiting Closing Report to HECFI Board
1998	3729841063	Replace-Renovate Facility-Equip	415,000	415,000	412,273	333	2,394	0	99.4%	2003 Completion Date
1997	3729741043	Replace-Renovate Facility-Equip	265,000	264,701	264,701		299	299	99.9%	Complete-Awaiting Closing Report to HECFI Board
1996	3729651028	Hp-Replace-Renovate Facilities	130,000	130,000	130,000		0	0	100.0%	Complete-Awaiting Closing Report to HECFI Board
1996	3729651029	Copps-Replace-Renovate Facility	130,000	130,000	130,000		0	0	100.0%	Complete-Awaiting Closing Report to HECFI Board
1996	3729651030	HECFI-Facility Management System	70,000	69,646	69,646		354	354	99.5%	Complete-Awaiting Closing Report to HECFI Board
1995	3729541018	Hamilton Place-Rep Casual Furniture	60,000	57,936	57,936		2,064	2,064	96.6%	Complete-Awaiting Closing Report to HECFI Board
1994	3729441031	Hamilton Place-Rep Casual Furniture	60,000	59,863	59,863		137	137	99.8%	Complete-Awaiting Closing Report to HECFI Board
1992	3729251007	Studio Theatre Equip't-Renovat	32,000	29,785	29,785		2,215	2,215	93.1%	Complete-Awaiting Closing Report to HECFI Board
	TOTAL H.E.C.F.I.		***7,073,300***	***6,842,509***	***5,354,243***	***63,685***	***1,655,373***	***230,791***	***76.6%***	
POLICE										
2003	3760351100	Ident-Digital Imaging Equip	242,000	242,000	0	0	242,000	0	0.0%	2003 Project
2003	3760351101	Replace Command Vehicle	175,000	175,000	0	0	175,000	0	0.0%	2003 Project
2002	3760257100	Functional Mobile Application	1,293,000	1,293,000	396,836	119,805	776,359	0	40.0%	2003 Completion Date
1999	3769957101	Records Management System	1,950,000	1,693,452	1,784,312		165,688	256,548	91.5%	2003 Completion Date
	TOTAL POLICE		***3,660,000***	***3,403,452***	***2,181,148***	***119,805***	***1,359,047***	***256,548***	***62.9%***	
	GRAND TOTAL		***802,241,742***	***581,734,566***	***471,590,248***	***43,035,013***	***287,616,481***	***220,507,176***	***64.1%***	

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RATES SUPPORTED PROGRAM										
Public Works										
	Wastewater									
2001	5160180120	1st-73mNW Niska-5 PS S-D14	690,000	684,000	5,047	385,187	299,766	6,000	56.6%	Construction scheduled for 2003
2002	5160266208	2 New Main Sewage Pumps	3,050,000	550,000	186,376	108,081	2,755,544	2,500,000	9.7%	Construction scheduled for 2003
2003	5160366309	Additional Aeration Blower	600,000	600,000	0		600,000	0	0.0%	Construction scheduled for 2003
2000	5160066002	Additional Generator at WWTP	3,500,000	3,500,000	21,962	7,205	3,470,832	0	0.8%	Construction scheduled for 2003
1997	5169766703	Aeration Retrofit	4,400,000	4,400,000	4,294,207	102,624	3,170	0	99.9%	Ongoing - work in progress
2002	5160266222	Air Monitoring Systems	30,000	30,000	0		30,000	0	0.0%	Construction scheduled for 2003
1999	5169960948	Algonquin, Thorncrest Ease	300,000	300,000	16,248	13,225	270,527	0	9.8%	Ongoing - work in progress (2004 construction)
2000	5160062073	Annual - Field Data Systems SW	200,000	200,000	20,783	20,000	159,217	0	20.4%	Ongoing - work in progress - close at year end
2000	5160061070	Annual - Minor Improvements SW	2,156,000	2,178,000	1,656,380	362,621	136,999	(22,000)	93.6%	Ongoing - work in progress - close at year end
2000	5160068077	Annual - Overflow Alarms SW	902,000	902,000	601,733	6,107	294,160	0	67.4%	Ongoing - work in progress
2000	5160069075	Annual - Regional Labs	638,000	480,000	283,050	51,502	303,449	158,000	52.4%	Ongoing - work in progress - close at year end
2000	5160060071	Annual - Rehabilitation SW 00	2,733,000	2,733,000	1,991,999	489,241	251,760	0	90.8%	Ongoing - work in progress - close at year end
2000	5160068078	Annual - WQI SW	279,500	279,500	204,095		75,405	0	73.0%	Ongoing - work in progress
2003	5160371074	Annual Cons Unshed Works 2003	500,000	500,000	118,288	37,052	344,659	0	31.1%	Anticipate 100% spent/committed by year end
2000	5160003097	Annual Downtown Core Infra Program	250,000	250,000	219,015	15,903	15,082	0	94.0%	Ongoing - work in progress - close at year end
2003	5160360302	Annual Emergency Repairs-X Connect	500,000	500,000	0		500,000	0	0.0%	Construction scheduled for 2003
2003	5160369075	Annual Labs 2003	200,000	200,000	0	16,880	183,120	0	8.4%	Anticipate 100% spent/committed by year end
2003	5160325107	Annual Municipal Act 2003	500,000	125,000	0		500,000	375,000	0.0%	Funding required for Hamilton Drive sanitary sewer
2003	5160367052	Annual Outstation Improve 2003	2,200,000	2,200,000	0	71,657	2,128,343	0	3.3%	Construction scheduled for 2003
2003	5160366101	Annual Plant Improve 2003	171,000	171,000	10,748	44,475	115,777	0	32.3%	Construction scheduled for 2003
2003	5160360071	Annual Rehabilitation 2003	650,000	650,000	243,444		406,556	0	37.5%	Anticipate 100% spent/committed by year end
1997	5169755799	Annual-Preliminary Engineer SW	454,000	528,503	460,670	38,844	(45,514)	(74,503)	110.0%	$100k is recoverable from MTO
2001	5160180123	Binbrook Infra Expansion	10,123,000	0	1,199,925	607,942	8,315,133	10,123,000	17.9%	Development Division is Reviewing
2000	5160080038	Binbrook Service - Eng & Ins	165,000	195,000	160,320	10,000	(5,320)	(30,000)	103.2%	Development Division is Reviewing
2003	5160366304	Biosolids Management	2,130,000	50,000	2,575	10,000	2,117,425	2,080,000	0.6%	Construction scheduled for 2003
2002	5160266220	Biosolids Study	100,000	100,000	39,442	59,542	1,015	0	99.0%	Ongoing - work in progress
2002	5160267252	Brampton-Strath Control Gates	50,000	50,000	0		50,000	0	0.0%	Construction scheduled for 2003
2000	5160066012	Bypass Monitoring Sampling	151,000	150,595	73,951	76,506	543	405	99.6%	Ongoing - work in progress
2002	5160267251	Calvin - Replace Pumps	75,000	75,000	0		75,000	0	0.0%	Construction scheduled for 2003
1999	5169960999	Closed Sanitary Project	226,000	197,020	173,668	4,725	47,607	28,980	78.9%	Ongoing - work in progress
1995	5169561527	Cold Water-Brentwood-Old Ancaster	710,000	710,000	623,709	32,361	53,930	0	92.4%	Final payment being processed
1991	5169155104	Computer-Based Control(50%) SW	869,000	869,000	845,098		23,902	0	97.2%	Ongoing - work in progress

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	Wastewater Con't									
2001	5160166115	Dechlorination Facility	1,060,000	1,060,000	66,101	9,432	984,467	0	7.1%	Construction scheduled for 2003
2002	5160266205	Decomsn Incinerators&Stacks	100,000	100,000	0		100,000	0	0.0%	Construction scheduled for 2003
2002	5160266251	Dewatering Equipment	5,350,000	100,000	74,329	4,841	5,270,830	5,250,000	1.5%	Construction scheduled for 2003
2000	5160067053	Diesel Tank Assess Upgrade A	795,000	795,000	142,367	83,296	569,337	0	28.4%	Construction scheduled for 2003
1999	5169966906	Digester Gas Distribute Piping	500,000	500,000	5,073	32,832	462,095	0	7.6%	Construction scheduled for 2003
2001	5160166105	Digester Upgrades	13,000,000	4,000,000	10,769,000	2,417,387	(186,387)	9,000,000	101.4%	Ongoing - work in progress
2002	5160266236	Dundas - Archit Upgrades	55,000	55,000	4,954	14,686	35,360	0	35.7%	Construction scheduled for 2003
2003	5160366303	Dundas Operation Improvements	1,280,000	1,130,000	0		1,280,000	150,000	0.0%	Construction scheduled for 2003
1997	5169766708	Dundas Operational Improvement	1,135,000	1,135,000	192,608	0	942,392	0	17.0%	Construction scheduled for 2003
1997	5169766710	Dundas Treatment Optimization	120,000	120,000	80,000	38,835	1,165	0	99.0%	Ongoing - work in progress
2002	5160266232	Dundas WWTP - Plant Security	100,000	100,000	3,296		96,704	0	3.3%	Construction scheduled for 2003
2000	5160066011	Dundas-Effluent Filter Upgrade	330,000	330,000	118,085	131,299	80,617	0	75.6%	Ongoing - work in progress
1997	5169762713	Dundas-Flam WWTP Capacity Exp	4,564,000	4,042,000	3,829,402	15,940	718,658	522,000	84.3%	Ongoing - work in progress
2002	5160266234	Dundas-Replace 3 Sluice Gates	50,000	50,000	45,001		4,999	0	90.0%	Ongoing - work in progress
2001	5160180124	DUN-FLA WWTP Cap Expansion	7,874,000	2,403,028	1,544,932	32,710	6,296,357	5,470,972	20.0%	Development Division is Reviewing
2002	5160266252	Dun-Refurbish #2 Sludge Tank Roof	250,000	250,000	3,069	33,326	213,605	0	14.6%	Construction scheduled for 2003
2002	5160262202	Ease-90m NE Ham St-Waterdown WWTP	170,000	170,000	20,961		149,039	0	12.3%	Land 2003, construction 2004
2003	5160366319	Effluent Water Piping	655,000	75,000	0		655,000	580,000	0.0%	Construction scheduled for 2003
2002	5160266228	Electrical Coordination Study	100,000	100,000	0		100,000	0	0.0%	Construction scheduled for 2003
2000	5160066007	Electrical Synchronization	1,000,000	1,000,000	107,882	41,330	850,788	0	14.9%	Construction scheduled for 2003
1997	5169755729	EMS 14,001 Certify (50P) SW	82,000	82,000	72,688	6,290	3,022	0	96.3%	Ongoing - work in progress
2000	5160066015	Equipment Upgrades	544,000	544,000	220,000	304,628	19,372	0	96.4%	Ongoing - work in progress
2001	5160168111	Ewen Rd CSO Tank	810,000	0	3		809,997	810,000	0.0%	EA 2003, Construction 2004
1999	5169966902	Expansion of Prelim Treatment	3,742,000	3,741,971	3,362,463	5,411	374,125	29	90.0%	Ongoing - work in progress
2001	5160103109	Ferguson - Cannon to Wilson	135,000	135,000	0		135,000	0	0.0%	Tender scheduled for 2003
2001	5160168112	Greenhill Ave CSO Tank	18,000,000	3,200,000	11,748,636	2,209,003	4,042,361	14,800,000	77.5%	Ongoing - work in progress
2001	5160161102	Greenhill-Cortina to CSO Trunk	2,000,000	2,000,000	119,109	33,093	1,847,798	0	7.6%	Project delayed to 2004
2003	5160368312	Greenhill CSO-Rehab Original Tank	180,000	0	0		180,000	180,000	0.0%	to be undertaken after the commissioning of the new tank
2002	5160255265	GRIDS-TOE Related Initiatives	30,000	30,000	5,857	15,632	8,512	0	71.6%	Anticipate 100% spent/committed by year end
2003	5160367350	Groundwater Monitor HC001 Parkdale	20,000	20,000	0	7,390	12,610	0	37.0%	Construction scheduled for 2003
2001	5160166122	Ham Harbour Strategic WQ Plan	400,000	499,000	52,157	155,563	192,281	(99,000)	51.9%	Construction scheduled for 2003
2002	5160266223	Headworks Bypass Channel	900,000	900,000	429,646	338,569	131,785	0	85.4%	Ongoing - work in progress
2002	5160266233	Headworks Grit Removal Studies	20,000	20,000	0		20,000	0	0.0%	Construction scheduled for 2003
2000	5160080083	Hiawathia to Bluebell Upgrade	279,000	279,000	0		279,000	0	0.0%	Development Division is Reviewing

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	Wastewater Con't									
1999	5169962940	Hunter & East -York To Station SD	696,000	674,000	737,253	244,825	(286,078)	22,000	141.1%	Project under review - p.o.'s to close
2002	5160266218	Improve Plant Security	300,000	300,000	23,072		276,928	0	7.7%	Construction scheduled for 2003
1999	5169963968	Infra Master Plan (Existing)SW	475,000	0	0		475,000	475,000	0.0%	Anticipate 100% spent/committed by year end
2002	5160266207	Install New Scum Pumps	300,000	300,000	14,881	15,832	269,287	0	10.2%	Construction scheduled for 2003
2002	5160255270	Integrated Management System - IMS	412,000	412,000	159,335	61,266	191,399	0	53.5%	Ongoing - work in progress
2002	5160266215	Lab-Admin Building Design	500,000	500,000	0		500,000	0	0.0%	Construction scheduled for 2003
2002	5160225222	MA - Glancaster-Rymal Roads	700,000	125,000	0		700,000	575,000	0.0%	In design - Construction scheduled for 2003/04
2002	5160225221	MA - Lochside - McCollum-E end	175,000	0	0		175,000	175,000	0.0%	In design - Construction scheduled for 2003
2000	5160063043	MA - Miles-Rymal 314m S	35,000	9,000	0		35,000	26,000	0.0%	under review
1999	5169966908	Main PS Bypass Flow Monitoring	100,000	100,000	48,828	3,058	48,114	0	51.9%	Construction scheduled for 2003
2002	5160225220	MA-Stonechurch-W5th-Up James	245,000	103,000	230,292	66,782	(52,073)	142,000	121.3%	Complete - pending final review/audit/payment
1998	5169880833	Ma-West 5Th-40M N Of Rymal	1,164,000	1,058,268	12,371		1,151,629	105,732	1.1%	Development Division is Reviewing
1998	5169855824	Moe CSO Guideline Review SW	109,000	109,000	3,353		105,647	0	3.1%	Guidelines under review
2001	5160166120	New CSO Study F-5-5	383,000	305,000	255,003	41,265	86,732	78,000	77.4%	Construction scheduled for 2003
2003	5160366327	North Digester Roof	220,000	0	0		220,000	220,000	0.0%	Construction scheduled for 2003
2002	5160266250	Odour Control Environment	2,711,000	2,711,000	0	59,731	2,651,269	0	2.2%	Construction scheduled for 2003
2003	5160366316	Pickle Liquor Stabilization	550,000	550,000	0		550,000	0	0.0%	Construction scheduled for 2003
1997	5169766704	Plant Equipment Upgrades	494,000	494,000	241,209		252,791	0	48.8%	Construction scheduled for 2003
2002	5160266246	Plant Stress Testing-Woodward	400,000	440,000	0		400,000	(40,000)	0.0%	Construction scheduled for 2003
2001	5160166101	Prep of Future Plant Contract	1,200,000	1,200,000	(464)		1,200,464	0	0.0%	Construction scheduled for 2003
2003	5160366302	Primary Treatment Capacity Exp	30,100,000	7,000	0	169,860	29,930,140	30,093,000	0.6%	Construction scheduled for 2003
2001	5160166113	Primary Clarifiers Access Blding Upgrade	25,000	25,000	0		25,000	0	0.0%	Construction scheduled for 2003
2000	5160066006	Process Wastestream Diversion	710,000	710,000	23,998	72,236	613,766	0	13.6%	Construction scheduled for 2003
1999	5169980983	Ps-S-H28 Hwy 53 - Hamilton Dr	2,653,000	2,490,986	486,258	92,894	2,073,848	162,014	21.8%	Ongoing - work in progress
2001	5160166106	Pump Lifting Device-Pumphouse	95,000	95,000	0		95,000	0	0.0%	Construction scheduled for 2003
1999	5169980982	Pumping Station S-H24 Mccollum	1,074,000	979,000	1,147,780		(73,780)	95,000	106.9%	Development Division is Reviewing
2002	5160249555	QA-QC Service Contract	200,000	200,000	24,768	153,156	22,076	0	89.0%	Ongoing - work in progress
2002	5160255266	Real-time Control Flow Monitor	170,000	170,000	0	82,975	87,025	0	48.8%	Ongoing - work in progress
1997	5169768725	Redhill CSO Tank-Tunnel	3,454,000	306,000	332,332	23,612	3,098,055	3,148,000	10.3%	Project Delayed 2003
2001	5160166111	Redirect Storm to San Sewers	300,000	300,000	0		300,000	0	0.0%	Construction scheduled for 2003
2001	5160166107	Replace 1 Methane Gas Comp	400,000	400,000	219,845	171,500	8,655	0	97.8%	Ongoing - work in progress
2002	5160266206	Replace Sludge Transfer Pumps	80,000	80,000	0		80,000	0	0.0%	Construction scheduled for 2003
2001	5160180121	Riley-#5 to 340m N & Easement	773,000	763,013	739,155	30,216	3,629	9,987	99.5%	Ongoing - work in progress
1997	5169767755	Roof Repairs	1,123,000	1,123,000	128,569		994,431	0	11.4%	Construction scheduled for 2003

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	Wastewater Con't									
2001	5160168113	Royal Ave CSO Tank	1,080,000	0	67,428	72,637	939,935	1,080,000	13.0%	EA 2003, Construction 2004
2002	5160266213	Replace Dewater Bldg Electric Feeder	50,000	50,000	10,000	22,000	18,000	0	64.0%	Ongoing - work in progress
2002	5160267250	S Springs-Manifold Replace Pumps	75,000	75,000	0		75,000	0	0.0%	Construction scheduled for 2003
2000	5160070001	San Co-Ordination - Road Work	1,256,300	1,256,300	954,767	187,471	114,062	0	90.9%	Ongoing - work in progress - close at year end
2003	5160366325	SCADA Support	200,000	200,000	0	91,000	109,000	0	45.5%	Ongoing - work in progress
2002	5160266249	Screw Pump Covers	470,000	470,000	0		470,000	0	0.0%	Construction scheduled for 2003
1997	5169767757	Sd-10 Bridlewood-Replace Cont	62,000	62,000	0		62,000	0	0.0%	Construction scheduled for 2003
1997	5169725764	Seabreeze-Glover Acc-McNeilly	933,000	970,141	128,137	375,595	429,268	(37,141)	54.0%	Ongoing - work in progress
2002	5160225223	Second Rd W-525m S of Highland	121,020	0	4,000		117,020	121,020	3.3%	Development Division is Reviewing
2003	5160370390	Sewer Lining Program	6,587,000	6,587,000	4,975	4,535,274	2,046,751	0	68.9%	Anticipate 100% spent/committed by year end
1997	5169767758	Sh-03 Strachan-Replace Pumps	224,000	124,176	11,712	36,189	176,099	99,824	21.4%	Ongoing - work in progress
2000	5160067054	SH-4 Replace Donn Ave PS	500,000	500,000	15,925	1,974	482,101	0	3.6%	Construction scheduled for 2003
1999	5169980965	Shaver Road, Ancaster	175,000	175,000	0		175,000	0	0.0%	Development Division is Reviewing
2001	5160166110	Sludge Dewater Tank Mixers+B15	10,000	10,000	0		10,000	0	0.0%	Construction scheduled for 2003
2000	5160060037	SP SH-18 Sewershed	600,000	600,000	0		600,000	0	0.0%	under review
2002	5160266212	Study-Site Drain Pipe Integrity	50,000	50,000	0	37,180	12,820	0	74.4%	Ongoing - work in progress
2002	5160266229	Stormwater Quality Monitoring	200,000	200,000	58,160	8,892	132,948	0	33.5%	Ongoing - work in progress
2003	5160355301	Study-Storm Outfall Quality	500,000	500,000	0		500,000	0	0.0%	The consultant is on board to start the project
2002	5160260201	Trunk Swr-PS-H18 I&I Reduction	1,000,000	1,000,000	0		1,000,000	0	0.0%	under review
1998	5169862827	Unv Gardens - Dunning - Hunter	1,418,000	1,418,000	1,235,861	131,671	50,468	0	96.4%	Complete - pending final review/audit/payment
2001	5160166109	Upgrade Plant Flow Meter Devices	180,000	180,000	20,821	3,526	155,654	0	13.5%	Ongoing - work in progress
1997	5169766702	Was Thickening	4,200,000	4,200,000	4,192,382	7,350	268	0	100.0%	Ongoing - work in progress
1998	5169867850	Waste Hauler Disposal Facility	1,756,800	1,756,822	859,844	822,455	74,501	(22)	95.8%	Ongoing - work in progress
2002	5160266244	Waterdown - Arch Upgrades	422,000	422,000	0		422,000	0	0.0%	Construction scheduled for 2003
1997	5169766709	Waterdown Operational Improve	295,000	313,000	44,253		250,747	(18,000)	15.0%	Construction scheduled for 2003
1998	5169860825	Western San Intercept Rehab SW	1,555,000	1,555,000	44,010	60,482	1,450,508	0	6.7%	Scope is under review
2001	5160166121	Wet Weather Treatment Study	317,000	333,300	205,901	34,147	76,953	(16,300)	75.7%	Ongoing - work in progress
1999	5169968988	Windemere Basin Dredging	10,545,000	10,545,000	139,354		10,405,646	0	1.3%	Project Under Review
2003	5160366305	Woodward Operational Improvements	3,675,000	2,855,000	0	39,220	3,635,780	820,000	1.1%	Construction scheduled for 2003
2002	5160266230	WQSP-Facility Design for RAP	600,000	600,000	34,897	107,081	458,022	0	23.7%	Ongoing - work in progress
2002	5160266239	Waterdown-Filter Upgrade & Refurbish	500,000	500,000	0		500,000	0	0.0%	Construction scheduled for 2003
2002	5160255264	WW Service Master Planning	2,131,000	2,021,000	57,579	16,183	2,057,238	110,000	3.5%	Construction scheduled for 2003
2002	5160266225	WWTP Entr Reconfig&Weigh Scale	550,000	550,000	0		550,000	0	0.0%	Construction scheduled for 2003
2002	5160266227	WWTP-Architecture Upgrades	100,000	100,000	17,726	6,350	75,924	0	24.1%	Ongoing - work in progress
			199,796,620	***110,541,622***	***59,405,922***	***16,389,059***	***124,001,639***	***89,254,998***	***37.9%***	

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	Waterworks									
2001	5140172111	Aberdeen - James Mountain to Bay	218,000	218,000	158,500	14,811	44,689	0	79.5%	Complete - pending final review/audit/payment
2002	5140271250	Airdrie-Melvin-Britannia	110,000	110,000	0	92,333	17,667	0	83.9%	Construction scheduled for 2003
2003	5140363385	Airport Looping - Trunk	8,100,000	258,000	14,420	68,174	8,017,406	7,842,000	1.0%	Tender scheduled for 2003
2003	5140365386	Airport Water Reservoir	850,000	850,000	0		850,000	0	0.0%	Finance is project lead
2002	5140271255	Algoma - Laurier to Laurier	187,000	187,000	162,583	24,063	355	0	99.8%	Complete - pending final review/audit/payment
2001	5140166108	Ammonia System Upgrade-Relocate	168,000	0	76,673	90,588	739	168,000	99.6%	Ongoing - work in progress
2001	5140103097	An- Ham Downtown Infra Co-ord	485,000	485,000	272,286	59,724	152,990	0	68.5%	To be coordinated with down town initiatives
2001	5140167153	AN- Operational Improve-Out	236,000	38,000	112,568	51,055	72,377	198,000	69.3%	Ongoing - work in progress
2000	5140061070	Annual - Minor Improvements	511,000	477,000	412,681	54,213	44,106	34,000	91.4%	Ongoing - work in progress - close at year end
2003	5140371074	Annual Cont Unshed Works 2003	2,100,000	2,100,000	33,911	66,307	1,999,782	0	4.8%	Earmarked for Longwood
2003	5140370000	Annual Co-ord Road Work 2003	3,000,000	3,000,000	0	331,798	2,668,202	0	11.1%	Anticipate 100% spent/committed by year end
2003	5140362073	Annual Field Data Systems 2003	80,000	80,000	0		80,000	0	0.0%	Anticipate 100% spent/committed by year end
2003	5140366323	Annual GAC Renewed	900,000	1,050,000	0		900,000	(150,000)	0.0%	Construction scheduled for 2003
2003	5140369075	Annual Labs 2003	200,000	0	0	12,075	187,925	200,000	6.0%	Anticipate 100% spent/committed by year end
2003	5140362078	Annual Lead Service - 2003	900,000	900,000	123,171	766,829	10,000	0	98.9%	Anticipate 100% spent/committed by year end
2003	5140325307	Annual Municipal Act Program	500,000	125,000	0		500,000	375,000	0.0%	$$ might be needed for Binbrook Watermain (P&D)
2003	5140367153	Annual Outstation Improve 2003	2,200,000	2,200,000	0	18,503	2,181,497	0	0.8%	Construction scheduled for 2003
2003	5140366101	Annual Plant Improve 2003	200,000	0	0	4,410	195,590	200,000	2.2%	Construction scheduled for 2003
2000	5140069075	Annual Regional Labs	400,000	400,000	255,563	1,620	142,817	0	64.3%	Ongoing - work in progress - close at year end
2000	5140060071	Annual Rehabilitation	6,730,000	6,730,000	5,959,128	761,067	9,805	0	99.9%	Ongoing - work in progress - close at year end
2003	5140360071	Annual Rehabilitation 2003	1,500,000	1,500,000	0	231,116	1,268,884	0	15.4%	Anticipate 100% spent/committed by year end
2002	5140262078	Annual-Lead Service Removal	440,000	440,000	383,161	41,700	15,139	0	96.6%	Ongoing - work in progress - close at year end
2002	5140271215	Anson - Miller to Garden	98,000	98,000	65,578	20,248	12,174	0	87.6%	Ongoing - work in progress
2003	5140366320	Auto&Motor Insulation-Control	420,000	0	0		420,000	420,000	0.0%	Construction scheduled for 2003
2002	5140255273	Backflow Prevention Study	50,000	50,000	0		50,000	0	0.0%	Anticipate 100% spent/committed by year end
1999	5149961989	Bell-Central To Queenston Road	130,000	130,000	104,470	1,980	23,550	0	81.9%	OBN - litigation
2002	5140271249	Bernard-Melvin-Martha-Brit	165,000	165,000	0	136,353	28,647	0	82.6%	Construction scheduled for 2003
2001	5140118181	Binbrook Infra Project	348,000	0	36,910		311,090	348,000	10.6%	Development Division Reviewing
2003	5140363383	Binbrook Water Tower	2,000,000	200,000	0	0	2,000,000	1,800,000	0.0%	Completion 2003
2000	5140071043	Blair - Martha to Melvin	148,000	148,000	122,636	8,573	16,791	0	88.7%	Complete - pending final review/audit/payment
2003	5140363357	Bulk Water Stations	660,000	660,000	0		660,000	0	0.0%	Anticipate 100% spent/committed by year end
2000	5140061049	Cannon E-Barnsdale Sherman	304,000	304,000	277,083	16,152	10,764	0	96.5%	Complete - pending final review/audit/payment
1996	5149672645	Chegwin-McMurry-Hope Sts	191,000	191,000	184,415	6,898	(313)	0	100.2%	Complete - pending final review/audit/payment
1998	5149866803	Chloride Building-Sulfur Dioxide	35,000	35,000	0		35,000	0	0.0%	Construction scheduled for 2003

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	Waterworks Con't									
2001	5140167156	Chlorine Contact Tanks	200,000	0	16,826	96,943	86,231	200,000	56.9%	Ongoing - work in progress
2003	5140366322	Chlorine Roll Car Auto Switch	180,000	0	0		180,000	180,000	0.0%	Construction scheduled for 2003
2003	5140366321	Chlorine Scrubber - Rail Cars	2,530,000	0	0		2,530,000	2,530,000	0.0%	Construction scheduled for 2003
1999	5149960999	Closed Water Project	205,000	205,000	161,723	6,522	36,755	0	82.1%	Ongoing - work in progress
2003	5140366313	Coagulation System Upgrade	330,000	0	0		330,000	330,000	0.0%	Construction scheduled for 2003
1999	5149963944	Coin Operated Fill Stations	138,000	138,000	1,472		136,528	0	1.1%	Ongoing - work in progress
2001	5140171125	Collier- S Bend to S Bend	215,000	215,000	170,618	17,957	26,425	0	87.7%	Complete - pending final review/audit/payment
2003	5140366357	Communal Service Policy Study	100,000	100,000	0		100,000	0	0.0%	Construction scheduled for 2003
2001	5140167155	Communal Well Upgrades	649,000	49,000	140,010	142,701	366,289	600,000	43.6%	Ongoing - work in progress
2003	5140366314	Control Room Upgrades -WTP	400,000	0	0		400,000	400,000	0.0%	Construction scheduled for 2003
2002	5140266208	Creation of P&ID Drawings	100,000	0	36,569	4,350	59,081	100,000	40.9%	Ongoing - work in progress
2002	5140271221	Dana-Norrie to McElroy	165,000	165,000	0	127,168	37,832	0	77.1%	Ongoing - work in progress
2003	5140367375	DCO15 Improve Roadway Access	20,000	20,000	0		20,000	0	0.0%	Construction scheduled for 2003
2001	5140161101	Depew - Industrial to Beach	502,000	502,000	3,486		498,514	0	0.7%	Project delayed - CNR/CP approvals required
2000	5140067054	Diesel Tank Assess Upgrade B	520,000	120,000	74,765	8,029	437,206	400,000	15.9%	Ongoing - work in progress
2002	5140266204	Diff Pressure Instrumentation	100,000	0	0		100,000	100,000	0.0%	Construction scheduled for 2003
2002	5140271217	Donlea - Oakrest to Valecrest	180,000	180,000	159,362	23,908	(3,270)	0	101.8%	Complete - pending final review/audit/payment
2002	5140271237	E11th-Concession to Inverness	241,000	241,000	3,090	200,905	37,005	0	84.6%	Ongoing - work in progress
2002	5140271223	E12th-Concession to Inverness	262,000	262,000	3,090	213,415	45,495	0	82.6%	Ongoing - work in progress
2002	5140271225	E34th - Fennell to Macassa	286,000	286,000	3,605	254,665	27,730	0	90.3%	Ongoing - work in progress
2002	5140271214	E35th-Queensdale to Brucedale	150,000	150,000	0	143,795	6,205	0	95.9%	Ongoing - work in progress
2002	5140271254	E43rd-Mohawk to Seventh	427,000	427,000	0	379,663	47,337	0	88.9%	Ongoing - work in progress
1999	5149971986	Eastvale-Armstrong - Armstrong	162,000	162,000	119,429	855	41,716	0	74.2%	OBN - litigation
1999	5149971983	Eaton Place-Bingham To Bingham	185,000	185,000	149,665	1,978	33,357	0	82.0%	OBN - litigation
2003	5140366325	Electrical sub-metering-WTP	130,000	0	0		130,000	130,000	0.0%	Construction scheduled for 2003
2002	5140271253	Eleventh-E42nd to E43rd	55,000	55,000	0	40,325	14,675	0	73.3%	Ongoing - work in progress
1997	5149755745	EMS 14,001 Certify (50P) WATER	82,000	82,000	68,857		13,143	0	84.0%	Ongoing - work in progress
2000	5140060063	Enhanced Cleaning & Lining	5,000,000	5,000,000	4,611,786	25,992	362,222	0	92.8%	Complete - pending final review/audit/payment
2000	5140063038	Falcon - Fifty to West End	101,000	101,000	0		101,000	0	0.0%	Development Division Reviewing
2002	5140271270	Federal-Red Oak-Hemlock-Worsley	525,000	525,000	(20,000)	540,563	4,437	0	99.2%	Construction scheduled for 2003
1999	5149903958	Ferguson-King Wim to Cannon	220,000	220,000	79,176		140,824	0	36.0%	Completion 2003
2001	5140172134	Fifty Rd N Service-McCollum	352,000	352,000	124,245		227,755	0	35.3%	Development Division Reviewing
2003	5140366302	Filtered Water Conduit Restore	50,000	0	0		50,000	50,000	0.0%	Construction scheduled for 2003
2001	5140167154	Freelton Well 3A-Inst Chlorine Facility	55,000	5,000	40,025	13,925	1,050	50,000	98.1%	Ongoing - work in progress

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	Waterworks Con't									
2002	5140267262	Freelton Well-Diesel Backup Gen	60,000	60,000	0		60,000	0	0.0%	Construction scheduled for 2003
2000	5140066003	GAC Filtration at WTP	2,687,000	2,687,000	2,602,268	84,709	23	0	100.0%	Ongoing - work in progress
2002	5140271212	Gage N - Barton to Birch	440,000	440,000	364,596	49,931	25,473	0	94.2%	Ongoing - work in progress
2002	5140271203	Garden-Fiddlers-Approx 200m E	165,000	165,000	126,960	34,986	3,054	0	98.1%	Ongoing - work in progress
2002	5140255265	GRIDS-TOE Related Initiatives	30,000	30,000	4,115	15,920	9,965	0	66.8%	Anticipate 100% spent/committed by year end
2002	5140267260	Grnsvll Well-Increase Tank Cap	200,000	200,000	0		200,000	0	0.0%	Construction scheduled for 2003
2002	5140266211	Groundwater Protection Study	505,000	487,000	129,544	376,389	(933)	18,000	100.2%	Ongoing - work in progress
2002	5140267261	Greensville Well Diesel Backup Gen	60,000	60,000	18,869	28,181	12,950	0	78.4%	Ongoing - work in progress
2002	5140272263	Guise-Hughson-Bay-Bay-Guise-Wood	254,000	254,000	5,429		248,571	0	2.1%	to be tendered in May 2003 with road works
2000	5140066006	H L Vibration Monitor Equip	115,000	0	10,241	4,057	100,702	115,000	12.4%	Construction scheduled for 2003
2003	5140367372	HD005-HD06B Replace Fencing	100,000	100,000	0		100,000	0	0.0%	Construction scheduled for 2003
2002	5140272236	Herkimer-Dundurn to Locke	295,000	295,000	211,204	18,876	64,920	0	78.0%	Complete - pending final review/audit/payment
2001	5140161135	Herk-MacDonald to Dundurn	325,000	325,000	306,271	18,651	78	0	100.0%	Complete - pending final review/audit/payment
2000	5140071057	Hiawatha-Oneida Cayuga	144,000	144,000	144,044	22,792	(22,836)	0	115.9%	OBN - litigation
2002	5140273259	Highland W-Second W - Carlson	467,000	204,000	13,693	2,401	450,906	263,000	3.4%	Construction scheduled for 2003
1999	5149980961	Highland-Ps W-H7 To Second Rd	176,000	176,000	102,139		73,861	0	58.0%	Ongoing - work in progress
2000	5140066005	Highlift Sump Pumps(2)	46,000	0	0		46,000	46,000	0.0%	Construction scheduled for 2003
2002	5140262239	Hillside-South to Rowanwood	124,000	124,000	92,058	10,153	21,789	0	82.4%	Complete - pending final review/audit/payment
2003	5140366381	HL Station Upgrades	355,000	165,000	0	0	355,000	190,000	0.0%	Construction scheduled for 2003
2001	5140103136	Hughson - King Wllm to Barton	464,000	464,000	1,941		462,059	0	0.4%	Project delayed to 2004
2000	5140003055	Hughson - Main to Hunter	147,000	147,000	826		146,174	0	0.6%	Delayed to 2004 to coordinate with Streetscaping
2002	5140271247	Hunt-Baker-Sunset-Locheame	356,000	356,000	207,770	18,122	130,108	0	63.5%	Ongoing - work in progress
1999	5149961962	Hunter-York To Concord	410,000	410,000	388,814	131,604	(110,418)	0	126.9%	top asphalt - requires investigation of costs
2002	5140266212	Hydrogeologiocal Studies	850,000	200,000	19,661	48,604	781,735	650,000	8.0%	Construction scheduled for 2003
2002	5140266205	Improve Security at Plant	926,000	515,000	12,360	18,731	894,909	411,000	3.4%	Construction scheduled for 2003
2001	5140166111	Install Low Profile Underdrains	14,998,600	837,786	0		14,998,600	14,160,814	0.0%	Construction scheduled for 2003
2001	5140166107	Intake Raw Water Sample System	100,000	0	0	80,905	19,095	100,000	80.9%	Ongoing - work in progress
2002	5140255270	Integrated Mang System - IMS	298,000	298,000	71,534	62,598	163,867	0	45.0%	Ongoing - work in progress
2000	5140071090	Iroquois - Algonquin to Seneca	261,000	261,000	261,094	12,768	(12,862)	0	104.9%	OBN - litigation
2001	5140103124	John-King (N leg) to Cannon	334,000	334,000	228,532	41,503	63,965	0	80.8%	Complete - pending final review/audit/payment
2001	5140171105	Jones-Arvin - SS Rd	447,000	447,000	371,592	17,854	57,554	0	87.1%	Ongoing - work in progress
1999	5149963916	Jones-King-Mtn&Elm-King-Maple	270,000	270,000	330,849	82,000	(142,849)	0	152.9%	Ongoing - work in progress
2000	5140072082	King - Strathcona to Cathedral	646,000	646,000	616,433	13,406	16,161	0	97.5%	Complete - pending final review/audit/payment
2000	5140003054	King William - James Catherine	275,000	275,000	335		274,665	0	0.1%	Project delayed to 2004

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	Waterworks Con't									
1999	5149972959	Knyvet, Kelso & Highcliffe	495,000	495,000	503,045	8,558	(16,602)	0	103.4%	Complete - pending final review/audit/payment
2000	5140063041	Lamoreaux - Dundurn Strathcona	190,000	190,000	165,160	7,861	16,979	0	91.1%	Complete - pending final review/audit/payment
2003	5140367358	Lee Smith - 2nd Altitude Valve	20,000	20,000	0		20,000	0	0.0%	Construction scheduled for 2003
2001	5140171106	Lewis-Martha-Brittannia	75,000	75,000	51,198	7,753	16,049	0	78.6%	Complete - pending final review/audit/payment
1999	5149972949	Lodor-Mohawk To South end	186,000	186,000	186,641	10,334	(10,975)	0	105.9%	Complete - pending final review/audit/payment
2002	5140266209	Low Lift MCC Replacement	2,100,000	0	29,383	63,973	2,006,644	2,100,000	4.4%	Construction scheduled for 2003
2003	5140366324	Low Lift Pump House Upgrades	300,000	0	0		300,000	300,000	0.0%	Construction scheduled for 2003
2002	5140255266	Lynden Servicing Strategy	100,000	100,000	74,791	(2,149)	27,358	0	72.6%	Ongoing - work in progress
2003	5140325308	Lynden Watermain Looping	80,000	80,000	0	12,000	68,000	0	15.0%	Construction scheduled for 2003
2003	5140367365	Lynden Well - Turbidity	300,000	0	0		300,000	300,000	0.0%	Construction scheduled for 2003
2002	5140272222	Mahony-Adeline-Guelph-Goggn	340,000	340,000	739	291,160	48,101	0	85.9%	Ongoing - work in progress
2001	5140166112	Mandated Plant Improvements	690,000	0	98,137	31,140	560,723	690,000	18.7%	Construction scheduled for 2003
2000	5140071059	Martha - Lewis to Oriole	201,000	201,000	170,017	14,489	16,494	0	91.8%	Complete - pending final review/audit/payment
2002	5140272211	McNeilly-S Service to Barton	540,000	540,000	898	114	538,988	0	0.2%	Pre-Design complete - EA under way
2002	5140261261	Miles-TCPL R-O-W to Dickenson	787,000	787,000	84	670,000	116,916	0	85.1%	Ongoing - work in progress
2002	5140272208	Miller - Garden to Anson	224,000	224,000	172,068	27,770	24,162	0	89.2%	Ongoing - work in progress
2000	5140072023	Mountain S - King to Maple	114,000	114,000	(473)	109,983	4,491	0	96.1%	Construction scheduled for 2003
1999	5149971990	Napier-King To Park	43,000	43,000	19,728		23,272	0	45.9%	Completion 2003
2002	5140271252	Norrie-Dana to Dodson	54,000	54,000	0	42,465	11,535	0	78.6%	Ongoing - work in progress
1999	5149961952	Old Dundas-Wilson- Montgomery	451,000	451,000	267,927	100,412	82,661	0	81.7%	OBN - litigation
2000	5140071089	Oneida - Hiawatha to Seneca	206,000	206,000	172,175	30,490	3,335	0	98.4%	OBN - litigation
2003	5140372304	Ottawa S-Main to King	400,000	0	0	10,500	389,500	400,000	2.6%	Construction scheduled for 2003
2001	5140171144	Park - Wellington to Bond	119,000	119,000	85,622	1,774	31,604	0	73.4%	Complete - pending final review/audit/payment
2001	5140171118	Parkview - Taylor to Taylor	118,000	118,000	0		118,000	0	0.0%	Project delayed to 2004
1999	5149963994	Patterson&Clarence-Queen-E end	35,000	35,000	21,711	1,473	11,817	0	66.2%	Ongoing - work in progress
1998	5149861850	Pipeline-Replace Surge Supp Valve	958,000	958,000	839,147		118,853	0	87.6%	Ongoing - work in progress
2003	5140366329	Plant Roadway Improvements	150,000	150,000	0		150,000	0	0.0%	Construction scheduled for 2003
1999	5149980979	PS - N Sydenham Neighbourhood	850,000	850,000	709,032		140,968	0	83.4%	Anticipate 100% spent/committed by year end
2003	5140364336	PS H6B Upper Gage Trunk-Haldimand	1,300,000	130,000	0		1,300,000	1,170,000	0.0%	Project Under Review
2002	5140280280	PS-H7 to Approx 150m S	180,000	0	0		180,000	180,000	0.0%	Design 2003
2002	5140249555	QA-QC Service Contract	140,000	140,000	36,718	83,459	19,823	0	85.8%	Ongoing - work in progress
2002	5140272256	Queen - Main to Amelia	828,000	800,000	655,750	87,386	84,864	28,000	89.8%	Complete - pending final review/audit/payment
2001	5140103143	Rebecca - James to John	139,000	139,000	0		139,000	0	0.0%	Project delayed to 2004 to coordinate with Streetscaping
2003	5140366310	Decommissioning of 60" Intake	100,000	0	0		100,000	100,000	0.0%	Construction scheduled for 2003

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	Waterworks Con't									
1997	5149766702	Refurbish High Lift Pumps	840,000	840,000	141,271	35,294	663,435	0	21.0%	Ongoing - work in progress
2003	5140366311	Repair Filter Building Ceiling	650,000	0	0	406,005	243,995	650,000	62.5%	Ongoing - work in progress
2001	5140166102	Replace Electrical Cable Pot Head	85,000	0	0		85,000	85,000	0.0%	Construction scheduled for 2003
2001	5140166106	Replace Liquid Chlorine Trans Lines	65,000	65,000	0		65,000	0	0.0%	Construction scheduled for 2003
2003	5140366326	Replace Filter Valves - WTP	2,000,000	0	0		2,000,000	2,000,000	0.0%	Construction scheduled for 2003
2000	5140066002	Replace HL Discharge Valves	200,000	0	4,812		195,188	200,000	2.4%	Construction scheduled for 2003
2003	5140361300	Replacement Program	1,840,000	1,840,000	0	14,876	1,825,124	0	0.8%	Anticipate 100% spent/committed by year end
2003	5140371301	Replacement Program with Roads	2,550,000	2,550,000	111	37,818	2,512,071	0	1.5%	Anticipate 100% spent/committed by year end
1999	5149961945	Reservoir Rd-Ps H9 To Fifty	50,000	50,000	38,573		11,427	0	77.1%	Ongoing - work in progress
2002	5140267250	Reservoir Upgrades	650,000	650,000	10,353		639,647	0	1.6%	Construction scheduled for 2003
2001	5140166109	Reservr Struct & Mech Insp	350,000	350,000	0		350,000	0	0.0%	Construction scheduled for 2003
1997	5149767752	Roof Repairs (Outstations)	340,000	340,000	320,849	19,023	128	0	100.0%	Complete - pending final review/audit/payment
2002	5140271209	Rose Lawn - Anson to Miller	127,000	127,000	106,628	5,260	15,112	0	88.1%	Ongoing - work in progress
2002	5140263260	Rymal E - Swayze to Easement	115,000	115,000	46,853	67,721	427	0	99.6%	Ongoing - work in progress
2003	5140364337	Rymal-Up Gage to Up Went-Hald	1,720,000	430,000	0	5,776	1,714,224	1,290,000	0.3%	Construction scheduled for 2003
2000	5140063021	Seabreeze - Glover to McNeilly	355,000	355,000	8,558	280,820	65,622	0	81.5%	Construction scheduled for 2003
2000	5140071092	Seneca - Oneida to End	160,000	160,000	138,107	23,337	(1,445)	0	100.9%	OBN - litigation
2002	5140272213	Sherman N - King to Cannon	180,000	180,000	6,180	148,455	25,365	0	85.9%	Ongoing - work in progress
2003	5140366315	Solids Handling Optimization	100,000	0	0		100,000	100,000	0.0%	Construction scheduled for 2003
2001	5140161109	Standardization of Hydrants	2,673,000	2,673,000	728,146	282,252	1,662,602	0	37.8%	Ongoing - work in progress
2002	5140267259	Station Security	350,000	50,000	50,898	20,400	278,702	300,000	20.4%	Construction scheduled for 2003
2001	5140171139	Strathcona- King to York	330,000	330,000	297,792	16,424	15,784	0	95.2%	Complete - pending final review/audit/payment
2002	5140266203	Study Advance & Membrane Tech	100,000	0	24,719	69,999	5,282	100,000	94.7%	Ongoing - work in progress
2000	5140063030	Substandard Watermain Replace	1,250,000	125,000	393,090	4,679	852,231	1,125,000	31.8%	Ongoing - work in progress
2001	5140171117	Taylor - Valleyview to end	350,000	350,000	0		350,000	0	0.0%	Project delayed to 2004
2001	5140166110	Trash Screen Solids Handling	2,060,000	0	20,430		2,039,570	2,060,000	1.0%	Construction scheduled for 2003
2003	5140366312	Treated Water Effluent Valves	800,000	0	0	2,000	798,000	800,000	0.3%	Construction scheduled for 2003
2000	5140064026	Tumbridge - PS WH6-B	878,000	859,357	855,061	23,000	(61)	18,643	100.0%	Complete - pending final review/audit/payment
2001	5140164127	UGge-60m SO Anna Capri-Rymal H	900,000	700,528	788,931	20,986	90,083	199,472	90.0%	Complete - pending final review/audit/payment
2000	5140071096	Universal Meter Installation	6,000,000	491,305	3,562,075	4,826,987	(2,389,062)	5,508,695	139.8%	Three year project totaling $9m
2000	5140061062	Up James-Stonechurch to Mohawk	901,000	901,000	846,415	54,642	(57)	0	100.0%	Ongoing - work in progress
2003	5140367370	Upgrade Chlorine Injection	330,000	330,000	0		330,000	0	0.0%	Construction scheduled for 2003
2003	5140362303	Upgrade Program	130,000	71,000	0		130,000	59,000	0.0%	Anticipate 100% spent/committed by year end
2003	5140366316	Upgrade Wash Water System	100,000	0	0		100,000	100,000	0.0%	Construction scheduled for 2003

CITY OF HAMILTON
BUDGET VARIANCE REPORT
RATE PROGRAM CAPITAL PROGRAM
AS OF MARCH 31, 2003

YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET a	ACTUAL REVENUES b	ACTUAL EXPENDITURES c	COMMITMENTS/ d	AVAILABLE BALANCE e=a-c-d	FINANCING REQUIRED TO BUDGET f=(a-b)	% COMPLETE g=(c+d)/a	VARIANCE EXPLANATION
		Waterworks Con't								
2003	5140367368	Vibration Monitoring Equipment	430,000	0	0		430,000	430,000	0.0%	Construction scheduled for 2003
1999	5149961954	W1st-Fennell To Richwillell	355,000	355,000	312,305		42,695	0	88.0%	Anticipate 100% spent/committed by year end
1998	5149803868	Walnut-King William To Main	127,000	145,000	42,166	86,505	(1,671)	(18,000)	101.3%	Ongoing - work in progress
2002	5140271246	Walter-Brit-Roxb-Duns-Adeline	305,000	305,000	0	256,875	48,125	0	84.2%	Construction scheduled for 2003
2003	5140355356	Water Management Strategy	100,000	100,000	0		100,000	0	0.0%	Anticipate 100% spent/committed by year end
2002	5140255264	Water Service Master Plan	1,550,000	1,424,937	85,397	263,427	1,201,175	125,063	22.5%	Anticipate 100% spent/committed by year end
2003	5140367380	Water Outstations Upgrades	1,720,000	720,000	0		1,720,000	1,000,000	0.0%	Construction scheduled for 2003
2002	5140271262	Wellington-Barton to Cannon	331,000	331,000	1,071	271,748	58,181	0	82.4%	Ongoing - work in progress
2001	5140172110	Wentworth N - King-Barton	525,000	525,000	8,903	1,001	515,097	0	1.9%	Project delayed to 2004
1997	5149767754	Wh 12A Hwy 99 Replace Pumps	30,000	30,000	0		30,000	0	0.0%	Construction scheduled for 2003
1998	5149867852	Wh-09-Fifty Rd-Refurbish Station	80,000	80,000	0	78,500	1,500	0	98.1%	Ongoing - work in progress
1997	5149767756	Wh-12 South St Replace Pumps	40,000	40,000	0		40,000	0	0.0%	Construction scheduled for 2003
2000	5140067056	WH-18 New Transfer Switch	65,000	0	0		65,000	65,000	0.0%	Construction scheduled for 2003
1999	5149967956	W-H2-Pump&Discharge Valve	60,000	60,000	0		60,000	0	0.0%	Construction scheduled for 2003
1998	5149867854	Wh-3A-Install Controls	15,000	15,000	0		15,000	0	0.0%	Construction scheduled for 2003
1998	5149867851	Wh-4A-Install Controls	15,000	15,000	0		15,000	0	0.0%	Construction scheduled for 2003
2001	5140172145	Winona - Barton to Hwy#8	241,000	241,000	222,676	0	18,324	0	92.4%	Complete - pending final review/audit/payment
2002	5140272230	Winona Barton to South Service RD	331,000	693,751	743,175		(412,175)	(362,751)	224.5%	Development Division Reviewing
2003	5140367381	Woodward HL Station Upgrades	440,000	380,000	0		440,000	60,000	0.0%	Construction scheduled for 2003
2000	5140070000	Water Co-Ordination - Road Work	5,400,000	5,400,000	4,098,717	1,282,045	19,238	0	99.6%	Ongoing - work in progress - close at year end
			131,213,600	***77,591,663***	***39,510,468***	***16,536,186***	***75,166,946***	***53,621,937***	***42.7%***	
	GRAND TOTAL		***331,010,220***	***188,133,286***	***98,916,390***	***32,925,244***	***199,168,586***	***142,876,934***	***39.8%***	

City of Hamilton
Capital Project Closing List
Rates Supported Program & Tax Levy Supported Program
As of March 31, 2003

YEAR APPROVED	PROJECTID	DESCRIPTION	APPROVED BUDGET a	EXPENDITURES b	REVENUES c	SURPLUS/ (DEFICIT) ACTUAL d=c-b	% Spent e=b/a	FUNDING SOURCE
PUBLIC WORKS								
	Roads							
2001	4030111206	AN Jerseyville East of Alberton	200,000	199,954	199,014	(939.78)	100.0%	108020-Capital Reserve
2001	4030111205	AN Jerseyville Lovers Lane	118,000	118,433	118,000	(433.48)	100.4%	108020-Capital Reserve
1999	4039910997	Annual Engineering, Util 1999	42,000	42,000	52,611	10,610.85	100.0%	108020-Capital Reserve
2000	4030010005	Annual Major Road Maintenance	1,248,000	1,245,757	1,248,000	2,243.24	99.8%	108020-Capital Reserve
1999	4039912911	Annual Preservicing (1999)	19,000	18,777	20,451	1,674.38	98.8%	108020-Capital Reserve
2000	4030012011	Annual Preservicing Program	354,000	0	109,000	109,000.00	0.0%	108020-$40,000;100040-$69,000
2001	4030117152	Annual Substandard Drainage	200,000	200,000	200,000	0.00	100.0%	N/A
2000	4030010041	Bridge No 1147 - York Blvd -	743,000	726,301	743,000	16,698.88	97.8%	108020-Capital Reserve
2001	4030122100	City's Share of Locals Residential	250,000	250,000	250,000	0.00	100.0%	N/A
1997	4039714117	Dewitt Rd Slope Stab	486,000	485,915	120,000	(365,915.39)	100.0%	117036-Taro Royalties
1997	4039714731	Downtown Traffic Signal Poles	232,122	232,212	232,212	0.00	100.0%	N/A
1997	4039711730	Downtown Transportation Study	551,295	369,492	388,287	18,795.26	67.0%	108020-Capital Reserve
2001	4030119180	DU Cairns Cameron to Concord	60,000	59,522	60,000	477.63	99.2%	108020-Capital Reserve
2001	4030119181	DU Concord Hunter to N End	200,000	188,142	200,000	11,857.87	94.1%	108020-Capital Reserve
2001	4030141160	DU Roof Replacement	0	0	0	0.00	N/A	N/A
1992	4039212219	Fruitland Rd Bypass - Barton t	1,033,000	1,032,770	1,086,902	54,132.10	100.0%	108020-Capital Reserve
2001	4030119183	GL Cemetery 56 to Fletchers	0	0	0	0.00	N/A	N/A
2001	4030111142	GL Fletcher Binbrook to Kirk	450,000	144,903	450,000	305,096.84	32.2%	108020-Capital Reserve
1999	4039914945	Hamilton & Parkside	751,000	977,941	739,691	(238,249.92)	130.2%	108020-Capital Reserve
1998	4039812825	Hwy 5 - Hwy 6 to Hamilton	3,279,000	3,152,585	355,360	(2,797,224.09)	96.1%	110120-%1,079,093.39;110125-$361093.66; Debentures -$1,357,037.05
2001	4030112139	S Mountain Arterial U Gage	2,050,000	2,049,011	1,921,000	(128,011.27)	100.0%	110120 Roads D.C.'s
2001	4030110171	SC Lochside - McCollum	250,000	0	250,000	250,000.00	0.0%	108020-Capital Reserve
1991	4039112120	South Mountain Arterial Construction	2,866,000	2,866,474	1,913,144	(953,330.40)	100.0%	Debentures
1998	4039812834	South Mountain Arterial Transportation	60,387	60,609	60,609	0.00	100.4%	N/A
1991	4039110101	Technology - Phase 1	14,770,000	14,770,886	14,770,886	0.00	100.0%	N/A
1999	4039911946	Unspecified Hamilton Projects	304,000	1,039	0	(1,038.50)	0.3%	108020-Capital Reserve
1997	9009799703	Jackson St W Retaining Wall	0	92,451	92,451	(0.01)	N/A	108020-Capital Reserve
1996	9009699002	Melrose-Barton-Beechwood Coop	0	78,796	78,796	(0.05)	N/A	108020-Capital Reserve
			30,516,803	***29,363,971***	***25,659,415***	***(3,704,555.84)***	***96.2%***	
	Storm Sewers							
1999	5189960959	Aberdeen - 120m W of Studholm	219,000	205,219	219,000	13,780.67	93.7%	108010-Storm Sewer Reserve
2001	5180172111	Aberdeen-Bay S to Glouchester	180,000	147,519	180,000	32,481.34	82.0%	108010-Storm Sewer Reserve
2000	5180072074	Annual - Cont Unsched Works SS	544,000	545,140	544,000	(1,139.66)	100.2%	108010-Storm Sewer Reserve
2000	5180061072	Annual - Detailed Engineering	206,000	164,605	206,000	41,394.79	79.9%	108010-Storm Sewer Reserve
2003	5180325107	Annual Municipal Act 2003	600,000	0	150,000	150,000.00	0.0%	108010-Storm Sewer Reserve

City or Hamilton
Capital Project Closing List
Rates Supported Program & Tax Levy Supported Program
As of March 31, 2003

YEAR APPROVED	PROJECTID	DESCRIPTION	APPROVED BUDGET a	EXPENDITURES b	REVENUES c	SURPLUS/ (DEFICIT) ACTUAL d=c-b	% Spent e=b/a	FUNDING SOURCE
	Storm Sewers con't							
2000	5180018084	Annual Oversizing	0	541	541	0.00	N/A	N/A
1999	5189961972	Annual-Detailed Engineering SS	51,000	51,183	51,183	0.00	100.4%	N/A
2001	5180125107	Annual-Municipal Act Program	193,000	0	50,000	50,000.00	0.0%	108010-Storm Sewer Reserve
2001	5180118180	Annual-Oversizing 01	316,000	4,877	158,000	153,123.47.	1.5%	108010-Storm Sewer Reserve
1998	5189855899	Annual-Preliminary Engineer SS	162,000	111,937	104,276	(7,660.45)	69.1%	108010-Storm Sewer Reserve
2001	5180172131	Elliot-Upp Ken to Toby etc	495,000	467,721	488,000	20,279.27	94.5%	108010-Storm Sewer Reserve
1999	5189962987	Ferrie-Wellington To Emerald	960,000	860,304	960,000	99,696.43	89.6%	108010-Storm Sewer Reserve
1998	5189879824	James Mt Gardens-Ph1 (Ham)	15,000	15,000	15,000	0.00	100.0%	N/A
1998	5189862828	Maplewood-Gage-Blake-Roseland	1,560,000	1,560,022	1,435,044	(124,977.83)	100.0%	108010-Storm Sewer Reserve
2001	5180103136	Rebecca-Hughson to John & Hughson	235,000	33,408	235,000	201,592.48	14.2%	108010-Storm Sewer Reserve
2000	5180072036	Rosendene - Up James-Elcho	210,000	202,561	210,000	7,438.59	96.5%	108010-Storm Sewer Reserve
2001	5180174190	SC Drainage CTR B	30,000	0	30,000	30,000.00	0.0%	108010-Storm Sewer Reserve
2001	5180174193	SC Watercourse #7	871,000	1,738	871,000	869,261.81	0.2%	108010-Storm Sewer Reserve
2000	5180078001	Scenic South - Phase 2	253,000	298,785	298,785	0.00	118.1%	N/A
2001	5180162186	Strathearne -Barton to Britan	1,400,000	1,269,225	1,400,000	130,774.80	90.7%	108010-Storm Sewer Reserve
1997	5189778718	Tiffany-Phase 1(Ham)	212,000	206,080	206,080	0.00	97.2%	N/A
2001	5180162113	Ward-Broadway to Emerson, Royal	540,000	179,650	540,000	360,350.45	33.3%	108010-Storm Sewer Reserve
			9,252,000	***6,325,513***	***8,351,909***	***2,026,396.16***	***68.4%***	
	Fleet							
1998	4949851037	1998 Vehicle Replacement Program	2,268,000	2,266,339	2,266,339	0.00	99.9%	N/A
1996	4949651019	1996 Vehicle Replacement Program	2,945,000	2,952,059	2,948,414	(3,645.36)	100.2%	110025-Vehicle Replacement-Central Garage
1999	4949951039	1999 Vehicle Replacement Program	2,345,000	2,362,987	2,345,000	(17,987.25)	100.8%	110025-Vehicle Replacement-Central Garage
2000	4940051001	2000 Vehicle Replacement Prim	2,416,000	2,447,308	2,416,000	(31,308.49)	101.3%	110025-Vehicle Replacement-Central Garage
1999	4949955039	Drive Clean Program	95,000	91,956	95,000	3,043.66	96.8%	110025-Vehicle Replacement-Central Garage
	Total Fleet		***10,069,000***	***10,120,651***	***10,070,754***	***(49,897.44)***	***100.5%***	
	Waste Management							
2000	5120093004	Annual - SWARU Cap Mtnce	727,000	723,386	260,600	(462,785.86)	99.5%	Debentures
2001	5120192109	Brampton Closed Landfill Remediation	27,000	26,643	26,643	0.00	98.7%	N/A
1995	5129591503	Comp Environmental Monitoring	235,000	234,794	234,794	0.00	99.9%	N/A
2000	5120091013	Dundas Conveyor Removal	120,000	119,566	119,566	0.00	99.6%	N/A
1999	5129994910	Expand Improve Transfer Station	68,000	68,410	22,997	(45,413.88)	100.6%	Debentures
1996	5129691613	Glanbrook - Repair Leachate	4,201,000	4,201,000	1,047,731	(3,153,269.37)	100.0%	Debentures
2002	5120290118	H S W Waste Diversion Pilot	50,000	0	0	0.00	0.0%	N/A
1998	5129893820	Id Fan & Generator Repairs	158,000	136,852	136,852	0.00	86.6%	N/A
1996	5129691600	Landfill Gas Recover-Glanbrook	66,000	65,700	65,700	0.00	99.5%	N/A

City of Hamilton
Capital Project Closing List
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YEAR APPROVED	PROJECTID	DESCRIPTION	APPROVED BUDGET a	EXPENDITURES b	REVENUES c	SURPLUS/ (DEFICIT) ACTUAL d=c-b	% Spent e=b/a	FUNDING SOURCE
	Waste Management Con't							
2000	5120092008	Review Re-Assess W Ham Closed	341,000	342,598	141,496	(201,102.54)	100.5%	Debentures
1998	5129893814	Spray Cooler Tower Repair	912,000	912,352	173,280	(739,072.11)	100.0%	Debentures
2000	5120093011	SWARU - Bottom Ash Containment	587,000	586,512	0	(586,512.25)	99.9%	Debentures
2000	5120093010	SWARU - Flyash Stabilization	105,000	105,312	0	(105,312.09)	100.3%	Debentures
1999	5129993912	Tipping Floor Repairs At SWARU	99,000	98,897	98,897	0.00	99.9%	N/A
			7,696,000	*7,622,022*	*2,328,554*	*(5,293,468.10)*	*99.0%*	
	Wastewater							
2000	5160071074	Annual - Cont Unsched Works SW	755,000	754,815	755,000	184.91	100.0%	108005-Santary Sewer Capital Reserve
2000	5160061072	Annual - Detailed Engineering SW	191,000	65,578	191,000	125,422.13	34.3%	108005-Santary Sewer Capital Reserve
2001	5160180122	ANNUAL - OVERSIZING	272,000	0	0	0.00	0.0%	N/A
2000	5160078084	Annual - Oversizing SW	134,000	0	0	0.00	0.0%	N/A
2001	5169961972	Annual-Detailed Engineering SW	10,000	10,175	10,175	0.00	101.8%	N/A
2002	5160260271	Annual-I-I Reduction Program	375,000	375,000	375,000	0.00	100.0%	N/A
2000	5169961970	Annual-Minor Improvements SW	493,000	493,000	493,000	0.00	100.0%	N/A
2001	5160125107	ANNUAL-Municipal Act Program	614,000	0	162,000	162,000.00	0.0%	108005-Santary Sewer Capital Reserve
2000	5160009000	Appropriation Adjustments	591,000	0	0	0.00	0.0%	N/A
1997	5169761722	District Yard SW	0	405	405	0.00	N/A	N/A
1999	5169962951	Ferguson-Burlington - Macaule	430,000	214,785	430,000	215,215.09	49.9%	108005-Santary Sewer Capital Reserve
1999	5169962987	Ferrie-Wellington To Emerald	260,000	238,473	260,000	21,526.85	91.7%	108005-Santary Sewer Capital Reserve
1993	5169325362	Glover Access-S Service-Glove	623,000	600,376	622,508	22,132.00	96.4%	108005-Santary Sewer Capital Reserve
2000	5169668603	Greenhill Storage Treat (50%) SW	6,007,000	5,922,086	5,922,086	0.00	98.6%	N/A
1999	5169668462	Hamilton Harbour Water Quality SW	48,000	48,417	48,417	0.00	100.9%	N/A
1999	5169960937	Hatt Sewershed - John to Head	295,000	285,322	295,000	9,678.49	96.7%	108005-Santary Sewer Capital Reserve
2001	5160180125	Hwy 6 Twenty Rd SH18-1315m N	292,000	0	116,000	116,000.00	0.0%	108005-Santary Sewer Capital Reserve
1993	5169323331	Hwy 6-Hamilton Limit - Twenty	551,000	12,757	184,000	171,243.11	2.3%	108005-Santary Sewer Capital Reserve
2003	5160360303	Issac Brock-Mud-Wlim Johnson	740,000	0	740,000	740,000.00	0.0%	108005-Santary Sewer Capital Reserve
1990	5169055019	M I S A Demo Project 1 & 2	355,000	286,555	287,000	444.79	80.7%	108005-Santary Sewer Capital Reserve
2001	5160125133	MA-Baseline- E St to Creanona	220,000	169,655	220,000	50,344.80	77.1%	108005-Santary Sewer Capital Reserve
2001	5160172108	Mill-Chuch#5-Victoria	250,000	250,295	250,000	(295.33)	100.1%	108005-Santary Sewer Capital Reserve
1995	5169562521	Purchase Easements SW	443,000	443,144	443,000	(144.30)	100.0%	108005-Santary Sewer Capital Reserve
2001	5160178125	Southbrook on the Green Ph 1	0	162,552	162,552	0.00	N/A	N/A
2002	5160268224	Aeration Mud Valve Install	0	0	0	0.00	N/A	N/A
1998	5169867853	Annual - Operational Improve (Outstations	212,000	211,672	211,672	0.00	99.8%	N/A
2000	5160067052	Annual - Operational Improve Out SW	714,000	714,172	714,000	(171.56)	100.0%	108005-Santary Sewer Capital Reserve
2000	5160066004	Annual - Operational Improve Plant SW	253,800	254,210	253,773	(437.33)	100.2%	108005-Santary Sewer Capital Reserve
2000	5160066005	Arch Upgrades - Admin Lab	185,000	185,227	185,000	(227.38)	100.1%	108005-Santary Sewer Capital Reserve

City of Hamilton
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YEAR APPROVED	PROJECTID	DESCRIPTION	APPROVED BUDGET a	EXPENDITURES b	REVENUES c	SURPLUS/ (DEFICIT) ACTUAL d=c-b	% Spent e=b/a	FUNDING SOURCE
	Wastewater Con't							
2002	5160266221	Berm Landscaping	30,000	28,244	30,000	1,755.63	94.1%	108005-Santary Sewer Capital Reserve
2002	5160266214	Convers-4 Breakers-Standby Bldg	0	0	0	0.00	N/A	N/A
1997	5169766706	Diesel Blding 7-4160V Breakers	77,000	77,250	77,000	(250.15)	100.3%	108005-Santary Sewer Capital Reserve
2001	5160166116	Dun- Replace Plant B RAS Pmp#3	0	0	0	0.00	N/A	N/A
2002	5160266247	Dundas - Install Barscreen	0	0	0	0.00	N/A	N/A
2002	5160266235	Dundas Dechlorination	0	0	0	0.00	N/A	N/A
2002	5160266211	Effluent Water Pumps 1 & 2	0	0	0	0.00	N/A	N/A
2002	5160266216	Install Test Points 4160V Switchgear	0	0	0	0.00	N/A	N/A
1999	5169966907	N Aeration-Railings & Concrete	478,100	478,140	619,118	140,978.66	100.0%	108005-Santary Sewer Capital Reserve
2000	5160066013	Nitrification Upgrades	1,010,000	1,010,233	1,020,233	10,000.00	100.0%	108005-Santary Sewer Capital Reserve
1998	5169866801	North Secondary Clarifier Upgrade	4,062,000	4,062,066	4,062,000	(65.58)	100.0%	108005-Santary Sewer Capital Reserve
2000	5160066009	Primary Clarifier Weir Plates	302,000	302,133	302,000	(133.49)	100.0%	108005-Santary Sewer Capital Reserve
2002	5160266219	Primary Gallery Upgrades	53,000	52,939	53,000	60.54	99.9%	108005-Santary Sewer Capital Reserve
2000	5160066008	Pumphouse Ventilation Study	16,000	15,396	16,000	603.53	96.2%	108005-Santary Sewer Capital Reserve
2001	5160166108	Replace Main Substn Batteries	38,000	38,441	38,000	(440.85)	101.2%	108005-Santary Sewer Capital Reserve
1999	5169966905	Replace Prim Clarifier Chains	770,000	770,086	770,000	(86.35)	100.0%	108005-Santary Sewer Capital Reserve
1998	5169666607	SCADA Op & Computer Controls	1,515,500	1,515,500	1,515,500	0.00	100.0%	N/A
1997	5169767752	Sh-03 West 31St Replace Pumps	124,000	124,176	124,176	0.00	100.1%	N/A
2001	5160166112	Sludge Collector Belt Overhaul	0	0	0	0.00	N/A	N/A
1996	5169666604	STP-Ex Prim Clarifier Repairs	513,000	513,073	513,073	0.00	100.0%	N/A
1997	5169666605	STP-Grit Remove-Channel Renovate	158,000	158,000	158,000	0.00	100.0%	N/A
2002	5160266217	Upgrade Plant Lighting	0	0	0	0.00	N/A	N/A
2002	5160266243	Waterdown - Dechlorination	0	0	0	0.00	N/A	N/A
2002	5160266248	Waterdown - Install Barscreen	0	0	0	0.00	N/A	N/A
2002	5160266237	Waterdown - RAS&WAS Control	0	0	0	0.00	N/A	N/A
2002	5160266245	Waterdown Plant Security	3,000	3,296	3,000	(296.01)	109.9%	108005-Santary Sewer Capital Reserve
2003	5160366345	Waterdown-Plant Road Resurface	0	0	0	0.00	N/A	N/A
2001	5160166117	Waterdown- Replace A Raw Sludge Pump	71,000	71,367	71,000	(367.24)	100.5%	108005-Santary Sewer Capital Reserve
2001	5160166119	Waterdown- Replace B Raw Sludge Pump	15,000	13,718	15,000	1,281.61	91.5%	108005-Santary Sewer Capital Reserve
2001	5160166118	Waterdown- Replace Plant A RAS Pump	15,000	14,764	15,000	236.32	98.4%	108005-Santary Sewer Capital Reserve
2002	5160266241	Waterdown-Pickle Liquor Tank Refurbish	0	0	0	0.00	N/A	N/A
2002	5160266242	Wtrdwn Pickle Liquor Pump Control	0	0	0	0.00	N/A	N/A
1995	5169566501	WWTP - S Secondary Clarifier	2,381,000	2,381,354	2,381,000	(353.96)	100.0%	108005-Santary Sewer Capital Reserve
			26,945,400	***23,328,850***	***25,114,689***	***1,785,838.93***	***86.6%***	

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	Waterworks							
2000	5140009000	2000 Appropriation Adj WATER	86,000	0	46,000	46,000.00	0.0%	108015-Waterworks Capital Reserve
1999	5149972996	Academy-Wilson To Mohawk	156,000	155,720	155,720	0.10	99.8%	108015-Waterworks Capital Reserve
2003	5140367364	Lynden Distribute - Close Loop	230,000	0	0	0.00	0.0%	To 5140325308 Combine Similar Projects
2001	5140166101	AN - Operational Improve-Plant	163,400	163,690	82,707	(80,982.59)	100.2%	108015-Waterworks Capital Reserve
2000	5140071074	Annual - Cont Unsched Works	445,000	445,000	444,517	(483.16)	100.0%	108015-Waterworks Capital Reserve
2000	5140061072	Annual - Detailed Engineering SS	251,000	119,884	251,000	131,115.91	47.8%	108015-Waterworks Capital Reserve
2000	5140063073	Annual - Field Data Systems	1,000	522	1,000	478.30	52.2%	108015-Waterworks Capital Reserve
2001	5140125107	ANNUAL - Municipal Act Program	170,000	0	0	0.00	0.0%	N/A
2000	5140067053	Annual - Operational Improve Out	102,000	101,531	102,000	469.21	99.5%	108015-Waterworks Capital Reserve
2001	5140118180	ANNUAL - OVERSIZING	569,000	0	0	0.00	0.0%	N/A
2000	5140078086	Annual - Oversizing WATER	272,000	0	0	0.00	0.0%	N/A
1998	5149860899	Annual Preliminary Engineer	133,000	92,098	133,000	40,901.68	69.2%	108015-Waterworks Capital Reserve
1999	5149971974	Annual-Cont Unsched Works	143,000	143,000	143,000	0.00	100.0%	N/A
1999	5149961972	Annual-Detailed Engineering	25,000	25,209	25,000	(208.86)	100.8%	108015-Waterworks Capital Reserve
1999	5149966901	Annual-Operational Improve (Plant)	205,000	205,214	205,000	(213.87)	100.1%	108015-Waterworks Capital Reserve
1999	5149960971	Annual-Rehabilitation	1,415,000	1,398,875	1,398,875	0.00	98.9%	108015-Waterworks Capital Reserve
2002	5140271218	Beaconsfld-U Ottawa to Currie	220,000	188,508	220,000	31,492.27	85.7%	108015-Waterworks Capital Reserve
2001	5140161138	Ben Lomond-Concession to N Lim	78,000	77,312	78,000	687.54	99.1%	108015-Waterworks Capital Reserve
1999	5149971908	Blenheim,Hwy8,Fedrl,Cedar,Gray	42,000	31,214	42,000	10,786.45	74.3%	108015-Waterworks Capital Reserve
2001	5140161146	Brock -King to Melville	86,000	81,016	86,000	4,984.49	94.2%	108015-Waterworks Capital Reserve
2002	5140255274	Carlisle Servicing Strategy	0	0	0	0.00	N/A	N/A
1999	5149971906	Chester-Hwy8 to Federal Cromptn	64,000	31,077	64,000	32,923.26	48.6%	108015-Waterworks Capital Reserve
2001	5140172104	Christina-Brtn-WillowLn-Glvr	119,000	113,355	119,000	5,644.72	95.3%	108015-Waterworks Capital Reserve
1999	5149972995	Church-Wilson To Lodor	70,000	48,034	70,000	21,966.23	68.6%	108015-Waterworks Capital Reserve
2001	5140161115	Clark St- Ferrie to Burton	90,000	74,874	90,750	15,876.38	83.2%	108015-Waterworks Capital Reserve
2002	5140271245	Coron-Parkdale-Masyhurst-King	163,000	163,037	163,000	(37.45)	100.0%	108015-Waterworks Capital Reserve
2000	5140072095	Creanona - Waterside to N End	130,000	63,721	130,000	66,278.54	49.0%	108015-Waterworks Capital Reserve
1997	5149778715	Dalma Gardens-Stoney Creek	29,000	0	29,000	29,000.00	0.0%	108015-Waterworks Capital Reserve
1999	5149972905	Deerhurst-Hemlock to Federal	237,000	91,121	237,000	145,878.57	38.4%	108015-Waterworks Capital Reserve
1999	5149971963	Delevan-Seven Oaks-Seven Oaks	69,000	68,926	69,000	74.40	99.9%	108015-Waterworks Capital Reserve
2002	5140267253	Dun Tower-Recirculation Equip	0	0	0	0.00	N/A	N/A
2002	5140267252	Dundas Tower-Rechlorinate Facilities	0	0	0	0.00	N/A	N/A
2002	5140272207	Dunsmure-Ottawa-Edge-Park RW	35,000	1,797	35,000	33,203.22	5.1%	108015-Waterworks Capital Reserve
2001	5140171119	E14th- Fennell to Callie	156,000	155,857	156,000	142.65	99.9%	108015-Waterworks Capital Reserve
2000	5140072032	E24th - Fennell to Franklin	257,000	257,424	257,293	(131.39)	100.2%	108015-Waterworks Capital Reserve
1999	5149961955	E25th-Concession To Queensdale	188,000	187,242	188,109	867.39	99.6%	108015-Waterworks Capital Reserve
2001	5140171129	E42nd- Sunninghill-Brucedale	365,000	334,686	365,000	30,314.05	91.7%	108015-Waterworks Capital Reserve
2002	5140271224	E43rd-Queensdale-Sunninghill	4,000	0	4,000	4,000.00	0.0%	108015-Waterworks Capital Reserve

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	Waterworks Con't							
1999	5149971964	Edith-Broker To Nova	256,000	255,655	256,000	344.67	99.9%	108015-Waterworks Capital Reserve
1999	5149963941	Elcho,Rosedene,Wycliffe,Searle	490,000	473,293	490,000	16,706.69	96.6%	108015-Waterworks Capital Reserve
2001	5140171131	Elliot- UKenilworth-Grenadier	97,000	94,898	97,000	2,101.54	97.8%	108015-Waterworks Capital Reserve
2001	5140118182	Fairways of Chedoke	0	256,875	10,000	(246,875.02)	N/A	108015-Waterworks Capital Reserve
1999	5149963910	Ferguson N - Wood to Macauley	105,000	105,000	105,000	0.00	100.0%	N/A
1994	5149472483	Ferguson-King To CNR Rail Line	175,000	155,943	175,000	19,057.36	89.1%	108015-Waterworks Capital Reserve
2001	5140162102	Ferguson-Macaulay-Pictn-Simco	298,000	298,000	298,483	483.34	100.0%	108015-Waterworks Capital Reserve
2001	5140171126	Ferrara-Wise(S leg)-Wise(N leg	166,000	142,778	166,000	23,221.69	86.0%	108015-Waterworks Capital Reserve
1999	5149963987	Ferrie - Wellington To Emerald	220,000	149,044	220,000	70,956.05	67.7%	108015-Waterworks Capital Reserve
1999	5149966904	GAC Filtration WTP-Feasibility	49,000	49,488	49,000	(487.84)	101.0%	108015-Waterworks Capital Reserve
2002	5140267254	Greenhill 1B-Rechlor Facility	0	0	0	0.00	N/A	N/A
2000	5140066004	H L Bridge Crane Refurbish	48,000	48,133	48,000	(133.33)	100.3%	108015-Waterworks Capital Reserve
2001	5140171112	Holmes -Emerson to W End	112,000	0	112,000	112,000.00	0.0%	108015-Waterworks Capital Reserve
2000	5140071031	Howard-South Bend to N End	144,000	108,538	144,000	35,462.14	75.4%	108015-Waterworks Capital Reserve
1997	5149764738	Hwy 6-Dickenson To Airport-H-N	1,850,000	135,017	150,000	14,983.25	7.3%	108015-Waterworks Capital Reserve
1999	5149964936	Hwy 6-Twenty To Dickenson	1,431,000	4,903	31,000	26,096.65	0.3%	108015-Waterworks Capital Reserve
2000	5140071058	James - Peel to Bond	220,000	22,637	220,000	197,362.67	10.3%	108015-Waterworks Capital Reserve
1998	5149878824	James Mt Gardens-Ph1 (Ham) WAT	7,000	0	0	0.00	0.0%	N/A
2002	5140267251	Kelly Tower-Recirculation Equip	0	0	0	0.00	N/A	N/A
2003	5140367363	Kenilworth WPS Elec Switchgear	0	0	0	0.00	N/A	N/A
2000	5140071056	Laurier - Columbia S Bend	504,000	502,168	504,000	1,832.32	99.6%	108015-Waterworks Capital Reserve
2000	5140063022	Lewis Rd N Service Campview	100,000	99,973	90,000	(9,973.01)	100.0%	108015-Waterworks Capital Reserve
1999	5149963943	Lloyminn-Jerseyville-Terrance	250,000	249,086	250,000	913.65	99.6%	108015-Waterworks Capital Reserve
2003	5140366317	Load Cells Chlorine Rail Tank	0	0	0	0.00	N/A	N/A
2000	5140063034	London Maple King Ottawa	195,000	194,229	195,000	770.70	99.6%	108015-Waterworks Capital Reserve
2001	5140172116	Mill - Elgin to Hwy #5	508,000	417,422	508,000	90,577.96	82.2%	108015-Waterworks Capital Reserve
1999	5149971909	Norwich-Hwy8 to Crompton Way	61,000	29,058	61,000	31,942.16	47.6%	108015-Waterworks Capital Reserve
1998	5149880939	Olympic-King To N-Leg Hopkins	1,220,000	1,076,178	1,206,433	130,255.52	88.2%	108015-Waterworks Capital Reserve
2001	5140172120	Park - Duke to Charlton	180,000	180,014	120,000	(60,014.46)	100.0%	108015-Waterworks Capital Reserve
1997	5149767751	Pub Disposal WATER	118,000	117,690	118,000	309.74	99.7%	108015-Waterworks Capital Reserve
2003	5140366319	Pre-treatment Hatch Covers	0	0	0	0.00	N/A	N/A
1998	5149866804	Pre-Treatment-Redirect Drains	121,000	120,657	121,000	342.64	99.7%	108015-Waterworks Capital Reserve
2002	5140271233	Princess-Victoria to Melville	1,000	464	1,000	536.50	46.4%	108015-Waterworks Capital Reserve
1994	5149467471	Pumping Station H2-Ferguson Ave	208,000	70,550	208,000	137,449.90	33.9%	108015-Waterworks Capital Reserve
1996	5149662627	Purchase Easements WATER	229,000	116,556	229,000	112,443.94	50.9%	108015-Waterworks Capital Reserve
2000	5140063060	Queen N - Barton to Hess	190,000	170,161	190,000	19,839.15	89.6%	108015-Waterworks Capital Reserve
2001	5140103143	Rebecca - James to John	139,000	0	139,000	139,000.00	0.0%	108015-Waterworks Capital Reserve

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	Waterworks Con't							
2001	5140168103	Replace 4160Volt Batteries	42,000	42,061	0	(42,060.75)	100.1%	108015-Waterworks Capital Reserve
2001	5140166104	Replace MCC starters WW pumps	55,000	55,468	5,000	(50,465.61)	100.8%	108015-Waterworks Capital Reserve
1999	5149966902	Replace 4160_2200 V Cable-HLS	0	0	0	0.00	N/A	N/A
2000	5140067052	Replace Switchgear Batteries	31,000	30,704	0	(30,703.67)	99.0%	108015-Waterworks Capital Reserve
2003	5140366306	Replace Vacuum Pumps Priming	0	0	0	0.00	N/A	N/A
2002	5140267255	Reservoir 7-Rechlor Facility	0	0	0	0.00	N/A	N/A
2002	5140267256	Reservoir 11-Rechlor Facility	0	0	0	0.00	N/A	N/A
2002	5140267257	Reservoir 18-Rechlor Facility	0	0	0	0.00	N/A	N/A
1999	5149966903	Rewind 3 Pump Motors-HLS	0	0	0	0.00	N/A	N/A
2002	5140262210	Rosslyn-Montclair to Lawrence	238,000	14,163	238,000	223,837.17	6.0%	108015-Waterworks Capital Reserve
2001	5140172142	Rxbrgh-Witr-Julian & Ivn-Glen	120,000	121,150	120,000	(1,150.02)	101.0%	108015-Waterworks Capital Reserve
2000	5140078014	Shadyglen - Stage 1 & 2	0	264,087	127,133	(136,954.45)	N/A	108015-Waterworks Capital Reserve
2001	5140161137	Simcoe-Ferguson to Railway	148,000	147,814	148,000	185.52	99.9%	108015-Waterworks Capital Reserve
2001	5140118183	Southbrook on the Green Ph 1	61,000	159,259	0	(159,259.05)	261.1%	108015-Waterworks Capital Reserve
2001	5140172122	Stinson - Wentworth to Erie	270,000	270,405	270,000	(405.42)	100.2%	108015-Waterworks Capital Reserve
2000	5140064044	Stonechurch-Up Paradise Omni	453,000	407,386	453,000	45,613.76	89.9%	108015-Waterworks Capital Reserve
1997	5149772750	Sulpher Spgs-Wilson- Mansfield	268,000	136,205	268,000	131,794.81	50.8%	108015-Waterworks Capital Reserve
2000	5140067051	Unspecified Outstation	1,000	910	1,000	89.89	91.0%	108015-Waterworks Capital Reserve
2003	5140366318	Upgrade Filter Lighting system	0	0	0	0.00	N/A	N/A
2001	5140166105	Upgrade High Lift Sump Pumps	0	0	0	0.00	N/A	N/A
2001	5140171108	Uplands - Franklin - Norwood	83,000	81,282	83,000	1,717.95	97.9%	108015-Waterworks Capital Reserve
2001	5140162128	Victoria - Burton to CNR track	188,000	176,120	188,000	11,879.70	93.7%	108015-Waterworks Capital Reserve
2002	5140271234	W26th-San to Bend-W26th-W25th	233,000	169,549	233,000	63,451.39	72.8%	108015-Waterworks Capital Reserve
2001	5140171140	W28th- Leslie to Sanatorium	261,000	212,940	261,000	48,059.64	81.6%	108015-Waterworks Capital Reserve
2001	5140171121	W34th- Scenic to South end	267,000	241,171	267,000	25,828.77	90.3%	108015-Waterworks Capital Reserve
2001	5140171114	Ward - Bowman to Emerson	143,000	133,660	143,000	9,340.49	93.5%	108015-Waterworks Capital Reserve
1999	5149972907	Warwick-Hwy8 to Crompton Way	63,000	35,336	63,000	27,664.29	56.1%	108015-Waterworks Capital Reserve
2000	5140072085	Wendakee-Crenona to East St	110,000	53,765	110,000	56,235.02	48.9%	108015-Waterworks Capital Reserve
1997	5149767755	Wh 6A Refurbish Station	102,000	102,260	102,000	(259.77)	100.3%	108015-Waterworks Capital Reserve
2000	5140067055	WH-16 Isolation Valve	8,000	8,170	8,170	0.00	102.1%	N/A
2000	5140071042	Wildewood-Brentwood Kinglsea	250,000	196,223	250,000	53,777.23	78.5%	108015-Waterworks Capital Reserve
			19,855,400	***13,524,439***	***15,241,190***	***1,716,751.48***	***68.1%***	

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	Design & Construction							
1998	3909841650	SC Saltfleet Public Library	460,000	459,104	120,000	(339,103.92)	99.8%	108020-Capital Reserve
1997	4249755033	Downtown Hamilton Improve Ph 1	2,067,000	2,080,797	2,080,145	(651.84)	100.7%	108020-Capital Reserve
			2,527,000	*2,539,901*	*2,200,145*	*(339,755.76)*	*100.5%*	
	Parks							
2002	4400249110	DU Martino Mem Netting Fencing	10,000	0	10,000	10,000.00	0.0%	108031-Capital Reserve-Dundas
2002	4400249111	FL Tennis Courts Sealey and Carl	25,000	21,074	25,000	3,926.16	84.3%	108032-Capital Reserve - Flamborough
2002	4400249113	FL Gateway Sign Remove	12,000	1,587	12,000	10,412.51	13.2%	108032-Capital Reserve - Flamborough
2002	4400249115	Eastwood Park Baseball Infield	30,000	33,931	30,000	(3,931.15)	113.1%	108035-Capital Reserve - Former Hamilton
2002	4400249116	Buchanan Park Replace Backstop	15,000	0	15,000	15,000.00	0.0%	108035-Capital Reserve - Former Hamilton
2002	4400249117	Gage Park Backstops and Fencing	30,000	6,746	30,000	23,253.74	22.5%	108035-Capital Reserve - Former Hamilton
2002	4400249119	Alexander Park Backstop 2	15,000	8,776	15,000	6,224.39	58.5%	108035-Capital Reserve - Former Hamilton
2003	4400356105	Bikeways Trails Parks - Map	85,000	0	85,000	85,000.00	0.0%	108032-Capital Reserve - Flamborough
2001	4400156104	SC Park Dev-Annual Program	168,000	68,142	168,000	99,858.11	40.6%	4400256103-Heritage Green Park
2001	4400156113	Bocci Courts Wm Bethune Park	150,000	150,000	150,000	0.00	100.0%	N/A
2000	4400052001	Playstructure Redevelopment	350,000	323,759	310,000	(13,759.06)	92.5%	108035-Capital Reserve - Former Hamilton
2000	4400054001	Red Valley - Masterplan	600,000	339,348	601,000	261,651.98	56.6%	4400054003-Parkdale Park
2000	4400056305	AN Meadowlands Community Park	0	870	870	0.00	N/A	N/A
2000	4400056316	AN Peace Park	0	14,871	53,541	38,670.68	N/A	108030-Capital Reserve Ancaster
2000	4400056319	AN James Smith Park	0	63,455	63,455	0.00	N/A	N/A
2000	4400058006	DU Pedestrian Trail Improvements	22,400	28,276	28,276	0.00	128.2%	N/A
1999	4409941076	Washrooms SunShelter-Gilkson	133,000	0	0	0.00	0.0%	N/A
1999	4409949033	Water Spray Pad at Gage Park	15,000	0	15,000	15,000.00	0.0%	108035-Capital Reserve - Former Hamilton
1999	4409954042	Red Hill Valley-Recreation & O	807,000	235,693	807,000	571,306.56	29.2%	4400054003-East Hamilton Escarpment Stairs
1998	4409854041	Red Hill Valley-Rec Open Space	600,000	280,073	602,539	322,466.28	46.7%	4400054005-Red Hill Remaing Projects
1997	4409754027	Harbour Waterfront Trail-Ph 2	1,730,000	1,802,716	1,793,240	(9,476.02)	104.2%	108035-Capital Reserve - Former Hamilton
1994	4409454013	Lighting Safety Improvements	233,000	233,000	233,000	0.00	100.0%	N/A
1991	4409154022	Mohawk Sports-Lights,Bleachers	470,000	470,000	470,000	0.00	100.0%	N/A
1989	4408954002	Sam Lawrence Park Upgrading	1,969,100	1,625,167	1,826,400	201,232.70	82.5%	108035-Capital Reserve - Former Hamilton
			7,469,500	*5,707,484*	*7,344,321*	*1,636,836.88*	*76.4%*	
	Community Renewal Program							
1992	4509255001	Ferguson Av Revital-Consultant	60,000	60,000	60,000	0.00	100.0%	N/A
1991	4529102003	Central Beasley-Housing Intensify	1,440,000	1,402,386	1,409,025	6,639.26	97.4%	108035-Capital Reserve - Former Hamilton
1988	4528803001	Approved Unallocated Funds	0	0	182,797	182,797.32	N/A	108035-Capital Reserve - Former Hamilton
1987	4528705001	1987 To 1991 Programmes	1,530	1,532	210,419	208,887.02	100.1%	108035-Capital Reserve - Former Hamilton

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	Community Renewal Program Con't							
1987	4528705006	Downtown Promenade	165,500	165,502	167,284	1,782.00	100.0%	108035-Capital Reserve - Former Hamilton
1987	4528705011	Main Street West	332,020	332,017	323,975	(8,041.96)	100.0%	108035-Capital Reserve - Former Hamilton
1987	4528705099	Administration & Contingency	145,130	145,130	126,708	(18,422.15)	100.0%	108035-Capital Reserve - Former Hamilton
1987	4528706005	Business Development Seminar-P	13,000	12,203	13,553	1,350.13	93.9%	108035-Capital Reserve - Former Hamilton
1987	4528708001	Admin Incl Residential Participation	63,130	63,131	80,401	17,270.20	100.0%	108035-Capital Reserve - Former Hamilton
			2,220,310	**2,181,901**	**2,574,163**	**392,261.82**	***98.3%***	
	Facilities							
1999	3459951001	Energy Project Management	630,000	628,405	442,977	(185,427.43)	99.7%	108020-Capital Reserve
2001	3540141002	Building Automation Sys-Mtnce	0	0	0	0.00	N/A	N/A
2001	3540141010	Library Move to SC City Hall	100,000	54,892	100,000	45,108.48	54.9%	110046 Tax Stabilization Reserve
2000	3540055003	Ham City Hall Improvements-Audit	130,000	83,173	130,000	46,827.34	64.0%	108020-Capital Reserve
2000	3540055004	Garage Yards Ration Study Operational	2,240,000	2,242,687	2,242,679	(8.09)	100.1%	108020-Capital Reserve
1999	3549941072	Electrical Deregulation - Various	50,000	61,800	51,500	(10,300.02)	123.6%	108020-Capital Reserve
1999	3549951045	Capps-Library-Major Overhaul O	235,000	235,000	235,000	0.00	100.0%	N/A
1997	3549741033	Major Mtnce To Civic Buildings	440,000	442,223	440,000	(2,223.33)	100.5%	108020-Capital Reserve
1994	3549441016	Barrier Free Access-Rec Build	394,000	363,142	353,302	(9,840.25)	92.2%	108020-Capital Reserve
1990	3549055004	Major Upgrade City Hall Need Study	100,000	100,976	100,000	(976.08)	101.0%	108020-Capital Reserve
2001	2270153106	FAC-Studholme-Bedoe PW Yard	43,920	0	43,920	43,920.00	0.0%	110046 Tax Stabilization Reserve
2001	2270153107	FAC-Brampton Street Yard	13,300	0	13,300	13,300.00	0.0%	110046 Tax Stabilization Reserve
			4,376,220	***4,212,297***	***4,152,678***	***(59,619.38)***	***96.3%***	
	Culture & Recreation							
2001	2110157020	CLASS System - Server	260,000	260,000	260,000	0.00	100.0%	N/A
2001	2270153115	CR-Install Telephone Sys-DU CC	10,000	0	10,000	10,000.00	0.0%	110046-Tax Stabilzation
2002	2270253120	CS Purchase Sweeper	58,000	53,546	58,000	4,453.51	92.3%	110046-Tax Stabilzation
2000	7090054008	SC Valley Park Community Center	795,000	195,490	795,000	599,509.79	24.6%	117029-$360,000;117018 $10,000;108034-$229,509.
1998	7099854130	FL Flamborough YMCA	4,664,225	4,652,756	3,771,990	(880,766.35)	99.8%	115343 FLM Indoor Recreation D.C.'s
2000	7100018005	KFGC-Red Hill Creek Remediation	155,000	149,401	155,000	5,599.27	96.4%	108035-Capital Reserves Hamilton
1998	7109841055	Chedoke Twin Pad Arena Improve	250,000	322,187	312,482	(9,705.06)	128.9%	108035-Capital Reserves Hamilton
1998	7109854038	Chedoke Golf Course Redevelopment	208,000	233,636	191,481	(42,155.00)	112.3%	108035-Capital Reserves Hamilton
1998	7109855034	Children's Games Millennium Festival	1,900,000	1,503,664	1,703,664	200,000.00	79.1%	108035-Capital Reserves Hamilton
1999	7109955041	Asset Management-Fire Stations	700,000	744,382	744,382	0.00	106.3%	N/A
2000	7150054001	DU Dundas Community Centre	2,449,815	2,477,717	1,364,942	(1,112,774.60)	101.1%	Debentures
2000	7300041302	AN Community Centre - Arena Phase 2	2,081,000	2,080,679	189,239	(1,891,439.61)	100.0%	113046 $1,620,000;108030 $271,439.61
			13,531,040	***12,673,458***	***9,556,180***	***(3,117,278.05)***	***93.7%***	

City of Hamilton
Capital Project Closing List
Rates Supported Program & Tax Levy Supported Program
As of March 31, 2003

YEAR APPROVED	PROJECTID	DESCRIPTION	APPROVED BUDGET a	EXPENDITURES b	REVENUES c	SURPLUS/ (DEFICIT) ACTUAL d=c-b	% Spent e=b/a	FUNDING SOURCE
	Design & Construction Hamilton Emergency Services							
2000	7400041021	New Station #9 Design & Construct	2,370,000	2,258,572	2,370,000	111,428.49	95.3%	108020 Capital Reserve
2000	7400041022	New Station #10 Design & Construct	1,750,000	1,808,361	1,750,000	(58,361.14)	103.3%	108020 Capital Reserve
2000	7400041023	Station #1 - Renovate & Refurbish	500,000	500,098	500,098	0.00	100.0%	N/A
2000	7400041601	GL New Fire Hall - Binbrook	328,000	557,908	560,760	2,852.23	170.1%	108033-Capital Reserves - Glanbrook
			4,948,000	*5,124,939*	*5,180,859*	*55,919.58*	*103.6%*	
	TOTAL PUBLIC WORKS		*139,406,673*	*122,725,427*	*117,774,857*	*(4,950,569.72)*	*88.0%*	
	PARKING OPERATIONS & ENFORCEMENT							
1999	4909909202	SC Downtown Offstreet Parking	100,000	98,426	131,770	33,344.73	98.4%	108021-Parking Capital Reserve
1999	4909945023	Carpark #37 & #88 Retrofit	80,000	10,922	80,000	69,078.05	13.7%	To Project ID 4900345100
2003	4900351101	Cashiering System Upgrades	130,000	0	130,000	130,000.00	0.0%	108021-Parking Capital Reserve
2002	4900245100	Paving of Municipal Carparks	25,000	0	25,000	25,000.00	0.0%	To Project ID 4900345101
1996	4909645017	Upgrade Study Design - Park Fac	100,000	100,000	100,000	0.00	100.0%	N/A
1996	4909645018	Facilities Equipment Development	100,000	100,000	100,000	0.00	100.0%	N/A
1997	4909745019	Upgrade Study Design - Park Fac	100,000	100,000	100,000	0.00	100.0%	N/A
1998	4909845021	Paving & Retrofit of Carparks	180,000	180,000	180,000	0.00	100.0%	N/A
1998	4909851039	Electronic Parking Meter Expansion	80,000	80,000	80,000	0.00	100.0%	N/A
1999	4909909206	Phase II Offstreet Parking	40,000	40,000	40,000	0.00	100.0%	N/A
1999	4909945024	Electronic Parking Meter Expansion	80,000	80,000	80,000	0.00	100.0%	N/A
1999	4909951043	Pay Display & POF Equipment	150,000	150,000	150,000	0.00	100.0%	N/A
			1,165,000	*939,348*	*1,196,770*	*257,422.78*	*80.6%*	
	LONG RANGE PLANNING							
1998	8109855801	District Heating Feasibility	32,000	31,960	31,960	0.00	99.9%	N/A
1999	8109955037	Urban Entertainment Centre	10,300	10,300	10,300	0.00	100.0%	N/A
1995	8109555019	Official Plan Review	329,000	290,685	329,000	38,314.73	88.4%	To 8300355100 LRP&D Op & Zoning Reform
2000	8100055001	Official Plan Review	310,000	23,499	310,000	286,500.78	7.6%	To 8300355100 LRP&D Op & Zoning Reform
			681,300	*356,445*	*681,260*	*324,815.51*	*52.3%*	
	DOWNTOWN RENEWAL							
1987	4528706005	Business Development Seminar-P	13,600	12,203	13,553	1,350.00	89.7%	108020 Capital Reserve
			13,600	*12,203*	*13,553*	*1,350.00*	*89.7%*	
		TOTAL FOR P & D	*1,859,900*	*1,307,995*	*1,891,584*	*583,588.29*	*70.3%*	

City of Hamilton
Capital Project Closing List
Rates Supported Program & Tax Levy Supported Program
As of March 31, 2003

YEAR APPROVED	PROJECTID	DESCRIPTION	APPROVED BUDGET a	EXPENDITURES b	REVENUES c	SURPLUS/ (DEFICIT) ACTUAL d=c-b	% Spent e=b/a	FUNDING SOURCE
EMERGENCY SERVICES								
2001	2270153109	AMB-Public Education Campaigns	14,500	14,792	14,792	0.00	102.0%	N/A
2001	2270153108	AMB-Severance Pay - Paramedics	58,360	58,360	58,360	0.00	100.0%	N/A
2000	7400041023	Station #1 - Renovate & Refurbish	500,000	500,098	500,098	0.00	100.0%	N/A
2000	7400041003	Fire Station Doors	115,000	79,061	79,061	0.00	68.7%	N/A
2000	7400041024	Diesel Fume Removal	250,000	290,638	290,638	0.00	116.3%	N/A
1999	7409941075	Fire Department Business Plan	0	43,131	43,131	0.00	N/A	N/A
1999	7409955035	Long Term Medical Surveillance	0	504	504	0.07	N/A	100031-Fire Equipment Reserve
2000	7400051019	Fire Suppression Pond	0	0	42,496	42,495.80	N/A	100031-Fire Equipment Reserve
2000	7400041601	GL New Fire Hall - Binbrook	560,800	557,908	560,760	2,851.74	99.5%	108033-Capital Reserves - Glanbrook
1999	7409951042	FL Fire Communication System	0	9,349	9,349	0.00	N/A	N/A
1992	7409241009	Fire Station-Sherman & Fennell	3,080,260	3,093,601	3,093,602	0.47	100.4%	100031-Fire Equipment Reserve
2000	7640051001	Land Ambulance Defib Replace	296,000	191,737	191,737	0.00	64.8%	N/A
2000	7640051002	Ambulance Vehicle Replacement	360,000	459,694	459,694	0.00	127.7%	N/A
2000	7640051003	Land Ambulance Comp Patient Data	395,000	66,745	66,745	0.00	16.9%	N/A
2003	7640351101	New Ambulance	150,000	0	75,000	75,000.00	0.0%	110022 - Vehicle Replacement Ambulance
2001	7640151004	Land Ambulance Comp Patient Data	125,000	0	0	0.00	0.0%	N/A
2001	7620151040	Radio Trunking System Improvements	1,016,000	747,397	1,016,000	268,602.69	73.6%	100032 Radio Communication Sys-Mtnce
			6,920,920	***6,113,017***	***6,501,968***	***388,950.77***	***88.3%***	
ECONOMIC DEVELOPMENT								
1990	3629007004	Hamilton Mountain Industrial Park A	6,366,206	6,297,316	6,782,516	485,200.34	98.9%	3629107006 & 3629107008
1991	3629107006	Development Partnership Fund	494,657	561,855	109,942	(451,913.42)	113.6%	3629107006 Development Partnership Fund
1990	3629007001	Dundas Industrial Park-Phase 1	0	2,089	48,890	46,801.16	N/A	3629107008 Tech Park
			6,860,864	***6,861,260***	***6,941,348***	***80,088.08***	***100.0%***	

City of Hamilton
Capital Project Closing List
Rates Supported Program & Tax Levy Supported Program
As of March 31, 2003

YEAR APPROVED	PROJECTID	DESCRIPTION	APPROVED BUDGET a	EXPENDITURES b	REVENUES c	SURPLUS/ (DEFICIT) ACTUAL d=c-b	% Spent e=b/a	FUNDING SOURCE
CORPORATE SERVICES								
2001	8120055001	Official Plan Review - Legal	1,075,000	935,212	1,075,000	139,788.24	87.0%	110046-Tax Stabilization
1998	2059853400	GL Due to Capital from Reserve	46,210	46,204	92,407	46,203.55	100.0%	108033-Glanbrook Capital Reserve
1992	3459255000	Development Charges Study	99,923	108,261	99,923	(8,338.53)	108.3%	110160 - Growrth Management D.C's
1990	2059055003	Plastimet Fire (97)-Environmen	0	444,972	444,972	0.00	N/A	N/A
1984	2058453001	Excess Financing On Completed Projects	0	0	21,440	21,439.88	N/A	108020-Capital Levy
1998	3459857001	Financial System - Corporate	2,934,000	2,935,000	2,935,000	0.00	100.0%	N/A
2001	3620153001	2002 FCM Conference	350,000	264,000	333,000	69,000.00	75.4%	108020-Capital Levy
2001	3620153002	2002 CAMA Conference	0	50,000	50,000	0.00	100.0%	N/A
1999	3459951005	Provincial Offen Act Set-Up	0	411,000	411,000	0.00	100.0%	N/A
1998	3529851030	Election System Replace - Acquis	597,000	597,000	597,000	0.00	100.0%	N/A
2002	2050249104	Business Plan & Budget	100,000	100,000	100,000	0.00	100.0%	N/A
1996	2059655025	Project Management - Tax Project	507,000	741,000	732,000	(9,000.00)	146.2%	108020-Capital Levy
1997	2059755030	Year 2000 Conversion Project	0	150,000	150,000	0.00	100.0%	N/A
			5,709,133	*6,782,649*	*7,041,742*	*259,093.14*	*118.8%*	
		GRAND TOTAL	*160,757,490*	*143,790,347*	*140,151,498*	*(3,638,849.44)*	*89.45%*	

City of Hamilton
Capital Project Closing List
Rates Supported Program & Tax Levy Supported Program
As of March 31, 2003

YEAR APPROVED	PROJECTID	DESCRIPTION	APPROVED BUDGET a	EXPENDITURES b	REVENUES c	SURPLUS/ (DEFICIT) ACTUAL d=c-b	% Spent e=b/a	FUNDING SOURCE
SUMMARY OF NET FUNDING SOURCES								
	Reserve/ Project #	Description	Transfer To/ (From) $	Balance May 26th,2003 $				
	100031	Fire - Equipment Reserve	42,496	114,850				
	100032	Radio Communication System-Maintenance	268,600	277,800				
	108005	Sanitary Sewer Capital Reserve	1,785,839	20,298,000				
	108010	Storm Sewers Capital Reserve	2,026,395	8,985,750				
	108015	Waterworks Capital Reserve	1,716,751	3,962,560				
	108020	Capital Levy Reserve	174,079	2,311,000				
	108021	Parking Reserve	163,345	316,500				
	108030	Capital Reserve- Ancaster	(232,769)	2,401,200				
	108031	Capital Reserve-Dundas	10,000	70,700				
	108032	Capital Reserve- Flamborough	99,339	1,750,200				
	108033	Capital Reserve- Glanbrook	51,908	973,895				
	108034	Capital Reserve- Stoney Creek	229,510	188,620				
	108035	Capital Reserve- Former City of Hamilton	779,548	5,345,600				
	110022	Vehicle Replacement - Ambulance	75,000	153,400				
	110025	Vehicle Replacement - Central Garage	(49,897)	2,649,000				
	110046	Tax Stabilization Reserve	256,570	7,569,320				
	110120	Roads Development Charges	(1,207,104)	(780,000)	There will be sufficient collections in 2003 to fund these projects.			
	110125	Roads Non Res Dev. Charges	(361,093)	(560,000)	There will be sufficient collections in 2003 to fund these projects.			
	110160	Growth Management Dev. Charges	(8,339)	(151,000)	There will be sufficient collections in 2003 to fund these projects.			
	113046	ANC Recreation Dev Charges	(1,620,000)	722,030	There will be sufficient collections in 2003 to fund these projects.			
	115343	FLM Indoor Rec Dev Charges	(880,766)	1,389,040				
	117029	SCR-Recreation Facilities-Dev Chgs.	360,000	1,763,308				
	117018	SCR Parkland Purch-Dev	10,000	28,600				
	117036	Taro Royalties	(365,915)	166,570	$40,000 per year until paid.			
	N/A	Intra Program Transfers	1,754,265	N/A				
		Net Transfers	5,077,761					
		Approved Debenture Financing, but not yet issued	(8,716,610)	N/A				
			(3,638,849)					

CITY WIDE IMPLICATIONS

CITY OF HAMILTON

6.5

CORPORATE SERVICES
Budgets, Taxation & Policy Division

Report to:	Mayor and Members Committee of the Whole	**Submitted by:**	Joseph L. Rinaldo, General Manager
Date:	June 3, 2003	**Prepared by:**	Roberto Rossini 546-4523 Tom Hewitson 546-4159

SUBJECT: **2002 Tax and Rate Current Budget Variance Report to December 31, 2002 (Unaudited) - (FCS03103) - (City Wide)**

RECOMMENDATION:

a) That FCS03103, "2002 Tax and Rate Current Budget Variance Report to December 31, 2002 (Unaudited)", be received for information.

b) That $6,341,620 (subject to confirmation from the external audit), be transferred from the Tax Stabilization Reserve to fund the 2002 non-self supported tax budget variance.

Joseph Rinaldo

Joseph L. Rinaldo, General Manager
Finance and Corporate Services

EXECUTIVE SUMMARY:

The 2002 Tax and Rate Current Budget Variance Report to December 31, 2002, provides Council with an analysis of the City's final financial results. During 2002, Council received two interim variance reports (based on results to May and August). Through these reports and the 2003 Budget process, staff advised Council of a potential deficit resulting from cost pressures in the tax supported services. While a deficit did materialize in the tax supported operations, overall the City will report a small favourable variance due to a surplus in the rate supported operations. Council should note that the financial information contained within this report is subject to confirmation by the external auditors.

Overall, the City will have a small operating surplus of $5.8 million due to a favourable variance of $8.9 million in rate operations offset by a significant shortfall of ($3.1) million in tax supported operations (after $4.8M contributions from the Tax Stabilization Reserve, $7.9M deficit before this transfer).

The following table summarizes the significant variance items:

2002 OPERATING BUDGET VARIANCE HIGHLIGHTS

(000's)

Tax Budget Unfavourable			
Fleet/Vehicle	($5,900)		
Facilities (Exc. Revenue & Golf)	($3,300)		
Corporate Restructuring [1]	($2,500)		
Unrealized Revenues	($2,100)		
ODSP Provincial Administration Charge	($1,600)		
Radio Trunking	($1,500)		
Roads (Non-Fleet)	($1,500)		
Natural Gas Adjustment	($1,100)		
Fire Services	($1,100)		
Golf Course Operations	($1,100)		
Tax Write-Off Provision	($1,000)		
Waste Management Contracts	($1,000)		
WDO Subsidy [1]	($750)		
POA Revenue [1]	($750)		
Print Review [1]	($600)		
Hostels	($500)		
Other	($200)		
Total Unfavourable	**(26,500)**		
Tax Budget Savings			
Salary Gapping/Other Salary		$6,800	
Hydro Interest/Dividends		$2,600	
Debt Charge Savings		$2,400	
Police Services		$1,800	
Social Housing		$1,500	
Prior Year Subsidy – SPHS		$1,500	
New/Unbudgeted Revenue		$1,000	
Other Savings		$1,000	
Total Savings		**$18,600**	
Transfer from Reserve [1]		**$4,800**	
TOTAL PROJECTED TAX VARIANCE			**($3,100)**
WATER & SEWER FINAL SURPLUS			**$8,900**
TOTAL 2002 FAVOURABLE VARIANCE			**$5,800**

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[1] These items have been offset by a transfer from Tax Stabilization reserve and relate to annualization impacts and previously identified budget risks.

The favourable Rate budget variance is primarily the result of increased rate revenues due to a dry summer, operational savings and debt charges savings. The unfavourable operating shortfall in tax supported services is primarily the result of significant unfavourable variances in Fleet, a natural gas adjustment, unrealized revenues, annualization due to delayed budget approval, Roads & Traffic and Radio Trunking lease arrangements. There were a number of significant favourable variance items in the tax supported services including staff gapping (invoked as a mitigation measure), debt charges, Hydro interest/dividend revenues, supplementary taxes and Police Services savings.

BACKGROUND:

This is the final of three variance reports in respect of 2002 operations. The August 31, 2002, variance report (FCS02117) projected a shortfall in tax supported operations of $7.0 million. The final result for 2002 was about a $3.1 million shortfall. Efforts to mitigate some of the impending shortfall were successful; however, a number of other significant items (e.g., Natural Gas Adjustment $1.1 million) materialized to offset these measures. The rate supported budget was projected to have a favourable variance of $2.6 million. The final result was much better, $8.9 million due primarily to unissued debt and favourable revenues.

ANALYSIS OF ALTERNATIVES:

Not applicable.

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

TAX SUPPORTED BUDGET

As stated, the operating budget shortfall for tax supported programs was $3.1 million, after the $4.8M transfer from the Tax Stabilization Reserve. Appendix One to FCS03103 provides a variance summary by division with a brief explanatory comment. The table presented in the Executive Summary section of this report identifies the most significant favourable and unfavourable items contributing to this variance. Most of the significant items have been discussed extensively during the interim 2002 variance reports and as part of the 2003 budget discussions.

The following section provides a brief explanation of some of the significant variance items that were not identified during the interim 2002 variance reports.

Corporate Buildings & Real Estate

Corporate Buildings & Real Estate had a year-end operating shortfall of about $5.4 million. This is due to previously reported unrealizable revenue of about $1.0 million, a shortfall from golf operations of about $1.1 million, culture & recreation facility charges of about $1.8 million and other expenditure shortfalls (including utilities, renovations, repairs, etc.) of about $1.5 million.

ODSP Provincial Administration Charge

In 1998, as part of the services re-alignment, the Province began charging municipalities for a portion of the Ontario Disability Support Program administration costs. In 2002, the Province increased these costs significantly, impacting Hamilton by about $1.6 million. This cost may be recovered in future years through an increase in Community Re-investment Fund grants; however, Hamilton must absorb these costs in 2002.

Natural Gas Adjustment

In the summer of 2002, Union Gas notified the City that a billing error had occurred retroactive to 1999. Essentially, a new account for the Mountain Transit facility was not being read or billed based on actual consumption. The retroactive billing invoice was very substantial. Staff were able to reduce the City's cost, but the impact was still significant at $3.2 million. About $2.2 million of this related to the period prior to 2002 and was funded from reserve. The majority of the remaining $1.1 million contributed to a variance in HSR services.

Fire Services

In the August 31, 2002, budget exception report, staff were projecting a small surplus for Fire Services. By year-end, Fire Services actually had a $1.1 million unfavourable variance. This variance is primarily the result of an increased trend in overtime requirement, OMERS under budgeting and Computer Assisted Dispatch costs. The overtime trend has continued into 2003 and will be addressed by the Chief in a separate report to Council.

Tax Write-Off Provision

Council was advised during the 2003 budget process (Report FCS03023) that 2003 tax write-offs could exceed our $5.7 million budget by $3 million. Staff also advised that the Tax Write-Off Reserve had a balance of $7.6 million and, since that report was written, another $0.9 million was transferred to the reserve (i.e., interest earnings, unclaimed tax refunds, etc.), bringing the total balance, before 2002 year-end, to $8.5 million. The updated year-end position for tax write-offs was worse than earlier projected. 2003 Tax write-offs exceeded the budget by almost $5.5 million. Accordingly, $4.1 million was transferred from the Tax Write-Off Reserve to cover most of this in-year shortfall. The balance, $1.3 million appears as an unfavourable year-end variance and contributes to the overall tax budget deficit.

Staff have also analysed other potential tax write-off liabilities and will be recommending, as part of the 2002 year-end financial statements, that the remaining $4.5 million balance of the Tax Write-off Reserve be used to cover off these liabilities, essentially bringing the Reserve balance to zero.

In view of the significant level of tax write-offs facing the City, for the 2003 Budget, staff recommended and Council approved increasing the annual budget contribution by $1.7 million.

Prior-Year Subsidy

There is often a delay in reconciling the final statements for provincially funded programs. Social and Public Health Services staff have reviewed recent provincial subsidy settlements resulting in the recognition of $1.5 million in previous years' subsidy in 2002. This contributes to a favourable departmental variance in SPHS, but is one-time in nature.

West Nile Virus (WNV)/SARS

As Council is well aware, significant resources have been allocated to West-Nile Virus and SARS outbreaks. In respect of West-Nile Virus, Council approved the required expenditures for the larviciding at 100% municipal. We have now received confirmation of provincial subsidy providing for a small favourable variance of $275,000. With respect to SARS, staff have currently submitted a claim to the Province for about $90,000. For the purpose of this report, staff assumed that this request will be funded by the Province. Council will be provided with an update in the next variance report.

RATE SUPPORTED BUDGET

A summary of the rate supported operating budget variance can be found in Appendix Two of FCS03103. The current rate support budget in 2002 had a favourable variance of $8,926,000, approximately $6,000,000 greater than what was reported in the August 31, 2002, Budget Variance Report (FCS02117). Recall, Report FCS02117 was a preliminary estimate of the projected year-end variance, which did not reflect the seasonal impact on revenues due to the timing of the report, as well as changes in billing cycles and practices in 2002, which did not lend to comparative analysis. The summer of 2002 was one of the driest and warmest summers on record, which translated into a significant seasonal variance in water and wastewater revenues.

Approximately $5.5 million of the year-end variance is attributed to favourable rate revenues, exclusive of non-rate revenues. In the case of non-rate revenues, the year-end favourable variance of $1.157 million is primarily attributed to higher than forecasted meter permit revenues, overstrength revenues and sewer surcharge revenues of $0.440 million, $0.562 million and $0.312 million, respectively.

In addition to favourable revenues, in 2002, no new debt was issued to fund water and wastewater capital projects, resulting in a favourable debt financing impact on the current budget of just over $3 million.

With respect to operating variances, savings related to vacancies and salary gapping totalled approximately $0.785 million. In 2002, staff made an effort to improve inventory control, as well as control facility costs, which resulted in savings of $1.4 million and $0.270 million, respectively. Finally, in 2002 contractual service costs were favourable by approximately $3.26 million. Offsetting this, in part, were unfavourable contractual costs related to meter installations of $0.394 million, cost allocations of $0.050 million, and a cost accrual related to the plant operations contract which dates back to 1999. Also, in 2002, a contribution to the vehicle reserve of $0.612 million was made.

COUNCIL IN-YEAR APPROVALS

The 2002 budget variances include over $1.4 million in costs that were approved by Council after the 2002 budget was approved. Some of these costs were offset by approved reserve transfers. Traditionally, the tax stabilization reserve had adequate balances to fund the in-year requests. Council should be advised that, for 2003, the tax stabilization reserve balance is essentially zero. In-year items for 2003 will not be able to be funded from the tax stabilization reserve.

TAX STABILIZATION RESERVE

At the year-end 2001, the Tax Stabilization Reserve had a balance of about $19.0 million, including the Police, Library and HECFI shares. During 2002, an additional $12.2 million was contributed to the reserve through OMERS transfers and other minor transfers. However, the expenditure requirements from the reserve were about $25.2 million. This has left only $6.1 million in the Tax Stabilization Reserve at year-end in 2002. Appendix Three of Report FCS03103 provides an analysis of the Tax Stabilization Reserve use for 2003. Essentially, the reserve will be depleted by the end of 2003.

Over $11 million of reserves was required to fund on-going operating expenditures. This includes $4.8 million to offset annualization impacts of the 2002 budget (the budget delay and a delay in staff ability to enact many of the budget reductions). An additional $6.3 million was required to fund the 2002 tax supported operating budget shortfall as detailed in the summary table below. If this was not funded from reserve, provincial legislation requires that this amount would have to be included on the 2003 tax levy. This would have increased the residential tax impact by about 2% or $55.

	$million	
Corporate Surplus		**$5.8 m**
Disposition for Self-Supporting Programs and Boards		
Water/Wastewater	($8.9)	
Storm	($0.8)	
Police Services	($1.8)	
Library Board	($0.5)	
HECFI	($0.1)	
Subtotal		($12.1)
Transfer from Reserve - Tax		**($6.3)**

POLICIES AFFECTING PROPOSAL:

Not applicable.

CONSULTATION WITH RELEVANT DEPARTMENTS/AGENCIES:

This information was compiled through consultation with all departments.

CITY STRATEGIC COMMITMENT:

Timely reporting on budget variances contributes to Council's strategic commitment as a City that spends wisely and invests strategically.

Appendix One
to FCS03103

CITY OF HAMILTON
2002 TAX OPERATING BUDGET VARIANCE REPORT TO DECEMBER 31, 2002
($ 000's)

	2002 Approved Budget	2002 Year-End Actual	2002 Actual vs Approved		Comments/Explanations
			$	%	
LEGISLATIVE					
Mayor	709	706	3	0.4%	
Council Members	2,500	2,490	10	0.4%	
Total Legislature	**3,209**	**3,196**	**13**	**0.4%**	
Volunteer Committees	43	22	21	49.0%	Delay in implementing committee structure.
TOTAL LEGISLATIVE	**3,252**	**3,218**	**34**	**1.1%**	
CAO	**586**	**602**	**(16)**	**(2.7)%**	
CORPORATE SECRETARIAT					
Executive Director	317	319	(3)	(0.8)%	
Corporate Effectiveness	140	172	(32)	(22.9)%	Program reduction annualized
Customer Service	3,165	2,922	243	7.7%	Program reduction annualized offset by salary gapping and elimination of descretionary spending in 4th quarter 2002
Communications	953	939	13	1.4%	
Audit	437	356	82	18.6%	Salary gapping
TOTAL CORPORATE SECRETARIAT	**5,011**	**4,708**	**303**	**6.0%**	
ECONOMIC DEVELOPMENT					
Business Development	1,365	1,140	225	16.4%	Gapping, favourable revenues and savings in publications partially offset by Study costs
Tourism	1,049	1,071	(22)	(2.1)%	Gapping offset by increase in advertising/promotion and expenses related to new office
Total Operating	**2,414**	**2,211**	**203**	**8.4%**	
Debt Charges and Cont. to Capital	**1,082**	**1,081**	**1**	**0.1%**	
TOTAL ECONOMIC DEVELOPMENT	**3,496**	**3,293**	**204**	**5.8%**	

Ap One
to FCS03103

CITY OF ILTON
2002 TAX OPERATING BUDGET VARIANCE REPORT TO DECEMBER 31, 2002
($ 000's)

	2002 Approved Budget	2002 Year-End Actual	2002 Actual vs Approved $	2002 Actual vs Approved %	Comments/Explanations
FINANCE & CORPORATE SERVICES					
Administration	371	287	84	22.7%	Office rent favourable, reallocation of PC lease costs
Information Technology	7,619	7,212	407	5.3%	Gapping
Legal Services & Corp Counsel	2,420	2,422	(2)	(0.1)%	
City Clerk	289	592	(303)	(104.8)%	Bingo and Nevada revenue shortfall
P.O.A.	(4,807)	(4,796)	(11)	0.2%	POA revenue shortfall of $750k offset by transfer from reserve.
Financial Services	3,522	3,379	143	4.1%	Gapping offset by increase in postage/printing costs
Revenues	2,104	2,081	23	1.1%	Tax certificates
Budgets & Fiscal Policy	870	850	20	2.3%	Favourable recoveries offset by increase in printing costs
Corporate Management Services	569	553	17	2.9%	Higher investment income offset by unfavourable bank fees and securities lending income
Parking Services	(1,033)	(1,106)	72	(7.0)%	Gapping, favourable on-street lot revenues and insurance premiums, offset by unfavourable fine revenue
By Law Services	188	187	0	0.3%	
School Crossing	1,609	1,675	(66)	(4.1)%	Unbudgeted vacation payout to crossing guards
Total Operating	**13,720**	**13,336**	**384**	**2.8%**	
Debt Charges and Cont. to Capital	**44**	**44**	**(0)**	**(0.5)%**	
TOTAL FIN & CORPORATE SERVICES	**13,764**	**13,381**	**384**	**2.8%**	
HUMAN RESOURCES	**3,393**	**3,225**	**168**	**4.9%**	Gapping offset by unfavourable external fees
PLANNING & DEVELOPMENT					
Finance & Administration	1,105	1,079	26	2.4%	
Building & Licencing	2,081	1,950	131	6.3%	Savings in salary gapping & lot grading fees. Unfavourable water/sewer permit fees, inspection fees.
Development	522	(230)	753	144.1%	Increased user fee revenue in Development Eng $298k, Development Planning $268k and salary gapping $168k.
Downtown Renewal	1,622	936	685	42.3%	Increased revenue, partially offset by open for business refund on Federal building.
Housing	677	609	68	10.1%	Mortgage and cost containment savings partially offset by reduced fee revenue.
Long Range Planning & Design	2,672	2,578	93	3.5%	Salary gapping.
Total Operating	**8,679**	**6,922**	**1,757**	**20.2%**	
Social Housing	**31,823**	**30,319**	**1,504**	**4.7%**	Additional federal housing study funds $311K , funding from Federal Capital Reserve $1,031K , higher Provincial funding $271K
Debt Charges and Cont. to Capital	**384**	**693**	**(309)**	**(80.5)%**	
TOTAL PLANNING & DEVELOPMENT	**40,885**	**37,933**	**2,952**	**7.2%**	

( ) - Denotes unfavourable variance.

CITY OF HAMILTON
2002 TAX OPERATING BUDGET VARIANCE REPORT TO DECEMBER 31, 2002
($ 000's)

	2002 Approved Budget	2002 Year-End Actual	2002 Actual vs Approved		Comments/Explanations
			$	%	
CORPORATE FINANCIALS					
Operating	2,806	2,785	20	0.7%	Unallocated Salary Contingency $250K, Bulldogs payment ($40K), Benefits ($58K)
Senior's Tax Credit	721	133	587	81.5%	Estimates based on federal income tax data may have overestimated eligible properties.
Restructuring / Other	(6,798)	(7,257)	459	(6.8)%	Prior Year GST and EHT adjustments $595K, Miscellaneous revenues $200K, Flamborough Slot revenues $100K, Transfers from reserve/capital ($400K)
Debt Charges and Cont. to Capital	13,981	10,864	3,117	22.3%	Positive variance due to unissued debt
TOTAL CORPORATE FINANCIALS	**10,709**	**6,526**	**4,183**	**39.1%**	
TOTAL CITY EXPENDITURES	**439,599**	**446,338**	**(6,739)**	**(1.5)%**	
POLICE SERVICES					
Operating	83,918	82,144	1,774	2.1%	Salary and benefits $345K, Sick leave $133K, Debt charges $544K, Response to Terrorism $300K, Transfer from reserve $300K, Revenues $581K, Court/Overtime ($382K)
Debt Charges and Contribution to Capital	1,224	1,224	-	0.0%	
TOTAL POLICE SERVICES	**85,142**	**83,368**	**1,774**	**2.1%**	
TOTAL EXPENDITURES	**524,741**	**529,706**	**(4,965)**	**(0.9)%**	
NON PROGRAM REVENUES					
Community Reinvestment Fund	(22,462)	(22,468)	6	0.0%	
Other Provincial Grants	-	(250)	250	n/a	Unbudgeted provincial grant for pay equity.
Investment Income	(2,437)	(2,976)	539	22.1%	Capital Gains
Hydro Interest	(2,000)	(4,618)	2,618	130.9%	Interest from receipt of $137m bond.
Penalties & Interest	(11,550)	(10,716)	(834)	(7.2)%	Increased collections and write-offs results in less P&I revenue.
Payments in Lieu of Taxes	(14,047)	(13,826)	(221)	(1.6)%	
Right of Way Taxes	(3,311)	(3,303)	(8)	(0.3)%	
Supplementary Taxes	(3,496)	(5,040)	1,544	44.2%	Growth exceeded expectations.
Tax Write Offs	5,691	7,028	(1,337)	23.5%	Significant pressures from Commercial/Industrial CVA appeals.
Tax Credits, Rebates & Capping	5,944	6,649	(706)	11.9%	Prior year assessment adjustments.
TOTAL NON PROGRAM REVENUES	**(47,669)**	**(49,520)**	**1,851**	**(3.9)%**	
TOTAL 2002 OPERATING LEVY	**477,072**	**480,185**	**(3,114)**	**(0.7)%**	

( ) - Denotes unfavourable variance.

Appen Two
to FCS03103

2002 Water & Sewer Combined Budget
Operating Budget Variance to December 31, 2002
(000's)

	2002 Final Operating Budget	2002 Actual	2002 Budget vs. Actual - Fav/(Unfav) $	2002 Budget vs. Actual - Fav/(Unfav) %	Comments/Explanations
EXPENDITURE:					
Environmental Services					
Support Services	14,501	13,256	1,245	8.6%	Support Services vacancy and contractual services savings $360K, General Administration vacancy savings $271K, C.A. - Facilities savings $211K, Rent savings @ 55 John St N $56K, Meter Operations (materials & supplies savings) $297K, C.A., Misc. $50K
Metered/Nonmetered Billing	2,262	2,408	(146)	(6.5%)	Cost allocation higher than expected.
Meter Operations	1,161	1,354	(193)	(16.6%)	Unfavorable variance in Contractual Services to complete work related to permits issued in 2001 $394K; Unfavorable CA $300K; Unfavorable employee related costs $84K; Unfavorable vehicle expenses $36K Favorable variance in Materials/Supplies $620K
Distribution Maintenance	18,305	15,439	2,866	15.7%	Favorable Employee Related Expenses $190K, Materials & Supplies savings (better inventory control) $415K, Contractual Services savings $3,000K, Pavement Cuts savings $260K, Unfavorable Inspection Fee $370K (3 yrs done in 2002), Unfavorable C.A. vehicles/Equipment reserve $612K,
Regulatory Services	1,088	1,041	47	4.3%	Vacancy savings
Plant and Outstations Operations	19,114	19,301	(187)	(1.0%)	
Financial Charges	2,787	7,243	(4,456)	(159.9%)	PUMC Contract Payment, Computer costs, Reserve Transfers, Contingency Accrual
Sub-Total Environmental Services	59,218	60,042	(824)	(1.4%)	
Capital & Reserve Expenses					
Transfer to Capital Budget	35,501	35,501	-	0.0%	
Transfer to Capital - PCP	3,200	3,200	-	0.0%	
Cost Share of Roads Program	1,400	1,400	-	0.0%	
Transfer to Reserves	2,252	2,252	0	0.0%	
Debt Charges - Development	4,289	2,518	1,771	41.3%	In 2002 no new debt issued.
Debt Charges - WQ (PCP)	3,217	1,899	1,318	41.0%	In 2002 no new debt issued.
Sub-Total Capital Expenses	49,859	46,770	3,089	6.2%	
TOTAL EXPENDITURES	109,077	106,812	2,265	2.1%	

Appendix Two
to FCS03103

2002 Water & Sewer Combined Budget
Operating Budget Variance to December 31, 2002
(000's)

	2002 Final Operating Budget	2002 Actual	2002 Budget vs. Actual - Fav/(Unfav) $	2002 Budget vs. Actual - Fav/(Unfav) %	Comments/Explanations
REVENUES:					
Rate Revenue					
Metered	86,432	91,705	5,273	6.1%	Seasonal (summer) impact
Non-Metered	14,544	14,737	193	1.3%	
Other	98	136	38	38.8%	Coin meter station revenue higher than expected.
Sub-Total Utility Rates	101,075	106,578	5,503	5.4%	
Non-Rate Revenue					
Raw Water Sales	200	183	(17)	(8.5%)	
Metered Operations	593	1,032	439	74.0%	Favorable variance related to deferral of permit revenue collected in 2001 to 2002 to offset unfavorable variance in Contractual Services.
Metered/Unmetered billing	30	20	(10)	(33.3%)	
Maintenance	-	126	126		Fees for repair to damaged hydrants not budgeted for.
Financial Charges	924	662	(262)	(28.3%)	Local Improvement Commutations low
Local Improvement Recoveries	2,053	1,962	(91)	(4.4%)	Amount collected varies from year to year
Overstrength Agreements	1,000	1,562	562	56.2%	Revenues from overstrength agreement user fees higher than expected.
Sewer Surcharge Agreements	1,000	1,312	312	31.2%	Revenues from sewer surcharge agreement user fees higher than expected.
Reserves	1,310	1,310	0	0.0%	
Miscellaneous Revenue	198	148	(50)	(25.1%)	Revenues from various user fees less than expected.
Permits/Leases/Agreements	696	843	147	21.1%	Tanker permits revenue higher than expected
Sub-Total Non-Rate Revenue	8,003	9,160	1,157	14.5%	
TOTAL REVENUES	109,077	115,738	6,661	6.1%	
TOTAL RATE SUPPORTED VARIANCE			8,926		

2002-2007 Tax S[illegible]ation Reserve Analysis & Projection

		2002	2003	2004	2005	2006	2007
Opening Balance		19,001,225.72	6,089,240.47	82,789	-238,208	-128,629	19,762
Add:							
Investment Income		370,414.07	91,212.26	-2,297	-5,421	-1,609	593
OMERS Contribution		11,811,084.05	3,500,000.00				
2002 Closings Surplus		59,708.12					
Sub-Total		12,241,206.24	3,591,212.26	(2,296.83)	(5,421.24)	(1,608.87)	592.86
Less: Spent/Committed							
2002 Capital Financing		3,293,000.00					
Repay International Airshow Deficit	02-005-April 24th	195,656.00					
Hamilton International Tattoo grant	(ECO001007)	35,000.00	35,000.00	35,000.00	35,000.00		
Commonwealth Games Bid	June 12,2002	300,000.00	50,000.00				
2002 Operating Budget - One time costs	FCS02059+	533,000.00					
Support for Committee - Elected Officials Remuneration	HUR02008/FCS02081	20,000.00					
Refunds issued under Open For Business Program		150,000.00					
World Road Race - Cycling Championship 2000-2003 ($400,000 Total)	2000 Regional Budget		200,000.00				
Professional Hockey in Hamilton			196,000.00				
Ivor Wynne Stadium Renovations & Recoveries From Ticket Sales	CS01104a		450,000.00	-150,000	-150,000	-150,000	
Chedoke Winter Sports Park Deficit		250,000.00	270,000.00				
Grass Cutting Program	CS02062	18,000.00					
Office Expansion-Court House	Budget Process	160,000.00					
2003 Bell Canadian Open	CS02051a		500,000.00				
2003 Tax Levy Deficit		6,341,620.00					
Variance Report - Annualization Impact/Restructuring	FCS02117	4,050,000.00					
Waste Management WDO Subsidy	TOE02173	750,000.00					
Fund Fleet Contribution		405,429.26					
OMERS Adjustments-Subsidized Programs		1,051,412.28					
Police's Share of OMERS		3,246,981.65					
HECFI Share of OMERS		142,926.86					
HECFI Share of OMERS-1999-2001		61,985.39					
Library's Share of OMERS		412,329.10					
Corporate Restructuring-General Manager Phase 2			250,000.00				
Quality Assurance & Coordination: International Sporting events	CS01103	100,813.98	262,000.00	87,000			
Corporate Restructuring		66,262.25	3,683,737.75	750,000.00			
Full Signal Conversion Funding-Central & Parkdale Ave(on hold-see e-mail in file)			50,000.00				
RBG - One Time Transition Funding		100,000.00					
Net Phase-In Costs	FCS01015D/FCS03090	1,161,082.28	1,177,300.00	-403,300			
Seniors Tax Credit Adjustment		703,050.00	350,000.00				
Natural Gas-Prior Period Adjustments		1,604,642.44					
Operational Review Fleet Services	FORC03002		120,500.00				
2003 Fleet Services Transfer	2003 Budget		550,000.00				
Year 2003 Liability/Property Insurance Policies	FCS03012	-	1,080,000.00				
Development Stabilization Reserve Transfer (50% of 2003 Transfer)			373,126.00				
Sub-Total		25,153,191.49	9,597,663.75	318,700.00	(115,000.00)	(150,000.00)	-
Projected Dec 31 Balance		6,089,240.47	82,788.98	(238,207.85)	(128,629.09)	19,762.04	20,354.90

CITY WIDE IMPLICATIONS

6.6

CITY OF HAMILTON

CORPORATE SERVICES
Budgets, Taxation and Policy

Report to:	Mayor and Members Committee of the Whole	**Submitted by:**	Joseph L. Rinaldo, General Manager
Date:	June 3, 2003	**Prepared by:**	M. Zegarac 546-2739 T. Hewitson 546-4159 R. Rossini 546-4523

SUBJECT: The 2003 Tax and Rate Current Budget Variance Report to April 30, 2003 - FCS03104 - (City Wide)

RECOMMENDATION:

a) That Report FCS03104 "The 2003 Tax and Rate Current Budget Variance Report to April 30, 2003" be received for information.

b) That, prior to actual spending beyond approved operating budget levels, time and scheduling permitting, a Department Head must submit to Council requests to exceed their annual Departmental Budget and provide Council with mitigation options.

c) That the 2003 transfers from the tax stabilization reserve be confirmed as per Appendix Three to FCS03104.

Joseph L. Rinaldo, General Manager
Finance & Corporate Services

EXECUTIVE SUMMARY:

Staff have committed to providing Council with quarterly variance reports on current operations. This submission represents the first quarterly variance report for 2003. Due to the timing of the approved budget (March), this report is based on results to April, 30 2002. Attachment One to FCS03104 summarizes the year-to-date, as well as the estimated year-end tax supported budget variances for each department/division with a brief explanation. Attachment Two to FCS03104 summarizes the year-to-date, as well as the estimated year-end rate (water/wastewater) supported budget variances for each program with a brief explanation.

The projected 2003 year-end shortfall for the City as a whole (i.e., tax and rate budgets) is forecasted to be -$13.1 million. This is the result of a significant shortfall expected from Tax Supported Operations of -$15.6 million being partially offset by a $2.5 million Rate Supported Budget surplus.

Based on the analysis to follow, a number of specific programs comprise the primary factors contributing to the projected deficit in the 2003 budget. Specifically, winter control, implementation of corporate/unspecified reductions, fleet/vehicle charges, phase-in of unrealizable revenue and social service programs (employment/income support, benefits, parent & child) and radio trunking contract have the potential of contributing approximately $15.6 million to the projected shortfall. Most of these pressures were reported as budget risks in the 2003 Tax Budget Report (FCS020036) and in the May variance report (FCS02091). The table below provides a summary of the anticipated budget pressures and savings.

2003 OPERATING BUDGET VARIANCE HIGHLIGHTS

(000's)

Tax Budget Unfavourable			
Winter Control	($5,400)		
Corporate Budget Reduction Shortfall	($4,000)		
Fleet/Vehicle	($2,900)		
Emergency Services	($1,100)		
Social Service Prgms (Inc/Ben/Child)	($1,000)		
Sale of Surplus Property	($1,000)		
Work Accommodation	($900)		
Radio Trunking	($600)		
Culture & Recreation	($600)		
Wentworth & Macassa	($400)		
Other Items (Net)	($700)		
Total Unfavourable	**($18,600)**		
Tax Budget Savings			
Debt Charges		$2,000	
Social Housing		$600	
Capital Gains Investment Income		$400	
Total Savings		**$3,000**	
TOTAL PROJECTED TAX VARIANCE			**($15,600)**
PROJECTED RATE VARIANCE			**$2,500**
TOTAL PROJECTED 2003 VARIANCE			**($13,100)**

A number of mitigation measures will be proposed by Departments that are exceeding Council's approved budget . These will be follow-up reports submitted shortly to Council. As well, there are a number of corporate spending restraint initiatives described further in this report.

Based on discussions/directions received during the 2003 Budget process, General Managers are now required to seek Council approval to exceed their approved departmental budget, with mitigation options outlining potential service impacts. Staff recommend formalizing this direction into an approved Council resolution/policy (see recommendation "b").

BACKGROUND:

This is the first of four quarterly variance reports as committed to Council. The estimates are based on actuals to April 30 (normally first quarter would be March 31 but the 2003 Budget was not approved until March). The next variance report will be based on results to June 30, 2003.

The information presented within this report is based on the new organizational structure. The budget tables in the appendices represent best efforts to re-align the approved budgets with the new department structure. As this process is in transition, the budget tables will be updated throughout the year (with each variance report). Note that Council had asked staff to report on all budget restatements that occurred post-budget approval. Unless otherwise specified, changes in budgets reflected in the variance reports are due to the corporate re-organization.

ANALYSIS OF ALTERNATIVES:

Not applicable.

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

TAX SUPPORT BUDGET

As stated, the projected shortfall for the tax supported programs in 2003 is $15.6 million. The factors contributing to the shortfall have been summarized by program in Appendix One to FCS03104. This is equal to about 3% of the net levy.

Essentially, a number of the expected risks identified to Council during the 2003 budget process have materialized. As well, as reported to Council in May, the Winter Control budget is expected to be significantly over-spent. The following sections provide brief highlights of the significant budget variances:

Winter Control

As presented in PW03056, "2002/2003 Winter Control Program Review", the winter control budget is projected to be unfavourable at year-end by about $5.4 million. The significant snowfall and precipitation during the first four months of 2003, required almost all of the 2003 budget. Essentially, any winter control activity required for the remainder of 2003 will cause a variance. This estimate has been predicated on significant precipitation (similar to November/December 2002). If this does not materialize, the variance could be less. The General Manager of Public Works has committed to presenting mitigation options to Council during July of 2003.

Corporate Re-Organization/Corporate Budget Reductions

During the 2003 budget process, in an effort to mitigate the significant budget pressures with minimal service impacts, a number of corporate budget reduction initiatives were approved by Council. At that time, Council was advised that it would be very difficult to achieve all of the savings within 2003. The following table identifies the corporate reductions and a current estimate of the savings that may be achieved this year:

Budget Reduction	**2003 Budget**	**2003 Projected**	**Expected Variance**
Corporate Restructuring [1]	($2.8 m)	($1.6 m)	($1.2 m)
Print Review	($0.65 m)	($0.325 m)	($0.325 m)
Revenue Phase-In	($1.7 m)	0	($1.7 m)
Corporate IT	($1.4 m)	($1.1 m)	($0.3 m)
Customer Service	($0.25 m)	0	($0.25 m)
Energy Audit	($0.2 m)	0	($0.2 m)
Total Corporate	**($7.0 m)**	**($3.0)**	**($4.0 m)**

Note 1 – $200,000 of the Corporate Restructuring target was found in reduced consulting budgeted in departmental budgets, not corporately.

As identified above, while each of the above initiatives is on-going, only about $3.0 million of the $7.0 million savings will actually materialize in 2003. This will cause a variance of about $4.0 million in 2003.

Fleet/Vehicle Charges

Despite efforts to address problems in Fleet during the 2003 budget process, a number of factors have contributed to a potential Fleet variance in 2003 of about $2.9 million. This is comprised of about $1.5 million in Central Garage operations and $1.4 million in H.S.R. operations. The most significant factors are fuel and parts costs. For the first four months of the year, natural gas and diesel fuel prices have been significantly higher than budgeted. This is likely due to the oil market instability and colder than average winter.

Emergency Services

Excluding Radio Trunking contract costs (unfavourable $660,000), Hamilton Emergency Services is projecting a year-end deficit of about $1.1 million. This is primarily the result of overtime costs exceeding budgeted levels and additional funding for new ambulances. The General Manager of Hamilton Emergency Services will be submitting a report to Council addressing the overtime issue and possible mitigation measures.

Sale of Surplus Property

During the 2003 budget process, Council approved a program reduction proposing the sale of surplus properties and that the resulting savings in operating costs for those properties would save $1.0 million. While the savings were built into the budget, the process of analyzing the surplus properties and selling them will not be completed in 2003. This variance report has assumed that no savings will materialize in 2003. However, to mitigate this impact, proceeds from the sale of properties this year will be recognized in the operating budget. Normally the proceeds are credited to a reserve. Therefore, the variance from this item in 2003 will likely be less. Staff are analyzing sales data and will update this item in the next variance report.

Social Services Programs

Within the Public Health and Community Services Department, a number of the social service programs are projecting unfavourable variances for 2003. The $1.0 million shortfall is comprised of $542,000 in Employment and Income Support, $251,000 in Benefit Eligibility, $39,000 in Parent & Child and $195,000 in Community Programs. Additional information with respect to these variances can be found in Appendix One to this report FCS03104.

West Nile Virus (WNV)/SARS

As Council is well aware, significant resources have been allocated to West-Nile Virus and SARS outbreaks. In respect of West-Nile Virus, Council approved the required expenditures for the larviciding at 100% municipal. We have now received confirmation of provincial subsidy providing for a small favourable variance of $275,000. With respect to SARS, staff have currently submitted a claim to the Province for about $90,000. For the purpose of this report, staff assumed that this request will funded by the Province. Council will be provided with an update in the next variance report.

Mitigation Options

The Corporate Management Team is committed to providing Council with timely variance forecast information and, when deficits are projected, options to mitigate these deficits. A number of variance mitigation reports are being developed and will be submitted to Council as soon as possible.

Corporately CMT has adopted a number of mitigation measures.

- A three month gapping of all non-essential vacancies is in effect.
- Hiring freeze for all non-essential recruitment.
- Restrictions to travel have also been imposed.
- Voluntary leave without pay program.

- Discretionary spending controls.

The potential savings from these measures is still being analysed and will be updated in the next variance report. For example, in 2002, over $7.0 million in staff gapping savings were identified to help mitigate the 2002 shortfall. A gapping analysis will be completed for the next variance report.

RATE SUPPORT BUDGET

During the 2003 Rate Budget process, staff highlighted the continued effort, through the review of processes and programs, of providing an efficient and cost-effective service. In 2002, just in time inventory programs, improved equipment utilization, a realigned pavement cut process, as well as a budgeting realignment, resulted in savings and efficiencies of approximately $3.25 million to the maintenance program. The above savings were sufficient to allow for inflationary costs, contractual commitments and contingencies allowances totalling $2.6 million, as reported in the 2003 Water and Wastewater Budget. In addition, Council approved a $500,000 low-income subsidy program, a $600,000 Wastewater Abatement Program, as well as a $250,000 contingency for the effects of the Safe Drinking Water Act.

In 2003, staff continue to identify savings, which do not have an effect on the service level of the end-user, in the areas of contractual services and inventory control of $400,000 and $300,000, respectively. In addition to the above savings, vacancy savings are forecasted to amount to $345,000.

Adding to operational savings, staff is forecasting debt financing savings of $1.525 million, related to the delay of issuing new debt.

In 2003, with the transfer of metered water reading and billing to HUC, staff reported difficulty in analyzing water and wastewater revenues due to changes in billing cycles and practices. In May of 2002, in co-ordination with the deregulation of the electrical industry, HUC made further changes to their billing cycles and practices, which again make it difficult to analyze year-to-year trends. As a result, staff are not forecasting any revenue variances at this time.

TAX STABILIZATION RESERVE

Appendix Three of FCS03104 provides a five-year projection of the Tax Stabilization Reserve balances. As identified in FCS03103, "2002 Tax and Rate Current Variance to December 31, 2002, the reserve has been depleted from $19.0 million at the end of 2001, to a balance of $6.1 million at the end of 2002. Over $12 million was required for current operations in 2002.

The current 2003 projected variance of $15.6 million can not be supported through reserve. Provincial legislation requires that, failing the use of reserves to mitigate budget deficits, the shortfall must be added to the next year's levy. This would mean that any shortfall in 2003 will have to be taxed in 2004 in addition to the $45+ million in budget pressures already identified. The only other alternative would be to use non-legislated program reserves to help offset the projected 2003 tax budget deficit.

As discussed, staff will be presenting a number of reports providing options to Council to reduce the projected budget shortfall. As well, staff will continue to identify corporate savings that may materialize due to cost containment measures.

POLICIES AFFECTING PROPOSAL:

Not Applicable

CONSULTATION WITH RELEVANT DEPARTMENTS/AGENCIES:

This information was compiled through consultation with all departments.

CITY STRATEGIC COMMITMENT:

Timely reporting on budget variances contributes to Council's strategic commitment as a City that spends wisely and invests strategically.

Appendix One
to FCS03104

CITY OF HAMILTON
2003 TAX OPERATING BUDGET VARIANCE REPORT TO APRIL 30, 2003
($ 000's)

	2003 Approved Budget	2003 Actuals to April 30	2003 Projected Year-End	2003 Projected vs Approved		Comments/Explanations
				$	%	
EGISLATIVE						
ayor	713	225	697	17	2.4%	
olunteer Committees	61	2	61	-	0.0%	
ouncil Members	2,524	823	2,523	1	0.0%	
OTAL LEGISLATIVE	**3,298**	**1,051**	**3,281**	**18**	**0.5%**	
ITY MANAGER						
ity Manager	660	117	659	0	0.1%	
xecutive Director	314	70	314	-	0.0%	Savings included in "Restructuring/Other" line item.
ommunications	480	199	703	(223)	(46.6)%	Unfavourable variance due to the annualization of program reductions and delay in the print review process.
roject Management	3	45	33	(29)	(874.7)%	Delay in the print review process
nternal Audit	393	393	393	-	0.0%	
OTAL CITY MANAGER	**1,849**	**825**	**2,101**	**(252)**	**(13.6)%**	
CONOMIC DEVELOPMENT						
usiness Development	1,664	476	1,622	42	2.5%	Gapping, favourable grant funding and lower Brownfield rebate fees partially offset by unfavourable travel/training and advertising/trade fairs variance
ourism	1,177	325	1,124	53	4.5%	Gapping partially offset by lower than expected grant for summer students
otal Operating	**2,840**	**801**	**2,746**	**95**	**3.3%**	
ebt Charges and Cont. to Capital	**1,081**	**360**	**1,081**	**-**	**0.0%**	
OTAL ECONOMIC DEVELOPMENT	**3,922**	**1,161**	**3,827**	**95**	**2.4%**	
UMAN RESOURCES						
dministration	257	131	256	1	0.4%	
abour Relations, Health & Safety	1,312	371	1,544	(232)	(17.7)%	External legal fees
Organizational Dev. & Client Services	804	152	798	7	0.8%	
mployment & Client Services	1,269	388	1,266	4	0.3%	
OTAL HUMAN RESOURCES	**3,642**	**1,042**	**3,863**	**(221)**	**(6.1)%**	

( ) - Denotes [illegible]rable variance.

Appendix One
to FCS03104

CITY OF HAMILTON
2003 TAX OPERATING BUDGET VARIANCE REPORT TO APRIL 30, 2003
($ 000's)

	2003 Approved Budget	2003 Actuals to April 30	2003 Projected Year-End	2003 Projected vs Approved		
				$	%	Comments/Explanations
CORPORATE SERVICES						
Administration	282	75	282	-	0.0%	
Information Technology	7,998	2,699	7,660	337	4.2%	Salary gapping, favourable PC lease costs
Legal Services & Corp Counsel	2,308	701	2,285	23	1.0%	Salary gapping partially offset by unfavourable Outside Counsel costs
City Clerk	526	320	496	30	5.7%	Salary gapping partially offset by unfavourable Printing/Postage costs
P.O.A.	(5,129)	(1,386)	(4,949)	(181)	3.5%	POA Revenue shorfall, unfavourable court fees and printing costs
Financial Services	3,728	1,123	3,666	62	1.7%	Salary gapping partially offset by payment to outside agencies
Budgets, Taxation & Policy	2,878	940	2,857	21	0.7%	Favourable Office Supplies and Tax Registration Revenue, partially offset by unfavourable Postage/Printing costs
Customer Service	2,974	921	3,015	(41)	(1.4)%	Staff gapping offset by program reduction annualization
Corporate Management Services	598	385	595	3	0.5%	
TOTAL CORPORATE SERVICES	**16,163**	**5,778**	**15,909**	**254**	**1.6%**	
PLANNING & DEVELOPMENT						
Finance & Administration	895	313	895	-	0.0%	
Building & Licencing	1,863	1,863	1,863	-	0.0%	
Real Estate	363	117	403	(40)	(11.1)%	Budgeted recoveries from user departments not materialized
Development	717	147	717	-	0.0%	Salary gapping $281k; surplus assumed transfer to fee stabilization reserve.
Downtown Renewal	1,839	212	1,828	11	0.6%	Unused interest $953K transfer to DR residential reserve.
Housing	352	193	330	22	6.3%	Salary gapping
Parking Services	(913)	(657)	(913)	-	0.0%	
Animal Control	1,305	430	1,305	-	0.0%	
Enforcement	180	32	180	-	0.0%	
School Crossing	1,648	607	1,648	-	0.0%	
Long Range Planning & Design	2,885	780	2,717	168	5.8%	Salary gapping
Total Operating	**11,134**	**4,036**	**10,973**	**161**	**1.4%**	
Social Housing	**31,574**	**31,574**	**30,971**	**603**	**1.9%**	Prior year adjustments, reduced funding
Debt Charges and Cont. to Capital	**832**	**-**	**832**	**-**	**0.0%**	
TOTAL PLANNING & DEVELOPMENT	**43,540**	**35,611**	**42,776**	**764**	**1.8%**	

Appendix One
to FCS03104

CITY OF HAMILTON
2003 TAX OPERATING BUDGET VARIANCE REPORT TO APRIL 30, 2003
($ 000's)

	2003 Approved Budget	2003 Actuals to April 30	2003 Projected Year-End	2003 Projected vs Approved $	2003 Projected vs Approved %	Comments/Explanations
UBLIC HEALTH & COMMUNITY SERVICES						
inance & Administration	1,512	535	1,636	(124)	(8.2)%	Rent increase, staffing
ulture & Recreation	19,688	5,853	20,238	(550)	(2.8)%	Delay in implementing user fee and pool closure budget reductions ($156K), Bus Tour cancellations due to SARS ($10K), Decreased sponsorships/donations for Victoria Day, Canada Day and First night ($27K), Arena revenue budget error ($357K)
rogram Policy and Planning	943	509	963	(20)	(2.2)%	
trategic Services	845	443	877	(33)	(3.9)%	
mployment & Income Support	59,025	22,654	59,567	(542)	(0.9)%	Community start up and other mandatory OW client benefit pressures, ODSP downloading partially offset by decrease in case load
enefit Eligibility	2,988	914	3,240	(251)	(8.4)%	Unfavourable fraud recovery, expenditures over Ministry cap for CVP and ERO initiatives
arent & Child	6,404	10,060	6,443	(39)	(0.6)%	Family Resource Centre - MCFCS to begin funding as of April 1, 2003
ommunity Programs	5,294	4,812	5,489	(195)	(3.7)%	Unfavourable Emergency Hostels costs and funeral fees
Medical Officer of Health	425	191	395	30	7.1%	
ealth Protection	3,813	1,727	3,538	275	7.2%	Unbudgeted West Nile Virus subsidy; SARS cost-recovery assumption.
ealthy Lifestyles, Youth Branch	3,475	2,368	3,530	(54)	(1.6)%	
Macassa Lodge	2,647	3,342	2,842	(195)	(7.4)%	Retro job evaluation wage adjustments.
Wentworth Lodge	1,312	2,402	1,553	(241)	(18.4)%	Retro job evaluation wage adjustments.
otal Operating	**108,371**	**55,813**	**110,311**	**(1,940)**	**(1.8)%**	
ebt Charges and Cont. to Capital	**4,912**	**961**	**4,912**	**-**	**0.0%**	
OTAL PUBLIC HEALTH & COMMUNITY SERV	**113,283**	**56,773**	**115,223**	**(1,940)**	**(1.7)%**	
UBLIC WORKS						
inance & Administration	444	294	444	-	0.0%	
Roads & Traffic	38,823	20,201	44,197	(5,375)	(13.8)%	Winter Control
Parks	16,868	3,892	17,760	(892)	(5.3)%	Unrealizable revenues, grass cutting budget underfunded
HSR	22,389	9,464	24,219	(1,830)	(8.2)%	Unfavourable fleet charges ($1.4m), salaries & wages including work accommodation
Accessible Transportation Services (DARTS)	9,238	4,505	9,238	-	0.0%	
Waste Management	22,775	7,423	23,330	(555)	(2.4)%	Unfavourable due to modified workers
Storm Water	2,556	355	2,552	3	0.1%	
Fleet Services	34	904	1,564	(1,530)	(4526.1)%	Unfavourable - vehicle parts, fuel & outside services
Corp Buildings	5,724	3,123	6,603	(879)	(15.4)%	Minimal surplus buildings sale revenue
Infrastructure Planning	424	896	424	-	0.0%	
Design & Construction	50	1,360	45	5	10.4%	
Total Operating	**119,324**	**52,416**	**130,377**	**(11,053)**	**(9.3)%**	
Debt Charges and Cont. to Capital	**38,150**	**11,981**	**38,150**	**-**	**0.0%**	
TOTAL PUBLIC WORKS	**157,474**	**64,397**	**168,527**	**(11,053)**	**(7.0)%**	

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Appendix One
to FCS03104

CITY OF HAMILTON
2003 TAX OPERATING BUDGET VARIANCE REPORT TO APRIL 30, 2003
($ 000's)

	2003 Approved Budget	2003 Actuals to April 30	2003 Projected Year-End	2003 Projected vs Approved $	2003 Projected vs Approved %	Comments/Explanations
HAMILTON EMERGENCY SERVICES						
Fire	47,552	15,337	48,527	(975)	(2.1)%	Savings from gapping of $366K, offset by increase in overtime costs ($1.051M), rising energy costs ($250K), decrease in reinspection fees due to better compliance ($40)
Radio Trunking	1,783	1,361	2,446	(663)	(37.2)%	Trunk radio contract costs ($600K), Transfer from reserve($63K)
Emergency Preparedness (CCEP)	320	40	320	-	0.0%	
Emergency Medical Services - Ambulance	10,191	3,036	10,334	(143)	(1.4)%	Savings from gapping of $635K, partially offset by increase in overtime costs ($154K), medical supplies ($170K), medical equipment ($99K), facilities costs ($46K), additional vehicle acquisition ($210K), provincial subsidy ($99K)
Total Operating	**59,846**	**19,775**	**61,627**	**(1,781)**	**(3.0)%**	
Debt Charges and Cont. to Capital	**1,463**	**354**	**1,463**	**-**	**0.0%**	
TOTAL HAMILTON EMERGENCY SERVICES	**61,309**	**20,129**	**63,090**	**(1,781)**	**(2.9)%**	
COMMUNITY SERVICES RESIDUAL						
General Manager	278	82	278	-	0.0%	Savings included in "Restructuring/Other" line item.
Finance & Administration	1,331	443	1,331	-	0.0%	
Total Operating	**1,609**	**524**	**1,609**	**-**	**0.0%**	
Debt Charges and Cont. to Capital	**-**	**-**	**-**	**-**		
TOTAL COMMUNITY SERVICES RESIDUAL	**1,609**	**524**	**1,609**	**-**	**0.0%**	

Appendix One
to FCS03104

CITY OF HAMILTON
2003 TAX OPERATING BUDGET VARIANCE REPORT TO APRIL 30, 2003
($ 000's)

	2003 Approved Budget	2003 Actuals to April 30	2003 Projected Year-End	2003 Projected vs Approved $	2003 Projected vs Approved %	Comments/Explanations
BOARDS & AGENCIES						
HECFI	2,340	1,022	2,340	-	0.0%	Current variance to-date about $500,000. HECFI instituting cost mitigation measures and projecting additional revenue by year-end. Does not include potential severance cost due to employee termination.
Library	20,582	6,608	20,555	27	0.1%	
Go Transit	500	72	500	-	0.0%	
Art Gallery of Hamilton	440	147	440	-	0.0%	
Conservation Authorities	3,622	1,190	3,622	-	0.0%	
Municipal Property Assessment Corporation	4,604	2,302	4,604	-	0.0%	
Other	689	262	689	-	0.0%	
Total Operating	**32,777**	**11,602**	**32,750**	**27**	**0.1%**	
Debt Charges and Cont. to Capital	**713**	**23**	**713**	**-**	**0.0%**	
TOTAL BOARDS & AGENCIES	**33,491**	**11,625**	**33,463**	**27**	**0.1%**	
COMMUNITY PARTNERSHIP PROGRAM	**2,745**	**206**	**2,745**	**-**	**0.0%**	Majority of CPP payments commence in May/June. No variance anticipated.
CORPORATE FINANCIALS						
Operating	2,942	(519)	2,942	-	0.0%	
Senior's Tax Credits	621	7	621	-	0.0%	
Restructuring/Other	(7,036)	3	(3,031)	(4,005)	56.9%	Budget annualization related to corporate reduction initiatives.
Capital Financing	17,753	11,201	15,753	2,000	11.3%	Delay in debt issuance.
TOTAL CORPORATE FINANCIALS	**14,279**	**10,693**	**16,284**	**(2,005)**	**(14.0)%**	
TOTAL CITY EXPENDITURES	**456,603**	**209,815**	**472,698**	**(16,094)**	**(3.5)%**	

( ) - Denote. [illegible]urable variance.

Appendix One
to FCS03104

CITY OF HAMILTON
2003 TAX OPERATING BUDGET VARIANCE REPORT TO APRIL 30, 2003
($ 000's)

	2003 Approved Budget	2003 · Actuals to April 30	2003 Projected Year-End	2003 Projected vs Approved		Comments/Explanations
				$	%	
HAMILTON POLICE SERVICES	**91,878**	**28,843**	**91,878**	**-**	**0.0%**	
TOTAL EXPENDITURES	**548,482**	**238,658**	**564,576**	**(16,094)**	**(2.9)%**	
NON PROGRAM REVENUES						
Community Reinvestment Fund	(23,780)	(11,890)	(23,780)	-	0.0%	
Investment Income	(2,937)	(700)	(3,392)	455	(15.5)%	Unbudgeted capital gains.
Hydro Dividends	(3,000)	(750)	(3,000)	-	0.0%	
Hydro Future Fund Interest	(4,000)	(1,636)	(4,000)	-	0.0%	
Penalties & Interest	(11,550)	(2,941)	(11,550)	-	0.0%	
Payments in Lieu of Taxes	(14,047)	(132)	(14,047)	-	0.0%	
Right of Way Taxes	(3,311)	-	(3,311)	-	0.0%	
Supplementary Taxes	(3,496)	-	(3,496)	-	0.0%	
Tax Remissions / Write Offs	7,275	5,267	7,275	-	0.0%	Potential for significant unfavourable variances.
Tax Credits, Rebates & Capping	5,858	5,858	5,858	-	0.0%	
TOTAL NON PROGRAM REVENUES	**(52,989)**	**(6,925)**	**(53,444)**	**455**	**(0.9)%**	
TOTAL 2003 OPERATING LEVY	**495,493**	**231,732**	**511,132**	**(15,639)**	**(3.2)%**	

Appendix Two
to FCS03104

2003 Water & Sewer Combined Budget
Operating Budget Variance Report to April 30, 2003
($000's)

	2003 Approved Budget	2003 Actual to April 30, 2003	2003 Projected Year-End	2003 Projected vs. Final - Fav/(Unfav)		Comments/Explanations
				$	%	
EXPENDITURE:						
Environmental Services						
Support Services	11,907	2,901	11,498	409	3.4%	Vacancy savings of $200K, meter operations contracted services savings of $50K and misc supplies savings of $150K
Metered/Nonmetered Billing	2,552	818	2,559	(7)	(0.3%)	
Meter Operations	1,291	198	1,087	204	15.8%	Contracted services savings $50K and misc supplies savings $150K. RFP's going out late this year.
Distribution Maintenance	18,119	4,638	17,728	391	2.2%	Water Contractual Services savings $300K (new funding formula in contract for emergency services), Vacancy savings $90K
Regulatory Services	1,280	353	1,226	54	4.2%	Vacancy savings
Plant and Outstations Operations	19,786	1,799	19,786	-	0.0%	
Safe Drinking Water Act	250	-	250	-	0.0%	
Low Income Subsidy Program	500	-	500	-	0.0%	
Wastewater Abatement Program	600	-	600	-	0.0%	
Financial Charges	3,648	520	3,648	-	0.0%	
Sub-Total Environmental Services	**59,933**	**11,227**	**58,882**	**1,051**	**1.8%**	
Capital & Reserve Expenses						
Strategic Asset Management (SAM)	35,269	35,269	35,269	-	0.0%	
Coordinated Water/Wastewater & Roads Program (SAM)	3,400	3,400	3,400	-	0.0%	
Wastewater Investment Needs & Strategies (WINS)	4,000	4,000	4,000	-	0.0%	
Transfer to Reserves	3,472	-	3,472	-	0.0%	
Debt Charges - Strategic Asset Management (SAM)	63	-	63	-	0.0%	
Debt Charges - Wastewater Investment Needs & Strategies (WINS)	3,577	-	3,577	-	0.0%	
Debt Charges - Water Quality Initiatives (WQI)	1,747	-	1,747	-	0.0%	
Debt Charges - Development	4,164	-	2,639	1,525	36.6%	Debt budgeted but not issued to date.
Sub-Total Capital Expenses	**55,692**	**42,669**	**54,167**	**1,525**	**2.7%**	
TOTAL EXPENDITURES	**115,625**	**53,896**	**113,049**	**2,576**	**2.2%**	

Appendix Two
to FCS03104

2003 Water & Sewer Combined Budget
Operating Budget Variance Report to April 30, 2003
($000's)

	2003 Approved Budget	2003 Actual to April 30, 2003	2003 Projected Year-End	2003 Projected vs. Final - Fav/(Unfav)		Comments/Explanations
				$	%	
REVENUES:						
Rate Revenue						
Metered	101,976	18,568	101,976	-	0.0%	
Non-Metered	6,146	2,308	6,146	-	0.0%	
Other	98	29	98	-	0.0%	
Sub-Total Utility Rates	**108,220**	**20,905**	**108,220**	**-**	**0.0%**	
Non-Rate Revenue						
Raw Water Sales	200	26	200	-	0.0%	
Metered Operations	654	112	633	(21)	(3.2%)	
Metered/Unmetered billing	30	-	-	(30)	(100.0%)	
Financial Charges	924	50	924	-	0.0%	
Local Improvement Recoveries	1,874	-	1,874	-	0.0%	
Overstrength Agreements	1,400	281	1,400	-	0.0%	
Sewer Surcharge Agreements	1,400	82	1,400	-	0.0%	
Miscellaneous Revenue	227	55	232	5	2.2%	
Permits/Leases/Agreements	696	163	696	-	0.0%	
Sub-Total Non-Rate Revenue	**7,405**	**769**	**7,359**	**(46)**	**(0.6%)**	
TOTAL REVENUES	**115,625**	**21,674**	**115,579**	**(46)**	**(0.0%)**	
2003 PROJECTED RATE SURPLUS				**2,530**		

( ) - Denotes Unfavourable Variance

2002-2007 Tax Stabilization Reserve Analysis & Projection

		2002	2003	2004	2005	2006	2007
Opening Balance		19,001,225.72	6,089,240.47	82,789	-238,208	-128,629	19,762
Add:							
Investment Income		370,414.07	91,212.26	-2,297	-5,421	-1,609	593
OMERS Contribution		11,811,084.05	3,500,000.00				
2002 Closings Surplus		59,708.12					
Sub-Total		12,241,206.24	3,591,212.26	(2,296.83)	(5,421.24)	(1,608.87)	592.86
Less: Spent/Committed							
2002 Capital Financing		3,293,000.00					
Repay International Airshow Deficit	02-005-April 24th	195,656.00					
Hamilton International Tattoo grant	(ECO001007)	35,000.00	35,000.00	35,000.00	35,000.00		
Commonwealth Games Bid	June 12,2002	300,000.00	50,000.00				
2002 Operating Budget - One time costs	FCS02059+	533,000.00					
Support for Committee - Elected Officials Remuneration	HUR02008/FCS02081	20,000.00					
Refunds issued under Open For Business Program		150,000.00					
World Road Race - Cycling Championship 2000-2003 ($400,000 Total)	2000 Regional Budget		200,000.00				
Professional Hockey in Hamilton			196,000.00				
Ivor Wynne Stadium Renovations & Recoveries From Ticket Sales	CS01104a		450,000.00	-150,000	-150,000	-150,000	
Chedoke Winter Sports Park Deficit		250,000.00	270,000.00				
Grass Cutting Program	CS02062	18,000.00					
Office Expansion-Court House	Budget Process	160,000.00					
2003 Bell Canadian Open	CS02051a		500,000.00				
2003 Tax Levy Deficit		6,341,620.00					
Variance Report - Annualization Impact/Restructuring	FCS02117	4,050,000.00					
Waste Management WDO Subsidy	TOE02173	750,000.00					
Fund Fleet Contribution		405,429.26					
OMERS Adjustments-Subsidized Programs		1,051,412.28					
Police's Share of OMERS		3,246,981.65					
HECFI Share of OMERS		142,926.86					
HECFI Share of OMERS-1999-2001		61,985.39					
Library's Share of OMERS		412,329.10					
Corporate Restructuring-General Manager Phase 2			250,000.00				
Quality Assurance & Coordination: International Sporting events	CS01103	100,813.98	262,000.00	87,000			
Corporate Restructuring		66,262.25	3,683,737.75	750,000.00			
Full Signal Conversion Funding-Central & Parkdale Ave(on hold-see e-mail in file)			50,000.00				
RBG - One Time Transition Funding		100,000.00					
Net Phase-In Costs	FCS01015D/FCS03090	1,161,082.28	1,177,300.00	-403,300			
Seniors Tax Credit Adjustment		703,050.00	350,000.00				
Natural Gas-Prior Period Adjustments		1,604,642.44					
Operational Review Fleet Services	FORC03002		120,500.00				
2003 Fleet Services Transfer	2003 Budget		550,000.00				
Year 2003 Liability/Property Insurance Policies	FCS03012	-	1,080,000.00				
Development Stabilization Reserve Transfer (50% of 2003 Transfer)			373,126.00				
Sub-Total		25,153,191.49	9,597,663.75	318,700.00	(115,000.00)	(150,000.00)	-
Projected Dec 31 Balance		6,089,240.47	82,788.98	(238,207.85)	(128,629.09)	19,762.04	20,354.90

AFFECTS WARD 2

6.7

CITY OF HAMILTON

PLANNING AND DEVELOPMENT DEPARTMENT
Downtown Renewal Division

Report to:	Mayor and Members Committee of the Whole	**Submitted by:**	Lee Ann Coveyduck General Manager
Date: **File:**	May 30, 2003 RL03/09	**Prepared by:**	Ron Marini, Ext. 4178 Gord Moodie, Ext. 3934

SUBJECT: **Hamilton Downtown Residential Loan Program Allocation of Funds from 100 Main Street East to 14 Mary Street (PD03145) (Ward 2)**

RECOMMENDATION:

(a) That the Downtown Renewal Division of the Planning and Development Department be authorized and directed to reallocate the $746,000 committed to 100 Main Street East, Homestead Land Holdings Limited.

(b) That the Downtown Renewal Division of the Planning and Development Department be authorized and directed to offer an additional $746,000 to the previously committed balance of $1 million to the Lyric Century Apartments Inc., bringing the total funding to its full potential under the terms and conditions of the Hamilton Downtown Residential Loan Program as approved by Council on September 25, 2002.

Lee Ann Coveyduck

Lee Ann Coveyduck
General Manager
Planning and Development Department

EXECUTIVE SUMMARY:

The purpose of Report PD03145 is to seek approval for reallocating the Hamilton Downtown Residential Loan commitment from 100 Main Street East to 14 Mary Street (see Appendix "A" to Report PD03145). Attached as Appendix "B" to Report PD03145 is a letter from Homestead Land Holdings Limited declining the City's funding. The Century Theatre project was allocated the uncommitted balance of $1 million in the Hamilton Downtown Residential Loan Program account in April of this year. Within Report PD03082 to Committee, staff advised that the Century Theatre project is eligible for additional funding under the terms of the program but at the time there was only an uncommitted balance of $1 million. Furthermore, staff advised Committee that when additional funds became available a further report would be brought forward for the consideration of Committee, hence Report PD03145.

BACKGROUND:

Homestead Land Holdings Limited was approved for a residential loan within the Hamilton Downtown Residential Loan Program on August 22, 2001. The loan was for the conversion of five storeys of office space into 35 apartment units. The construction has been completed; however, due to first mortgage issues, they do not require the City's funding of $746,000 (see letter attached as Appendix 'B' to Report PD03145). The Century Theatre project was allocated the uncommitted balance of $1 million in the Hamilton Downtown Residential Loan Program account in April of this year. Within Report PD03082 to Committee, staff advised that the Century Theatre project is eligible for additional funding under the terms of the program but at the time there was only an uncommitted balance of $1 million. Furthermore, staff advised Committee that when additional funds became available a further report would be brought forward for the consideration of Committee, hence Report PD03145. The Century Theatre project involves the conversion of the historic theatre into 97 residential rental units and in order for this project to reach its full potential under the program, it is recommended by staff to allocate the uncommitted $746,000 to Lyric Century Apartments Incorporated.

ANALYSIS OF ALTERNATIVES:

In the best interest of Downtown rejuvenation, it is staff's opinion that allocating the funds to the Century Theatre would create an immediate effect towards an approved residential project. Alternatively, the money would go back to the Hamilton Downtown Residential Loan Program to begin a process of requesting applications. This would leave the Century Theatre with 57% of their true borrowing ability within the Council-approved terms of the Hamilton Downtown Residential Loan Program.

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

Financial – In accordance with the terms and conditions of the program, staff has reviewed the development proposal and the loan commitment is made on the basis that there is a balance of $746,000 relinquished from Homestead Land Holdings Limited. Based on habitable floor space, Lyric Century Apartments is eligible for a loan commitment of over $1,746,000.

Staffing – Staff of the Planning and Development Department, Downtown Renewal Division, together with the Corporate Services Department, will continue to administer the program. Downtown Renewal Division staff will administer the loan.

Legal – Legal Services Division staff has been consulted in the preparation of Report PD03145. A review of all documentation associated with the process will be conducted by Legal Services Division staff.

POLICIES AFFECTING PROPOSAL:

The Downtown Hamilton Secondary Plan, the Hamilton Downtown Residential Loan Program, the Downtown Hamilton Community Improvement Plan and the former City of Hamilton Zoning By-law 6593 affect the Century Theatre development proposal outlined in Report PD03145.

CONSULTATION WITH RELEVANT DEPARTMENTS/AGENCIES:

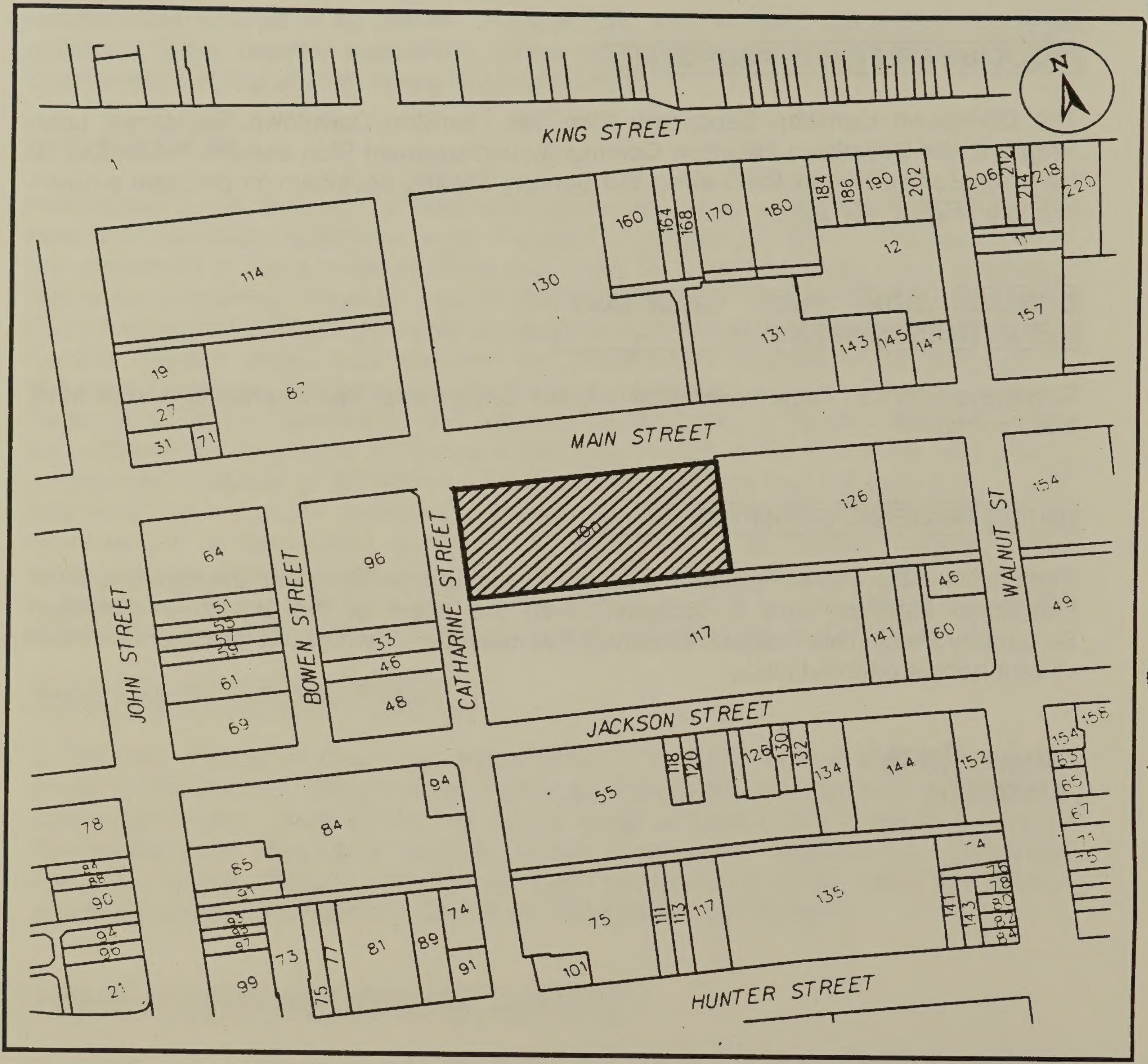
Corporate Services Department staff and the City's Legal Services Division staff have been consulted.

CITY STRATEGIC COMMITMENT:

The Hamilton Downtown Residential Loan Program is associated with the rejuvenation of Downtown Hamilton and is consistent with the intent of the Downtown Hamilton Secondary Plan. This program is intended to make the Downtown a healthier and more vibrant people-oriented place.

GM:jcs Rmm
Attach. (2)

Appendix 'A' to Report PD03145
Page 1 of 2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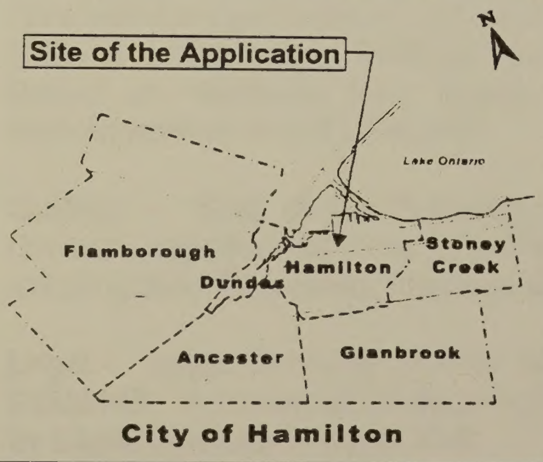

Site of the Application
N
Lake Ontario
Flamborough
Dundas
Hamilton
Stoney Creek
Ancaster
Glanbrook
City of Hamilton

PLANNING AND DEVELOPMENT DEPARTMENT

Location Map

Hamilton

Subject Property

▨ **100 Main Street East**

Filename/number
100_main_st_e

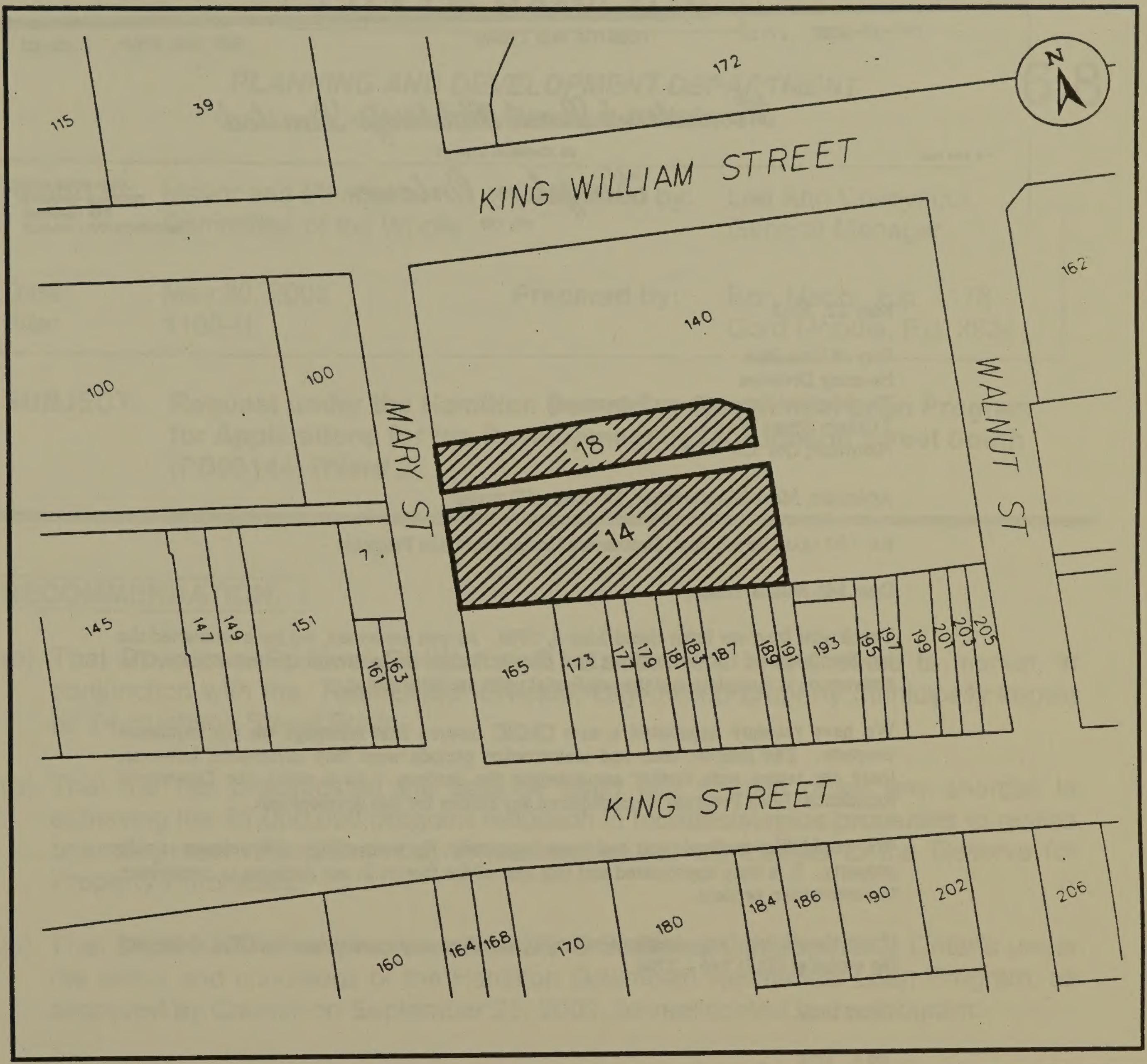
Date
May 28, 2003

Technician:
NM

Map Not to Scale

Appendix "A"

Appendix 'A' to Report PD03145
Page 2 of 2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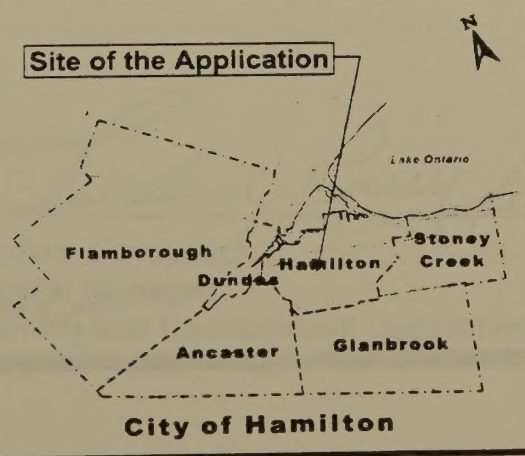

Site of the Application
N
Lake Ontario
Flamborough
Dundas
Hamilton
Stoney Creek
Ancaster
Glanbrook
City of Hamilton

PLANNING AND DEVELOPMENT DEPARTMENT

Location Map

▨ **Subject Property**
14 & 18 Mary Street

Hamilton

Filename/number	*14 and 18 Mary St*
Date	*March 21, 2003*
Technician	*L.M.M.*

Map Not to Scale

Appendix "A"

Homestead Land Holdings Limited
P.O. BOX 1453
80 JOHNSON STREET
Kingston, Ontario
K7L 1X7

AREA CODE (613)
RENTALS - 546-3146
FAX - 546-5206
CORPORATE FAX - 546-5637

May 22, 2003

City of Hamilton
Housing Division
Planning and Development Department
71 Main Street West
Hamilton, ON L8P 4Y5

Attention: Mark Mascarenhas, Director of Housing

Re: 100 Main Street East, Downtown Residential Loan Program

Dear Mr. Mascarenhas:

Thank you for your letter dated May 8, 2003. As you are aware, we have converted the top five floors of 100 Main Street East from office use to residential apartment units. The conversion is complete and the residential units are fully rented.

We have recently negotiated a new CMHC insured first mortgage on the captioned property. The interest rates and amortization periods were very favourable, however, there are issues with further encumbering the property. As a result, the Downtown Residential Loan Program is not required any further for this development.

We would like to thank you and your department for your efforts with respect to this property. It is truly appreciated and was one of the factors in our decision to commence the conversion process.

If you should have any questions regarding the aforementioned please feel free to contact the writer at (613) 546 – 2794.

Yours truly,

A.G.(Alf) Hendry
Chief Executive Officer

AFFECTS WARD 2

CITY OF HAMILTON

6.8

PLANNING AND DEVELOPMENT DEPARTMENT
Downtown Renewal Division

Report to:	Mayor and Members Committee of the Whole	**Submitted by:**	Lee Ann Coveyduck General Manager
Date: **File:**	May 30, 2003 1100-H	**Prepared by:**	Ron Marini, Ext. 4178 Gord Moodie, Ext. 3934

SUBJECT: **Request under the Hamilton Downtown Residential Loan Program for Applications for the Development of 74 Hughson Street South (PD03144) (Ward 2)**

RECOMMENDATION:

(a) That Downtown Renewal Division staff be authorized and directed to market, in conjunction with the Real Estate Division, City-owned property municipally known as 74 Hughson Street South.

(b) That the net proceeds of the sale be used first to help offset any shortfall in achieving the $1,000,000 program reduction in facilities/surplus properties to realize operating cost reductions and, if not required, be contributed to the Reserve for Property Purchases.

(c) That $1,000,000 which was committed to G.S. Global Developments Ontario under the terms and conditions of the Hamilton Downtown Residential Loan Program, as approved by Council on September 25, 2002, be reallocated to the program.

LeeAnn Coveyduck

Lee Ann Coveyduck
General Manager
Planning and Development Department

EXECUTIVE SUMMARY:

The City solicited requests for proposals for the purchase and development of 74 Hughson Street South in May, 2000. G.S. Global Developments (the successful proponent) has not moved forward with their intended plans. Additionally, G.S. Global Developments was allocated $1,000,000 under the terms of the Hamilton Downtown Residential Loan Program. In order to ensure the maximum efficiency of the program and the related Downtown rejuvenation, it is recommended that staff be authorized and directed to offer the property for sale and development and that the residential loan monies be reallocated.

BACKGROUND:

A Request for Proposals was issued on May 29, 2000, for the purchase and redevelopment of 74 Hughson Street South. G.S. Global Developments Ontario Inc. was the successful applicant. On February 14, 2001, Council authorized and directed staff to negotiate a development agreement as outlined in Report CS01006(b) dated January 26, 2001. In May, 2001, G.S. Global Developments Ontario Inc. applied for funding under the former Convert-to-Rent program now called the Hamilton Downtown Residential Loan Program. This application was put on a waiting list for funding and was subsequently allocated funding in July, 2002.

Communication has continued between the City and G.S. Global Developments. To date, no development agreement has been reached. A letter was issued to G.S. Global Developments on March 25, 2003 (see Appendix "B" to Report PD03144), requesting that a complete application for site plan be submitted by May 1, 2003 and failure to meet the timeline would result in the staff proceeding with the disposal of the property through sale to other interested parties. To date, no such application has been submitted. Report PD03144 results from the preceding timeline.

A further issue is the Hamilton Downtown Residential Loan funding of $1,000,000 to this project. Staff recommends that these funds revert back into the program to fund projects which would utilize the money immediately.

ANALYSIS OF ALTERNATIVES:

Should the City not market 74 Hughson Street South, the building will remain vacant for an unknown period of time and continue to be an operating cost to the City. Also, the $1,000,000 allocated to the former proposal under the Hamilton Residential Loan Program would not be utilized in the best interests of Downtown rejuvenation.

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

Financial – The City has not realized income from this process and continues to pay operating expenses.

Staffing – Administration of this process can be accommodated within the Downtown Renewal Division and the Real Estate Division of the Planning and Development Department along with the Corporate Services Department.

Legal – A review of all documentation associated with the process will be conducted by Legal Services Division staff to meet the customer's needs while protecting the City's interests.

POLICIES AFFECTING PROPOSAL:

The allocation of monies will be in accordance with the policies and procedures approved by Council under the Hamilton Downtown Residential Loan Program. The marketing of the property will be done through City realty procedures.

CONSULTATION WITH RELEVANT DEPARTMENTS/AGENCIES:

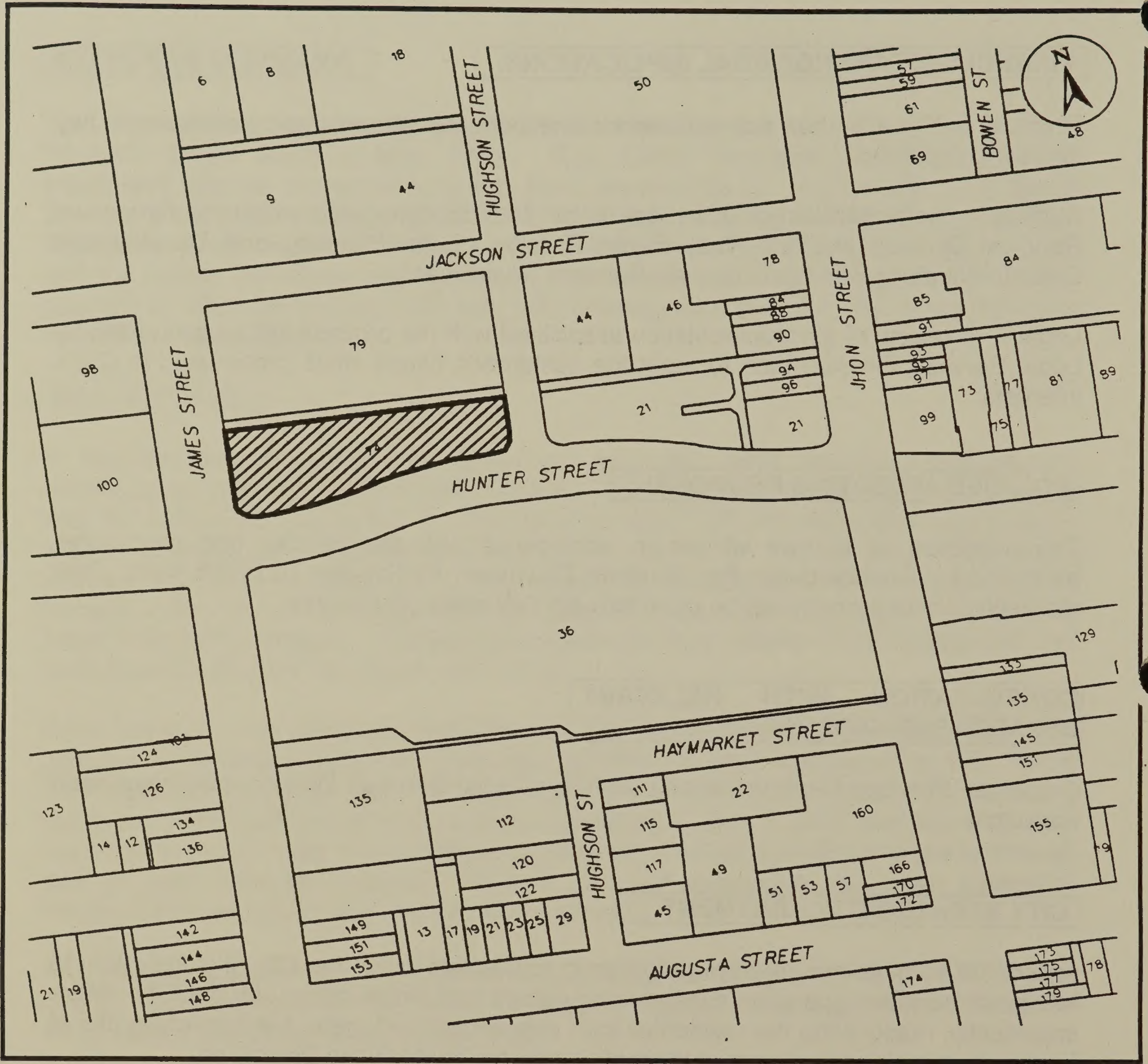
Corporate Services Department and the City's Legal Services Division staff have been consulted.

CITY STRATEGIC COMMITMENT:

In order to achieve the program reduction in real estate within the City, it is important to relinquish negative operating expenses on vacant real estate owned by the City. More importantly, reallocating the residential loan commitment will mean the immediate use of funding by developers interested in creating new residential units Downtown.

GM:jcs
Attachs. (2)

Appendix “A” to Report PD03144
Page 1 of 1



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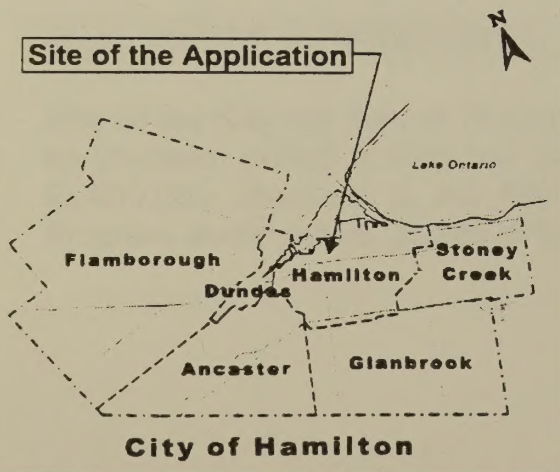


Site of the Application
N
Lake Ontario
Flamborough
Dundas
Hamilton
Stoney Creek
Ancaster
Glanbrook

City of Hamilton

PLANNING AND DEVELOPMENT DEPARTMENT

Location Map

Subject Property

▨ **74 Hughson Streer South**

Filename/number
74_hugson_st_s

Date
May 28, 2003

Technician:
NM

Map Not to Scale

Appendix "A"

Appendix 'B' to Report PD03144
Page 1 of 2

Hamilton

Mailing Address:
City Hall 71 Main Street West
Hamilton Ontario
Canada L8P 4Y5
www.hamilton.ca

Planning and Development Department
General Manager's Office
Physical Address: 71 Main Street West 5th Floor
Phone: 905-546-4339 Fax: 905-546-4364

March 25, 2003

Mr. H. Hicks
G.S. Global Developments
55 Northfield Drive East
Unit 4, Suite 179
Waterloo, Ontario
N2K 3T6

Dear Mr. Hicks:

Re: 74 Hughson Street, City of Hamilton

Further to our meeting of Tuesday, March 11, 2003 whereby you shared your plans for the above-noted property, I provide the following

As we discussed, Council authorized staff to negotiate a site plan agreement with you, but to date, this has not occurred. There has been renewed interest from other City Departments, the City's Real Estate Section and the private sector in this site. Accordingly, we cannot hold the property off the market any longer. You had indicated that you would be in a position to submit a site within six (6) weeks of our meeting.

Accordingly, in order to proceed, you must submit a complete application for site plan to Tim McCabe, Director of Development by 5:00 p.m., Thursday, May 1, 2003. Said site plan must implement the Downtown Secondary Plan. Failure to meet this timeline or failure to submit a completed application for site plan approval will result in Planning staff proceeding to Council to seek direction concerning the disposal of this property through sale to other interested parties.

I would also reply to your query as to whether or not Public Health and Community Services may have an interest in being a tenant. They have replied that they are interested but as of yet, do not have the actual space needs identified.

We would also remind you that you had submitted an incomplete Enterprise Zone Application which Downtown Renewal staff returned to you. If you intend to re-submit, it would be beneficial that you arrange a pre-consultation meeting with Ron Marini and his staff.

We look forward to your complete site plan submission by May 1, 2003.

Yours truly,

Lee Ann Coveyduck
General Manager
Planning and Development Department

RMM:jcs

cc R. Marin., Director, Downtown Renewal
T. McCabe, Director, Development

AFFECTS WARD 7 AND CITY WIDE IMPLICATIONS

CITY OF HAMILTON

6.9

PLANNING AND DEVELOPMENT DEPARTMENT
Real Estate and Property Management Section

Report to:	Mayor and Members Committee of the Whole	**Submitted by:**	Lee Ann Coveyduck General Manager
Date:	May 30, 2003	**Prepared by:**	Bill Farkas 905-628-4300

SUBJECT: **Surplus School Site, Le Conseil Scolaire de District du Centre-Sub-Ouest, 1212 Upper Wentworth Street, Hamilton (PD03150) (Ward 7 and City Wide)**

RECOMMENDATION:

(a) That Real Estate staff be authorized and directed to advise the Le Conseil Scolaire de District du Centre-Sub-Ouest that the City of Hamilton has no interest in acquiring the lands composed of Part of Lot 11, Concession 7, Township of Barton, municipally known as 1212 Upper Wentworth Street, Hamilton, ON.

(b) That Real Estate staff be authorized and directed to advise the Le Conseil Scolaire de District du Centre-Sub-Ouest of the City of Hamilton requirements relating to the re-development of the site.

Lee Ann Coveyduck
General Manager
Planning and Development Department

EXECUTIVE SUMMARY:

The Real Estate Section is seeking Council direction to advise the Le Conseil Scolaire de District du Centre-Sub-Ouest that the City of Hamilton has no municipal interest in acquiring the subject lands.

BACKGROUND:

The subject parcel is located in the Crerar Neighbourhood, situated west of Upper Wentworth Street and north of Stone Church Road, municipally known as 1212 Upper Wentworth. The parcel in question has a lot frontage of 1734 metres (5691 feet) a depth of 140.44 metres (460 feet) more or less, comprising a total lot area of 2.43 hectares (6 acres). See Appendix "A".

The Real Estate Section received notification from Le Conseil Scolaire de District du Centre-Sub-Ouest dated April 1, 2003 that the subject vacant property has been declared surplus to the Board's needs. Le Conseil Scolaire de District du Centre-Sub-Ouest requested that the City of Hamilton notify the Board within 90 days of receipt of their correspondence of any interest in acquiring this parcel.

In order to determine the City's interest in the property the Real Estate Section circulated this request to all City Departments and to City Councillors. Comments had been requested to identify whether there is any municipal interest in acquiring this property.

The circulation process identified no municipal needs to acquire the subject parcel. Comments will be addressed and outlined further in this report.

ANALYSIS OF ALTERNATIVES:

As per the parkland dedication policy of the City of Hamilton the City would either be dedicated 5% of the lands to be developed or receive 5% cash in lieu of parkland dedication. If the site is not purchased by the City of Hamilton and is to be re-developed by private interests, the opportunity for the City exists that at the time of re-development to obtain land area equal to the 5% parkland dedication.

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

Financial – The market value of the site is to be determined by an appraisal. In the interim the current value assessment of the property is offered as a rough estimate of value. The current value assessment estimated for Le Conseil Scolaire de District du Centre-Sub-Ouest (land) is $600,000. If Council elects to proceed with the acquisition of this site the exact costs associated with the purchase will be known once an appraisal and environmental audit is completed. A report will be prepared for consideration by Committee of the Whole to address the issue of funding.

POLICIES AFFECTING PROPOSAL:

N/A

CONSULTATION WITH RELEVANT DEPARTMENTS/AGENCIES:

The Real Estate Section circulated this request to all Departments and City Councillors.

Long Range Planning and Design Division concluded that according to the summary of park deficiencies, there is no shortfall of parkland in this neighbourhood and this area is not considered a priority area for the acquisition of parkland.

Operations and Maintenance Division indicated that there is a slight park deficiency within this neighbourhood however, it is offset by the existing school lands and the neighbourhood's proximity to an alternate large scale park nearby. (T.B. McQuesten Park). The Division further stated that since funds for parkland acquisition are limited, and other neighbourhoods exists that have a greater park deficiency, this site is not considered a priority site to acquire. This Division further stated that if funds permit, a small portion of the site be acquired immediately adjacent to the existing park to increase its size. As an alternative solution, should the lands be sold and re-developed for residential purposes, it is recommended that the land equal to the 5% parkland dedication be transferred to the City of Hamilton.

The Environmental Planning and Management Section of the Public Works Department noted that "it appears that a tributary of Red Hill creek runs through this property. As a first priority, lands along the watercourse should be retained by the City of Hamilton. Should the subject lands be developed, stormwater management for this site shall be in accordance with the Red Hill Creek Watershed Action Plan (October 1998)"

The Heritage and Urban Design Section of the Planning and Development Department stated that the subject property is identified as having archaeological potential, owning to its being transacted by a stream. This Section further identified that a "site check was conducted to further document this recommendation, specifically to determine whether the landscape under consideration appears to have been significantly altered. In this case, the natural landscape is largely intact, being a historically cultivated area. Because this property is identified as having a high archaeological potential, it is reasonable to expect that archaeological resources may be encountered during soil disturbance and a Stage 1 and 2 Archaeological Assessment should be taken in order to address these concerns."

The comments received from both the Environmental Planning and Management and Heritage and Urban Design Sections can be addressed at the time of the re-development of the site through the development process.

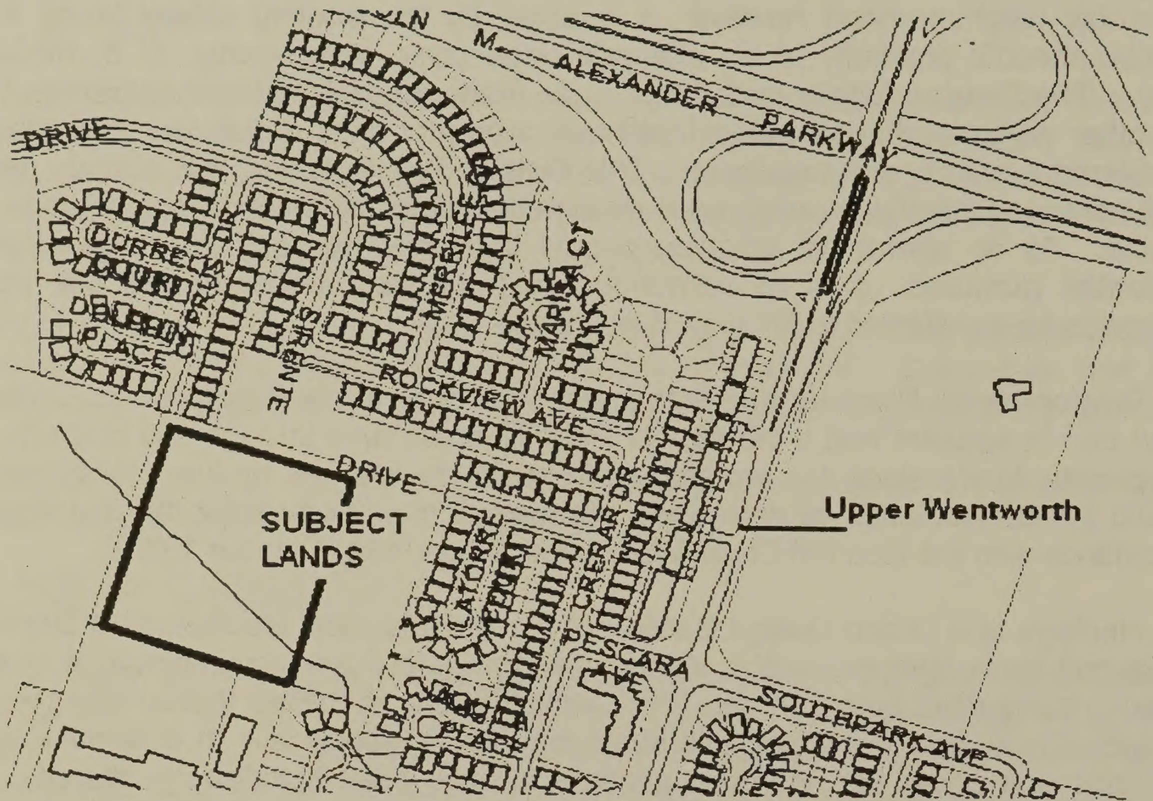
CITY STRATEGIC COMMITMENT:

The recommendations in this report are generally supportive of Council's approved Corporate values including more specifically those of fiscal accountability, innovation, respect, compassion, commitment, teamwork, sustainability and excellence.

The recommendations have regard to Council's approved goals including, more specifically, Goal 5 – "A City That Spends Wisely and Invests Strategically".

WF:mb
Attach. (1)

APPENDIX "A" To Report PD03150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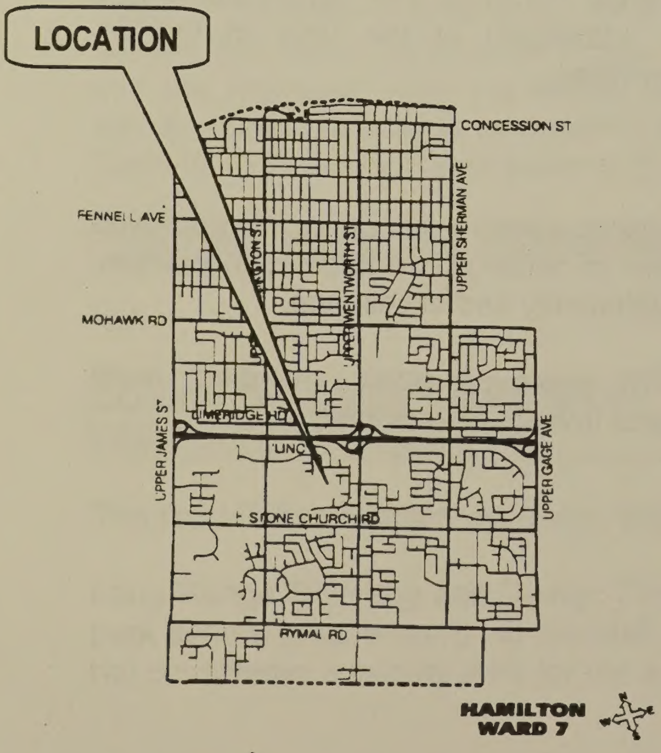
DURRELL COURT
PLACE
PRUS DR
MERRILEE
MARIA CT
ROCKVIEW AVE
DRIVE
SUBJECT LANDS
Upper Wentworth
LATORRE
CREARAR DR
PESCARA AVE
PLACE
SOUTHPARK AVE

KEY MAP


LOCATION
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FENNELL AVE
MOHAWK RD
LIMERIDGE RD
STONE CHURCH RD
RYMAL RD
UPPER JAMES ST
UPPER WENTWORTH ST
UPPER SHERMAN AVE
UPPER GAGE AVE
HAMILTON WARD 7

LOCATION PLAN

Le Conseil Scolaire de District du Centre-Sub-Quest
1212 Upper Wentworth

CITY OF HAMILTON
Planning and Development Department
Real Estate Section

LEGEND

▭

SUBJECT LANDS

SCALE	DATE
NOT TO SCALE	2003-05-29

REFERENCE FILE NO:

CITY WIDE IMPLICATIONS

CITY OF HAMILTON

6.10

PLANNING AND DEVELOPMENT DEPARTMENT
Long Range Planning and Design Division

Report to:	Mayor and Members Committee of the Whole	**Submitted by:**	Lee Ann Coveyduck General Manager
Date: **File:**	May 30, 2003 PRK-SCH	**Prepared by:**	Joanne Hickey-Evans (905) 643-1262 Ext. 282

SUBJECT: **Provision of Schools to Keep Pace with New Developments Referred from Hearings Sub-Committee on June 19, 2002 (PD03136) (City Wide)**

RECOMMENDATION:

(a) That Report PD03136 respecting Provision of Schools to Keep Pace with New Developments be received for information.

(b) That the Status of Council Resolution Regarding the Provision of Schools to Keep Pace with New Developments item, initiated through the Hearings Sub-Committee on June 19, 2002, be identified as completed and removed from the Outstanding Business List.

LeeAnn Coveyduck

Lee Ann Coveyduck
General Manager
Planning and Development Department

EXECUTIVE SUMMARY:

Consideration of Report at Committee of the Whole

This matter originated at the Hearings Sub-Committee (HSC) and staff was requested to prepare a report outlining how other municipalities dealt with the provision of schools in newly developing areas.

Simultaneously, the Hamilton-Wentworth District School Board (HWDSB) has requested the City's disposition on surplus school sites. A separate report has been prepared on this issue (PD03135).

The Provision of School Sites

Municipal Councils and Boards of Education have distinct roles in the provision of education services. In general, the municipality, through the planning process, identifies potential sites for schools. The Boards of Education, through the Education Quality Improvement Act, purchases the site, builds and maintains the school.

City staff contacted a number of different municipalities. Barrie, Brampton, Guelph, London, Ottawa, Vaughan, Waterloo and Markham follow the same procedures as Hamilton. The City identifies school sites (as part of the planning process) and the Boards of Education pursue the purchase and redevelopment of the sites in accordance with their needs. In 1998, the City of Mississauga and the Peel Boards of Education developed a set of criteria and phasing of development for new residential development (see Appendix A to Report PD03136). The system is fairly complicated.

It is difficult to compare Mississauga with Hamilton because there are different base circumstances. The Peel District School Board is not faced with excess student capacity in their system, whereas the HWDSB is. The HWDSB cannot access Pupil Placement Grants or Education Development Charges (EDCs), which are essential for the Peel/Mississauga system to operate. The HWDSB has prepared and implemented a School Revitalization Strategy, which will assist them in accessing additional funds for the refurbishment and renovation of existing schools as well as the construction of new ones.

Staff of the Planning and Development Department presented the findings of this report to Hamilton's Joint School/Board Relations Committee. The Committee members agreed:

- the current planning process for the provision of school sites was sufficient; and,
- it is important that the City and the School Boards maintain an open dialogue in on-going school matters, including planning related issues.

BACKGROUND:

In June 2002, City Council requested staff to prepare a report on the provision of schools sites in newly developing areas.

In recent years, two key issues have arisen concerning the provision of schools for Hamilton residents; particularly in the HWDSB:

- The closure of schools in older parts of the City and small rural communities due to low enrolments; and,

- the lack of schools to accommodate the growing population in the newer suburban areas.

The issue of school closures is dealt with through a separate report (PD03135).

On a HWDSB wide basis, there is considerably more student capacity within existing school buildings than there is student enrolment. The excess capacity has been created by changing demographics: many schools are located in areas where there are fewer children than school space. This excess capacity affects the HWDSB's eligibility to receive New Pupil Placement Grants from the Ministry of Education or collect EDC's for the construction of new schools where there is a growing population of children. As a result, school boards are required to bus students from new development areas to the nearest school, thus leading to the potential for overcrowding.

This report looks at alternatives used in other municipalities when considering residential development applications and the provision of educational facilities.

1.0 Existing Legislation and Policies Provision of Schools in Newly Developing Areas

Municipal Councils and Boards of Education have distinct roles in the provision of Education services. In general, the municipality, through the planning process identifies potential sites for schools. The Boards of Education, through the Education Quality Improvement Act, purchases the sites, and builds and maintains the schools.

Boards of Education, particularly the HWDSB, have faced considerable difficulties in supplying adequate educational facilities to accommodate Hamilton's growing residential community. This section provides information on how both provincial and municipal planning policies/regulations influence the provision of school sites and the input of school boards on residential development applications.

1.1 Provincial Legislation and Planning Policy

1.1.1 The Education Quality Improvement Act, 1997

In December 1997, the Education Quality Improvement Act came into effect. This Act allowed school boards to impose EDCs that cover land purchase and predevelopment costs for additional schools that may be needed due to development. Costs funded by the EDC's only include the acquisition, servicing and preparation of school sites. The Province, as part of Pupil Accommodation Grants, provides separate funding for school construction.

Presently, only the Hamilton-Wentworth Catholic District School Board collects EDC's. The HWDSC is not eligible to collect the EDC's because of excess pupil spaces.

1.1.2. Planning Act

The Planning Act sets out the municipal responsibility for the provision of school *sites*, not schools themselves. Section 2(i) requires the municipality to have regard to, among other matters, matters of provincial interest such as *"the adequate provision and distribution of educational… facilities".*

Further, "*in consideration of a draft plan of subdivision, regard shall be had, among other matters, to the health, convenience and welfare of the present and future inhabitants of the of the municipality"* and to a number of matters including "*the effect of development of the proposed subdivision on matters of provincial interest as referred to in section 2" (subsection 51(24)(a)) and "the adequacy of school sites" under subsection 51(24)(j) of the Act).*

Prior to Bills 163 and 20, the Ontario Municipal Board (OMB) ruled that the adequacy of school accommodation and facilities could not be imposed as a condition of approval of a Plan of Subdivision, by either the Minister of Municipal Affairs and Housing or the OMB. Put another way: subdivision approval authorities could not deny or withhold subdivisions approval on the basis of school accommodation conditions, only the adequacy land for future school sites

However, the amended *Act* is capable of a broader interpretation of the predecessor provision. To-date, the limitations on a broader interpretation are not clearly defined by the OMB or the courts and may be subject to challenge. It is open to each municipality to establish an appropriate policy framework for interpretation of subsection 2(i) of the Planning Act may be implemented when evaluating residential development applications.

1.1.3 Provincial Policy Statement

Section 1.1.3 (a) of the Provincial Policy Statements states that a municipality in considering development proposals shall have regard to supporting long-term economic prosperity by "making provisions for infrastructure and public service facilities that will be accommodate the projected growth".

According to this Policy Statement, public service facilities "means land, buildings and structures for the provision of public services, but does not include infrastructure". Public services "means programs and services provided or subsidized by a government or other public body. Examples include social assistance, recreation, police and fire protection, health, educational and cultural services".

1.2 Municipal Planning Process

Municipal planning policy provides further direction for the provision of school sites.

1.2.1 *Regional Official Plan*

The City of Hamilton's Regional Official Plan refers to the spatial aspects of school site location Section 7.3, Education Goals of the Regional Official Plan states, amongst other things, that the Region will:

> "Request comments prior to the approval of Regional/Municipal Official Plan Amendments and/or plans of subdivision regarding residential development from the School Boards, with respect to the adequacy of existing schools (emphasis added) to accommodate anticipated growth in enrolment; the possibility of alternatives to the construction of new schools (emphasis added); requirements for new school sites."

Where educational facilities are to be harmonized with population growth, the Regional Official Plan contains no policies to require phased residential development.

1.2.2 *City Official Plans*

Similar to the Regional Official Plan, the Official Plans for the six (6) former area municipalities also refer to the spatial aspects of school site location, but do not address the actual provision of facilities. These Official Plans all include general policies to ensure that adequate community services are provided to accommodate existing and future growth. They further state that institutional uses shall be developed in a co-ordinated and comprehensive manner in keeping with the character of the neighbourhood. Land Use Schedules typically identify school sites as "Institutional Uses".

1.2.3 *Secondary Plans and Neighbourhood Plans*

Arguably, Secondary Planning is the most critical stage in the planning process for the identification of school sites. School boards, as part of the City's Secondary planning process, provide historic and future student enrolment information during the development of these plans to help determine how many new schools are needed, site size and the preferred location of the sites.

1.2.4 *Zoning*

In some of the former area municipalities, appropriate zoning is required to allow a school. In others, elementary schools are allowed "as-of-right".

1.2.5 *Subdivision Applications*

The City of Hamilton circulates subdivision applications to the School Boards. The Separate School Board generally does not require conditions. However, the HWDSB has requested the following conditions be incorporated into the draft plan of subdivision:

1. That the owners, at their expense, place adequate signage on site, based on Hamilton-Wentworth District School Board specifications advising that students from this development are likely to be redirected to schools outside of the area with available capacity, and that students may be transported as governed by the HWDSB's Transportation Policy.

2. That the Subdivision/Condominium Agreement includes a Notice to Purchasers advising that students are likely to be redirected to schools outside of the area with available capacity as governed by the HWDSB's Transportation Policy.

3. That any rental or lease agreement required for occupancy include in all agreements to renters or leasers, a clause advising that students from this development are likely to be redirected to schools outside of the area with available capacity.

1.4 Role of the School Boards

The HWDSB and the Hamilton-Wentworth Catholic District School Board (HWCDSB) provide comments to the City on secondary plans and development applications. This review focuses on the current schools and future school sites directly affected by the proposed development. The existing and projected enrolments for the schools are analyzed in relation to the existing student capacity, the number of portables and the transportation of students out of their communities to determine accommodation requirements. To-date, it has been shown that Hamilton's growth districts are beyond enrolment capacity for school accommodation. As new, approved residential development applications are built this shortfall worsens.

On March 25, 1998, the Ministry of Education and Training announced the details of a new school funding model. The Pupil Accommodation Grant, which forms part of this new funding formula, ensures fair funding for school operation, maintenance, and construction – based on the real needs of students. The need for new pupil accommodation will be recognized, based on the number of new pupil places required by the entire Board and not in terms of individual schools. Only Boards whose elementary or secondary school enrolment exceeds the operational capacity of their full inventory of schools will be eligible to receive grants for new pupil places.

2.0 REVIEW OF OTHER MUNICIPALITIES PLANNING POLICIES FOR SCHOOL SITES

The following municipalities were interviewed about their policies relating to school accommodation: the Cities of Barrie, Brampton, Guelph, London, Mississauga, Ottawa, Vaughan, Waterloo and the Town of Markham.

2.1 Barrie, Brampton, Guelph, London, Ottawa, Vaughan, Waterloo and Markham

These municipalities reported having no other means by which they address difficulties in the provision of adequate educational facilities to accommodate growing residential development. It is standard in all the municipalities interviewed, the process for reviewing residential development applications follows a similar process followed by the City of Hamilton. Typically, school sites are reserved through a secondary planning process and the approval of draft Plans of Subdivisions. School boards provide comments based on the need for a school in a particular area through forecasts of projected enrolment. Applications are evaluated to determine whether school accommodation problems exist in the area in which new development is proposed.

If school accommodation problems exist, the school board requests, as a condition of approval, that the developer place signage on the site, as well as in all Agreements of Purchase and Sale, advising that students from the development are likely to be redirected to schools outside of the area. Some school boards also require that the subdivider agrees to inform all purchasers of residential lots that there are no plans for the construction of an educational facility by the School Board to serve the area in the foreseeable future and educational facilities in the immediate vicinity are presently at capacity. The City of London has a further requirement by adding that it's Board has designated an area as "a holding zone" for educational purposes and students will be assigned the Board's designated "holding" schools. This "holding zone" is unrelated to "holding zones" under the Planning Act, Section 36.

2.2 Mississauga

In response to the difficulties faced by the Peel Boards of Education in supplying adequate educational facilities to accommodate Mississauga's rapidly growing population, the City looked at various options for considering residential development applications in light of the powers afforded to the City, through the Planning Act.

2.2.1 School Accommodation Criteria

In 1998, after deliberations between the development industry, residents and the Peel school boards, City Council passed a resolution that residential development be phased to allow the school boards to keep up with the pace of new residential subdivisions. The City implemented the school accommodation condition and corresponding phasing of development in 1998. The Boards provide a set of criteria (see Appendix "A" to Report PD03136), which are used to evaluate development applications to determine whether school accommodation problems existed in the area in which the new development was being proposed.

To-date, municipal staff has included the School Accommodation Condition for all residential subdivision applications. In instances where there are concerns with the ability of the School Board to accommodate students, Board staff will request that the following School Accommodation Condition be imposed:

> "Prior to final approval, the City of Mississauga shall be advised by the School Boards that satisfactory arrangements regarding the adequate provision and distribution of educational facilities have been made between the developer/applicant and the School Boards for this plan."

In instances where adequate facilities currently exist, or where the applications yield less than 12 students, in accordance with the "School Accommodation Criteria", Board staff will not request that the School Accommodation Condition be imposed.

2.2.2. *Implementation of Phasing*

A number of developers approached the Peel School Boards to discuss the possible phasing of development and the consequent clearance of the School Accommodation Condition. In February 2000, the Peel School Boards approved a set of guidelines for phasing of residential development (as shown on Appendix A to Report PD03136). Based on the guidelines, staff discusses with the applicant the possible phasing of development to mitigate the impact of the proposed development on school facilities. Subject to a phasing program being agreed to by the developer and the School Board municipal staff will include a clause in the Development and/or Financial Agreement, which outlines to the Building Department in which years building permits can be issued for specific lots. Once this has been completed, School Board staff advise that the School Accommodation Condition on the subdivision plan has been satisfied.

The Peel School Boards have made extensive and long standing use of educational development charges. The Boards have a shortage of school accommodation for their existing enrolment over their entire jurisdiction, which qualifies them to receive regular funding to build new school facilities from the Province of Ontario, pursuant to the Education Quality Improvement Act. The School Accommodation Condition is feasible to apply to plans of subdivision in Mississauga because there is a regular and predicable program for the construction of new schools in new suburban areas. This is a unique condition that does not apply in the City of Hamilton. In the City of Hamilton use of the School Accommodation Condition would effectively prohibit construction within future residential plans of subdivision for an undefined future period until the HWDSB qualifies for funding under the Education Quality Improvement Act.

3.0 Hamilton's Joint School/Board Relations Committee

In 2002, the City and the two School Boards formed a joint Committee to discuss issues of mutual interest. Planning related matters have been discussed on several occasions. At it's meeting of May, 12, 2003, staff of the Long Range Planning and Design Division presented the findings contained in this report (PD03136). After discussion, the Committee concluded that:

- the current planning process for the provision of school sites was sufficient; and,
- it was important the City and the School Boards maintain an open dialogue in on-going school matters, including planning related issues.

4.0 Summary

As noted above, the municipality has limited powers and responsibilities in the development of new schools. The municipality's role is to ensure that school *sites* that are adequate in size and appropriate in location are accommodated in the newly developing areas of the City.

The lack of schools in newer subdivisions is a province wide condition. It will likely become less of a problem over the next decade in Hamilton, particularly for the HWDSB. The HWDSB is actively reducing its excess capacity in their schools, thereby making the HWDSB eligible to receive provincial funding for construction of new schools. In addition, the HWDSB will qualify for EDC's. Since the Separate School Board does not have excess capacity, it is able to receive provincial funds as well as local education charges. With this money, they are able to build new schools (i.e. Secondary school in Ancaster).

ANALYSIS OF ALTERNATIVES:

Not applicable.

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

There are no staffing, financial or legal implications.

POLICIES AFFECTING PROPOSAL:

The planning process, through the provision of the Planning Act, govern how the provision of school sites are identified.

CONSULTATION WITH RELEVANT DEPARTMENTS/AGENCIES:

A presentation to the Joint City School Board Relations Committee on the contents of this report was conducted on May 12, 2003.

No other City Departments were required to be consulted.

CITY STRATEGIC COMMITMENT:

This report implements Vision 2020 by "*ensuring public activities and decisions at all levels of government are coordinated, efficient, and effective…*".

In addition, the principles of sustainability are built into the planning process currently in place.

CONCLUSION:

Therefore, given the limited powers of the municipality and the increase in the number of schools being built over the next several years, additional planning policies are not required at this time.

jhe
Attach. (1)

SCHOOL BOARD ACCOMMODATION CRITERIA (Peel District School Board Policy)

The District School Boards in Peel are experiencing extreme levels of overcrowding throughout the school systems. In this regard, the City of Mississauga has instituted a condition of approval on all new development applications requiring that the School Boards be satisfied with the arrangements for educational facilities prior to new development applications being approved. In this regard, the following criteria have been developed to determine whether adequate school accommodation exists in order to assess the school boards' position with respect to development applications.

Level 1 Analysis -Assessment of Neighbourhood School

With respect to each development application, the School Boards will undertake an assessment of the elementary and secondary school accommodation for the specific school catchment area' and determine whether additional students can be accommodated based on the following criteria:

1. Where student yield from the application is no more than 12 students (in either the elementary or secondary panel for each School Board) the Board will advise the City that the condition has been fulfilled;
2. Where the student yield is more than 12 students but capacity exists in the neighbourhood school (i.e., the current school enrolment is no more than 110% over the permanent capacity of the school), the Board will advise the City that the condition has been fulfilled.

Level 2 Analysis -Assessment of Education Service Area

With respect to development applications in areas where there is no permanent school capacity or where the development applications exceed the Level 1 Analysis, the School Boards will assess the Education Service Area to determine whether any school capacity exists to accommodate additional students in accordance with the following criteria.

1. If all of the following criteria can be met, the School Board will advise the City that the condition has been fulfilled:
   - i. No greater than 20 percent of the student population is to be housed in portable classrooms within any particular Education Service Area.
   - ii. Students are not required to be transported to host schools located outside of the Education Service Area.
   - iii. The student population in temporary facilities shall not exceed the permanent pupil place capacity in the Education Service Area by more than the typical core capacity of a new school of 500 pupil places for the elementary panel and 1100 pupil places for the secondary panel.

The development applications will be assessed based on current enrolments and capacities and the school boards' five year projected enrolments and capacities.

Level 3 Analysis - Assessment of Phasing

With respect to development applications which cannot meet the criteria and since students generated by these development applications cannot be accommodated within the Education Service Area, the School Board will request the municipality to phase the development application as follows:

1. With respect to development applications which cannot meet the criteria under the Level 1 and 2 Analysis, on an individual development application basis, the respective School Boards will recommend to the City the number of dwelling units that can be released for final approval. If the applicant agrees to phase development in accordance with the School Board's recommendation, the School Board will advise the City that the condition have been fulfilled. In analyzing the phasing of development, the School Boards will recommend to the City the timing and number of units based on a level that will allow the school criteria to be met.

Future Provision of School Facilities

It should be noted that the Ministry of Education and Training has announced a new capital funding model for school boards in Ontario which is to provide school boards with capital funding based on the number of students without permanent school facilities. In this regard, subject to the Ministry finalizing the funding model details in 1998, school boards should be able to forecast the timing and availability of school facilities in the Education Service Areas. Subsequently, the school boards will be able to provide advice to the municipalities and the development industry on the future level of school accommodation anticipated in the various Education Service Areas.

The advancement of the provision of schools in any Education Service Area will lessen the need for phasing of development. In this regard, the development industry may wish to consider joint ventures with the school boards to expedite the provision of school facilities. Joint ventures with the school boards such as front end financing arrangements for schools, developer build/finance school projects, multi-use facilities with public/private uses, leasing of facilities, etc. will be considered.

Application of the Criteria

a. Both District School Boards in Peel will carry out their assessment of development applications and determine whether the criteria can be satisfied for their respective Board.

b. In order for the school accommodation condition to be fulfilled, the criteria shall be satisfied with respect to both the elementary and secondary school panels.

c. With respect to the Level 1 Analysis, the criteria are only applicable where an existing neighbourhood school is in place to serve students for the specific catchment area in which the development application is located.

d. With respect to Criterion #2 in the Level 1 Analysis, District School Board staff will consider the cumulative yield of approved development applications in determining the impact on the school in cases where there are multiple applications in a school catchment area.

e. Enrolments and school building capacities will be reviewed and updated on an annual basis. Permanent capacity of school buildings is based on classroom capacity levels currently designated by the Ministry of Education and Training under the Capital Grant Plan. It should be noted, however, that the Ministry of Education and Training is currently revising the classroom capacity loadings; revised school capacities are scheduled to be designated by the Ministry by the Fall, 1998.

f. Education Service Area refers to a group of proximate schools within a geographic area in which students can be functionally accommodated. The Education Service Areas (review areas) have been utilized by the school boards during recent years for planning purposes.

g. In 1994, the Provincial Facilitator co-ordinated a School Accommodation Task Force in Peel which was comprised of representatives from the school boards, the municipalities, the Ministry of Education and Training and the development industry .One of the recommendations of the task force was that the 30% of students that were being accommodated in portables in Peel in 1994 be reduced to a level of 20% within a 5 year period. In this regard, criterion #1 in the Level 2 Analysis adopts the 20% level of students in portables recommended by that task force.

h. Plans of subdivision which contain school sites (even if the criteria within the Education Service Area are exceeded), will not be subject to the policy if the corresponding school project is one of the top ten priority projects as identified by the District School Boards.

i. Development applications will not be subject to the policy if an agreement has been executed to secure the neighbourhood school project by alternative means, including front end financing, developer build solutions, etc.

j. Minor variations to the application of the criteria may be approved by the Director of Education or designate at the respective School Boards.

The School Boards remain committed to the development of innovative means of accommodating students, provided that the projects are feasible and of benefit to the Board, and will continue to work with area municipalities, the development industry and the Ministry of Education and Training in order to secure additional capacity.

PHASING OF DEVELOPMENT – GUIDELINES

1. A. Single Family, Semi-Detached and Townhouses

# of Units	Phasing Term
0 -100 units	no phasing
up to -250 units	2 year phasing
up to -500 units	3 year phasing
50 1 plus	minimum of 3 years* *subject to further review of school accommodation situation

B. Apartments

# of Units	Phasing Term
0 -200 units	no phasing
up to -400 units	2 year phasing

Notes:

1. These guidelines are intended as a general outline for determining phasing of development applications. School board staff will review the specific details of individual development proposals with applicants to determine an appropriate phasing schedule.

Source of document: City of Mississauga, Planning and Development Department

CITY WIDE IMPLICATIONS

CITY OF HAMILTON

6.11

PUBLIC HEALTH AND COMMUNITY SERVICES
Child and Adolescent Services
Healthy Lifestyles and Youth Branch

Report to:	Mayor and Members Committee of the Whole	**Submitted by:**	Joe-Anne Priel, General Manager
Date:	May 22, 2003	**Prepared by:**	Gordon Greenway 546-3697 Dorothy Elliott 546-3536

SUBJECT: HAMILTON CHILDREN AT SEVERE RISK FOR MENTAL HEALTH PROBLEMS DUE TO LACK OF PROVINCIAL FUNDING COMMITMENT (HCS03013) (City Wide)

RECOMMENDATION:

a) That Council correspond and advocate with the Minister of Community, Family and Children's Services regarding the lack of provincial funding support for children's mental health services in Hamilton.

b) That, in the event that the Province does not commit by June 30, 2003 to provide adequate funding to maintain existing service levels, Council direct staff to decrease program staff and service levels to match the funds provided by the Ministry of Community, Family and Children's Services.

Joe-Anne Priel, General Manager
Public Health and Community Services

Dr. Elizabeth Richardson, Medical Officer of Health
Public Health and Community Services

EXECUTIVE SUMMARY:

This report has been prepared to advise Council of the impact of inadequate funding for local Children's Mental Health Centres from the Ministry of Community, Family and Children's Services (MCFCS). Child and Adolescent Services, part of the Healthy Lifestyles and Youth Branch of the Public Health and Community Services Department, is facing tremendous budget pressures that are threatening service levels. Council is being asked to advocate on behalf of the children and families of Hamilton.

This report raises the ongoing issue of whether the City should "step into the shoes of the Province" and contribute property tax funding to what has been stated to be a 100% Provincial service responsibility.

BACKGROUND:

Child and Adolescent Services, funded 100% by the Ministry of Community, Family and Children's Services, provides assessment and treatment (counselling) services to children, adolescents and their families for a wide range of serious behavioural and emotional problems.

There has been no significant increase in base funding for existing Children's Mental Health Centres for the last decade. Children's Mental Health Ontario, a Provincial Association, has lobbied for several years with the Provincial government for increases to base funding in order to maintain critical front line staffing for member centres.

In Hamilton, there are over 2,000 children/adolescents in active treatment in six different children's facilities and over 400 on waiting lists as long as eight months. Child and Adolescent Services has struggled for years to keep up with increased operating costs by cutting back on management and administration.

The budget approval process for 2003/2004 is not yet complete. A deficit is forecast for Child and Adolescent Services, largely caused by recent collective agreement settlements in the City of Hamilton. If MCFCS is unable to alleviate this deficit by providing more funding, reductions of up to 2.2 FTE will have to be made to clerical and front line clinical staff. Budget discussions between Ministry and City staff are ongoing and it is anticipated that staff will receive a final answer from the Province on funding levels by June 1, 2003. If funding remains at current levels, it is anticipated that this would result in 50–70 fewer clients per year, with an increase in waiting lists from the current 4–6 months to 8–12 months. Children, adolescents and their parents who are in crisis and need immediate service will wait longer. Problems such as depression, severe anxiety, suicidal behaviours, aggression and family conflict will not be addressed as quickly as they should be. Children who have been sexually an/or physically abused or abandoned will have to wait, or may not receive services at all. Aggressive and destructive youths' problems will not be addressed early enough to avoid further costs to society.

It is known that other service providers in Hamilton face similar challenges.

ANALYSIS OF ALTERNATIVES:

Staff proposes to continue discussions with Ministry staff in hopes of acquiring the required funding of $135,000. If the Province refuses to increase base program funding by June 1, 2003, Council faces two choices:

Option 1: Reduce costs by eliminating up to 2.2 FTEs and deliver the program within the constrained budget limits by reducing services as indicated above.

Option 2: Continue to deliver service at current levels, but incur a $135,000 year-end deficit. The program would then become a budgetary pressure for 2004.

Given the Province's historical and chronic underfunding of Provincially mandated services, and the City's significant budgetary/fiscal constraints in 2003 and anticipated in 2004, staff cannot recommend running programs with further deficits. As such, Option 1 is recommended.

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

Child and Adolescent Services are100% funded by the Ministry of Community, Family and Children's Services. Unless Council directs otherwise, municipal funds will not be used to offset the forecasted deficit.

In the absence of any funding increases, a reduction of 2.2 FTE positions would be necessary.

POLICIES AFFECTING PROPOSAL:

N/A

CONSULTATION WITH RELEVANT DEPARTMENTS/AGENCIES:

As a member of Children's Mental Health Ontario, a Provincial Association, and AATD, a local coalition of children's services, Child and Adolescent Services regularly communicates with other service providers. These organizations are lobbying for funding increases.

Labour Relations has been consulted regarding the potential impact on staff.

CITY STRATEGIC COMMITMENT:

Health & Social Impacts: Without increased funding to cover basic increased operating costs, children and families will wait longer for service or, in some cases, may not receive service at all. The impact on the social and mental well being of citizens in need will be detrimental.

CITY WIDE IMPLICATIONS

6.12

CITY OF HAMILTON

PUBLIC HEALTH & COMMUNITY SERVICES
Program Policy & Planning

Report to:	Mayor and Members Committee of the Whole	**Submitted by:**	Joe-Anne Priel, General Manager
Date:	June 3, 2003	**Prepared by:**	Jane Soldera x2399 Angela Parle x 5753

SUBJECT: Career Development Centre (HCS03016) (City Wide)

RECOMMENDATION:

a) The development and implementation of the Career Development Centre initiative be deferred pending the outcomes of a co-funded Public Health and Community Services and Human Resources Development Canada initiative known as the *Employment Assessment Research Project*.

b) Broader consultation on employment service models including the proposed model for a Career Development Centre be incorporated with upcoming community-wide outreach efforts such as the consultation on the report *Social Vision for the New City of Hamilton September 2002,* and related flagships.

c) Outcomes of the *Employment Assessment Research Project* and proposed social vision/flagship consultation be used as a basis to design new employment service models. Consultations will be planned so that the benefits of an integrated model and links to determinants of health and well-being are provided.

d) The Community Trust Panel funding of $2.3 Million allocated to the Career Development Centre continue to be retained for that purpose.

J. Priel

Joe-Anne Priel, General Manager
Public Health and Community Services

EXECUTIVE SUMMARY:

The Community Trust Panel approved funding in the amount of $2.3 Million for the development and implementation of a Career Development Centre. In order to determine partnership interest and to hear suggestions and feedback on the proposed model for a Career Development Centre staff have taken a series of proactive steps including:

- a presentation to the HR Matters Committee and follow-up one-on-one interviews with HR committee members;
- consultation meetings with approximately 24 staff from the Ministry of Community, Family and Children's Services, Human Resources Development Canada, Mohawk College of Applied Arts and Technology,
- Key informant interview with the Chair of the Employment Resources Network (ERN) Hamilton

In summary the feedback and recommendations indicated that:

First, the development and implementation of the Career Development Centre should be deferred pending the outcomes of a key research study currently being tendered and co- funded by the Public Health and Community Services Department and Human Resources Development Canada (targeted for completion fall 2003).

Second, consultations on employment models including the proposed Career Development Centre be incorporated with proposed social vision and flagship consultations. Outcomes should inform planning and development of new employment service models.

BACKGROUND:

Hydro Trust /Proposal for a Career Development Centre

The Community Trust Panel approved funding of $2.3 Million for the development and implementation of a Career Development Centre.

One common goal of the City of Hamilton is to develop, with its partners, models that will achieve a consistent and co-ordinated approach to addressing the wide range of labour market issues and concerns in our community. In order to ascertain funding, collaboration and partnership interests, staff engaged in consultation with key stakeholders. The intent of the consultation was to inform future planning.

Preliminary consultation with key stakeholders on a proposed model for the Career Development Centre (Appendix A) has provided the department with significant feedback regarding next steps in the planning process.

Consultation Feedback

Respondents conveyed that there is a need to take stock of current employment services in order to better understand system strengths, weaknesses, gaps, duplications and opportunities. Respondents reported that there is variation in the tools used to evaluate client strengths, needs, skill sets and level of job readiness. Services to clients need to be better co-ordinated. Current level of client satisfaction needs to be determined.

Frequently respondents report that there are ample numbers of employment support service providers in the community, however there is great variation in the quality and comprehensiveness of services provided. Level of client satisfaction level is not known. The skill sets of job counsellors also varies.

Many respondents were aware that an independent Employment Assessment Research Project, co-funded by the Public Health and Community Services Department and Human Resources Development Canada is being implemented. The purpose of this project is to conduct an assessment of local employment agencies and the services provided. It was recommended that the outcomes of this study be used to inform the development of new service models.

Respondents expressed that it is necessary to obtain input from more community stakeholders incorporated through upcoming community consultations undertaken by the City, such as the consultation on the report: *Social Vision for the New City of Hamilton, September 2002.* Many respondents believe it is essential to attract the interest of the private sector and to take steps to include them in future consultations. Some respondents believe that a holistic model has intrinsic value, and believe that the concept would benefit from broader community dialogue, so that partnership interests, customer service and de-marginalization issues could be discussed further.

Respondents commented on the wide spectrum of City of Hamilton residents seeking employment. While highly trained, skilled professionals are present in the system the greatest challenges are to provide targeted services to those who require job readiness training, and strong case management to provide consistent guidance, referral to related supports and shepherding through an appropriate career path. Complex clients require intensive support that will lead to sustainable employment status. New models should build on capacity.

ANALYSIS OF ALTERNATIVES:

N/A

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

No additional financial impact at this time.

POLICIES AFFECTING PROPOSAL:

Community Trust Panel Funds must be spent prior to the end of 2005.

CONSULTATION WITH RELEVANT DEPARTMENTS/AGENCIES:

- Members of Human Resources Matters Committee including the City of Hamilton Economic Development Department
- Human Resources Development Canada
- Mohawk College of Applied Arts and Technology
- Employment Resource Network-Hamilton (Chair)

CITY STRATEGIC COMMITMENT:

These actions are aligned with The City of Hamilton's mission, vision, values and goals. The process undertaken in determining recommendations was determined through consultation with the provincial and federal government representatives. Funding as recommended supports the Quality of Life and Livelihood Goals of Vision 2020—specifically directions to develop a population that is literate, educated, posses the skills for lifelong learning and to make Hamilton's labour force the best trained and adapted in the world in order to ensure local business is competitive and innovative.

Appendix A: Consultation (Proposed) Concept for a Career Development Centre

Social Vision for the City of Hamilton

Council has endorsed the Social Development Strategy document entitled *A Social Vision for the New City of Hamilton.* One of the areas identified in the Strategy was skills development, because it is intrinsic to the economic success of individual households. It is also crucial to the economic health of the region. Hamilton's Economic Development Plan identifies employment and career development as drivers of the economy. The success of these drivers requires skilled workers. One common goal of the city of Hamilton is to develop with it's partners models that will achieve a consistent and co-ordinated approach to addressing the wide range of labour market issues and concerns in our community.

Growth and Opportunity

If Hamilton is to be a city of growth and opportunity, it must build a strong employment base that will provide the competitive advantage needed to ensure a sustainable future.[1] Hamilton must take steps to sustain existing investments and invite new resources. Hamilton must also take action to develop, retain and attract a skilled and educated workforce.

In the recently released report: *HR Matters! The State of Hamilton's Labour Force, May 2002*, E-Conomics Consulting recommends that Hamilton embark on an employment development strategy that addresses current and future labour force demands. The report strongly recommends that Hamilton:

- promote occupational choices that support Hamilton's economic development goals.
- improve the quality and variety of information regarding career opportunities that are available, and improve its dissemination to students and young workers;
- promote skills-upgrading and life-long learning among existing employers and workers and create effective mechanisms for them to connect to the "deliverers";

Proposed Objectives

- The centre will provide a gateway to employment by functioning as a cornerstone for skills development and training.
- The overall objective of the centre will be to provide a variety of employment resources, such as skills assessment, access to training, and job opportunities that are matched to employment market demand.
- The Skills Development Resource Centre will be a bright, spacious and welcoming environment with professionally trained staff.
- Services will be designed to meet the unique and complex needs of Hamilton's population. The centre will be accessible to all citizens, with a focus on social assistance recipients.
- The centre will provide a natural environment for community partnerships to grow and flourish with schools, employers, business, industry, The Hamilton Chamber of Commerce, The Hamilton-Wentworth Training Board, Mohawk College Of Applied Arts And Technology, Human Resources Development Canada and other levels of government.
- The centre will build on the economic development strategies underway in Hamilton, and designed to enhance Hamilton's capacity to initiate new undertakings, to strengthen and sustain Hamilton's socio-economic health and ongoing development.

A Focus on Social Assistance Supports

There is a strong need for skills assessment and access to training for those who are on social assistance or for those who have low incomes. There are over 11,000 Ontario Works cases and over 25,000 individuals dependent on social assistance in the Hamilton. Education, employment and occupational skill level are strong predictors of income level. In general the likelihood of living in poverty decreases as education level, employment activity and occupational skill level increases. The average length of time that an Ontario Works participant remains on assistance is in excess of 2 years. Specifically, sole support parents who comprise more than 60 per-cent of the caseload remain on assistance for more than 3 years.

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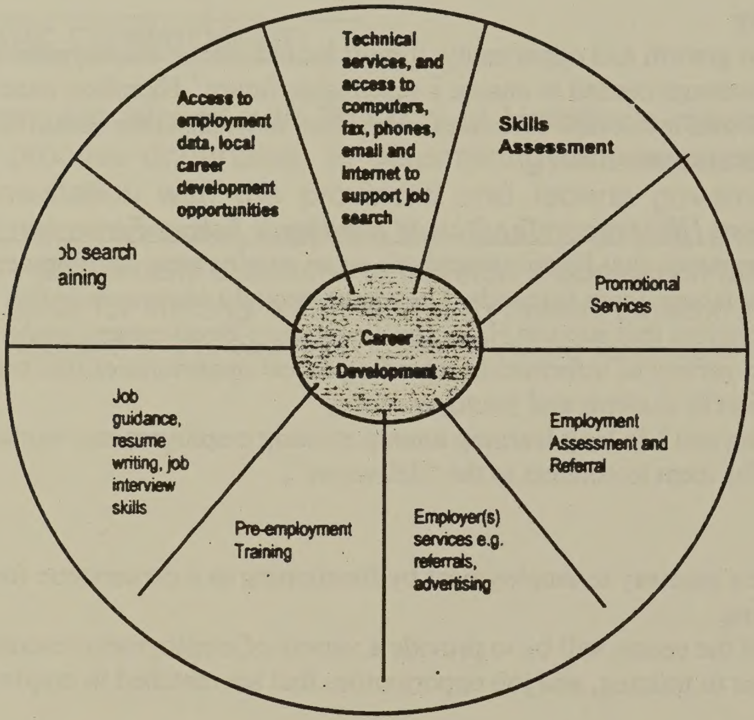
[1] *HR Matters! A Report on the State of Hamilton's Labour Force E-Conomics Consulting -May 2002.*

The Hamilton-Wentworth Training Board's Environmental Scan 2001 reports growing evidence of skills mismatch in Hamilton. A growing and buoyant economy requires a match between skills development, training and employment market demand. Employment agencies anticipate shortages in skilled trades unless strong efforts are made to recruit and train such workers. There are significant numbers of low-income residents who are unemployed or under employed and are seeking to upgrade their skills and employment viability.

Proposed Core services:

- state-of-the-art technological resources that are accessible to a range of clients;
- access to in-depth skills assessment, training, academic upgrading, counselling and jobs.


Technical services, and access to computers, fax, phones, email and internet to support job search
Skills Assessment
Promotional Services
Employment Assessment and Referral
Employer(s) services e.g. referrals, advertising
Pre-employment Training
Job guidance, resume writing, job interview skills
ob search aining
Access to employment data, local career development opportunities
Career Development

Proposed Supporting Services

- job matching and referral for employers (e.g.)skilled labour, industry, technology, business;
- self employment training opportunities;
- links to immigrant services, transitional life skills, pre-employment supports;
- links to city programs such as public health, child-care, housing, and recreation;
- links to related community counselling services;
- links to Ministry of Community, Family and Children's Services, Ministry of Training, Colleges, Universities, and Human Resources Development Canada programs.

Measurable Outcomes

- The services provided at the centre will lead to a number of positive outcomes, including:
- provision of skills development and training opportunities matched to labour demand;
- increase in the number of employed Ontario Work participants, thereby reducing social assistance costs, and the Ontario Works caseload;
- better trained and skilled local labour force;
- reduced unemployment by increasing number of jobs available to citizens of Hamilton;
- enhanced partnerships with trainers/educators, business and industry;
- increased economic viability of Hamilton by enhancing labour resources.

CITY WIDE IMPLICATIONS

CITY OF HAMILTON

6.13

PUBLIC HEALTH & COMMUNITY SERVICES DEPARTMENT

Report to:	Mayor and Members Committee of the Whole	**Submitted by:**	Joe-Anne Priel, General Manager
Date:	May 30, 2003	**Prepared by:**	Jack Brown/Vicki Woodcox Directors: Ontario Works

SUBJECT: Ontario Disability Support Program Delivery Expenditures for 2002 (SPH02014a)

RECOMMENDATION:

a) That the department will finance the $311,000 increase in ODSP costs through caseload savings in 2002.

b) That the department will finance the $325,000 increase in ODSP costs through operational savings for 2003.

c) That Council correspond with the Minister of Community, Family and Children's Services indicating their concerns regarding the Ontario Disability Support Program cost of administration increases and their implications to the corporate budget of the City of Hamilton.

d) That a copy of this report be distributed to the Association of Municipalities of Ontario (AMO) and the Ontario Municipal Social Services Association (OMSSA) for distribution to other Municipalities.

Joe-Anne Priel, General Manager
Social & Public Health Services

EXECUTIVE SUMMARY:

This report has been prepared to advise Council of the budgetary impacts of the Ontario Disability Support Program (ODSP) cost of administration as conveyed in correspondence from the Ministry of Community, Family and Children's Services.

BACKGROUND:

As a result of the provincial downloading of responsibilities to the municipalities, the City of Hamilton contributes financially to the annual cost of the provincially administered Ontario Disability Support Program (ODSP). The ODSP program provides income supports for persons deemed to be disabled according to specific criteria contained in the Ontario Disability Support Program Act.

Consolidated Municipal Service Managers (CMSMs) have contributed 20% of the Provincial program costs (ODSP benefits) and 50% of the ODSP provincial cost of administration since the program's introduction in 1998.

On February 24, 2003, the Ministry of Community, Family and Children's Services advised Mrs. Priel, General Manager for Public Health & Community Services that the City of Hamilton's share of the Ontario Disability Support Program expenditures had increased 1.27% from the estimated allowance for 2002 they had previously provided. The Ministry has indicated that the actual allowance for 2002 was $123,459,320 showing a variance of $1,552,645 from previous estimate. The municipal share (20%) of this variance is $311,000. As has been the experience in the past, there was limited information provided from the Province on the rationale for this significant increase.

Other CMSMs have individually and collectively through the Ontario Municipal Social Services Association (OMSSA) and the Association of Municipalities of Ontario (AMO), informed the province that year to year increases such as these are unacceptable. They have expressed grave concern on the lack of information and timing of these cost increases to ODSP. They have requested that the Ministry provide a detailed breakdown for each CMSM describing how the Ministry arrived at the costs, as well as a deferring of the costs until appropriate consultation and disclosure of the details are provided.

ANALYSIS OF ALTERNATIVES:

N/A

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

As a result of the provincial increase in ODSP costs, the City of Hamilton incurred costs of $311,000 above what was budgeted in 2002. These costs will be financed through savings from caseload. In 2003, the increase in cost is expected to be approximately $325,000. These costs can be financed through operational savings. Any additional increased costs for ODSP in 2004 will need to be put forward as an enhancement as part of the 2004 budget process.

POLICIES AFFECTING PROPOSAL:

N/A

CONSULTATION WITH RELEVANT DEPARTMENTS/AGENCIES:

Staff has consulted with staff within Finance and Corporate Services who are supporting this recommendation.

CITY STRATEGIC COMMITMENT:

This increase takes money away from Public Health & Community Services programs and services that are provided to assist Ontario Works participants to achieve self-reliance and gainful employment and to become sustainable contributors in our community.

CITY WIDE IMPLICATIONS

CITY OF HAMILTON

6.14

PUBLIC HEALTH & COMMUNITY SERVICES
Culture & Recreation

Report to:	Mayor and Members Committee of the Whole	**Submitted by:**	Joe-Anne Priel, General Manager
Date:	May 29, 2003	**Prepared by:**	Bill Fenwick 546-4610

SUBJECT: **Sir Allan MacNab and Other Pool Closures on Sunday (HCS03014) (City Wide)**

RECOMMENDATION:

That report HCS03014 respecting Sir Allan MacNab and Other Pool Closures on Sunday be received for information.

Joe-Anne Priel, General Manager
Public Health and Community Services

EXECUTIVE SUMMARY:

At its meeting on May 14, 2003, Council received a petition to keep Sir Allan MacNab and other pools open on Sundays.

The petition requesting to have the pool located at Sir Allan MacNab and other recreation centres in the City of Hamilton remain open Sundays was received as a result of an article that appeared in the Hamilton Spectator dated March 8th, 2003. This article stated that "there will be no more public pool swims on Sundays starting in July".

During the 2003 budget process, staff recommended that some pool operating hours be reduced due to the budget pressures. The closing of some of the pools on Sunday was estimated to save the Division $90,000. Council approved this reduction during the 2003 budget deliberations.

BACKGROUND:

The reduction in hours does not affect all pools. Facilities that were identified for Sunday closure include Bennetto, Brewster, Dalewood, Hill Park, Jimmy Thompson, Ryerson, Sir Winston Churchill and Sir Wilfrid Laurier. This still leaves nine pools open to accommodate patrons who would like to swim on Sunday.

It was these pools that were recommended for Sunday closure as it was deemed that it would cause the least impact to the general public and does not affect swimming lessons. The Sir Allan MacNab Pool was recommended for Sunday closure during the budget deliberations, however, as swimming lessons at this facility are scheduled on Sundays, closure of this facility was deemed not to be appropriate.

ANALYSIS OF ALTERNATIVES:

Sunday attendance at the pools to be closed was 19,000 in 2002.

Some neighbourhood children may have further to travel due to these closures.

If Council decides to keep the pools open it will negatively impact the 2003 budget.

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

If the pools are kept open, $90,000 will need to be added to the 2003 budget.

There is no staffing difference during the summer. All current staff have placement for 2003. Some part-time staff may have reduced hours in the Fall and Winter.

POLICIES AFFECTING PROPOSAL:

N/A

CONSULTATION WITH RELEVANT DEPARTMENTS/AGENCIES:

N/A

CITY STRATEGIC COMMITMENT:

Economic Impact – The closure of these pools on Sundays contributes toward the 2003 budget reduction commitment within the Public Health & Community Services Department for the City of Hamilton.

Appendix A

ROTARY CLUB OF DUNDAS
Box 65595, Dundas, Ontario, Canada L9H 6Y6

Department of Public Health and Community Services
City Hall - 71 Main Street West – Fourth Floor
Hamilton, Ontario L8P4Y5

Feb. 17/2003

Attention - Mr. William Fenwick – Director of Culture and Recreation

Dear Sir,

We are pleased to advise that the Rotary Club of Dundas has unanimously passed a motion to fund the construction of an addition to the Dundas Lions Memorial Community Centre (Armouries) to be used by the seniors of the community.

We propose that the City enter into a public/private partnership with the Rotary Club of Dundas to accomplish the project.

Rotary will –

- Manage and fund the construction phase of the project as proposed.
- Work with City staff and the Seniors Club to establish a method of covering operational costs after completion of the project.

The City will –

- Lease the property, on the north side of the existing building, to the Rotary Club of Dundas for a period of 3yrs @ $1.00 per year to allow for construction of the project.
- Take ownership of the building at the completion of the project.

The Rotary Club of Dundas has selected an architect and with his guidance and expertise a minimum of three quotations will be solicited and after general discussions with the City of Hamilton a contract will be awarded by the Rotary Club of Dundas.

There will be major fundraising efforts for this project , however the Rotary Club of Dundas currently has sufficient funds on hand to ensure the completion of the project.

Bob Glass and Alan Moffett have been appointed by the Rotary Club of Dundas as Chair and Vice-chair for this project and will be the Rotary representatives.

We anticipate having elevation drawings available at the end of Feb. 2003 and our representatives would be pleased to meet with you for further discussions.

Yours truly,

Tom Neeb

ick Gaffney
President - Rotary Club of Dundas

Tom Neeb
Secretary – Rotary Club of Dundas

AFFECTS WARD 13

6.15

CITY OF HAMILTON

PUBLIC HEALTH AND COMMUNITY SERVICES
Culture and Recreation

Report to:	Mayor and Members Committee of the Whole	**Submitted by:**	Joe Anne Priel General Manager of Public Health & Community Services
Date:	May 27, 2003	**Prepared by:**	Dale Wood 546-2533

SUBJECT: **Proposal From Rotary Club of Dundas To Construct a Seniors Centre (HCS03008) (Ward 13)**

RECOMMENDATION:

(a) That the Rotary Club of Dundas proposal to construct an addition to the Dundas Lions Memorial Community Centre which will be operated as a Seniors Centre be endorsed.

(b) That the Rotary Club of Dundas enter into a partnership agreement with the City of Hamilton.

(c) That staff be directed to prepare a one-year license agreement for use of the lands with the option of two additional one-year extensions upon which the additional building is proposed to be constructed.

(d) That staff be directed to develop any necessary legal contract with the Rotary Club of Dundas for the construction of the Seniors Centre which will be brought forward to Council for further approval.

(e) That the Rotary Club of Dundas proposal be reviewed by LACAC and that a Heritage Permit be applied for.

(f) That $20,000 for ongoing annual costs be included in the 2004 operating budget.

(g) That the report be referred to the June 25th Hearing Sub-Committee meeting in order that a presentation can be made by the Rotary Club of Dundas.

Joe Anne Priel, General Manager
Public Health and Community Services

EXECUTIVE SUMMARY:

The Rotary Club of Dundas has submitted a letter of intent (Appendix A) to enter into a public/private partnership with the City of Hamilton to construct an addition to the Dundas Lions Memorial Community Centre, to be operated as a Seniors Centre. The partnership would have the Dundas Rotary Club enter into a license agreement with the City, leasing the lands for one plus two optional years, constructing the addition in co-operation with City staff at no cost to the City, and then turning the new building back over to the city once completed. The license agreement for leasing of the lands is to enable the Rotary Club to access fundraising dollars from various sources that will require proof of commitment by the City towards the project. Staff from the Planning, Public Works, (including Traffic, Corporate Facilities, Design and Construction, Engineering, Long Range Planning, Downtown Renewal Divisions) and Culture and Recreation have reviewed the original proposal and have identified specific requirements which will have to be addressed by the Rotary Club as part of the Building Permit approval process. Staff are recommending that Council endorse the proposal from the Rotary Club and enter into both a license agreement for the portion of the property that the addition is being built on and any other contract agreements required to protect the interests of both parties.

BACKGROUND:

In the Spring of 2002, Culture and Recreation Staff were invited to meet with members of the Dundas Rotary Club and the President of the Dundas Seniors Club. At this meeting, the Rotary Club indicated they were exploring an idea to construct a new addition to the Dundas Lions Memorial Community Centre to serve as a Seniors Centre. As part of the last addition to the Centre completed in 2000, the design included an allowance for a further addition.

During 2002, the Rotary continued to investigate, through the City's Planning Department staff, all requirements that would have to be met. During the process, it became evident that there was a need to involve other departments in order to address all the requirements. Staff from Planning, Public Works and Culture and Recreation met to discuss all the issues related to the proposed addition. The main issues that were identified included parking, traffic flow and road allowances, streetscape design, heritage designation requirements, and location of the addition in relation to the current building. A list of issues to be resolved was identified and supplied to the Rotary Club.

A further meeting was held with the Rotary Club in order to address these issues and identify a strategy. At this meeting, it was decided that there was significant resolution of the majority of concerns and that the Rotary Club could proceed with seeking full Rotary Club support for the Project. Once the project was approved by the Rotary Club membership, a letter was sent to Culture and Recreation staff formalizing their proposal.

ANALYSIS OF ALTERNATIVES:

Staff is in receipt of a letter of intent from the Club to enter into a partnership with the City of Hamilton to construct a Seniors Centre addition to the Dundas Lions Memorial Community Centre. The proposal indicates that the Rotary Club is prepared to design and construct this building addition in co-operation with staff at no cost to the City of Hamilton. The letter further requests that the City lease the portion of the existing site where the addition is to be constructed for three years in order to assist the Club in securing further fundraising dollars for the project. In discussion with the City's Legal Department, staff were advised that a license agreement for 1 year with the option for 2 additional one-year teams is more appropriate. Staff from the various divisions within the Planning, Public Works and Building departments would continue to work with the Club's Architect to meet all zoning and building code requirements as well as to ensure that the new addition minimizes the amount of disruption to current programs within the building.

The current space occupied by the Seniors at the Community Centre is not sufficient to meet their program needs and did not undergo renovations during the last construction. The membership of the club continues to grow and as such the Seniors are in need of either taking over more of the space within the Community Centre or expanding their current space. The offer to construct the addition from the Rotary Club has been well received by the seniors. The location of the proposed addition would be on an existing patio which has been under utilized for programs as originally thought and therefore would not displace any program or user group.

Parking was originally identified as an issue by the planning staff. The proposed addition would require 15 parking spaces. Under the existing “PPS” Zone, however, it is not possible to meet this requirement. According to a review of the preliminary site plan it is estimated that between 10 and 12 parking spaces could be provided on the property through a proposed expansion to the parking area in the vicinity of Hatt Street and Market Street. The matter would require the approval of a minor variance from the Committee of Adjustment. Planning Staff are in support of the proposed variance to the parking because it would allow for additional parking for other events and would meet the four tests required under the Planning Act for minor variances.

The traffic patterns on site and on the adjacent roads has not been an ideal situation in that the entrance is quite congested at times. The proposal would create a new entrance off Market Street as a “right in only” and direct the traffic egress to the entrances off King and Hatt Streets.

Parts of the current building are under a heritage designation and as such will require a review by LACAC and a special permit. Staff from the Heritage Hamilton Design Section have advised that a heritage permit would be required under the Ontario Heritage Act prior to any work proceeding.

Approval of the recommendations does not eliminate the Rotary Club from having to follow the building permit process nor any other obligations under the Planning or Heritage Acts. The Rotary Club has agreed to work in co-operation with staff from all departments. They have expressed the desire to lead the construction process in cooperation with staff from the Design and Construction Division.

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

All building permit fees will be paid for as part of the construction costs and the Rotary Club has agreed to pay 100% of all costs associated with the construction. In turn, they have agreed to enter into a partnership with the City of Hamilton to ensure that the legal interests of all parties is protected.

Costs that the City will be expected to pay will be operational costs once the addition is completed as well as the 2% costs associated with life cycle planning. The estimated additional operating costs for the maintenance and utilities for the addition are estimated at $20,000 based on current rates for similar size facilities.

POLICIES AFFECTING PROPOSAL:

Since the Rotary Club of Dundas requests to be the project managers for this project, City staff will have input to ensure all specifications of construction are adhered to. Staff will work with the Rotary Club to develop a partnership agreement to be approved by Council and the Rotary Club Board of Executives.

All building permit processes will be adhered to.

CONSULTATION WITH RELEVANT DEPARTMENTS/AGENCIES:

Public Works Department
Planning Department
Public Health and Community Services
Finance Department
Rotary Club of Dundas
Dundas Seniors Club
Legal

CITY STRATEGIC COMMITMENT:

The proposal to enter into a partnership with the Rotary Club of Dundas to construct a Seniors Centre at no cost to the City of Hamilton demonstrates support for the following Strategic Commitments:

A Great City In Which To Live by providing more opportunities for Seniors to Recreate in their leisure years in the Dundas Area.

A City Where People Come First by entering into a partnership with the community-minded service club to provide a facility that will serve the community of Dundas for years to come.

A City that Spends Wisely and Invests Strategically through developing a partnership with the Rotary Club and the Dundas Seniors that maximizes space and will not take away dollars from current reserves while providing a facility attached to a current building to minimize operating costs.

AFFECTS
WARDS 2, 7, 8

CITY OF HAMILTON

6.16

PUBLIC WORKS DEPARTMENT
Capital Planning & Implementation Division

Report to:	Mayor and Members Committee of the Whole	**Submitted by:**	Peter M. Crockett, General Manager
Date:	May 28, 2003	**Prepared by:**	Mark A. Kosiuk Extension 2331 Robert Norman Extension 2298

SUBJECT: **Community Playgrounds Capital Budget Program (PW03070) - (Wards 2, 7, and 8)**

RECOMMENDATION:

(a) That staff proceed with the installation of replacement play equipment utilizing funding from the approved Net 2003 Total Budget of $420,000 in Capital Budget project no. 4400356111 (2003 Community Playgrounds) for Bruce Park, Norwood Park, Buchannan Park and Captain Cornelius Park.

(b) That $36,500 allocated for Mountain Secondary School (Ward 8) in Capital Budget project no. 4400356111(2003 Community Playgrounds), be directed to Captain Cornelius Park (Ward 8) together with $33,500 approved in the 2001 Parks Capital Budget, project No. 4400152002 (Playstructure Redevelopment) for Captain Cornelius Park, to yield a total replacement playground budget of $70,000 for Captain Cornelius Park.

(i) That the remaining funding of $33,500 for Mountain Secondary School Account No. 4400356111 that is not utilized for Captain Cornelius Park, be returned to Reserve 108020 - Capital Levy Reserve.

(c) That installation of the replacement play structure at Central Public School, to be funded from Capital Budget project no. 4400356111 (2003 Community Playgrounds), be placed on hold for a period of one year or less, until the Hamilton Wentworth District School Board can confirm the school will remain open or not.

(i) That if Central Public School is confirmed to be closed, then the City's portion of playground funding of $70,000 allocated in Capital Budget No. 4400356111 (2003 Community Playgrounds) be returned to Reserve 108020 - Capital Levy Reserve.

(d) The $70,000 allocated for a new playground structure at Holbrook Park (Ward 8) in Capital Budget project no. 4400356111 (2003 Community Playgrounds), be held until community fund raising is in place.

(e) That commencing with the 2004 Capital Budget submission, community contributions will not be required for replacement playground structures.

Peter M. Crockett, P.Eng.
General Manager
Public Works

EXECUTIVE SUMMARY:

This report recommends approval from Council in proceeding with the installation of replacement creative play structures as per Capital Budget project no. 4400356111, (2003 Community Playgrounds) for those parks which do not have the required community fund-raising commitment of $5,500.00. The report also seeks approval for the transference of playground funding from Mountain Secondary School to Captain Cornelius Park. The report further recommends that new playground structures must await community funding in the former City of Hamilton as per the existing guideline policy. Finally, the report requests approval in awaiting the confirmation on the potential closure of Central Public School prior to proceeding with the installation of its replacement playground.

BACKGROUND:

The information/recommendations contained within this report primarily affect Ward 2, 7 and 8 with City wide implications.

The Capital Budget project no. 4400356111 (2003 *Community Playgrounds)* in the City of Hamilton had a gross funding of $456,000 for six playground locations. The net budget funding of $420,000 acknowledged that for each playground location in the former City of Hamilton that a Neighbourhood fundraising committee would be required to raise an amount of at least $5,500 towards the total cost of the playground. For each playground, the City would contribute $70,000 and the neighbourhood committee would contribute at least an additional $5,500.

This policy of community fundraising only applies to the neighbourhood communities in the former City of Hamilton. The former municipalities of Stoney Creek, Ancaster, Dundas and Flamborough did not require neighbourhood committees to fund raise for playground equipment. Staff is only aware of one recent instance of a neighbourhood committee raising playground funds in Glanbrook. While the *Community Playgrounds Capital Budget Program* requires a fundraising commitment, the City's approved 2003 Budget for Parks Operations and Maintenance: *Playgrounds Upgrade to CSA*

Standards does not. All the parks within this operational budget that are receiving replacement equipment do not require any community contribution.

Current practice of community funding therefore, is not consistent between the former City of Hamilton and surrounding municipalities and as well within the City's Operational and Capital Planning and Implementation Divisions.

Table 1.0 below identifies the parks or school sites that were noted and approved in the Parks Capital Budget, project no. 4400152002 (2003 Community Playgrounds). The table describes for each site whether an existing play structure is being replaced or a new structure provided, health and safety status of the existing structure, community funding availability, and finally whether there is any previous City of Hamilton funding identified for the project.

Table 1.0 - 2003 Community Playgrounds Capital Budget Program

Park/School	**Replacement / New**	**Health & Safety Issues**	**Community Funding Available**	**Previous City Funding**
Bruce Park (Ward 7)	Replacement	Moderate to High	Corporate:$7000	No
Norwood Park (Ward 7)	Replacement	Low	No	No
Buchannan Park (Ward 8)	Replacement	Low to Moderate	No	No
Holbrook Park (Ward 8)	New	No	No	No
Mountain Secondary School (Ward 8) recommend to be transferred to Captain Cornelius Park (Ward 8)	Replacement	Moderate to High	No	$33,500 (2001 Captain Cornelius Park)
Central Public Sch. (Ward 2)	Replacement	Low to Moderate	$5500	No

Bruce Park, Ward 7:

Over the last few years corporate sponsorship has contributed monies towards play structures in Ward 7 and this year Saturn Saab Isuzu of Hamilton has contributed $7000. Staff has determined, in consultation with the local ward Councillor, that these monies will be supporting the replacement playground at Bruce Park (Ward 7).

Mountain Secondary School Playground Transfer to Captain Cornelius Park, Ward 8:

For the Capital Budget year of 2003, Mountain Secondary School (Ward 8) was next on the playground waiting list and therefore, was put forward in this year's approved 2003 *Community Playgrounds Program.* Staff has discovered, through confirmation with the school principal, that the school had not requested a play structure. Staff notes that Captain Cornelius Park is approximately three (3) blocks from Mountain Secondary School. Captain Cornelius Park had received partial playground funding of $33,500 in the 2001 Playstructure Redevelopment program project no. 4400152002 however; this amount was not enough funding to provide a complete replacement playground structure costing $70,000. Staff in consultation with Parks Operations and Maintenance staff have confirmed that the existing Captain Cornelius Park play structure (Ward 8) is a moderate to high Health and Safety Risk for replacement. As Captain Cornelius Park is within close proximity to Mountain Secondary School and Captain Cornelius Park has partial playground funding of $33,500 in place, staff recommends that the additional funding of $36,500 to yield a combined total of $70,000 ($33,500 + $36,500), be utilized from the 2003 playground allotment of $70,000 for Mountain Secondary School. That is the $36,500 is transferred from the budget for Mountain Secondary School to Captain Cornelius Park to allow for the installation of a complete replacement play structure. The remaining funding of $33,500 ($70,000 – the $36,500 to Captain Cornelius Park) from the original Mountain Secondary School playground funding shall be returned to Reserve 108020 – Capital Levy Reserve, the original source of the funding.

Central Public School, Ward 2:

In the 2003 Community Playgrounds Capital Budget, a replacement playground had been approved at Central Public School. Staff has learned recently that Central Public School is on the list of potential Hamilton Wentworth District School Board (HWDSB) school closures. In a conversation with the principal of Central Public School the ruling by the HWDSB will take place sometime in August of this year. Staff therefore, is recommending placing the installation of the play structure on hold until a decision is made on the school's closure. It should also be noted that the Central Public School's fundraising committee was successful in raising $5,500.

Replacement Playstructures versus New Playstructures:

Staff recommend that a playground is a basic feature to any park. It has been determined by the City that removal of equipment is necessary in the majority of the identified parks, due to health and safety issues, or escalating repair costs to older equipment.

Staff has noted that replacement playground structures constructed by Operations do not require community fund raising as is the case with the projects identified in Table 1, Capital Budget program, described herein as project no. 4400356111 (2003 Community Playgrounds).

At this time, staff is recommending that for replacement structures, that staff proceed with the installations with the net City funding only so that the 2003 Community Playgrounds (Table 1) replacement program is equal to the Operations replacement program. If community or corporate funding has been indicated in Table 1 for replacement structures, then this funding can be added to enhance the playground and the City's contribution.

Staff notes that it is possible to proceed with the City's portion of the playground funding only of $70,000 per playground and still install a full replacement play structure.

Staff also indicate that for new play structure installations i.e. Holbrook Park for 2003, that the community fund raising will still be required, until current policies can be reviewed in co-ordination with the upcoming Development Charges review.

ANALYSIS OF ALTERNATIVES:

The alternative to proceeding with the parks that have no community funding raising for replacement structures, would be to put Norwood Park, Buchannan Park, and the

Mountain Secondary School transfer of funds to Captain Cornelius Park playgrounds on hold until community fundraising is in place.

If Council chooses this option then Recommendation (a) should be changed to;

(a) That Capital Budget no. 4400356111 (2003 Community Playgrounds), for replacement structures at Norwood Park, Buchannan Park, and the transfer of funding from Mountain Secondary School to Captain Cornelius Park, be held until community fund raising is in place.

If Council does not agree with diverting playground funds from Mountain Secondary School to Captain Cornelius Park then Recommendation (b) should be replaced with;

(b) That the playground funding of $70,000 from Capital Budget project no. 4400356111 (2003 Community Playgrounds) for Mountain Secondary School be returned to Reserve 108020 – Capital Levy Reserve.

If Council does not wish staff to wait with the playground installation at Central Public School until it is determined if Central Public School will be identified as closing, then Recommendation (c) shall be changed to;

(c) That staff will proceed with awarding the installation of the replacement playground at Central Public School as per Capital Budget project no. 4400356111 (2003 Community Playgrounds).

If Council does not wish to direct that the proposed new play structure at Holbrook Park be placed on hold until a community group has raised funding, then Recommendation (d) in this report shall be changed to;

(d) That staff proceed with the installation of the new playground at Holbrook Park with the net budget amount of $70,000 allocated in Capital Budget No. 4400356111 (2003 Community Playgrounds) without a community fund raising contribution.

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

Financial

Capital funding for the *Community Playgrounds Program* which includes Bruce Park, Norwood Park, Buchanan Park, Holbrook Park, Mountain Secondary School and Central Public School was approved in the Capital Budget, project no. 4400356111 (2003 Community Playgrounds). The total budget for the six playgrounds is $456,000 including community contributions, with a net cost to the City of $420,000.

Staff notes that Captain Cornelius Park had an existing playground budget of $33,500 from the 2001 Parks Capital Budget, project no. 4400152002.

Staffing

N/A

Legal

N/A

POLICIES AFFECTING PROPOSAL:

Playground Fundraising Committees Contribution to Purchase of Play Structures, City of Hamilton, Culture and Recreation, November 15, 1993. (See Appendix A)

This policy allows for the City to provide initial start up funds in the amount of $10,000 plus matching funds raised on a 2:1 ratio for integrated structures and $5,500 plus matching funds raised on a 1:1 ratio for non-integrated structures.

The maximum contribution by the City is based on a fundraising commitment by the Playground Fundraising Committee of $5,500.

The policy does not state that a fundraising committee must raise $5,500 to qualify for City funding of a playstructure, however Culture and Recreation staff work closely with Committees to encourage and assist in fundraising efforts.

This policy was written in 1993, and the total cost to purchase a playground in the last ten years has risen substantially. In 1993 the playground funding formula based on a community contribution of $5,500 would yield a total price of an integrated playground of $26,500. Today the price of a neighbourhood play structure alone is approximately $36,000. Add to this the structure installation costs which includes labour, excavation, removals, drainage, perimeter, protective surfacing, and project management fees, the figure for the complete installation of a creative playstructure is now budgeted at a cost of $70,000 to $75,500.

Therefore, in 1993 the community contribution would provide 20.75% of the total playground cost, today the same community contribution yields a 7.3% contribution to the overall playground cost.

Staff notes that Parks Operations is currently reviewing the Playground policy.

CONSULTATION WITH RELEVANT DEPARTMENTS/AGENCIES:

Open Space Development staff has consulted with Finance, Culture and Recreation staff and Parks Operations and Maintenance staff in the preparation of this report.

CITY STRATEGIC COMMITMENT:

Consistent with Vision 2020 with respect to park development, recreational, social and health benefits.

CULTURE AND RECREATION

Appendix A

MEMORANDUM

TO: Mr. Joe Pavelka
Chief Administrative Officer

YOUR FILE:

FROM: Mrs. Jackie Turner
Manager of Operations
Culture & Recreation

OUR FILE:
PHONE: 546-4615

SUBJECT: Playground Fundraising Committees
Contribution to purchase of Playstructure
- User Fees

DATE: 1993 November 15

This is in response to our discussion regarding incorporation of Playstructure Fundraising Committee contributions into the Department User Fee Report.

The current policy allows for the city to provide initial start up funds in the amount of $10,000. plus matching funds raised on a 2 to 1 ratio for integrated structures, and $5,500. start up funds plus matching funds on a 1 to 1 ratio for non-integrated structures. The maximum contribution by the City is based on a fund raising commitment by the committee of $5,500.

i.e. (if Committee raised $5,500):

Integrated:	$10,000.	(Initial start up funds)
	+ 11,000.	(City contribution based on 2:1 ratio on $5,500 contributed by Committee)
	+ 5,500.	Fundraising by Committee
	$26,500.	Total funds available for purchase of playstructure.

The policy does not state that a fundraising committee must raise $5,500. to qualify for city funding of a playstructure, however staff work closely with Committees to encourage and assist in fundraising efforts.

i.e. (if the Committee only raised $2,000.):

Integrated:	$10,000.	(Initial start up funds)
	+ 4,000.	(City contribution base on 2:1 ratio on $2,000 contribution by Committee)
	+ 2,000.	Fundraising by Committee
	$16,000.	Total funds available for purchase of playstructure

.../2

1993, November 15
Mr. J. Pavelka

Of course the fundraising committee may raise additional funds over the $5,500. but the city's contribution does not exceed the 1:1 or 2:1 ratio on the maximum of $5,500.

It is my judgement, that it would be inappropriate to incorporate the the fundraising contribution as a "user fee" because it is not, technically a fee charged to users.

Further, I have been speaking with Werner Plessl, who is gathering information to prepare a report with respect to funding of playstructures and the fund raising issue. The outcome conceivably could be that the entire policy will be re-examined and ultimately recommendations made for amendments.

If I can provide any further details, please let me know.

/jt
attachment

c.c. R. Sugden, Director of Culture and Recreation
W. Plessl, Parks Development Superintendent

CITY WIDE
IMPLICATIONS

CITY OF HAMILTON

6.17

PUBLIC WORKS DEPARTMENT
Capital Planning & Implementation Division

Report to:	Mayor and Members Committee of the Whole	**Submitted by:**	Peter M. Crockett, General Manager
Date:	May 28, 2003	**Prepared by:**	Kevin Bainbridge Extension 5677

SUBJECT: **Structural Rehabilitation of Water Distribution Pipes (Pilot Project) (PW03071) - (City Wide)**

RECOMMENDATION:

(a) In accordance with City Purchasing Policy, that the City of Hamilton enter into a contract with Fer-Pal Construction Ltd. to install a structural watermain lining product on approximately a 1 Km (1000m) section of the City's water distribution pipes, located on West 2nd St. between Fennell and Richwill, in the amount of $325,000 plus a contingency of $32,500 and all applicable taxes, to be funded from account 5140360071.

(b) In accordance with City Purchasing Policy, that the City of Hamilton enter into contract(s) with Queen's University and the University of Western Ontario to take samples and conduct testing of samples from the structural watermain lining referred to in subsection (a), in the amount of $64,000 plus all applicable taxes, to be funded from account 5140360071.

(c) That the Mayor and City Clerk be authorized and directed to execute the contracts referred to in subsections (a) and (b), said contracts to be in a form satisfactory to the City Solicitor.

(d) That staff report back with the final results of the proposed research and pilot project.

Peter M. Crockett, P.Eng.
General Manager
Public Works

EXECUTIVE SUMMARY:

The City of Hamilton has $1.5 million, approved, in the 2003 rate budget for the rehabilitation of the water distribution pipes with in the City. This Pilot Project is intended to expand staff's decision models enabling them to have more available options in the rehabilitation of the City's water distribution pipes. It is hoped that as a result of this Pilot Project, a successful structural watermain rehabilitation program can be rolled out City wide. Since this technology is very new in the industry, in fact only a handful of small installations have been completed in Ontario and Quebec, it is being recommended to test the product before deciding whether this technology is a suitable option. The tests will determine a number of unknown properties related to the liner, including three significant ones. A) Life expectancy. B) Cost benefit ratio in comparison to traditional open cut. C) Aid in the potential development and establishment of future Industry Standards through Canadian Standards Association (CSA) and/or American Society for Testing and Materials (ASTM). The taking and testing of the samples will be conducted by the University of Western Ontario and Queen's University. The two proposed universities and research professors are very well recognised in the trenchless technology research industry and have worked very well with City staff in the past for sample quality control testing on sewer liners. It is further being recommend to contract the services of Fer-Pal Construction Ltd. for the installation of the structural watermain lining product, as they are the only known installer of this type of technology in Ontario. The product being installed is known as Aqua-Pipe ™ and is produced by Sanexen Environmental Services Inc.

BACKGROUND:

The watermain rehabilitation industry has been around for more than 30 years, however it has only been in the last 5 years that a structural rehabilitation process has developed. The City of Hamilton has implemented a very successful structural sewer rehabilitation program. It has been possible to accomplish the rehabilitation of 50% to 75% more pipe with the same investment as open cut while dramatically decreasing the impact to the community. It is hoped that a similar program can be established for the water distribution system. Some of the key benefits which this Pilot Project will accomplish are:

1) The development of a strong well founded City wide rehabilitation program.
2) Full understanding of the capabilities of the liner
3) Cost benefit ratio
4) Establish the life expectancy of the liner
5) Potential development of future Industry Standards through CSA and/or ASTM

The benefits of a future program as a result of this Pilot Project are also a major driving force and they include:

1) Minimizing customer/public inconvenience due to construction
2) Aiding the City's goal to reach sustainability by addressing a more significant amount of the issues in the water distribution system each year.
3) Lowering the risk of service disruption in the water distribution system.
4) Minimizing the impact to both the road conditions through out the City and the roads capital budget.

The proposed liner for this rehabilitation project was developed by Sanexen Environmental Services Inc. and is proposed to be installed by Fer-Pal Construction Ltd. who is currently the only licensed installer of the product in Ontario. The liner is made up of a woven textile, which is impregnated with resin and hardener to produce an inert tube with in the existing deteriorated watermain. Further to the installation, it is proposed that samples of the newly installed liner be extracted for the purpose of testing its integrity. The testing of these samples is proposed to be conducted jointly by the University of Western Ontario and Queens University. Several different tests will be conducted on the approximately 12 samples which will be extracted, to determine several factors including: 1) Evaluation of installation and maintenance costs 2) Mechanical properties 3) Pressure ratings under varying conditions. As part of this project, a testing facility is proposed to be constructed at the University of Western Ontario to carry out some of the required tests. Further to the proposed agreement with the two Universities the City will have the use of this testing facility in the future, free of charge, resulting in a potential cost savings to the City of $4000 per future test.

ANALYSIS OF ALTERNATIVES:

This project has been recommended to assist staff in addressing the growing needs in the City's water distribution system. It is anticipated that this type of rehabilitation of watermains has the potential to dramatically increase the City's ability to address a number of issues with the distribution pipes while minimizing the impact to the City's capital budgets. Further benefits could be realized in the several areas including:

- Minimal impact to Road condition
- Reduced Residential and Commercial inconvenience
- Reduce impact to traffic flows
- Reduced risk of water service disruption
- Ability to address a greater number of system needs

Without the development of a well founded rehabilitation program the City's water distribution will continue to deteriorate at a greater rate than our rate of replacement. In order to utilize the principles of Asset Management it is vital that a number of viable options are available to address the needs of the system. This type of rehabilitation, once tested, has the potential to provide a very viable option for the City to consider.

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

Financial

The total cost associated with this Pilot Project are as follow:

($)	Expenditure ($)
Installation of Liner	325,000 **
Testing of Samples	64,000
Total	389,000

** Plus applicable taxes and contingency

Legal

Contracts will be necessary between the City and:

1. Fer-Pal Construction Ltd. for the installation of the liner; and

2. Queens University and The University of Western Ontario for the taking and testing of samples from the liner.

In addition, the manufacturer of the liner, Sanexen Environmental Services Inc., has requested that a Confidentiality Agreement be entered into respecting any proprietary and confidential information that is provided to City staff during the course of this Pilot Project. While it is not expected that the City will require any proprietary and confidential information in order to conduct the Pilot Project, to address that possibility, a confidentiality agreement between the General Manager of Public Works and the manufacturer will also be entered into.

POLICIES AFFECTING PROPOSAL:

Purchasing Policy #11(b) - Only one known source for the installation of the structural liner product.

CONSULTATION WITH RELEVANT DEPARTMENTS/AGENCIES:

Corporate Services Department - Legal Services and Purchasing

CITY STRATEGIC COMMITMENT:

The project being proposed in this report address the City's Goal and Strategic Commitment to Spend Wisely and Invest Strategically in order to obtain best value for taxpayer dollars, while maintaining and observing Services Levels & Best Practice.

AFFECTS
WARD 9

CITY OF HAMILTON

6.18

PUBLIC WORKS DEPARTMENT
Capital Planning & Implementation Division

Report to:	Mayor and Members Committee of the Whole	**Submitted by:**	Peter M. Crockett, P.Eng. General Manager
Date:	May 27, 2003	**Prepared by:**	Robert Norman Extension 2298

SUBJECT: **Agreements with Catholic District School Board (PW03069) - (Ward 9)**

RECOMMENDATION:

(a) That the Clerk and Mayor be authorized to execute the two (2) legal agreements, as detailed in Report No. PW03069, for both the soccer field and parking lot to be shared between Whitedeer Park and St. Mark Catholic Elementary School;

(b) That staff be directed upon completion of the two legal agreements described in Recommendation (a), to make payment of $51,050.08 to the Hamilton-Wentworth Catholic District School Board for the City's portion of the joint parking lot, as approved in the 2002 City of Hamilton Parks Capital Budget, Account No. 4400256107.

Peter M. Crockett, P.Eng.
General Manager
Public Works

EXECUTIVE SUMMARY:

The former City of Stoney Creek and the Hamilton-Wentworth Catholic District School Board proposed the joint use of a soccer field and parking facility between Whitedeer Park and St. Mark Catholic Elementary School. A legal agreement between the City and Catholic School Board has been prepared for the soccer field and another agreement for the parking lot. The agreements identify the responsibilities of the City and the Catholic School Board with respect to each facility. The purpose of this report is to seek Council's endorsement to formalize these two legal agreements.

BACKGROUND:

The information/recommendations contained within this report primarily affect Ward 9.

The former municipality of Stoney Creek and the Hamilton-Wentworth Catholic District School Board jointly proposed shared facilities in the construction of Whitedeer Park and St. Mark Catholic Elementary School, both located on Whitedeer Road. Specifically, the shared facilities included a soccer field and a parking facility. Both the soccer field and parking facilities have been constructed so that each of the facilities is situated straddling the common property line between the park and school.

The intent of this strategy by the former City of Stoney Creek and the Separate School Board, was to maximize the size of the soccer field facility and parking facility for both the use of park patrons and St. Mark Catholic Elementary School. The park and layout of the facilities have been illustrated in Appendix A.

Legal Services for both the City of Hamilton and the Hamilton-Wentworth Catholic District School Board have prepared, reviewed and revised to the satisfaction of both parties, joint use agreements for both the soccer field and parking facility.

Soccer Field Agreement:

The soccer field agreement allows the school to have exclusive use of the soccer field during regular school hours, between the hours of 8:00 a.m. and 5:00 p.m. The agreement also releases the City from any and all liability for any loss, damage or injury to any person or property, at the time of the Board's exclusive use.

The Board's use of the soccer field is subject to requirements of the Board's supervision of all Board activities. The Board is also required to repair the turf from any overuse, misuse or damage of the field by the Board.

The City of Hamilton will maintain the soccer field according to City standards and usage impacts will be benchmarked with other similar City facilities.

Parking Lot Agreement:

The parking lot is located such that approximately half of the parking lot is situated on Whitedeer Park with the remaining area on the St. Mark School site. The Board is responsible for the construction of the parking lot, general repairs and maintenance, snow clearing and hydro costs. The sharing of capital expenditures between the Board and City is required for additions or improvements to the parking lot greater than or equal to five thousand dollars, ($5,000.00).

The Board shall have exclusive use of the parking lot during its regular school hours between 8:00 a.m. and 5:00 p.m. or other times as the City may permit upon request by the Board, without cost to the Board. The City will have exclusive use of the parking lot at all other times without cost to the City.

As approved in the 2002 Capital Budget, the City of Hamilton agreed to pay for half of the cost of the parking lot, associated lighting and sidewalk. The capital construction amount of $47,644.00 plus G.S.T. and administration charges totals $51,050.08. The City, subject to the execution of these two agreements will pay this amount to the School Board.

The two agreements require both the Board and the City to obtain and maintain a comprehensive general liability insurance policy of not less than five million dollars ($5,000,000.00).

Both the soccer field and parking agreements are subject to any future reciprocal or shared use maintenance and management agreements, between the Board and the City, intended to affect the subject Board lands and City lands.

It should be noted, that both agreements which extend for a three (3) year period have automatic renewal clauses for successive three (3) year terms, unless one party delivers to the other written notice to terminate six (6) months prior to the end of a term, in accordance with the agreements notice provisions.

As identified in the approved 2002 Parks Capital Budget for Whitedeer Park, the additional annualized net operating costs for the park is nine thousand dollars ($9,000.00).

ANALYSIS OF ALTERNATIVES:

If the staff recommendations were not enacted with respect to the shared soccer field and parking facility, the City would therefore, be required to reduce the length of the soccer field within its own lands, yielding a substandard field. If the parking lot were to be split in two sections as per the City Park and Separate School, it would require additional costs related to potentially separating the two parking functions between the park and school sites.

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

Financial

Capital funding for the City's portion of the shared parking facility was approved in the 2002 Parks Capital Budget, Account No. 4400256107.

Staffing

N/A.

Legal

Legal Services has reviewed and amended these two agreements in consultation with the Board and consulted with staff as listed below.

POLICIES AFFECTING PROPOSAL:

N/A

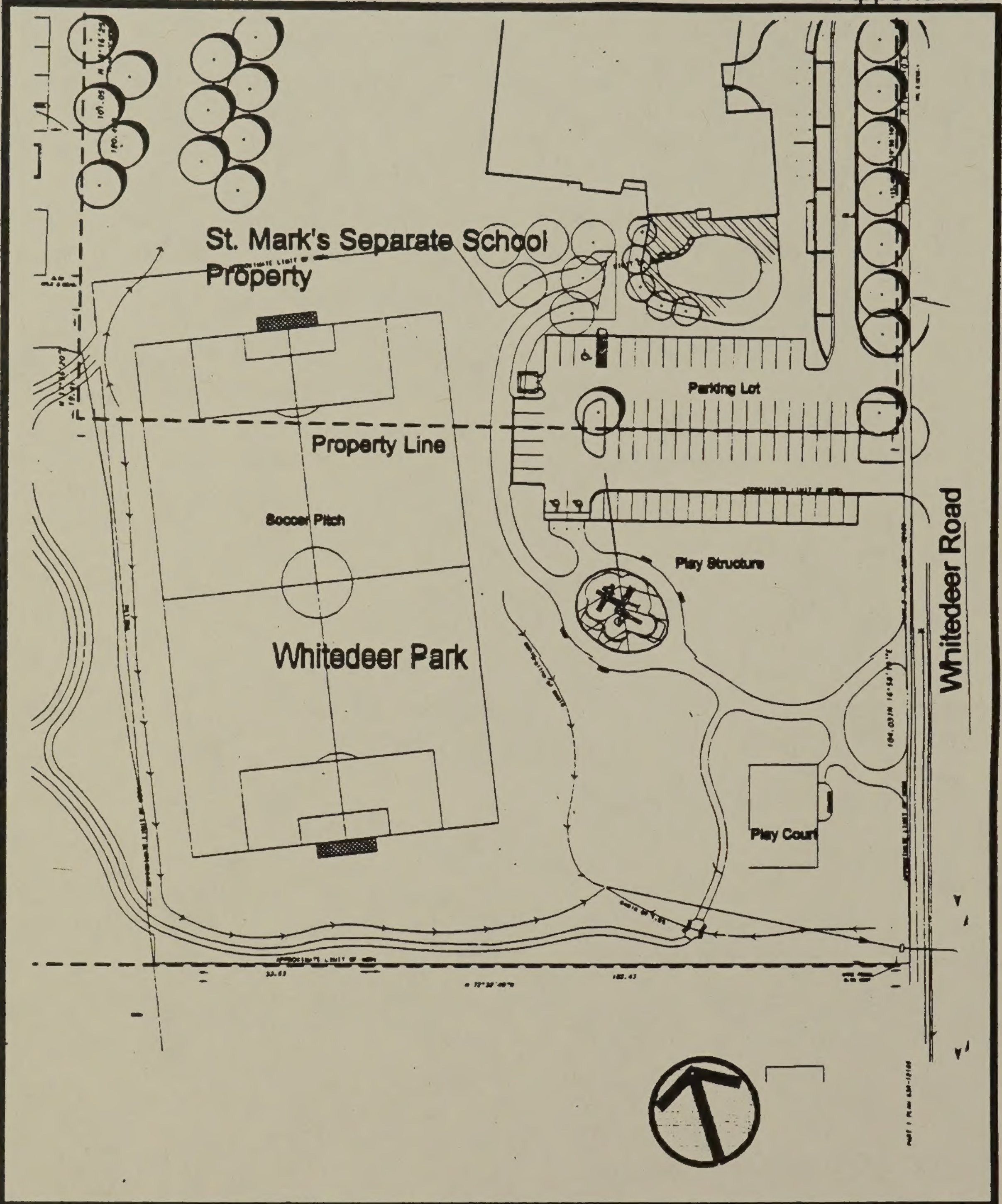
CONSULTATION WITH RELEVANT DEPARTMENTS/AGENCIES:

Open Space Development staff have reviewed the two legal agreements with Legal Services, Culture and Recreation staff, Parks Operations, the former Director, Design and Construction and the Hamilton-Wentworth Catholic District School Board.

CITY STRATEGIC COMMITMENT:

Consistent with Vision 2020 with respect to park development, recreational, social and health benefits.

Appendix A


St. Mark's Separate School Property
Parking Lot
Property Line
Soccer Pitch
Play Structure
Whitedeer Park
Whitedeer Road
Play Court

Hamilton
Public Works - Open Space Development

Project	Whitedeer Park	Date	May/03
		Scale	N.T.S.
Title	Site Plan	Dwg. No.	

AFFECTS WARDS 4, 6, 7, 11 & 14

6.19

CITY OF HAMILTON

PLANNING AND DEVELOPMENT DEPARTMENT
Long Range Planning and Design Division
Real Estate and Property Management Section

PUBLIC WORKS DEPARTMENT
Operations and Maintenance Division

PUBLIC HEALTH AND COMMUNITY SERVICES DEPARTMENT
Culture and Recreation Division

Report to:	Mayor and Members Committee of the Whole	**Submitted by:**	Lee Ann Coveyduck General Manager Peter Crockett General Manager Joe-Anne Priel General Manager
Date:	May 30, 2003	**Prepared by:**	Bill Farkas 905-628-4300 Joanne Hickey-Evans 905-643-1262 x282

SUBJECT: Hamilton-Wentworth District School Board School Closures – Surplus Sites to be Considered for Acquisition (PD03135/PW03074/HCS03017) (Wards 4, 6, 7, 11 & 14)

RECOMMENDATION:

(a) That staff of the Planning and Development Department be authorized and directed to commission:

(i) one Condition Assessment Study;
(ii) one Environmental Audit; and,
(iii) one appraisal to establish market value

for each property occupied by Sherwood Heights Elementary School (Sherwood Neighbourhood) and Peace Memorial Elementary School (Raleigh Neighbourhood), identified as priority acquisitions and shown on Appendix "A" to Report PD03135/PW03074/HCS03017.

(b) That staff of the Planning and Development Department be authorized and directed to commission two (2) real estate appraisals to establish the market value for each of the two (2) school properties (Sherwood Heights and Peace Memorial Elementary Schools) identified as potential priority acquisitions.

(c) That City Council request Hamilton-Wentworth District School Board to extend their ninety-day request for interest until October 3, 2003, to allow the City time to obtain appraisals and conditions for the two school sites identified in sub-section (b) above.

(d) That staff report back on the outcome of sub-sections (a) and (b) with a recommendation as to whether the City is in a financial position to acquire the Sherwood Heights and Peace Memorial Elementary Schools.

Lee Ann Coveyduck

Lee Ann Coveyduck
General Manager
Planning and Development Department

Peter Crockett, P. Eng.
General Manager
Public Works

Priel

Joe-Anne Priel, General Manager
Public Heath and Community Services

EXECUTIVE SUMMARY:

The Hamilton-Wentworth District School Board (HWDSB), through its school revitilization strategy (December 2002), has developed a plan to improve accommodation across the Board. Elements of the Strategy include reducing excess student capacity by making better use of existing schools. In addition, the elimination of the excess capacity will allow the Board to access provincial funding which is required to build new schools in certain parts of the City. In Phase 1 of the strategy, seventeen (17) schools are to be closed within the next few years. The 2nd phase of school closures is currently underway to reduce excess student capacity in the system.

Often school sites are used as part of our calculation for parkland; staff evaluated the impact on parkland if the schools are closed and sold.

Staff identified three priority acquisitions:

School	Neighbourhood	Site Area	Parkland Deficiency (ha)
Grange	Ancaster	1.76	2.17
Peace Memorial	Raleigh	1.9	3.0
Sherwood Heights	Sherwood	1.71	1.86

The Planning and Development Department, Real Estate and Property Management Section received a memorandum from the HWDSB, dated March 17, 2003. In this memorandum the HWDSB informed the City that nine (9) of the 17 existing school properties were considered surplus to the requirements of the HWDSB. The remaining school properties will be declared surplus in future years. The HWDSB requested the City notify the HWDSB of any interest the City may have in acquiring each of these nine (9) properties. The City's Real Estate and Property Management Section circulated the HWDSB's list of surplus schools to all City departments and Councillors. Two (2) of these surplus school properties (Sherwood Heights School and Fernwood Park/Hampton Heights – Ward 6) were identified as priority acquisitions by staff to reduce existing parkland deficiencies in both these neighbourhoods. The Real Estate and Property Management Section is requesting direction to proceed towards outlining a condition Assessment Study, an Environmental Audit and an appraisal and financial review in order to determine if the City should proceed to acquisition.

BACKGROUND:

In recent years, two key issues have arisen concerning the schools in the HWDSB jurisdiction:

- The closure of schools in older parts of the City and small rural communities due to low enrolments; and,
- the lack of schools to accommodate the growing population in the newer suburban areas.

The purpose of this report is to address the issues of school closures. This report provides information on the planning process for new schools.

On a HWDSB wide basis, there is considerably more student capacity than there is student enrolment. The excess capacity is aggravated by the fact there are too many schools in the system. Further aggravating the situation is the fact that some schools are severely under capacity (60%) while others are over capacity (120%).

This excess capacity affects the HWDSB's eligibility to receive New Pupil Place Grants from the Ministry of Education or to collect education development charges for the construction of new schools to facilitate new development areas. As a result, school boards are forced to bus students from new development areas to the nearest school thus leading to the potential for overcrowding.

HWDSB School Revitalization Strategy

The HWDSC approved a School Revitalization Strategy in December 2002. The elements of this strategy include two integrated components: catchment redefinition and accommodation (school closures and new school development). The purpose of the plan is to begin to rebuild and revitalize the educational infrastructure of the Hamilton-Wentworth public school system. The closure of existing schools will help eliminate excess capacity and allow the HWDSB to become eligible for New Pupil Place Grants from the Ministry of Education and collect education development charges for the construction of new schools. Catchment redefinition will, amongst other things, address demographic changes and assist in maximizing the use of schools. This Strategy will be implemented over a several years.

The following section focuses on the proposed school closures in the City of Hamilton in Phase 1. Phase 2 is currently underway and will likely require additional school closures to reduce the excess capacity.

Proposed School Closures

In order to provide suitable accommodations, the HWDSB must align school capacity with resident enrolment. As a result, the HWDSB identified the following seventeen (17) schools for closure:

Rural Areas:

Neighbourhood	School Name	Address	Area (ha.)
Ward 11			
Glanbrook	Parkwood School	1095 Woodburn Rd.	2.63
Ward 14			
Flamborough (Lynden)	Lynden School	95 Howard St.	1.61
Flamborough (Sheffield)	Sheffield School	1256 Sheffield Rd.	1.011

Urban Areas:

Neighbourhood	School Name	Address	Area (ha.)
Ward 3			
Gibson	Gibson Elementary	601 Barton St. E.	0.5
Gibson	Sanford Avenue Elementary	149 Sanford Ave. N.	2.51
Industrial Sector ‘B’ and Keith	Robert Land Elementary	460 Wentworth St. N.	0.87
Ward 4			
Industrial Sector ‘E’ and McAnulty	Lloyd George Elementary	360 Beach Rd.	0.7
Ward 6			
Hampton Heights	Hampton Heights Elementary --- Fernwood Park Elementary	771 Tenth Ave. E. --- 780 Ninth Ave. E.	2.23
Raleigh	Peace Memorial Elementary	75 East 36th St.	2.17
Sherwood	Sherwood Heights	25 High St.	1.71
Ward 7			
Allison	Ryckman’s Corners Elementary	80 Springside Dr.	1.02
Burkholme	Burkholder Drive Elementary	430 East 25th St.	2.02
Thorner	Thornbrae Elementary	256 Thorner Dr.	2.51
Ward 8			
Gilbert	Seneca Elementary	10 Abbington Dr.	2.91
Ward 12			
Ancaster	Maple Lane Elementary	20 Miller Dr.	1.12
Ancaster	Grange Elementary	306 Woodworth Dr.	1.76

Review of Parkland Deficiency

The City's Long Range Planning and Design Division, with the assistance of the Real Estate and Property Management Section and Operations and Maintenance Division, reviewed the need for parkland in the neighbourhoods or communities serviced by these seventeen (17) schools.

Given the limited financial resources of the City's parkland fund, and even though deficiencies may exist, the City cannot purchase all the surplus school sites. Priorities for the purchase of school sites were based on the following considerations:

- The existence of parks within the neighbourhood.
- The proximity of large-scale park sites in adjacent neighbourhoods.
- The deficit is less than one (1) hectare.
- The existence of other schools within the area.

An evaluation of each of the seventeen (17) school sites is contained in Appendices "B" and "C" as attached to Report PD03135/PW03074/HCS03017. The following high priorities have been identified:

School	Neighbourhood	Site Area	Parkland Deficiency (ha.)
Grange	Ancaster	1.76	7.02
Peace Memorial	Raleigh	1.9	3.0
Sherwood Heights	Sherwood	1.71	1.86

Declaration of Surplus School Sites

As noted above, school closures will be implemented over a period of several years. Pursuant to reciprocal agreements between various agencies and bodies in the City of Hamilton, the Real Estate and Property Management Section received notice from the HWDSB on March 17, 2003, that the board had deemed nine (9) of the seventeen (17) school properties surplus to its needs. They are:

- Lloyd George Elementary
- Fernwood Park Elementary
- Hampton Heights Elementary
- Sherwood Heights Elementary
- Peace Memorial Elementary
- Ryckman's Corners Elementary
- Parkwood Elementary
- Sheffield Elementary

The HWDSB requested that the City inform them if it is interested in purchasing any of these surplus properties. In order to determine the City's interest in these properties, the Real Estate and Property Management Section circulated the list to all City Departments and Councillors. The Real Estate and Property Management Section requested that all Departments and Councillors comment on which properties were required to carry on the core business activities of the city.

City Departments

The circulation process identified two (2) properties as being possible priority acquisitions for the City. The Planning and Development Department, Long Range Planning and Design Division, and the Public Works Department, Strategic and Community Planning and Operations and Maintenance Divisions, commented that if the Peace Memorial and Sherwood Heights school sites were sold and redeveloped, the current parkland shortages in these two neighbourhoods would be further exacerbated. Peace Memorial School is also listed as a building of historical significance. Both these groups requested that the Real Estate and Property Management Section pursue the purchase of these two properties for parkland.

Councillors

Councillor Mitchell's office identified Parkwood School (Ward 11) in Woodburn as a priority purchase.

The Real Estate and Property Management Section acts as a service department for other City Departments with respect to their real estate matters. The Real Estate and Property Management Section is acting on the request of both the Long Range Planning and Design and Operations and Maintenance Divisions.

ANALYSIS OF ALTERNATIVES:

If these sites are not purchased by the City, and are redeveloped by private interests, the only parkland benefit the City would receive to assist in ameliorating the parkland deficit (in these neighbourhoods) would be minimal. As per the City's Parkland Dedication Policy, the City would either dedicate 5% of the lands to be developed or receive 5% cash in lieu of parkland dedication. Neither of these two options would address the parkland shortages in these neighbourhoods.

It should be noted that the opportunity to purchase one (1) suitable property to significantly increase parkland in an established area of the City is extremely rare. In the past, when parkland has been required in older sections of the city, the Real Estate and Property Management Section has been directed to purchase a series of single properties as they come onto the market. This process is long, costly and seldom results in the establishment of a park in the required time frame.

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

The current balance of the Parkland Acquisition Fund for Wards 1-8 (original City of Hamilton) is $1,011,276. The current market value for each of the two (2) school sites is to be determined by an appraisal. In the interim, the current value assessment of both properties is offered as rough estimates of value. The current value assessment of Peace Memorial School (land and building) is $2,279,000, and Sherwood Heights Elementary School (land and building) is $1,500,000. The market value is expected to be significantly lower than the assessed values, but well above the funds available in the Parkland Acquisition Fund.

If the City acquires these park sites, these sites would have to be developed into parkland suitable for the residents and users in the area. These funds would come from the Open Space Development Budget while continued maintenance costs would be funded through the Operations and Maintenance Division.

The exact costs associated with the purchase of these sites will be known once the appraisals, condition assessment and environmental audits are complete. A report will be prepared for consideration by Committee of the Whole to address the issue of funding.

POLICIES AFFECTING PROPOSAL:

Both the Long Range Planning and Design and Operations and Maintenance Divisions reviewed the Summary of Parkland Deficiency, which concludes that the neighbourhoods around Peace Memorial and Sherwood Heights Elementary Schools are deficient in parkland.

CONSULTATION WITH RELEVANT DEPARTMENTS/AGENCIES:

The Real Estate and Property Management Section circulated the HWDSB's list of surplus schools to all City Departments and Councillors. In addition to the Long Range Planning and Design Division of the Planning and Development Department, the Public Health and Community Services Department and the Operations and Maintenance Division of the Public Works Department indicated that two (2) sites should be pursued to correct certain parkland deficiencies within the City. The Corporate Services Department provided information on the current balance of the Parkland Acquisition Fund for Wards 1-8 (original City of Hamilton).

CITY STRATEGIC COMMITMENT:

Purchasing these sites will allow for the development of parkland in under serviced areas of the city. In supporting this direction, the City will be directly accomplishing a number of goals of Vision 2020. Specifically:

- to preserve our natural and historical heritage;

- to promote Hamilton's environment as a desirable place to live and work; and,
- to develop our physical environments to enable the participation of all citizens and communities in community life.

CONCLUSIONS:

Based on the need for parkland throughout the city, the following school sites were identified as priority purchases. Selection of these sites was determined by several factors; including the amount of parkland deficiency and the availability of parks within the neighbourhood:

Ancaster	Grange Elementary
Ward 6	Peace Memorial Elementary
	Sherwood Heights Elementary

However, the HWDSB has only declared nine (9) of the seventeen (17) schools surplus at this time. Grange Elementary School has not yet been declared surplus. Therefore, the following actions are recommended:

(a) That staff of the Planning and Development Department be authorized and directed to commission:

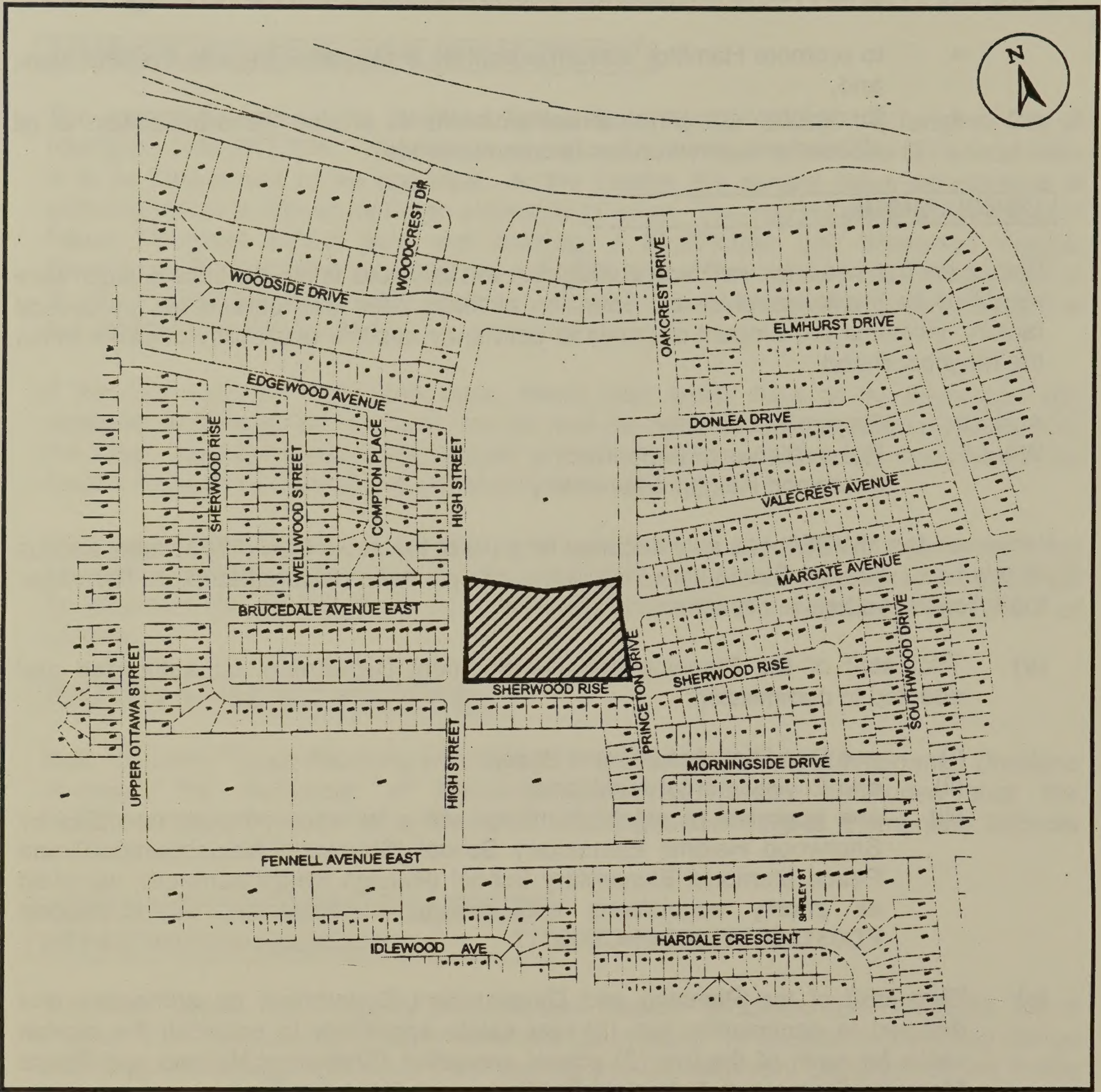
   (i) one Condition Assessment Study;
   (ii) one Environmental Audit; and,
   (iii) one appraisal to establish market value for each property occupied by Sherwood Heights Elementary School (Sherwood Neighbourhood) and Peace Memorial Elementary School (Raleigh Neighbourhood); identified as priority acquisitions and shown on Appendix "A" to Report PD03135/PW03074/HCS03017.

(b) That staff of the Planning and Development Department be authorized and directed to commission two (2) real estate appraisals to establish the market value for each of the two (2) school properties (Sherwood Heights and Peace Memorial Elementary Schools) identified as priority acquisitions.

(c) That City Council request Hamilton-Wentworth District School Board to extend their ninety-day request for interest until October 3, 2003, to allow the City time to obtain appraisals and conditions for the two school sites identified in sub-section (b) above.

(d) That staff report back on the outcome of sub-sections (a) and (b) with a recommendation as to whether the City is in a financial position to acquire the Sherwood Heights and Peace Memorial Elementary Schools.

BF/JHE
Attachs. (3)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COMPTON PLACE
HIGH STREET
VALECREST AVENUE
MARGATE AVENUE
BRUCEDALE AVENUE EAST
UPPER OTTAWA STREET
SHERWOOD RISE
PRINCETON DRIVE
SHERWOOD RISE
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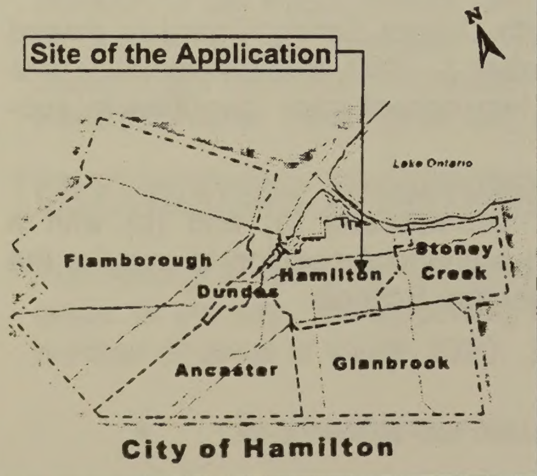
SHIRLEY ST
HARDALE CRESCENT
IDLEWOOD AVE


Site of the Application
N
Lake Ontario
Flamborough
Dundas
Hamilton
Stoney Creek
Ancaster
Glanbrook
City of Hamilton

PLANNING AND DEVELOPMENT DEPARTMENT

Location Map

Hamilton

▨ **Subject Property**
Sherwood Heights
Public School

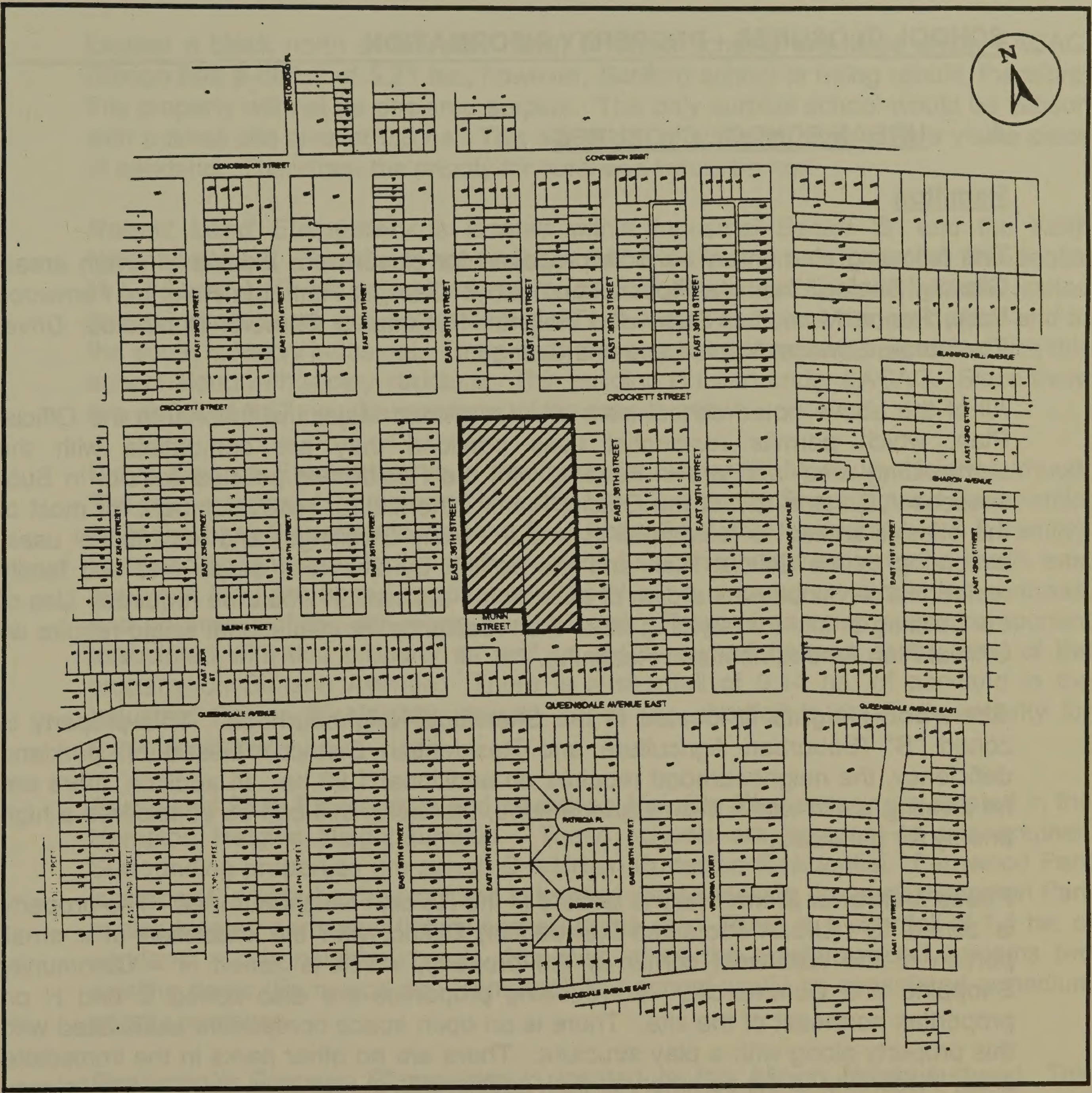
Filename/number
Sherwood Heights

Date
May 22, 2003

Technician:
LC

Map Not to Scale

Appendix "A"


N
BEN LOMOND PL
CONCESSION STREET
CONCESSION STREET
EAST 23RD STREET
EAST 34TH STREET
EAST 35TH STREET
EAST 36TH STREET
EAST 37TH STREET
EAST 38TH STREET
EAST 39TH STREET
SUNNING HILL AVENUE
CROCKETT STREET
CROCKETT STREET
EAST 32ND STREET
EAST 33RD STREET
EAST 34TH STREET
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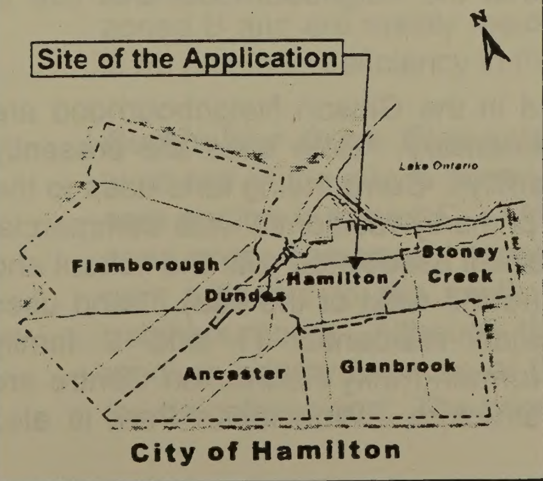
EAST 36TH STREET
EAST 38TH STREET
EAST 39TH STREET
UPPER GAGE AVENUE
EAST 41ST STREET
EAST 42ND STREET
SHARON AVENUE
EAST 42ND STREET
MUNN STREET
MUNN STREET
EAST 33RD ST
QUEENSDALE AVENUE
QUEENSDALE AVENUE EAST
QUEENSDALE AVENUE EAST
PATRICIA PL
BURNS PL
EAST 38TH STREET
VIRGINIA COURT
EAST 41ST STREET
BRUCEDALE AVENUE EAST


N
Site of the Application
Lake Ontario
Flamborough
Dundas
Hamilton
Stoney Creek
Ancaster
Glanbrook
City of Hamilton

PLANNING AND DEVELOPMENT DEPARTMENT

Location Map

▨ **Subject Property**
Peace Memorial School

Hamilton

Filename/number
Peace Memorial School

Date
May 22, 2003

Technician:
LC

Map Not to Scale

Appendix "A"

SCHOOL CLOSURES – PROPERTY INFORMATION

A. URBAN SCHOOL CLOSURES

Hamilton

The following elementary schools proposed for closure are located in urban areas: Gibson, Sanford Avenue, Robert Land, Lloyd George, Hampton Heights, Fernwood Park, Peace Memorial, Sherwood Heights, Ryckman's Corners, Burkholder Drive, Thornbrae, Seneca, Maple Lane and Grange.

All of the above noted school sites are designated Major Institutional in the Official Plan, which permits residential uses provided they are compatible with the surrounding area, and are in keeping with the Residential policies set out in Sub-sections A.2.1 and C.7 of the Official Plan. Potential for redevelopment for most of the sites is limited to residential (1 and 2 Family Dwellings) and institutional uses, according to the Official Plan and the Zoning By-law. For single and two family residential developments a plan of subdivision application would be required. Use of the building or site for anything other than residential or institutional would require an Official Plan Amendment and Rezoning.

Sherwood Heights is located in the Sherwood Neighbourhood. This property is zoned "B" (Suburban Agriculture and Residential) District. Based on parkland deficiency, the neighbourhood requires an additional 1.86 ha. In addition, there are no existing parks within this neighbourhood, therefore; this can be considered a high priority for purchase.

Peace Memorial Elementary is located in the Raleigh Neighbourhood. The property is zoned "C" (Urban Protected Residential) District with the exception of a small portion of the northwest corner of the property, which is zoned H – Community Shopping and Commercial. Surrounding properties are also zoned C and H on properties northeast of the site. There is an open space component associated with this property along with a play structure. There are no other parks in the immediate area. According to the summary of park deficiencies in Hamilton, there is a deficiency of 3 ha. Based on the lack of park areas within the neighbourhood, this site is considered as a high priority for purchase.

Two of the schools proposed for closure located in the Gibson Neighbourhood are ***Gibson Elementary*** and ***Sanford Avenue Elementary***. Both sites are presently zoned D – Urban Protected Residential (1 & 2 Family). Surrounding land uses to the north, east and south of Gibson Elementary are primarily residential with commercial to the southwest. There is an open space component associated with the school and a park adjacent to the school on Birch Avenue (to the west of the site). Land uses surrounding Sanford Avenue Elementary include residential (1 and 2 family dwellings). Norman Pinky Lewis Park and the Norman Pinky Recreation Centre are associated with this property including a play structure. Woodlands Park is also located a block north of the site. Both of these schools are listed under LACAC. Gibson has a deficit of 5.21 ha., however, Sanford school is being rebuilt, therefore; this property will not be declared surplus. The only surplus school would be Gibson with a small site area of 0.5 ha. This site is not of sufficient size to be a viable piece of parkland. Therefore, the priority for purchase would be low.

Robert Land Elementary is located within Industrial Sector 'B' and the Keith Neighbourhood. This site is zoned D/S – 647 & 647b – Urban Protected Residential (1 & 2 Family). Surrounding land uses to the immediate north include light and limited heavy industrial, as well as residential. To the east and west are residential and to the south is heavy industrial. There is an open space component associated with this school along with a play structure. This building is listed under LACAC. Since there is a deficit of 0.57 ha., the purchase of the school is low.

Lloyd George Elementary is in the Industrial Sector 'E' McAnulty Neighbourhood. The front quarter of the property is zoned H – Community Shopping and Commercial while the back 3 quarters are zoned D – Urban Protected Residential (1 & 2 Family). Surrounding land uses to the north are zoned K – Heavy Industrial, to the south, east and west they are zoned residential. The H zone is found on properties northeast and northwest of the site along Beach Road. There is an open space component associated with this property as well as a City owned ballpark to the east of the property on Benson Avenue. There is a shortfall of 0.14 ha. of parkland in the Industrial Sector 'B' Neighbourhood. Since the shortfall is small, the priority for purchase is low.

Fernwood Park Elementary and ***Hampton Heights Elementary*** are located in the Hampton Heights Neighbourhood. These schools are adjacent to one another. Surrounding properties are zoned C – Urban Protected Residential. Fernwood Park is associated with the property and is located immediately to the east. Hampton Park is also located northwest (kiddie corner) to the site. There is a shortfall of 1.1 ha. of parkland in this neighbourhood. However, since the neighbourhood contains two existing parks (Fernwood and Hampton), this school would be considered a medium priority purchase.

Ryckman's Corners Elementary is located in the Allison Neighbourhood. This property is zoned B – Agricultural & Residential. Surrounding properties are also zoned B and are mainly residential. According to the park deficiency summary, there is no parkland deficiency in their Neighbourhood.

Burkholder Drive Elementary is located in the Burkholme Neighbourhood. The west half of the site is zoned D – Urban Protected Residential (I & 2 Family) and the east portion is zoned C – Urban Protected Residential (Single Family). There is an open space component associated with this property with a play structure as well as a park adjacent to the south. There is a shortfall of 1.53 ha. of parkland in this neighbourhood. Although there is a shortfall, this site would be considered as a medium priority because of the existence of a park and Franklin Road school within the neighbourhood. The priority for purchase of this site is medium.

Thornbrae Elementary is located in the Thorner Neighbourhood. The north half of the property is zoned C – Urban Protected Residential (Single Family) and the south half is zoned AA – Agricultural. There is an open space component with a play structure associated with this site as well a s a park adjacent to the south. There is a shortfall of 0.58 ha. of parkland in this neighbourhood. Although there is a shortfall, this site would be considered as a medium priority because of the existence of parks within the neighbourhood and two community parks (Lawfield and T.B. Mcquesten) within a short distance from the neighbourhood.

Seneca Elementary is located in the Gilbert Neighbourhood. This property is zoned AA – Agricultural. There is an open space component associated with this property with ball diamonds used by the City. There is a large park adjacent to the south. There is no shortfall of parkland in this neighbourhood.

Ancaster

Maple Lane Elementary is located in the Garner Neighbourhood. The site is zoned I – Institutional and are designated Institutional in the Official Plan. Surrounding land uses are single detached residential. This neighbourhood has an existing park; thre is no need to acquire this site.

Grange Elementary is zoned I – Institutional and are designated Institutional in the Official Plan. Surrounding land uses are residential. There is an open space component associated with Grange Elementary. According to the parkland policies, this neighbourhood would require approximately 2.17 hectares of parkland. There is no parkland in this neighbourhood; therefore, this property is a high priority for acquisition when it is deemed surplus by the board.

B. RURAL SCHOOL CLOSURES

The following schools proposed for closures are located in rural areas: Parkwood School, Lynden School and Sheffield School.

Glanbrook

Parkwood School is located at 1095 Woodburn Road in the Woodburn Rural Settlement Area in Ward 11. This property is zoned 'I' Institutional under the Glanbrook Zoning By-law. Under the Official Plan, the subject lands have a dual designation – "Woodburn Rural Settlement Area" and "Agricultural". There is no secondary plan for this area. Parkwood School is also adjacent to the Environmentally Sensitive Area #61, Woodburn Floodplain and Forest. Regional ESA policies apply to sites within or adjacent to ESA's. Given the surrounding lands are designated as "Open Space and Conservation", at this time, there is no priority to acquire parkland in this neighbourhood.

Flamborough

Flamborough's Official Plan parkland requirement is approximately 2.0 hectares per 1,000 population. Two schools proposed for closure in Flamborough are Lynden and Sheffield.

Lynden School is located at 95 Howard Street in the Lynden Rural Settlement Area in Ward 14. Under the Flamborough Zoning By-law the subject lands are designated 'I' Institutional. Schedule "B-11" of the Flamborough Official Plan designates the property as "Settlement Residential". Flamborough's Official Plan parkland requirement is approximately 2.0 hectares per 1,000 population. There is a substantial open space component adjacent to this site. At this time, this is not a priority for parkland acquisition.

Sheffield School is located at 1256 Sheffield Road, in the Sheffield Rural Settlement Area in Ward 14. Under the Flamborough Zoning By-law, the subject lands are designated 'I' Institutional. Schedule "B-4" of the Flamborough Official Plan designates the property as "Settlement Residential". Sheffield School is located adjacent to the Environmentally Sensitive Area #20, Sheffield Complex (Regional ESA policies apply to sites within or adjacent to ESA's). There is a substantial open space component adjacent to this site. There are lands to the south of the site designated "Settlement Open Space" within the Sheffield Rural Settlement Area according to Schedule B – 4. At this time, this area is not a priority for parkland acquisition.

SUMMARY OF SCHOOL LANDS BY WARD, SCHOOL CLOSURES (City of Hamilton)

Neighbourhood	School Name	Address	Area (ha.)	Neighbourhood Plan Designation	OP Designation	Zoning	LACAC	Play Structure (Yes/ No)	Other Facilities Used by City	Park Deficiencies by Neighbourhood (hectares)		
										Existing	Required	Shor
WARD 3												
Gibson	Gibson Elementary	601 Barton St. E.	0.5	Civic & Institutional	Major Institutional	D – Urban Protected Residential (1 & 2 Family)	Listed	No	-	2.99	8.1	4.7
Gibson	Sanford Avenue Elementary	149 Sanford Ave. N.	2.51	Multi-Centre	Major Institutional	D – Urban Protected Residential (1 & 2 Family)	Listed	Yes	Running track, field, 2 tennis courts			
Industrial Sector 'B' and Keith	Robert Land Elementary	460 Wentworth St. N.	0.87	Civic & Institutional	Major Institutional	D/S - 647 & 647b	Listed	Yes	-	0	1.3	1
WARD 4												
Industrial Sector 'E' and McAnulty	Lloyd George Elementary	360 Beach Rd.	0.7	Civic & Institutional	Major Institutional	D – Urban Protected Residential (1 & 2 Family) & H – Commercial	Listed	No	-	0.73	0.90	0.
WARD 6												
Hampton Heights	Hampton Heights Elementary --- Fernwood Park Elementary	771 Tenth Avenue E. --- 780 Ninth Avenue E.	2.23	No NH Plan	Major Institutional	C – Urban Protected Residential (Single Family)	-	No	-	2.22	3.3	1
Raleigh	Peace Memorial Elementary	75 East 36th St.	2.17	No NH Plan	Major Institutional	C – Urban Protected Residential (Single Family) H - Commercial	Listed	Yes	-	0.33	4.8	3

Neighbourhood	School Name	Address	Area (ha.)	Neighbourhood Plan Designation	OP Designation	Zoning	LACAC	Play Structure (Yes/ No)	Other Facilities Used by City	Park Deficiencies by Neighbourhood (hectares)		
WARD 7										Existing	Required	Short
Allison	Ryckman's Corners Elementary	80 Springside Dr.	1.02	Civic & Institutional	Major Institutional	B – Agricultural & Residential	-	No	-	0.79	1.0	0
Burkholme	Burkholder Drive Elementary	430 East 25th St.	2.02	Civic & Institutional	Major Institutional	D – Urban Protected Residential (1 & 2 Family) & C – Urban Protected Residential (Single Family)	-	Yes	-	1.82	3.9	1.5
Thorner	Thornbrae Elementary	256 Thorner Dr.	2.51	Civic & Institutional	Major Institutional	AA – Agricultural & C – Residential (Single Family)	-	Yes	-	1.81	2.5	1.5
WARD 8												
Gilbert	Seneca Elementary	10 Abbington Dr.	2.91	Civic & Institutional	Major Institutional	AA - Agricultural	-	No	Ball diamonds	6.39	3.37	0
WARD 11												
Glanbrook	Parkwood School	1095 Woodburn Rd.	2.63	-	Woodburn Rural Settlement Area, & Agricultural	I – Institutional	-	-	-	-	-	-
WARD 14												
Flamborough	Lynden School	95 Howard St.	1.61	-	Settlement Residential	I – Institutional	-	-	-	-	-	-
Flamborough	Sheffield School	1256 Sheffield Rd.	1.011	-	Settlement Residential	I – Institutional	-	-	-	-	-	-

Neighbourhood	School Name	Address	Area (ha.)	Neighbourhood Plan Designation	OP Designation	Zoning	LACAC	Play Structure (Yes/ No)	Other Facilities Used by City	Park Deficiencies by Neighbourhood (hectares)		
										Existing	Required	Short
WARD 12												
Ancaster	Maple Lane Elementary	20 Miller Dr.	1.12	-	Institutional	I – Institutional	-	yes -	no -	2.18	1.34	0
Ancaster	Grange Elementary	306 Woodworth Dr.	1.76	-	Institutional	I – Institutional	-	yes -	no -	0	2.17	2.1

CITY WIDE IMPLICATIONS

CITY OF HAMILTON

6.20

PUBLIC WORKS DEPARTMENT
Capital Planning & Implementation
AND
CORPORATE SERVICES
Budgets, Taxation & Policy

Report to:	Mayor and Members Committee of the Whole	**Submitted by:**	Peter M. Crockett, P.Eng. General Manager Joseph Rinaldo General Manager
Date:	May 29, 2003	**Prepared by:**	Gerry Davis, Extension 4479 Joseph Spiler, Extension 4519

SUBJECT: **SuperBuild Millennium Partnership Program Update(SMPP) (TOE02054(a)/FCS02032(a)) - (City Wide)**

RECOMMENDATION:

(a) That the General Manager of Public Works is authorized to submit to the Province's SuperBuild Millennium Program and the Canada Ontario Infrastructure Program (COIW) for formal funding assistance for projects identified from Table 5 and Appendix A of Report TOE02054(a)/FCS02032(a).

(b) That the Federal Government be requested to match the Provincial funding levels that have been identified, in Appendix "B", under the SuperBuild Millennium Partnerships Program.

(c) That the General Manager of Public Works be directed to execute the required funding agreements with SuperBuild or designate related to the funding of projects identified in Appendix "C" of Report TOE02054(a)/FCS02032(a).

(d) That the funding sources for the projects identified in Table 6 of Report TOE02054(a)/FCS02032(a).be approved.

(e) That the Hamilton Gateway Infrastructure application (being a proposal that will support vital economic activity in a new regional node/cluster for potential new airport – based growth industries) be submitted to the Province of Ontario regardless of the recent decision to consider "*all capital cost and non-capital costs* *related to providing additional capacity in water treatment or distribution system, or in the sewage collection or treatment system, for the purposes of accommodating growth or future development"* as being ineligible for Ontario and Canada Superbuild funding.

Joseph Rinaldo

Peter M. Crockett, P.Eng., General Manager
Public Works

Joseph L. Rinaldo, General Manager
Finance & Corporate Services

EXECUTIVE SUMMARY:

The SuperBuild Millennium Program was announced in the 2000 Provincial Budget and the criteria was forwarded to the City of Hamilton in June 2001. The completion date for projects is March 31, 2006. Eleven large urban (non-GTA) municipalities throughout Ontario were provided an allocation of funding under the program of which Hamilton was allocated $45 million. Discussions took place with representatives of SuperBuild and the Federal Government (under the COIW Infrastructure Funding Program) to identify projects, which could qualify, under the criteria established for the Program. Report FCS02032/TOE02054 approved by Council April 10, 2002, contained Table 1, which summarized the proposed list of projects submitted to the Provincial SuperBuild Millennium Partnership Program and the Federal COIW Program for Funding.

TABLE 1

SUPERBUILD MILLENIUM AND CANADA ONTARIO INFRASTRUCTURE - ORIGINAL SUBMISSION					
($MILLION)	$ Province	$ Federal	$ Private	$ City	$ Total
PROJECT THEMES					
DOWNTOWN					
BAY ST. CORRIDOR RECONSTRUCTION	1.07	1.06		1.07	3.20
DOWNTOWN STUDENT HOUSING	1.00		22.00	*	23.00
DISTRICT HEATING PROJECT	0.33	0.33	9.50	0.34	10.50
ENVIRONMENT-WASTE MANAGEMENT					
LANDFILL REMEDIATION (1)	7.67	7.67		7.66	23.00
MATERIALS RECYCLING FACILITY	8.00			8.00	16.00
WATER QUALITY					
GREENHILL CSO (2)	6.67	6.67		6.66	20.00
PLANT EXPANSION SECONDARY TREATMENT (3)	6.77	6.77		8.46	22.00
UNALLOCATED - OTHER	13.49			12.81	26.30
TOTALS	45.00	22.50	31.50	45.00	144.00

During the discussions with representatives of the senior levels of government, they indicated to City staff ineligible projects (i.e., Downtown Student Housing) and revised levels of subsidies on specific projects (i.e., Rennie/Brampton Landfill remediation, District Heating project), when compared to Table 1. Specific Project Cost estimates were also being updated. As a result, when formulating the subsequent 2003 Capital Budget, staff made revisions based on these discussions although a formal response/approval from the Provincial and Federal governments were not in hand. As per the Council approved 2003 Capital budgets, the financing plan for the City's SuperBuild Millennium Partnership Program is summarized in Table 2. The financing plan is prior to the Provincial and Federal government's funding announcement regarding the specific projects in Table 2.

TABLE 2

2002 - 2006 CAPITAL BUDGET / FINANCING SUMMARY - ORIGINAL
SUPERBUILD MILLENIUM PROJECTS & BUDGETED SUBSIDY
000's

BY PROJECT TAX SUPPORTED PROJECTS	YEAR	GROSS	PROVINCE	FEDERAL	PRIVATE / OTHER	CITY	CITY FUNDING SOURCES CONTRIB'N	RESERVE	DEBT
BAY ST. RECONSTRUCTION	2002	3,200	1,070	1,060		1,070		1,070	-
DISTRICT HEATING PROJECT	2002	10,500	330	330	9,500	340		340	-
REMEDIATE CLOSED LANDFILL	2002	23,800	7,880	7,880		8,040	124	4,688	3,228
MATERIALS RECYCLING	2003	8,000	4,000			4,000			4,000
	2004	8,000	4,000			4,000			4,000
TOTAL TAX PROJECTS		53,500	17,280	9,270	9,500	17,450	124	6,098	11,228
RATE SUPPORTED PROJECTS									
GREENHILL CSO TANK	2002	20,000	-	-	-	20,000	4,200		15,800
EXPANSION - PRIMARY TREATMENT FACILITY	2003	30,000	10,000	10,000	-	10,000			10,000
TOTAL RATE PROJECTS		50,000	10,000	10,000	-	30,000	4,200	-	25,800
UNALLOCATED - DOWNTOWN/ OTHER	2004	20,610	8,690	3,230		8,690			8,690
	2005	17,720	9,030			8,690			8,690
TOTAL UNALLOCATED		38,330	17,720	3,230	-	17,380	-	-	17,380
TOTAL ALL PROJECTS		141,830	45,000	22,500	9,500	64,830	4,324	6,098	54,408

Confirmation letters received by the City in Spring 2003 from the senior levels of government regarding funding amounts for project-specific proposals is summarized in Table 3.

TABLE 3

SUPERBUILD MILLENIUM FED/PROV. APPROVED FUNDING AS OF MARCH 2003 ($ 000'S)	PROVINCE	FEDERAL	TOTAL
TAX SUPPORTED PROJECTS			
BAY ST.	1,070	1,000	2,070
MATERIALS RECYCLING FACILITY	5,300		5,300
LANDFILL REMEDIATION	7,670		7,670
DOWNTOWN DISTRICT HEATING	330		330
TOTAL TAX	14,370	1,000	15,370
RATE SUPPORTED PROJECTS			
WOODWARD TREATMENT PLANT UPGRADE	10,000	8,000	18,000
GREENHILL CSO TANK	6,670	5,000	11,670
TOTAL RATE	16,670	13,000	29,670
TOTAL APPROVED - CITY	31,040	14,000	45,040
UNALLOCATED	13,960		13,960
TOTAL SUBSIDY	45,000	14,000	59,000

Table 3 contains several items of information which have a significant impact upon the City's 2003 – 2012 Capital financing plan, such as:

- The City of Hamilton had as recently as the 2003 Capital budget, planned on the Federal Government contributing $22.5 million towards municipal-owned infrastructure under the Millennium program. The Federal Government has announced that it will provide $19 million for "Hamilton-related" infrastructure. However, $5 million of the announced Federal subsidy was for non-City owned projects (Art Gallery - $5 million), reducing the amount of subsidy dollars available for City-owned infrastructure.
- Previously submitted tax-supported capital projects which had been budgeted based on receiving 66% subsidy from the SuperBuild Millennium Partnership and the Federal COIW program were now receiving a reduced amount (i.e., Rennie/Brampton Landfill remediation, $ 8 million in reduced funding).
- The City of Hamilton has approximately $14 million available for unallocated capital projects from the $45 million that was approved under the Province's Millennium program allocation.

FEDERAL INFRASTRUCTURE SUBSIDY (COIW) PROGRAM

The City of Hamilton reviewed the eligibility of potential projects under the Federal Infrastructure Program (COIW) in conjunction with the SuperBuild Millennium Program. The proposed project list as identified to Council on March 19, 2002 was discussed with Provincial and Federal representatives on March 20, 2002. From the complete list of Council approved projects, the Federal and Provincial representatives identified those projects (refer Table 1) which they interpreted as best meeting their eligibility requirements. The Federal and Provincial staff had indicated to the City that the Federal Government may provide approximately $22.5 million which City staff had included in the City's capital financing plans (refer Table 2). However based on the official Federal funding announcement (Letter dated March 21, 2003), the funding of municipal-owned infrastructure amounted to only $14 million as the Federal Government deducted subsidy contributions to non-City owned infrastructure, including funding to the Royal Botanical Gardens ($2 million) which is partially located in the Regional Municipality of Halton. As a result, the City of Hamilton now has a funding shortfall in part due to the shortfall of Federal Funding.

Based on the funding shortfalls mentioned above, the following Table 4 summarizes the increased City funding required for previously approved tax-supported capital projects.

TABLE 4

SUPERBUILD MILLENNIUM INFRASTRUCTURE PARTNERSHIP PROGRAM
UPDATED IMPACT ON PREVIOUSLY APPROVED CITY CONTRIBUTION
AS OF MAY 2003
(000's)

	PREVIOUSLY APPROVED CITY SHARE	UPDATED CITY SHARE	(INCREASED)/ DECREASED CITY FUNDING REQUIRED
TAX SUPPORTED PROJECTS			
Bay St. Improvements	1,070	1,130	(60)
Materials Recycling Facility	8,000	10,700	(2,700)
District Heating	340	340	0
Landfill Remediation	8,040	16,130	(8,090)
Sub-Total	17,450	28,300	(10,850)
RATE SUPPORTED PROJECTS			
Greenhill CSO Tank	20,000	8,330	11,670
Primary Treatment Capacity Expansion	10,000	12,000	(2,000)
Sub-Total	30,000	20,330	9,670
Total Impact on City Contribution	47,450	48,630	(1,180)

PROPOSED SMPP FUNDING SHORTFALL SOLUTION

Due to the competing constraints of future year's capital programs, staff have proposed a solution to deal with the $10.85 million funding shortfall with regards to the projects identified in Table 4. By submitting to the Province, waste management capital projects previously approved by Council and funded by the City, to compete for the remaining $14 million in Provincial SuperBuild Millennium allocation, the City would effectively free up previously budgeted City capital dollars. Provincial subsidy would then replace City funding and the freed-up City funding would then be applied to the $10.85 million Millennium shortfall. Table 5 identifies the previously-approved Waste Management Capital projects and their funding sources which would be submitted to the Province for SuperBuild Millenium funding.

TABLE 5

PREVIOUSLY APPROVED WASTE MANAGEMENT PROJECTS PROPOSED FOR SUPERBUILD FUNDING							
			YEAR OF CAPITAL BUDGET APPROVAL				
			Pre-2002 2002	**2003**	**2004**	**2005**	**Total**
5120055009	Waste Mgmnt Master Plan Study		1,000				1,000
	Debentures		(1,000)				(1,000)
5120294113	Community Recycling Centres		375	2,500	2,500	2,500	7,875
	Debentures		(375)	(2,500)	(2,500)	(2,500)	(7,875)
5120293143	SWARU Site Decommissioning		0	1,050	4,700		5,750
	Debentures			(1,050)	(4,700)		(5,750)
5120292130	Rehab Former Landfill Sites		1,750				
	Debentures		(1,750)				
5120392305	Erosion control Brampton/Rennie			4,500			4,500
	Debentures			(4,500)			(4,500)
5120391306	Glnbk Lndfil Redesign-Stg 3-4			1,000	1,000	2,000	4,000
	Debentures			(1,000)	(1,000)	(2,000)	(4,000)
5120491401	Glanbrk Leachate Pretreatment				1,000	2,500	3,500
	Debentures				(1,000)	(2,500)	(3,500)
	Total Projects		3,125	9,050	9,200	7,000	28,375
	Total Debenture Financing		(3,125)	(9,050)	(9,200)	(7,000)	(28,375)
	Total Other Financing		-	-	-	-	-

The City of Hamilton has approximately $14 million available for projects from the $45 million that was approved under the provincial SMPP. By submitting the previously approved City Capital projects contained in Table 5 to the Province's SMP Program, approximately $14 million in previously committed City debenture funding (which has not been spent or issued yet) would be available to fund the approximately $11 million shortfall identified in Table 3. The City's resulting (ie. revised) SuperBuild Capital Program and the related funding sources are illustrated in Table 6 below.

TABLE 6

2002 - 2006 CAPITAL BUDGET / FINANCING SUMMARY REVISED
SUPERBUILD MILLENIUM PARTNERSHIP PROGRAM PROJECTS & SUBSIDY
000's

BY PROJECT TAX SUPPORTED PROJECTS	YEAR	GROSS	PROVINCE	FEDERAL	PRIVATE	CITY	FUNDING SOURCES CONTRIB'N	RESERVE	DEBT
BAY ST. RECONSTRUCTION	2002	3,200	1,070	1,000		1,130		1,070	60
DISTRICT HEATING PROJECT	2002	10,500	330	-	9,830	340			340
REMEDIATE CLOSED LANDFILL	2002	23,800	7,670	-		16,130	124	4,688	11,318
MATERIALS RECYCLING	2003	8,000	2,650			5,350			5,350
	2004	8,000	2,650			5,350			5,350
PROPOSED WASTE PROJECTS	2003	9,320	4,660	-		4,660			4,660
	2004	9,310	4,650	-		4,660			4,660
	2005	9,745	4,650	-		5,095			4,660
TOTAL TAX PROJECTS		81,875	28,330	1,000	9,830	42,715	124	5,758	22,418
RATE SUPPORTED PROJECTS									
GREENHILL CSO TANK	2002	20,000	6,670	5,000	-	8,330	4,200		4,130
EXPANSION - SECONDARY TREATMENT FACILITY	2003	30,000	10,000	8,000	-	12,000			12,000
TOTAL RATE PROJECTS		50,000	16,670	13,000	-	20,330	4,200	-	16,130
TOTAL ALL PROJECTS		131,875	45,000	14,000	9,830	63,045	4,324	5,758	38,548

Table 6 summarizes the City's SuperBuild Capital Infrastructure Program and contains the most recent Federal/Provincial funding announcements along with revised cost estimates and staff's proposed funding shortfall solution.

All of the projects identified in Table 5 and Appendix "A" of this report fall within the project categories and meet the evaluation criteria for the program and may qualify for subsidy funding. Council is being requested to approve the projects in Table 5, which may be eligible for subsidy from the SMPP and, to direct staff to enter into formal negotiations for the approval of these projects. In the circumstance that the capital projects in Table 5 do not get approved by the Province, staff have prepared a subsequent list of projects (Appendix A). These projects are presented in the categories identified under the SMPP and have not been prioritised. The projects will be submitted to the Provincial Government for review. The Federal Government in correspondence dated March 21, 2003, has indicated that there are no further funds available under the COIW/SuperBuild Program for the City of Hamilton.

The City of Hamilton has approximately $14 million available for projects from the $45 million that was approved under the SMPP. It is the intention to keep the Federal Government aware of the projects that are being submitted under SMPP, regardless of the funding issue announcement. It is being recommended that the City of Hamilton request that the Federal Government continue to match the Provincial funding under the SuperBuild Millennium Partnerships Program.

SUPERBUILD MILLENIUM / COIW PROGRAM EVALUATION CRITERIA

The following is the evaluation criteria that the Province utilises to measure the merits of all infrastructure projects and proposals submitted for funding assistance under the SMPP.

The SMPP project categories are:

- Unlocking the Gridlock – Rapid Transit Infrastructure
- Economic and Trade Gateway Infrastructure
- Environmental Protection Infrastructure
- Urban Revitalization Infrastructure

The criteria for evaluation may include:

- Project need – growth, economic development, quality of life
- Innovation and technical quality – best practices, advanced technology, customer service
- Cost effectiveness – proposed infrastructure compared to other development alternatives
- Partner contributions – private, municipal, federal, other sources
- Financial plan – quality and integrity in project cost and revenue assumptions
- Long-term capital asset management plan – infrastructure life cycle costs

Subsequent to the original announcement by the Province of the SuperBuild Millennium Partnership Program (SMPP) and the project evaluation criteria listed above, the City received a letter March 5, 2003 from the Province listing ineligible costs under SMPP. Included as ineligible costs were *"capital costs and non-capital costs related to providing additional capacity in water treatment or distribution system, or in the sewage collection or treatment system, for the purpose of accommodating growth or future development"*. The recent guideline appears to be contradictory to the project category of "Economic and Trade Gateway Infrastructure" and the evaluation criteria of "growth, economic development, quality of life". It is being recommended that the Hamilton Gateway Infrastructure project be included in the City's SuperBuild application, until such time as the contradiction in guidelines from the Province can be clarified.

The John C. Munro Hamilton International Airport (HIA) presents one of the best opportunities for new growth in the City of Hamilton and municipalities abutting its borders. Since the initiation of the Public Private Partnership in 1996, the HIA has become the model for P3 relationships. Today, the HIA is the number one cargo/courier airport in Canada and the number three passenger airport (Westjet's eastern Canada hub) with an annual growth rate that will soon overtake Ottawa as number two. However, the HIAs true potential as an economic engine for south-central Ontario resides in the commercial/industrial development opportunities that exist on property surrounding to the Airport and adjacent to the new highway. A study recently completed by the City of Hamilton, with financial support from MEOI, compares HIA's potential for growth to U.S. industrial airports like Alliance (Texas) and Rinkenbakker (Ohio). The problem resides in the fact that Hamilton cannot fund the necessary infrastructure for this growth without assistance from other levels of government and this infrastructure is more than just the installation of pipe to the property line but includes larger system related projects. This application to SuperBuild typifies the issues facing older municipalities in Ontario (with large maintenance pressures) that cannot finance new growth and therefore increase the assessment and employment base of the community and surrounding regions.

BACKGROUND:

The City of Hamilton has received confirmation that the projects identified in Table 3 have been approved. The funding allocation for each project is identified within the table. The original cost sharing formula was based on each of the levels of Government providing 1/3 of the net project costs. The Provincial Government has approved funding based on the cost sharing formula of 1/3 for each of the projects. The Federal Government is providing funding for three of the six projects, however, the percentage of each project is below the 1/3 cost sharing level.

The status of the projects is as follows:

Bay Street - $3.2 million
Project will be completed by 2004. The project has been approved to receive funding from the Provincial and the Federal Governments in the amount of $1.07 million and $1 million, respectively. It is being recommended that the City's share of financing be increased from $1.06 million to $1.13 million.

District Heating Project - $10.5 million
The District Heating Project commenced in 2002 and will be completed in 2003. The proposed financing of the project was to be $9.5 million from Hamilton Utility Corporation (HUC) and $1 million to be cost shared 1/3 from the three levels of Government. The Provincial and Federal Governments were advised that the project was proceeding prior to approval under the SMPP. The Federal Government did not provide funding for this project. The Province has approved $0.33 million funding for the project while the City has set aside $340,000. It is being recommended that the Federal shortfall be funded by HUC.

Rennie / Brampton Landfill Sites Remediation - $23.8 million
The Rennie Project ($11 million) commenced in 2001 and has been substantially completed. The Brampton Project ($12.8 million) is presently under construction and should be completed in 2003. The Provincial and Federal Governments were advised

that the projects were proceeding prior to approval under the SMPP. All the project costs are being reviewed to verify the eligibility under SMPP. The Federal Government did not provide funding for this project. The Province has approved $7.67 million funding for the project. It is being recommended that the City's share of financing be increased from $7.66 million to $16.13 million. The eligibility of all costs incurred to date are being reviewed. Project costs prior to May 2001 are not eligible under SMPP.

Materials Recycling Facility - $16 million

The project is in the preliminary stages with a forecast completion date prior to March 31, 2006. The Province has approved $5.33 million funding for the project. The Federal Government did not provide funding for this project. It is being recommended that the City's share of financing be $10.67 million.

Greenhill CSO Facility - $20 million

Project construction commenced in August of 2002 and the anticipated completion date of the project is the fall of 2003. The project is approximately 60% - 70% complete. The status of the project's eligibility under the SMPP was unknown as the project was proceeding prior to approval under SMPP. The project was approved in the amount of $20 million with full funding from the water / serer budget. The Provincial and Federal Governments were advised that the project would proceed prior to approval as the tender prices received in June 2002 were very favourable. The project has been approved to receive funding from the Provincial and the Federal Governments in the amount of $6.67 million and $5 million, respectively. The project was approved within the Capital Budget in the net amount of $20 million. It is being recommended that the $11.67 million in subsidy be applied to the project and the City's share of financing be reduced to $8.33 million.

Primary Treatment Capacity Expansion - $30 million

The project is in the preliminary stages with a forecast completion date prior to March 31, 2006. The project has been approved to receive funding from the Provincial and the Federal Governments in the amount of $10 million and $8 million, respectively. It is being recommended that the City's share of financing be increased from $10 million to $12 million.

The Federal Government will fund 1/3 of project costs up to the maximum amount that has been approved by the Federal Government for each project.

ANALYSIS OF ALTERNATIVES:

The attached Appendix "A" provides a list totalling $126.18 million. The preliminary analysis is that these projects will meet much of the evaluation criteria under the Millennium Program and the Canada Ontario Infrastructure Program.

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

The City of Hamilton has a $14 million allocation remaining under the Provincial funding envelope of SMPP. Table 5 and Appendix "A" and "B" identify cost sharing proposals for submission to the Province. The projects identified exceed the remaining allocation that is available under SMPP. The prioritized list of projects as approved by Council will be submitted to the Province. It is recommended that if projects fail to meet the eligibility criteria, then the next prioritized project(s) be forwarded to the Province. Table 5 and Appendix "A" identifies a cost sharing formula of 50/50 between the Province and the City of Hamilton. This would require $28 million in capital projects to be funded, $14 million by the City of Hamilton and $14 million by the Province. Appendix "B" identifies a 1/3-2/3 cost sharing formula which would require $42 million in capital projects to be funded, $28 million by the City of Hamilton and $14 million by the Province.

The Province will determine eligibility of the projects. The SuperBuild Program may provide for the investment in capital projects. City of Hamilton funding of projects may be available from the following sources; Province (Millennium Program), Private Partnership and City of Hamilton. The actual funding of projects will be determined as negotiations take place with SuperBuild.

POLICIES AFFECTING PROPOSAL:

The City is required to enter into an agreement(s) with the senior levels of government to establish a formal process regarding the eligibility of costs and for the receiving of monies under the Millennium Program. This will include a formal claim process for the City to access the approved subsidy dollars.

CONSULTATION WITH RELEVANT DEPARTMENTS/AGENCIES:

Representatives from the Province's SuperBuild Corporation and the Federal Government have met with representatives from the City of Hamilton on an ongoing basis, with the intent to provide to the City a clarification of the SuperBuild Millennium Fund opportunities. It is being recommended that discussion and negotiation between SuperBuild Corp and the City of Hamilton continue, as projects are identified and prioritized by Council. This report has been prepared in consultation with Finance, Long Range Planning, Downtown Renewal, Waste Management, Water Quality and Operations Engineering Divisions and Redeemer University/College.

CITY STRATEGIC COMMITMENT:

The projects being proposed in this report address most, if not all, of the City's Goals and Strategic Commitments. These projects adhere closely to the Province's Smart/Green growth philosophy, and just as closely address the City's goals to improve upon the local and broader environment, to safeguard the quality of life of it's residents, and to encourage economic growth across the City of Hamilton.

APPENDIX A
SUPERBUILD MILLENNIUM – POSSIBLE PROJECTS (50/50)
($MILLION)

	SUPERBUILD PROJECT THEMES	$ PROVINCE	$ PRIVATE	$ CITY	$ TOTAL	SCHEDULE
AIRPORT						
1	AIRPORT/GATEWAY PROJECT	12.50	-	12.50	25.00	A-1
WATER QUALITY						
2	EWAN CSO STORAGE FACILITY	2.00	-	2.00	4.00	A-2
3	ROYAL CSO STORAGE FACILITY	4.00	-	4.00	8.00	A-3
4	BIOSOLIDS DEWATERING, STORAGE / LOADING FACILITY	10.00	-	10.00	20.00	A-4
5	LOW PROFILE UNDERDRAINS AT WTP	5.75	-	5.75	11.50	A-5
6	DE-CHLORINATION FACILITIES	1.00	-	1.00	2.00	A-6
7	EXPANSION RAW SEWAGE PUMPHOUSE WWTP	1.00	-	1.00	2.00	A-7
8	RE-DIRECT STORM SEWERS WWTP	0.25	-	0.25	0.50	A-8
9	TRASH SCREEN SOLIDS HANDLING FACILITY	1.00	-	1.00	2.00	A-9
INFRASTRUCTURE DEVELOPMENT						
10	REDEEMER UNIVERSITY COLLEGE	2.00	4.00	2.00	8.00	A-10
ENVIRONMENT - WASTE MANAGEMENT						
11	COMMUNITY RECYCLING CENTRES	3.75	-	3.75	7.50	A-11
12	SWARU SITE DECOMMISSIONING	2.87		2.87	5.75	A-12
13	EROSION CONTROL & LEACHATE MANAGEMENT Rennie/Brampton	2.25		2.25	4.50	A-13
14	GLANBROOK LANDFILL REDESIGN STAGES 3&4	2.00		2.00	4.00	A-14
15	LEACHATE PRE-TREATMENT PLANT, GLANBROOK LANDFILL	1.75		1.75	3.50	A-15
16	WASTE MANAGEMENT MASTER PLAN STUDY	0.50		0.50	1.00	A-16
17	ASSESS & REHABILITATION FORMER BEVERLY LANDFILL	.085		.085	0.17	A-17
18	ASSESS & REHABILITAITION FROMER GLANDFORD LANDFILL	.085		.085	0.17	A-18
19	ASSESS & REHABILITATION FORMER WEST HAMILTON LANDFILL	0.33		0.33	0.66	A-19
20	FORMER ANCASTER LANDFILL SITE – LEACHATE CONTROL SYSTEM	0.32		.032	0.64	A-20
21	ASSESS & REHABILITATION FORMER DUNDAS LANDFILL	.215		.215	0.43	A-21
DOWNTOWN						
22	JAMES ST. S. BTWN KING & ST. JOSEPH'S DR	0.80	-	0.80	1.60	A-22
23	KING ST. W. BTWN JAMES & BAY ST.	1.00	-	1.00	2.00	A-23
24	FERGUSON AVE. BTWN BARTON & BURLINGTON STS.	1.95	-	1.95	3.90	A-24
25	FERGUSON AVE. BTWN MAIN & GRANGE ST.	0.32	-	0.32	0.64	A-25
26	COMMON WEALTH SQUARE	1.00	-	1.00	2.00	A-26
27	SITE REMEDIATION & PARK DEVELOPMENT FOR URBAN BLOCK, BOUNDED BY JOHN, REBECCA, CATHARINE, KING WILLIAM STS.	1.50	-	1.50	3.00	A-27
28	WESTDALE VILLAGE BIA LIGHTING IMPROVEMENTS	0.26	-	0.26	0.52	A-28
29	CONCESSION ST. BIA LIGHTING IMPROVEMENTS	0.60	-	0.60	1.20	A-29
		63.09	4.00	63.09	126.18	

APPENDIX B
SUPERBUILD MILLENNIUM - POSSIBLE PROJECTS (1/3-2/3)
($MILLION)

	SUPERBUILD PROJECT THEMES	$ PROVINCE	$ PRIVATE	$ CITY	$ TOTAL	SCHEDULE
AIRPORT						
1	AIRPORT/GATEWAY PROJECT	8.30	-	16.70	25.00	A-1
WATER QUALITY						
2	EWAN CSO STORAGE FACILITY	1.00	-	3.00	4.00	A-2
3	ROYAL CSO STORAGE FACILITY	2.67	-	5.33	8.00	A-3
4	BIOSOLIDS DEWATERING, STORAGE / LOADING FACILITY	6.70	-	13.30	20.00	A-4
5	LOW PROFILE UNDERDRAINS AT WTP	3.80	-	7.70	11.50	A-5
6	DE-CHLORINATION FACILITIES	0.70	-	1.30	2.00	A-6
7	EXPANSION RAW SEWAGE PUMPHOUSE WWTP	0.70	-	1.30	2.00	A-7
8	RE-DIRECT STORM SEWERS WWTP	0.20	-	0.30	0.50	A-8
9	TRASH SCREEN SOLIDS HANDLING FACILITY	0.70	-	1.30	2.00	A-9
INFRASTRUCTURE DEVELOPMENT						
10	REDEEMER UNIVERSITY COLLEGE	1.33	4.00	2.67	8.00	A-10
ENVIRONMENT - WASTE MANAGEMENT						
11	COMMUNITY RECYCLING CENTRES	2.50	-	5.00	7.50	A-11
12	SWARU SITE DECOMMISSIONING	1.95	-	3.80	5.75	A-12
13	EROSION CONTROL & LEACHATE MANAGEMENT Rennie/Brampton	1.50		3.00	4.50	A-13
14	GLANBROOK LANDFILL REDESIGN STAGES 3&4	1.30		2.70	4.00	A-14
15	LEACHATE PRE-TREATMENT PLANT, GLANBROOK LANDFILL	1.20		2.30	3.50	A-15
16	WASTE MANAGEMENT MASTER PLAN STUDY	0.33		0.67	1.00	A-16
17	ASSESS & REHABILITATION FORMER BEVERLY LANDFILL	0.06		0.11	0.17	A-17
18	ASSESS & REHABILITAITION FROMER GLANDFORD LANDFILL	0.06		0.11	0.17	A-18
19	ASSESS & REHABILITATION FORMER WEST HAMILTON LANDFILL	0.22		0.44	0.66	A-19
20	FORMER ANCASTER LANDFILL SITE – LEACHATE CONTROL SYSTEM	0.21		0.43	0.64	A-20
21	ASSESS & REHABILITATION FORMER DUNDAS LANDFILL	0.14		0.29	0.43	A-21
DOWNTOWN						
22	JAMES ST. S. BTWN KING & ST. JOSEPH'S DR	0.53	-	1.07	1.60	A-22
23	KING ST. W. BTWN JAMES & BAY ST.	0.70	-	1.30	2.00	A-23
24	FERGUSON AVE. BTWN BARTON & BURLINGTON STS.	1.30	-	2.60	3.90	A-24
25	FERGUSON AVE. BTWN MAIN & GRANGE ST.	0.21	-	0.43	0.64	A-25
25	COMMON WEALTH SQUARE	0.66	-	1.34	2.00	A-26
27	SITE REMEDIATION & PARK DEVELOPMENT FOR URBAN BLOCK, BOUNDED BY JOHN, REBECCA, CATHARINE, KING WILLIAM STS	1.00	-	2.00	3.00	A-27
28	WESTDALE VILLAGE BIA LIGHTING IMPROVEMENTS	0.18	-	0.34	0.52	A-28
29	CONCESSION ST. BIA LIGHTING IMPROVEMENTS	0.40	-	0.80	1.20	A-29
		42.15	4.00	84.03	126.18	

APPENDIX C

SUPERBUILD MILLENIUM AND CANADA ONTARIO INFRASTRUCTURE APPROVED PROJECTS

($MILLION)	$ Province	$ Federal	$ Private	$ City	$ Total
PROJECT THEMES					
DOWNTOWN					
BAY ST. CORRIDOR RECONSTRUCTION	1.07	1.00	-	1.13	3.20
DISTRICT HEATING PROJECT	0.33	-	9.83	0.34	10.50
ENVIRONMENT-WASTE MANAGEMENT					
LANDFILL REMEDIATION	7.67	-	-	16.13	23.80
MATERIALS RECYCLING FACILITY	5.30	-	-	10.70	16.00
WATER QUALITY					
GREENHILL CSO	6.67	5.00	-	8.33	20.00
PRIMARY TREATMENT CAPACITY EXPANSION	10.00	8.00	-	12.00	30.00
TOTALS	31.04	14.00	9.50	48.96	103.50

(1) The original proposed cost sharing formula was 1/3 from each of the Municipal, Provincial, Federal Governments. The Federal Government has identified that there are no further funds for the City of Hamilton under COIP ($14 million max). If the projects proceed the City would have to contribute and additional $17.92 million.

Ward 14/15
IMPLICATIONS

6.21

CITY OF HAMILTON

PUBLIC HEALTH & COMMUNITY SERVICES

Culture and Recreation

Report to:	Mayor and Members Committee of the Whole	**Submitted by:**	Joe-Anne Priel General Manager
Date:	April 14, 2003	**Prepared by:**	Dale Wood 546-2533

SUBJECT: **Beverly Minor Hockey Outstanding Ice Fee Charges (HCS03010)(Ward 14/15)**

RECOMMENDATION:

That the request from the Beverly Minor Hockey Association to cover the outstanding ice fee charges for the 2001/2002 ice season be denied.

J Priel

Joe-Anne Priel, General Manager
Public Health and Community Services

EXECUTIVE SUMMARY:

Beverly Minor Hockey Association has approached staff in Culture and Recreation to have their Ice Rental Contract for the 2001/2002 season reviewed and reduced in the amount of $9,357.12. They believe that the approved rates for the 2001/2002 season should have been lower for the Flamborough Associations, based on the minutes of the 2001 Budget Deliberation dated May 16, 2001. They based their fee schedule for their participants at a lower rate and feel that the rate of $102 per hour was unfair.

The Association sent in a formal request to Council to have the rate reviewed in the Fall of 2001 and staff have been attempting to resolve this issue. Staff are recommending that the request for assistance to cover outstanding ice fee charges be denied, as the request would affect other organizations from Flamborough who have already paid for their ice time in 2001 and have not requested a reduction.

BACKGROUND:

During the 2001 budget deliberations, the approval of ice rates for the 2001/2002 ice season was not finalized until well into the year. As a result, hockey and skating associations were faced with deciding what rates and fees to charge their participants, as many registrations took place prior to final approval of budget.

Beverly Minor Hockey was an active participant in many meetings dealing with the ice rates. During the discussions Beverly Minor Hockey Executives had requested from staff an estimated rate that they might be charged for ice in order to complete their budget and set their fees. Staff were unable to provide a fee rate, but did provide information on what was being recommended to Council which was at that time a 3 year phase in plan, trying to bring all groups to $90.00.

In the end, Council did not approve the staff recommendation and passed a motion "to cap all ice rate increases at a $5.00 limit". The Skating Clubs and Hockey Associations whose ice rates had been well below the $90 level anticipated an increase was coming and as such were able to adjust for the increase. Beverly Minor Hockey claims that through the discussion with staff, they were lead to believe that the rate would be no more than $90. As a result they based their budget on a lesser rate and charged fees to their participants which was a substantial reduction over previous years.

Beverly Minor Hockey has paid most of their ice costs for the 2001/2002 except for a balance of $9,357.12. This amount they claim is the difference between the rate they were invoiced for ($102.00 per hour plus GST) and the rate they anticipated to pay ($90. per hour).

Staff is recommending that Council not approve a one time grant to Beverly Minor Hockey to cover the cost of the outstanding invoice for ice. Although the minutes of the Committee of the Whole did not specify what the rates for those associations who were above $90 (i.e. Flamborough groups), the other Flamborough organizations did pay their fees and have not requested a reduced fee. Staff feel that if Council were to grant a one time grant to Beverly Minor Hockey, the other Organizations would have to be provided with a similar fee reduction.

ANALYSIS OF ALTERNATIVES:

Option A

Council could approve a one time grant to the Beverly minor Hockey Association to cover the $9,357.12. balance including GST outstanding. This would close the outstanding balance owed by Beverly for the 2001/2002 season.

The impact of this option is that there are other groups in Flamborough who are subsidized and who should be treated in the same manner as Beverly minor Hockey. This would mean giving up past revenues already received from these groups. Below is an approximation of the dollars that would have to be returned to the other groups.

	Hrs. Rented	Rate Paid	Total Paid	Revised Amt	Refund
Flam. M.Hoc.	1487	$ 102	$163,807.92	$144,536.40	$19,271.52
Flam.Skate	308	$ 102	$ 34,024.12	$ 29,937.60	$ 4,086.52
Rockton Skate	233	$ 102	$ 25.667.28	$ 22,647.60	$ 3,019.68
Carlisle Skate	44.5	$ 102	$ 4,902.12	$ 4,325.90	$ 576.22
				Total Additional Refunds	$26,953.94

Option B

Council could deny the request from Beverly Minor Hockey Association and request that the balance outstanding be paid within an agreed amount of time.

The impact of this option is that Beverly Minor Hockey would be asked to incur an unexpected additional ice charge in the current fiscal year. Although Beverly Minor Hockey has indicated that they could pay this amount, it would mean that they would be dipping into their limited reserves which they state are decreasing at an alarming rate due to other financial hardships.

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

The financial implications are outlined above and equate to possibly having to refund an additional $26,953.94, would include GST monies already collected and claimed. It should be further noted that this is an outstanding bill for the 2002 financial year.

POLICIES AFFECTING PROPOSAL:

The final decision of Council does affect the approved Ice rates of Council.

CONSULTATION WITH RELEVANT DEPARTMENTS/AGENCIES:

Finance Department

CITY STRATEGIC COMMITMENT:

By not approving the request, staff are attempting to support the strategic commitment of a city that spends wisely and invests strategically. However the volunteers within the Beverly Minor Hockey may feel that we are not supporting our commitment of a City where people come first.

CITY WIDE IMPLICATIONS

CITY OF HAMILTON

CORPORATE SECRETARIAT VOLUNTEER CO-ORDINATING COMMITTEE

6.22

Report to:	Mayor and Members Committee of the Whole	**Submitted by:**	Councillor A. Bain, Chairman Corporate Secretariat Volunteer Co-ordinating Committee
Date:	May 27, 2003	**Prepared by:**	Carolyn Biggs (905)546-2604

SUBJECT: **Corporate Secretariat Volunteer Co-ordinating Committee Report 03-001 (City Wide)**

The Corporate Secretariat Volunteer Co-ordinating Committee, having met on May 21, 2003, presents Report 03-001 and respectfully recommends:

RECOMMENDATION:

Hamilton Aboriginal Advisory Council (aka Hamilton Executive Directors Aboriginal Coalition (HEDAC)) – Administration of Aboriginal Native Housing Programs

That the Corporate Secretariat Volunteer Co-ordinating Committee supports the request of the Hamilton Executive Directors Aboriginal Coalition (HEDAC) to request Council to endorse the position of HEDAC on the need for the Government of Canada to continue to fund and administer aboriginal native housing programs.

Anne Bain

Councillor Anne Bain, Chairman
Corporate Secretariat Volunteer
Co-ordinating Committee

EXECUTIVE SUMMARY:

Refer to report submitted by the Hamilton Aboriginal Advisory Committee (Hamilton Executive Directors Aboriginal Coalition (HEDAC)).

BACKGROUND:

The Corporate Secretariat Volunteer Co-ordinating Committee met on May 21, 2003 to receive progress and information reports from the Chairmen of the citizen committees within its umbrella.

At this meeting, representatives from the Hamilton Executive Directors Aboriginal Coalition (HEDAC) addressed the issue of housing devolution by the federal and provincial governments and the feasibility of aboriginal control of off-reserve housing.

As noted in their report, attached hereto as Appendix "A", several other Aboriginal organizations are making deputations to their respective City Councils to support resolutions to halt the transfer of responsibility for Aboriginal Housing Programs. At the conclusion of their presentation, and following discussion, the Committee approved the above-noted recommendation and is forwarded to the Committee of the Whole for consideration.

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

N/A

POLICIES AFFECTING PROPOSAL:

N/A

CONSULTATION WITH RELEVANT DEPARTMENTS/AGENCIES:

N/A

CITY STRATEGIC COMMITMENT:

N/A

City of Hamilton

REPORT TO: Corporate Secretariat Volunteer Co-ordinating Committee

REPORT FROM: Hamilton Aboriginal Advisory Council (also known as) Hamilton Executive Directors Aboriginal Coalition (HEDAC)

DATE: May 21, 2003

The Hamilton Aboriginal Advisory Council (also known as) Hamilton Executive Directors Aboriginal Coalition (HEDAC) reports as follows:

1. The following matters were recommended for the consideration of the Volunteer Co-ordinating Committee:

Nil

2. Motions

That the following motions on the topics noted were approved:

a) Priority issues for the committee are homelessness, devolution of housing, youth and education. Approved and passed at the November 2002 meeting.

b) The committee drafted a resolution dated December 4, 2003 concerning the devolution of aboriginal housing from the federal government to regional governments. This resolution will be sent to the appropriate government bodies requesting the return of Urban Native Housing Program to the Federal Government in recognition of the uniqueness of the program. (See attachments)

3. The following matters were discussed and information received:

a) HAAC/HEDAC received a grant from Hamilton Community Foundation to develop a Stay In School Initiative for Aboriginal youth. The draft Stay in School Initiative report is completed and approved by HAAC/HEDAC at the April meeting.

b) Concerning CAB, the committee would like to have more representation on the advisory committee and play an integral role in how financial resources are allocated to aboriginal homelessness.

c) Regarding the Homelessness Evaluation Report Card, the committee will give direction to SPRC on the kind of research to be done and that an aboriginal representative will conduct the work.

d) The homelessness trail recommendations will be sent to Council for consideration

4. The following matters are recommended for the consideration of the Volunteer Co-ordinating Committee:

a) Resolution (see attachments) by sending letters of support to all proper Federal and Provincial levels of government that the financial responsibility of off-reserve urban and rural Aboriginal housing must remain with the Federal government.

Below is a brief explanation of the issues, however there are attachments provided to give Council a more comprehensive view of the situation.

Housing Devolution – Aboriginal Control of Off-reserve Housing

The Government of Canada agreed to dissolve its fiduciary responsibility and administrative responsibility for Urban Native Housing to the provincial level. The Ontario Government in turn has decided to devolve its funding and administration responsibilities for Urban Native Housing Program to the municipal levels of government.

The Aboriginal community objects to the transfer for a number of reasons. The Urban Native Housing Program is considered to be a unique housing program that offers low-income housing and support to Aboriginal families and seniors who experience culturally sensitive housing issues. It is also contrary to the inherent Rights Policy, the Gathering Strength policies, the Cabinet decision to negotiate transfer of National Housing Act Programs to Aboriginal institutions and the recommendation of the Royal Commission on Aboriginal Peoples (RCAP).

To date a number of other Aboriginal organizations are making deputations to their City Council to support the resolutions to halt the transfer of responsibility for Aboriginal Housing Programs. In September 2002, Thunder Bay Aboriginal Interagency Council's resolution was supported by City Council and a municipal resolution against the devolution was prepared.

The impact of this transfer will be significant to the Aboriginal community because approximately 68% of Aboriginal people reside out of reserve in Ontario.

In Hamilton, Native Housing providers are prepared to offer cultural awareness training to City staff and those that are involved in the various aspects of the Urban Native Housing Program.

Respectfully submitted,

Chair
HEDAC Committee

Hamilton Executive Director's Aboriginal Coalition

Hamilton Executive Directors' Aboriginal Coalition	**Resolution # 1**

THE NEED FOR ALL LEVELS OF GOVERNMENT TO RECOGNIZE THE UNIQUENESS OF THE URBAN NATIVE HOUSING PROGRAM

WHEREAS the Government of Canada, through its agent, Canada Mortgage and Housing Corporation (CMHC), is accountable and responsible for the Urban Native Housing Program; and

WHEREAS the Government of Canada has agreed to devolve its fiduciary and administrative responsibility for the Urban Native Housing Program to the Provincial Government level; and

WHEREAS the Government of Ontario has decided to devolve its Federal funding and administration responsibility for the Urban Native Housing Program to the Municipal Government level; and

WHEREAS the Urban Native Housing Program is considered to be a unique housing program that offers low income housing and support to Aboriginal families and seniors who encounter culturally sensitive housing issues in the Urban setting; and

WHEREAS the Government of Canada has a constitutional, fiduciary and political responsibility for all matters relating to its Aboriginal Peoples;

WHEREAS ALL levels of Government must acknowledge and respect the autonomy of the Urban Native Housing Program;

THEREFORE BE IT RESOLVED THAT we, the Hamilton Executive Directors' Aboriginal Coalition, recognizes that the Government of Canada has the full responsibility and jurisdiction for the Urban Native Housing Program; and

FURTHER BE IT RESOLVED THAT we hereby notify the Government of Canada and the Province of Ontario that the devolution of the Urban Native Housing Program is threatening its long-term financial viability; and

FINALLY BE IT RESOLVED THAT the position of the Hamilton Executive Directors' Aboriginal Coalition is that the Urban Native Housing Program must remain a separate and unique Federal Urban Aboriginal Housing Program, and that the autonomy of the program is respected as such, and that the operations of the Program must remain financially viable and the Federal Government has the sole responsibility to administer the Program.

Moved by: Melanie McAulay .... Sacajawea Non-Profit Homes Inc.
Seconded by: Judi Trott .... Métis Nation of Ontario Training Initiative
Carried:

Certified Copy of a Resolution
Adopted on December 4, 2002

Cathy Staats,
Chairperson

Taunya Laslo
Co-Chairperson

C:\My Documents\[illegible]\HEDAC\DRAFT UNHP Resolution from HEDAC.wpd

Confederacy of Nations
December 10, 11 & 12, 2002, Ottawa, ON

DRAFT
Resolution no. 3/2002

SUBJECT: **Representation of Urban First Nations Peoples by the Assembly of First Nations**

MOVED BY: Chief Tom Bressette, Chippewas of Kettle & Stoney Point First Nation, ON

SECONDED BY: Chief Glen Hare, M' Chigeeng First Nation, ON

DECISION:

WHEREAS over half of the entire population of "registered" First Nations citizens now reside in urban areas; and

WHEREAS this off-reserve population need to have an official spokes-organization to ensure their voices are heard; and

WHEREAS the Congress of Aboriginal Peoples or other "aboriginal organizations" are not viewed nor accepted by the vast majority of off-reserve First Nations citizens as speaking on their behalf nor of protecting their interests; and

WHEREAS the AFN was set up to be a representative voice of First Nations to protect the interests and advance the causes of First nations citizens; and

WHEREAS Resolution 8/99 (Urban Issues Task Force) resolved that the Chiefs in Assembly accept the Task Force Report and adopt the following report recommendations:

- The creation of an Urban Issues Secretariat within the AFN;
- The establishment of an interim Technicians Committee;
- A strategy in relation to the mobility of treaty and Aboriginal rights;
- Develop a comprehensive communication strategy; and

WHEREAS the Assembly of First Nations represents all First Nations citizens irrespective of residency; and

WHEREAS the Supreme Court of Canada *Corbiere* Court decision re-affirmed the relationship between First Nations Chiefs and Councils and their off-reserve citizens; and

WHEREAS First Nations citizens continue to move to urban areas for education, employment, and shelter; and

RESOLUTIONS COMMITTEE RECEIVED BY :

DIRECTOR/TECHNICAL REVIEW BY: R.G.

RESOLUTIONS COMMITTEE EDITED BY : dm

DECISION : Carried **DATE :** Dec 11/02 **TIME :** 4:27

Cons.

Confederacy of Nations
December 10, 11 & 12, 2002, Ottawa, ON

DRAFT
Resolution no. 3 /2002

WHEREAS the Assembly of First Nations resolved in Resolution No. 4/98 to take the necessary organizational steps to implement it's mandate as the representative of all First Nations regardless of residence.

THEREFORE BE IT RESOLVED that the AFN publicly state and demonstrate that it is prepared to, and will serve as the official spokes-organization for all off-reserve First Nations citizens; and

FURTHER BE IT RESOLVED that the Assembly of First Nations member organizations at the provincial, territorial and regional levels will work with First Nations to develop strategies to address social ills faced by First Nations citizens in urban areas; and

FURTHER BE IT RESOLVED that the AFN and its member organizations will seek financial resources to address these social ills, such as the lack of sufficient numbers of decent housing units under control of First Nations citizens; and

FINALLY BE IT RESOLVED that the Chiefs in Assembly direct that the work required to implement the four aforementioned recommendations of the Urban Issues Task Force be coordinated with the ongoing work being conducted on the *Corbiere* decision as well as with other ongoing processes.

RESOLUTIONS COMMITTEE RECEIVED BY : ______________________

DIRECTOR/TECHNICAL REVIEW BY: ______________________

RESOLUTIONS COMMITTEE EDITED BY : ______________________

DECISION :______________________ DATE :____________ TIME : ____________

POLITICAL OFFICE:
Fort William First Nation
R.R. #4
Suite 101, 90 Anemki Drive
Fort William First Nation Office Complex
Thunder Bay, Ontario P7J 1A5
626-9339
626-9404 Fax

ADMINISTRATION OFFICE:
188 Mohawk Street
Brantford, Ontario
N3S 2X2
(519) 750-1016
(519) 750-1316 Fax
1-877-517-6527
Website: www.chiefs-of-ontario.org

CHIEFS OF ONTARIO

25th Annual All Ontario Chiefs' Conference
Eabametoong First Nation
June 25-27, 2002

THE NEED FOR ALL LEVELS TO RECOGNIZE THE UNIQUENESS OF THE URBAN NATIVE HOUSING PROGRAM

RESOLUTION 02/09
Page 1 of 2

MOVED BY:
Chief Vernon Morris
Muskrat Dam First Nation

SECONDED BY:
Chief Donny Morris
Kitchenuhmaykoosib Inninuwug

WHEREAS the government of Canada through its agent, Canada Mortgage and Housing Corporation (CMHC), is accountable and responsible for the Urban Native Housing Program;

WHEREAS the government of Canada has agreed to devolve its fiduciary responsibility and administrative responsibility for the Urban Native Housing Program to the provincial level;

WHEREAS the government of Ontario has decided to devolve its funding and administration responsibility for the Urban Native Housing Program to the municipal level of government;

WHEREAS the Urban Native Housing Program is considered to be a unique housing program that offers low income housing and support to Aboriginal families and seniors who experience culturally sensitive housing issues;

WHEREAS the government of Canada has constitutional and political responsibility for matters relating to First Nations Peoples:

WHEREAS all levels of government must acknowledge and respect the autonomy of the Urban Native Housing Program;

THEREFORE BE IT RESOLVED that we, the All Ontario Chiefs in Assembly, recognize that the government of Canada has the full responsibility and jurisdiction for the Urban Native Housing Program;

FURTHER BE IT RESOLVED that we hereby notify the government of Canada and the province of Ontario that the delegation of the Urban Native Housing Program is threatening its long-term financial viability;

FINALLY BE IT RESOLVED that the position of Ontario First Nations is that the Urban Native Housing Program must remain a separate and unique federal Aboriginal housing program, that the autonomy of the program be respected as such, that the operations of the Program be respected, that the operations of the Program must remain financially viable, and the federal government has the sole responsibility to administer the Program.

CARRIED

Certified Copy of a Resolution
Adopted on June 26, 2002.

Charles D. Fox
Ontario Regional Chief

Thunder Bay Aboriginal Interagency Council

Resolution
Page 1 of 2

RESOLUTION–Adopted and Carried
Thunder Bay Aboriginal Interagency Council Meeting of September 17, 2002

MOVED BY:
Anne LeSage, Executive Director
Thunder Bay Indian Friendship Centre

SECONDED BY:
Bernice Dubec, Executive Director
Anishinawbe Mushkiki

THE NEED FOR ALL LEVELS OF GOVERNMENT TO RECOGNIZE THE UNIQUENESS OF THE URBAN NATIVE HOUSING PROGRAM

WHEREAS the Government of Canada, through its agent, Canada Mortgage and Housing Corporation, is accountable and responsible for the Urban Native Housing Program;

WHEREAS the Government of Canada has agreed to devolve its fiduciary responsibility and administrative responsibility for the Urban Native Housing Program to the provincial level;

WHEREAS the Government of Ontario has decided to devolve its funding and administration responsibility for the Urban Native Housing Program to the municipal level of government;

WHEREAS the Urban Native Housing Program is considered to be a unique housing program that offers low income housing and support to Aboriginal families and seniors who are considered to be First Nations Peoples who experience culturally sensitive housing issues;

Page 2 of 2

WHEREAS the Government of Canada has constitutional and political responsibility for matters relating to First Nations Peoples;

WHEREAS all levels of government must acknowledge and respect the autonomy of the Urban Native Housing Program;

THEREFORE BE IT RESOLVED THAT the Thunder Bay Aboriginal Interagency Council recognize that the Government of Canada has the full responsibility and jurisdiction for the Urban Native Housing Program;

BE IT FURTHER RESOLVED THAT the Thunder Bay Aboriginal Interagency Council express to the Government of Canada, and to the Province of Ontario, that the delegation of the Urban Native Housing Program is threatening its long-term financial viability;

FINALLY, BE IT RESOLVED THAT the position of the Thunder Bay Aboriginal Interagency Council is: that the Urban Native Housing Program must remain a separate and unique federal Aboriginal housing program, that the autonomy of the program be respected as such, that the operations of the program be respected, that the operations of the program must remain financially viable, and that the Federal government has the sole responsibility to administer the program.

CARRIED.

Certified Copy of a Resolution
Adopted on September 17, 2002.

Patricia Jurivee, Chair
Thunder Bay Aboriginal Interagency Council

THUNDER BAY DISTRICT
SOCIAL SERVICES ADMINISTRATION BOARD

Resolution

Resolution No. 02/44

DATE: April 25, 2002 PAGE 1 OF 1

MOVED BY: Councillor Betty Kennedy

SECONDED BY: Councillor Ken Whent

☒ CARRIED ☐ AMENDED ☐ LOST ☐ DEFERRED/REFERRED

THAT with respect to the transfer of the Urban Native Housing Portfolio to the Thunder Bay District Social Services Administration Board, we recommend that a legal opinon be obtained from the Board solicitor with respect to the Board refusal to accept the transfer of the Urban Native Housing Program portfolio because of the ongoing lawsuit between Urban Native groups and the Provincial and Federal Governments;

AND THAT Thunder Bay District Social Services Administration Board petition the Federal and Provincial governments regarding the Thunder Bay District Social Services Administration Board's objection to the transfer of this portfolio.

F.J. Metzler
CHAIR

VICE CHAIR

MEMBER	YEAS	NAYS	MEMBER	YEAS	NAYS
Reeve Buitenhuis	☐	☐	Mayor Primeau	☐	☐
Councillor Charron	☐	☐	Reeve Pristanski	☐	☐
Councillor Kennedy	☐	☐	Mrs. Romaniuk	☐	☐
Councillor McArthur	☐	☐	Councillor Roy	☐	☐
Mr. Leskowski	☐	☐	Councillor Scollie	☐	☐
Councillor Metzler	☐	☐	Councillor Whent	☐	☐
Councillor Peterson	☐	☐		☐	☐

RESOLUTION – THE NEED FOR ALL LEVELS OF GOVERNMENT TO RECOGNIZE THE UNIQUENESS OF THE URBAN NATIVE HOUSING PROGRAM

WHEREAS the Government of Canada, through its agent, Canada Mortgage and Housing Corporation, is accountable and responsible for the Thunder Bay Urban Native Housing Program; and

WHEREAS the Government of Canada has agreed to devolve its fiduciary and administrative responsibilities for the Thunder Bay Urban Native Housing Program to the provincial level; and

WHEREAS the Government of Ontario has decided to devolve federal funding and administration authority for the Thunder Bay Urban Native Housing Program to the municipal level of Government; and

WHEREAS the Thunder Bay Urban Native Housing Program is considered to be a unique housing program that offers low income housing and support to Aboriginal families and seniors who are considered to be First Nations People who experience culturally sensitive housing issues; and

WHEREAS all levels of Government must acknowledge and respect the autonomy of the program,

THEREFORE BE IT RESOLVED THAT Thunder Bay District Social Services Administration Board recognizes that the Government of Canada has the full responsibility and jurisdiction for the Urban Native Housing Program; and

BE IT FURTHER RESOLVED THAT the Thunder Bay District Social Services Administration Board express to the Government of Canada, and to the Province of Ontario, the serious issue of the financial viability of the Urban Native Housing Program because of devolution; and

BE IT FURTHER RESOLVED THAT the Thunder Bay District Social Services Administration Board express to any or all levels of Government, that the Urban Native Housing Program shall remain a separate and unique federal Aboriginal housing program and that the autonomy of the program be respected as such and that the operations of the program shall remain financially viable.

CITY WIDE IMPLICATIONS

6.23

CITY OF HAMILTON

PLANNING AND DEVELOPMENT DEPARTMENT
Housing Division

Report to:	Mayor and Members Committee of the Whole	**Submitted by:**	Lee Ann Coveyduck General Manager
Date: **File:**	May 30, 2003 FCM-03	**Prepared by:**	David Brodati (905) 540-6159

SUBJECT: Federation of Canadian Municipalities (FCM) National Housing Policy Options Team (NHPOT) - Funding (PD03151)(City Wide)

RECOMMENDATION:

(a) That a contribution of $7,355 from the City of Hamilton to the Federation of Canadian Municipalities (FCM), to support the continuing role of the FCM's National Housing Policy Options Team (NHPOT), be approved.

(b) That the contribution be funded from the Housing Division Budget.

LeeAnn Coveyduck

Lee Ann Coveyduck
General Manager
Planning and Development Department

EXECUTIVE SUMMARY:

City Council at its meeting of May 28, 2003, referred correspondence from FCM attached as Appendix A to Committee of the Whole for discussion.

As part of the initiative of the Big City Mayors Caucus on Homelessness and Housing, a National Housing Policy Options Team (NHPOT) was established by FCM comprising experts from cities across Canada to write a National Housing Options Paper for presentation to the Federal Government. Since that time the NHPOT has continued in its role of advising and advocating to the Federal Government municipal concerns in the area of affordable housing.

The City of Hamilton has participated in the NHPOT since its inception and has contributed financially to the committee. This year a further contribution of $0.015 per capita ($7,355) is being requested (Appendix A).

Mark Mascarenhas, Director of Housing, is a member of the Steering Committee of NHPOT.

As a direct result of NHPOT's advocacy efforts, the Federal Government has announced various funding initiatives in three consecutive Federal budgets, opening the door to a renewed Federal investment in affordable housing. For example, the recent Federal budget continued the Supporting Communities Partnership Initiative and the Residential Rehabilitation Assistance Program for another three years and increased the total funding under the Federal/Provincial affordable housing initiative. Each of these programs are bringing Federal dollars into the Hamilton community and will assist the City with its efforts to provide affordable housing and prevent homelessness.

BACKGROUND:

In 1988, following an initiative from the Big City Mayors Caucus on Homelessness and Housing, the Councils of the former City of Hamilton and Region of Hamilton-Wentworth passed resolutions requesting the Federal Government to declare homelessness a national disaster. The former Councils also requested FCM to put the critical issue of housing and homelessness on the public agenda.

As part of the initiative of the Big City Mayors Caucus, a National Housing Policy Options Team (NHPOT) was established comprising experts from cities across Canada to write a National Housing Options Paper for presentation to the Federal Government. This participation has not only kept the local development community informed of a new Federal housing strategy but also enhanced the visibility of the City of Hamilton in the national housing policy field.

In 2000, the Council of the former Region of Hamilton-Wentworth approved a contribution of $0.02 per capita to a fund administered by the FCM to support the work of the NHPOT. In 2001, a contribution of $0.015 per capita was approved by Hamilton City Council.

This year a further contribution of $0.015 per capita is being requested (Appendix A). Based on a City population 490,268, the contribution equals $7,355.

Under the aegis of NHPOT, the City of Hamilton has participated in a process of advising the Federal Government on housing problems and solutions. Mark Mascarenhas, Director of Housing, is a member of the Steering Committee of NHPOT.

As a direct result of these advocacy efforts, the Federal Government has announced various funding initiatives in three consecutive Federal budgets, opening the door to a renewed Federal investment in affordable housing. For example, the recent Federal budget continued the Supporting Communities Partnership Initiative and the Residential Rehabilitation Assistance Program for another three years and increased the total funding under the Federal/Provincial affordable housing initiative. Each of these programs are bringing Federal dollars into the Hamilton community and will assist the City with its efforts to provide affordable housing and prevent homelessness.

In addition to membership on the NHPOT, staff also participates in the Association of Municipalities of Ontario (AMO) Housing Supply Committee working regularly with Provincial Officials to ensure appropriate Provincial commitment to housing.

ANALYSIS OF ALTERNATIVES:

A financial contribution to the NHPOT supports and increases FCM's advocacy efforts on housing. Furthermore, it increases the profile of the City of Hamilton in the housing arena by entitling the Housing Director, Mark Mascarenhas, to be a member of the NHPOT Steering Committee. The alternative of not contributing the requested amount would undermine these positive impacts.

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

There are no legal or staffing implications. The contribution of $7,355 will be funded from the Housing Division budget.

POLICIES AFFECTING PROPOSAL:

None.

CONSULTATION WITH RELEVANT DEPARTMENTS/AGENCIES:

N/A

CITY STRATEGIC COMMITMENT:

Financial contribution to the NHPOT of FCM supports the following goals of the City's Strategic Plan:

1. *A City of Growth and Opportunity*
   c) Developing Partnerships for Hamilton with Other Levels of Government
   "Council will urge its government partners to take the steps necessary to support the City in its efforts."

2. *A Great City in Which to Live*
   b) Supporting People in Need, with Care
   "Council will seek work with other levels of Government and the community to ensure that people in need are supported and cared for."

3. *A Healthy, Safe and Green City*
   i) Municipal Housing Program
   "Develop and implement a municipal affordable housing program."

MM:DB
Attach. (1)

Federation of
Canadian Municipalities

Fédération canadienne
des municipalités

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Premier vice-président

Mayor Ann MacLean
New Glasgow, Nova Scotia
Second Vice President
Deuxième vice-présidente

Mayor Stephen D. Wallace
Quesnel, British Columbia
Third Vice President
Troisième vice-président

Vacant
Immediate Past President
Président sortant

James W. Knight
Chief Executive Officer
Chef de la direction

24 rue Clarence Street
Ottawa, Ontario K1N 5P3
☎ (613) 241-5221
📠 (613) 241-7440
federation@fcm.ca
Web site/site Web : www.fcm.ca

Centre for Sustainable Community Development
Centre pour le développement des collectivités viables
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communities@fcm.ca

Communications
📠 (613) 241-5221
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Corporate Services
Services corporatifs
📠 (613) 241-2126
corporate@fcm.ca

Economic and Social Policy
Politiques économiques et sociales
📠 (613) 244-2250
policy@fcm.ca

International Centre for Municipal Development
Centre international po[illegible] développement muni[illegible]
📠 (613) 241-7117
international@fcm.ca

May 15, 2003

RECEIVED
MAY 21 2003
Housing Division
City of Hamilton

His Worship Robert E. Wade
City of Hamilton
71 Main Street West
Hamilton ON L8P 4Y5

Dear Mr. Mayor Wade and Members of Council:

All of the members of the FCM National Housing Policy Options Team (NHPOT) thank the City of Hamilton for its support and hope that your Council will favourably consider our request for continued support.

It has been a great year for the NHPOT and FCM's advocacy efforts on housing. We continued to expand our membership, including many mid-sized to smaller municipalities as well as the big cities and regions. With your expertise and assistance we have persuaded the Government of Canada to continue to engage in the critical issues of homelessness and the need for affordable housing.

The recent federal budget continued the Supporting Communities Partnership Initiative, so critical in the fight against homelessness, for another three years at $135 million per year; an additional $320 million over the next five years for affordable housing; and an extension of the Residential Rehabilitation Assistance Program for three years at $128 million per year. That's another $1.1 billion dollars into housing and homelessness. With homelessness and affordable housing funds announced previously in the past three years, this brings our total, not even counting reduced GST on affordable housing or provincial/territorial contributions, to just over $2.5 billion. Not a bad return for your investment.

However, there remains much to be done to turn those budget announcements into actual affordable units across the country. FCM, through the NHPOT, needs to work with all stakeholders to overcome barriers to implementation of the federal housing program. We will also work toward implementation of the balance of our policy options, including measures to ensure that the private sector re-enters the market, in partnership with all orders of government, for a long-term solution to the current crisis.

.../2

Mission Statement
The Federation of Canadian Municipalities (FCM) has been the national voice of municipal governments since 1901. FCM is dedicated to improving the quality of life in all communities by promoting strong, effective and accountable municipal government.

Énoncé de mission
La Fédération canadienne des municipalités (FCM) est la voix nationale des gouvernements municipaux depuis 1901. La FCM est vouée à améliorer la qualité de vie dans toutes les collectivités en favorisant des gouvernements municipaux forts, efficaces et responsables

We ask your continuing support in the form of a 1.5-cent per capita contribution, or any other amount your council would support. Participation entitles the donor to a position on the NHPOT Steering Committee.

You have been irreplaceable in your support and expertise. For that you have our sincere thanks and our pledge to keep doing our utmost, working with you until we achieved an end to the affordable housing crisis.

Please call John Burrett, at FCM, (613) 241-5221 (244), (jburrett@fcm.ca), who will be pleased to answer any questions you may have.

Yours truly,

Elisabeth Arnold

Councillor Elisabeth Arnold
Co-Chair, National Housing
Policy Options Team

EA/JB:co
Encl.

cc Director Mark Mascarenhas

Federation
of Canadian
Municipalities

FEDERATION OF CANADIAN MUNICIPALITIES
24 Clarence Street, Ottawa, Ontario, K1N 5P3

SPECIAL CONTRIBUTION FORM

For funding of the work of the FCM National Housing Policy Options Team until April, 2004.

The City/Region of ______________________ *contributes:*

$0.015 per capita $______________ *or*
other amount $______________

to the FCM National Housing Policy Options Team for use in the period of April, 2003 to April, 2004.

Please make your cheque payable to:

The Federation of Canadian Municipalities

Please write "For NHPOT, FCM Account # 303-1-4001" on the front of your cheque and attached to a copy of this form.

Send to FCM, Attention: John Burrett, Economic and Social Policy

Reference Date:
Total Paid:
Balance:

% FIBRE RECYCLE 50% DECHETS DE CONSOMMATION
0% FIBRA RECICLADA 50% DESPUES DE CONSUMIR

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